FY 2021 BUDGET SCHEDULE AND PROCESS July 15, 2019

| | DATE | RESPONSIBLE PARTY | RESPONSIBILITY | SUBMIT TO |
|----|-------------------------|--------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| 1 | JUNE/JULY | BOARD OF SELECTMEN | APPROVE BUDGET POLICY PROCESS | TA, FINCOM, TOWN AND SCHOOL DEPARTMENT HEADS |
| 2 | JULY – AUGUST | FINANCE DIRECTOR, SCHOOL BUSINESS MANAGER | CONVENE A MEETING WITH THE SCHOOL SUPERINTENDENT AND TOWN ADMINISTRATOR TO DISCUSS PRELIMINARY FY2021 BUDGET NEEDS, TREATMENT OF SHARED TOWN/SCHOOL EXPENSES AND PRELIMINARY REVENUE PROJECTIONS; BEGIN PREPARING, FINANCIAL SUMMIT PRESENTATION | |
| 3 | JULY-AUGUST | FINANCE DIRECTOR | DEVELOP AND PRESENT 5 YEAR REVENUE AND EXPENSE BUDGET PLAN SHOWING ALL ASSUMPTIONS AND IDENTIFYING PROPOSED BUDGET POLICIES; SUGGEST DRAFT FY2021 BUDGET GUIDELINE | TA (WITH REVIEW BY ASSISTANT TA, TREASURER, ASSESSOR, SCHOOL BUSINESS MANAGER AND SCHOOL SUPERINTENDENT FOR INPUT) |
| 4 | AUGUST 8 | FINANCE DIRECTOR, ASSISTANT TOWN ADMINISTRATOR | REVIEW FY2021 BUDGET PROCESS, CAPITAL PROJECTS SUBMISSIONS, PERSONNEL REQUESTS | DEPARTMENT HEAD MEETING |
| 5 | SEPTEMBER 3 | TOWN ADMINISTRATOR, ASSISTANT TOWN ADMINISTRATOR | SUBMIT PERSONNEL REQUESTS FOR REVIEW AND RECOMMENDATION | PERSONNEL BOARD |
| 6 | BY SEPTEMBER 6 | FINANCE DIRECTOR, SCHOOL BUSINESS MANAGER | WORK WITH STAFF (TA, SCHOOL SUPERINTENDENT AND SCHOOL BUSINESS MANAGER) TO FINALIZE FY2021 FORECAST, 5-YEAR PLAN, FY2021 BUDGET PRIORITIES AND RECOMMENDATION ON BUDGET GUIDELINE | TA, SCHOOL SUPERINTENDENT |
| 7 | SEPTEMBER 9 | FINANCE DIRECTOR, TOWN ADMINISTRATOR, SCHOOL SUPERINTENDENT | PUBLIC PRESENTATION AT A FINANCIAL SUMMIT OF FY2021 FORECAST, 5-YEAR FINANCIAL PLAN INCLUDING CAPITAL, BUDGET PRIORITIES, RECOMMENDATION ON FY2021 BUDGET GUIDELINE | BOS, FINCOM, SC, DEPARTMENT HEADS, ALL BOARDS, COMMITTEES AND RESIDENTS. |
| 8 | SEPTEMBER 21 CAPITAL | ALL DEPARTMENT HEADS | SUBMIT CAPITAL PLANS WITH RECOMMENDATIONS/VOTE OF GOVERNING BODIES (SCHOOL COMMITTEE VOTE ON OCT 7) | TA, FINANCE DIRECTOR |
| 9 | SEPTEMBER 24 | TA WORKING WITH FINANCE DIRECTOR AND FINANCE COMMITTEE | ISSUE FY2021 BUDGET GUIDELINE | DEPARTMENT HEADS, BOARDS AND COMMITTEES |
| 10 | BY OCTOBER 1 | TOWN ADMINISTRATOR, PERSONNEL BOARD | SUBMIT FY2021 PERSONNEL RECOMMENDATIONS | BOARD OF SELECTMEN, FINANCE COMMITTEE, GOVERNING BODIES |
| 11 | OCTOBER 9 CAPITAL | FINANCE DIRECTOR | SUBMIT DEPARTMENT CAPITAL PLANS WITH RECOMMENDATIONS OF TA/BOS, SCHOOL SUPERINTENDENT/SC AND FUNDING RECOMMENDATIONS | FINANCE COMMITTEE |

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| | DATE | RESPONSIBLE PARTY | RESPONSIBILITY | SUBMIT TO |
|----|------------------|---------------------------|-------------------------------|-----------------------|
| 12 | OCTOBER 9 – | FINANCE COMMITTEE | REVIEW AND MAKE | TA/BOARD OF SELECTMEN |
| | NOVEMBER 4 | | RECOMMENDATIONS ON FY2021 | SCHOOL |
| | CAPITAL | | CAPITAL REQUESTS; REVIEW 5 | SUPERINTENDENT/SC |
| | | | YEAR PLAN | |
| 13 | BY OCTOBER 11 | ALL DEPARTMENT HEADS | SUBMIT DRAFT DEPARTMENTAL | FINANCE DIRECTOR |
| | | | OPERATING BUDGETS WITH | |
| | | | VARIANCES AFTER APPROVAL BY | |
| | | | GOVERNING BODIES (IN MUNIS) | |
| 14 | OCTOBER 14 – | TOWN ADMINISTRATOR, | REVIEW OF OPERATING | |
| | NOVEMBER 1 | FINANCE DIRECTOR | BUDGETS WITH DEPARTMENT | |
| | | | HEADS; INCLUDE FINCOM | |
| | | | LIAISONS AS SCHEDULES PERMIT; | |
| | | | INCLUDE UNCLASSIFIED | |
| 15 | NOVEMBER 4 | TOWN ADMINISTRATOR, | MAKE RECOMMENDATIONS ON | BOARD OF SELECTMEN, |
| | | FINANCE DIRECTOR | ALL OPERATING BUDGETS | FINANCE COMMITTEE |
| | | | INCLUDING UNCLASSIFIED, | |
| | | | EXCEPT SCHOOLS | |
| 16 | NOVEMBER 4 – | FINANCE COMMITTEE | REVIEW OPERATING BUDGETS; | |
| | DECEMBER 16 | | SEND QUESTIONS TO TA AND | |
| | | | SUPERINTENDENT | |
| 17 | BY DECEMBER 13 | SCHOOL SUPERINTENDENT, | SUBMIT SUPERINTENDENT'S | TOWN ADMINISTRATOR, |
| | | SCHOOL COMMITTEE | RECOMMENDED BUDGET WITH | FINANCE DIRECTOR |
| | | | VARIANCES BEFORE APPROVAL | |
| | | | BY SCHOOL COMMITTEE | |
| 18 | BY DECEMBER 17 | FINANCE DIRECTOR, FINANCE | CONFIRM AND VOTE FY2021 | |
| | CAPITAL | COMMITTEE | CAPITAL BUDGET (PROJECTS AND | |
| | | | FUNDING SOURCES); CONFIRM | |
| | | | AND VOTE DRAFT FY2021 TOWN | |
| | | | DEPARTMENT OPERATING | |
| | | | BUDGETS | |
| 19 | BY DECEMBER 27 | TOWN ADMINISTRATOR, | PREPARES AND SUBMITS DRAFT | BOARD OF SELECTMEN, |
| | | FINANCE DIRECTOR | FY2021 OPERATING BUDGET | FINANCE COMMITTEE |
| | | | (INCLUDING UNCLASSIFIED AND | |
| | | | SCHOOLS) SCHOOLS WILL VOTE | |
| | | | FINAL BUDGET IN JANUARY | |
| 20 | JANUARY 2 - 28 | FINANCE COMMITTEE | REVIEWS ALL BUDGET REQUESTS, | BOARD OF SELECTMEN, |
| | | | VOTES TO ADOPT A DRAFT | FINANCE COMMITTEE, |
| | | | FY2021 OMNIBUS BUDGET | GOVERNING BODIES |
| 21 | JANUARY | TOWN ADMINISTRATOR, | REVIEW REVOLVING FUND | |
| | | BOARD OF SELECTMEN, | ARTICLE(S) – PURPOSES AND | |
| | | FINANCE DIRECTOR, FINANCE | LIMITS | |
| | | COMMITTEE | | |
| 22 | FEBRUARY 3 or 10 | FINANCE COMMITTEE | PRESENT DRAFT FY2021 | PUBLIC PRESENTATION |
| | | | OMNIBUS BUDGET AT BUDGET | |
| | | | HEARING | |
| 23 | FEBRUARY 24 | FINANCE COMMITTEE | ADOPTS FINAL FY2021 OMNIBUS | BOARD OF SELECTMEN, |
| | | | BUDGET | TOWN ADMINISTRATOR, |
| | | | | SCHOOL SUPERINTENDENT |
| | 1 | | | SC, GOVERNING BOARDS |