**Annual Financial Statements** 

For the Year Ended June 30, 2012

# **TABLE OF CONTENTS**

|  | PAGE |
|--|------|
| NDEPENDENT AUDITORS' REPORT  | 1    |
| MANAGEMENT'S DISCUSSION AND ANALYSIS   | 3    |
| BASIC FINANCIAL STATEMENTS:  |      |
| Government-Wide Financial Statements:  |      |
| Statement of Net Assets  | 12   |
| Statement of Activities  | 13   |
| Fund Financial Statements:   |      |
| Governmental Funds:  |      |
| Balance Sheet  | 14   |
| Reconciliation of Total Governmental Fund Balances to<br>Net Assets of Governmental Activities in the Statement<br>of Net Assets             | 15   |
| Statement of Revenues, Expenditures, and Changes in Fund Balances  | 16   |
| Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities | 17   |
| Statement of Revenues and Other Sources, and Expenditures and Other Uses - Budget and Actual - General Fund                                  | 18   |
| Proprietary Funds:   |      |
| Statement of Net Assets  | 19   |
| Statement of Revenues, Expenses, and Changes in Fund Net Assets  | 20   |
| Statement of Cash Flows  | 21   |
| Fiduciary Funds:   |      |
| Statement of Fiduciary Net Assets  | 22   |
| Statement of Changes in Fiduciary Net Assets   | 23   |
| Notes to Financial Statements  | 24   |

|  | <u>PAGE</u> |
|--|-------------|
| REQUIRED SUPPLEMENTARY INFORMATION:                                  |             |
| Schedule of Funding Progress   | 49          |
| SUPPLEMENTARY INFORMATION  |             |
| Schedule of Funding Progress, Net OPEB Asset, and OPEB Trust Balance | 50          |



CERTIFIED PUBLIC ACCOUNTANTS
MANAGEMENT ADVISORS

10 New England Business Center Drive • Suite 107
Andover, MA 01810-1096
(978) 749-0005 • Fax (978) 749-0006

www.melansonheath.com

# INDEPENDENT AUDITORS' REPORT

To the Board of Selectmen Town of Wayland, Massachusetts

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Wayland, Massachusetts, as of and for the year ended June 30, 2012, which collectively comprises the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Wayland's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Wayland, as of June 30, 2012, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have issued our report dated January 2, 2013 on our consideration of the Town of Wayland's internal control over financial reporting and our tests of its compliance with certain provisions

of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that management's discussion and analysis and other post-employment benefits schedule of funding progress be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with evidence sufficient to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Town of Wayland's basic financial statements. The Schedule of Funding Progress, Net OPEB Asset, and OPEB Trust Balance are presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with evidence sufficient to express an opinion or provide any assurance.

Melanson Heath + Company P. C. January 2, 2013

# MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Town of Wayland, we offer readers this narrative overview and analysis of the financial activities of the Town of Wayland for the fiscal year ended June 30, 2012. **Unless otherwise noted, all amounts are expressed in thousands.** 

# A. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

<u>Government-wide financial statements</u>. The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities include general government, public safety, highways and streets, sanitation, economic development, and culture and recreation. The business-type activities include water and wastewater activities.

<u>Fund financial statements</u>. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be

divided into three categories: governmental funds, proprietary funds and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

An annual appropriated budget is adopted for the general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

**Proprietary funds.** Proprietary funds are maintained as follows:

Enterprise funds are used to report the same functions presented as businesstype activities in the government-wide financial statements. Specifically, enterprise funds are used to account for water and wastewater operations.

Proprietary funds provide the same type of information as the business-type activities reported in the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water and wastewater operations, both of which are considered to be major funds.

<u>Fiduciary funds</u>. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

<u>Notes to financial statements</u>. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

<u>Other information</u>. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which is required to be disclosed by accounting principles generally accepted in the United States of America.

# B. FINANCIAL HIGHLIGHTS

- As of the close of the current fiscal year, the total of assets exceeded liabilities by \$ 117,237 (i.e., net assets), a change of \$ 16,558 in comparison to the prior year.
- As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$ 41,705, a change of \$ (14,639) in comparison to the prior year.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$7,997 a change of \$(6,095) in comparison to the prior year.
- Total bonds payable, including the unamortized premium, was \$ 76,133 at the close of the current fiscal year. Bonds payable, including the unamortized premium, changed by \$ (3,934) in comparison to the prior year.

# C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

The following is a summary of condensed government-wide financial data for the current and prior fiscal years.

|  |                                 | ernmental<br>ctivities         | Business-Type<br><u>Activities</u>        | <u>Total</u>                                    |  |  |  |
|--|---------------------------------|--------------------------------|---|---|--|--|--|
|  | <u>2012</u>                     | <u>2011</u>                    | <u>2012</u> <u>2011</u>                   | <u>2012</u> <u>2011</u>                         |  |  |  |
| Current and other assets Capital assets Total assets                         | \$ 52,570<br>121,523<br>174,093 | \$ 69,319<br>97,924<br>167,243 | \$ 7,336 \$ 9,883                         | \$ 59,906 \$ 79,202                             |  |  |  |
| Long-term liabilities outstanding<br>Other liabilities<br>Total liabilities  | 61,886<br>5,355<br>67,241       | 65,953<br>9,518<br>75,471      | 15,744 16,268<br>290 399<br>16,034 16,667 | 77,630 82,221<br>5,645 9,917<br>83,275 92,138   |  |  |  |
| Net assets:<br>Invested in capital assets, net<br>Restricted<br>Unrestricted | 66,934<br>17,455<br>22,463      | 52,617<br>15,793<br>23,363     | 4,287 3,464<br><br>6,098 5,442            | 71,221 56,081<br>17,455 15,793<br>28,561 28,805 |  |  |  |
| Total net assets   | \$ 106,852                      | \$ 91,773                      | \$ <u>10,385</u> \$ <u>8,906</u>          | \$ <u>117,237</u> \$ <u>100,679</u>             |  |  |  |

#### **CHANGES IN NET ASSETS**

|                            |    | Governmental<br>Activities |    |             |    | Business-Type<br><u>Activities</u> |    |             |    | <u>Total</u> |    |             |  |      |  |             |
|----------------------------|----|----------------------------|----|-------------|----|------------------------------------|----|-------------|----|--------------|----|-------------|--|------|--|-------------|
|                            |    | <u>2012</u>                |    | <u>2011</u> |    | <u>2012</u>                        |    | <u>2011</u> |    | <u>2011</u>  |    | <u>2011</u> |  | 2012 |  | <u>2011</u> |
| Revenues:                  |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| Program revenues           |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| Charges for services       | \$ | 8,814                      | \$ | 7,728       | \$ | 4,421                              | \$ | 4,260       | \$ | 13,235       | \$ | 11,988      |  |      |  |             |
| Operating grants and       |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| contributions              |    | 9,808                      |    | 9,952       |    | -                                  |    | -           |    | 9,808        |    | 9,952       |  |      |  |             |
| General revenues:          |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| Property taxes             |    | 56,211                     |    | 56,879      |    | -                                  |    | -           |    | 56,211       |    | 56,879      |  |      |  |             |
| Excises                    |    | 1,992                      |    | 1,989       |    | -                                  |    | -           |    | 1,992        |    | 1,989       |  |      |  |             |
| Grants and contributions   |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| not restricted to specific |    | 40.000                     |    | 40.074      |    |                                    |    |             |    | 40.000       |    | 40.074      |  |      |  |             |
| programs                   |    | 16,866                     |    | 13,071      |    | -                                  |    | -           |    | 16,866       |    | 13,071      |  |      |  |             |
| Investment income          |    | 363                        |    | 831<br>76   |    | 17                                 |    | 25          |    | 380          |    | 856         |  |      |  |             |
| Other                      | -  | 141                        | -  | 76          | -  |                                    | -  |             |    | 141          | -  | 76          |  |      |  |             |
| Total revenues             |    | 94,195                     |    | 90,526      |    | 4,438                              |    | 4,285       |    | 98,633       |    | 94,811      |  |      |  |             |
| Expenses:                  |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| General government         |    | 4,275                      |    | 4,300       |    | _                                  |    | _           |    | 4,275        |    | 4,300       |  |      |  |             |
| Public safety              |    | 6,246                      |    | 6,061       |    | -                                  |    | -           |    | 6,246        |    | 6,061       |  |      |  |             |
| Education                  |    | 48,546                     |    | 45,904      |    | -                                  |    | -           |    | 48,546       |    | 45,904      |  |      |  |             |
| Public works               |    | 2,682                      |    | 3,087       |    | -                                  |    | -           |    | 2,682        |    | 3,087       |  |      |  |             |
| Sanitation                 |    | 115                        |    | 279         |    | -                                  |    | -           |    | 115          |    | 279         |  |      |  |             |
| Health and human services  |    | 1,146                      |    | 1,090       |    | -                                  |    | -           |    | 1,146        |    | 1,090       |  |      |  |             |
| Culture and recreation     |    | 2,652                      |    | 2,585       |    | -                                  |    | -           |    | 2,652        |    | 2,585       |  |      |  |             |
| Intergovernmental          |    | 192                        |    | 186         |    | -                                  |    | -           |    | 192          |    | 186         |  |      |  |             |
| Employee benefits          |    | 10,491                     |    | 10,045      |    | -                                  |    | -           |    | 10,491       |    | 10,045      |  |      |  |             |
| Interest on long-term debt |    | 2,261                      |    | 1,789       |    | -                                  |    | -           |    | 2,261        |    | 1,789       |  |      |  |             |
| Water                      |    | -                          |    | -           |    | 2,970                              |    | 3,054       |    | 2,970        |    | 3,054       |  |      |  |             |
| Sewer                      | _  | -                          | _  | -           | -  | 499                                | -  | 258         | į  | 499          | -  | 258         |  |      |  |             |
| Total expenses             | _  | 78,606                     | _  | 75,326      | _  | 3,469                              | _  | 3,312       |    | 82,075       | _  | 78,638      |  |      |  |             |
| Change in net assets       |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| before transfers           |    | 15,589                     |    | 15,200      |    | 969                                |    | 973         |    | 16,558       |    | 16,173      |  |      |  |             |
| Transfers in (out)         | _  | (510)                      | _  | _           | _  | 510                                | _  |             |    | -            | _  |             |  |      |  |             |
| Change in net assets       |    | 15,079                     |    | 15,200      |    | 1,479                              |    | 973         |    | 16,558       |    | 16,173      |  |      |  |             |
| Net assets - beginning of  |    |                            |    |             |    |                                    |    |             |    |              |    |             |  |      |  |             |
| year                       | _  | 91,773                     | _  | 76,573      | _  | 8,906                              | _  | 7,933       |    | 100,679      | _  | 84,506      |  |      |  |             |
| Net assets - end of year   | \$ | 106,852                    | \$ | 91,773      | \$ | 10,385                             | \$ | 8,906       | \$ | 117,237      | \$ | 100,679     |  |      |  |             |

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position.

The largest portion of net assets \$ 71,221 reflects our investment in capital assets (e.g., land, buildings, machinery, equipment, and infrastructure), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is

reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net assets \$ 17,455 represents resources that are subject to external restrictions on how they may be used.

The remaining balance of net assets represents unrestricted net assets of \$28,561, which may be used to meet the government's ongoing obligations to citizens and creditors.

**Governmental activities.** Governmental activities for the year resulted in a change in net assets of \$ 15,080. Key elements of this change are as follows:

| General fund revenues over expenditures         | \$  | (1,267) |
|---|-----|---------|
| Special revenue and permanent fund revenues     |     |         |
| over expenditures                               |     | 662     |
| Capital project transfers and intergovernmental |     |         |
| revenues used for capital assets                |     | 14,241  |
| Change in net OPEB asset                        |     | 1,479   |
| Other   | _   | (35)    |
| Total   | \$_ | 15,080  |

<u>Business-type activities</u>. Business-type activities for the year resulted in a change in net assets of \$ 1,479. Key elements of this change are as follows:

| Water operations | \$<br>1,636 |
|------------------|-------------|
| Sewer operations | (157)       |
| Total            | \$<br>1,479 |

# D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources.

Such information is useful in assessing financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$ 41,705, a change of \$ (14,639) in comparison to the prior year. Key elements of this change are as follows:

| General fund revenues over expenditures         | \$  | (1,267)  |
|---|-----|----------|
| Premium on issuance of bonds                    |     | 68       |
| Transfer from general fund to water fund        |     | (510)    |
| CPA fund revenues over expenditures             |     | 778      |
| Special revenue and permanent fund              |     |          |
| revenues over expenditures                      |     | 662      |
| Timing difference between current year bond     |     |          |
| proceeds/intergovernmental revenues and current |     |          |
| year capital expenditures                       | _   | (14,370) |
| Total   | \$_ | (14,639) |

The Town implemented *Governmental Accounting Standards Board Statement #54 Fund Balance Reporting and Governmental Fund Type Definitions*. In general, amounts previously reported as undesignated fund balance, are now reported as unassigned fund balance. Full definitions of all fund balance classifications can be found in the notes to the financial statements. Additionally, amounts previously reported in stabilization funds, are now required to be presented as committed fund balance in the general fund.

The general fund is the chief operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund was \$ 7,998, while total fund balance was \$ 20,412. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total general fund expenditures. Refer to the table below.

|   |     |                                  |   |  | Balance % of<br>Total General |
|---|-----|----------------------------------|---|--|-------------------------------|
| General Fund                                      |     | 6/30/12                          | 6/30/11                                 | <u>Change</u>                            | Fund Expenditures 6/30/12     |
| Restricted<br>Committed<br>Assigned<br>Unassigned | \$  | 1,380<br>2,111<br>8,923<br>7,998 | \$<br>1,505<br>2,375<br>4,976<br>14,092 | \$<br>(125)<br>(264)<br>3,947<br>(6,094) | 2%<br>3%<br>12%<br>11%        |
| Total fund balance                                | \$_ | 20,412                           | \$<br>22,948                            | \$<br>(2,536)                            | 28%                           |

The total fund balance of the general fund changed by \$ (2,536) during the current fiscal year. Key factors in this change are as follows:

| Use of free cash as a funding source        | \$  | (7,035) |
|---|-----|---------|
| Use of reserved fund balances               |     | (155)   |
| Revenues in excess of budget                |     | 170     |
| Other financing sources in excess of budget |     | 931     |
| Expenditures less than budget               |     | 2,654   |
| Unused allowance for abatements, net        |     | 726     |
| Other                                       | _   | 173     |
| Total General Fund Balance                  | \$_ | (2,536) |

The Town's unassigned fund balance, of the general fund, decreased by \$ (6,094) during the current fiscal year. Key factors in this change are as follows:

| Unassigned fund balance June 30, 2011               | \$ | 14,092  |
|---|----|---------|
| November 2011 town meeting                          |    | (4,000) |
| Positive results of operations in fiscal year 2012: |    |         |
| Revenues  |    | 170     |
| Expenditures  |    | 2,654   |
| Transfers in  |    | 864     |
| Bond premium  |    | 67      |
| Use of free cash for fiscal year 2013               |    | (6,740) |
| Transfer from committed fund balance                |    | 600     |
| Other   | ,  | 291     |
| Unassigned fund balance June 30, 2012               | \$ | 7,998   |
|   |    |         |

<u>Proprietary funds</u>. Proprietary funds provide the same type of information found in the business-type activities reported in the government-wide financial statements, but in more detail.

Unrestricted net assets of the enterprise funds at the end of the year amounted to \$ 6,098, a change of \$ 656 in comparison with the prior year.

Other factors concerning the finances of proprietary funds have already been addressed in the entity-wide discussion of business-type activities.

# E. GENERAL FUND BUDGETARY HIGHLIGHTS

Differences between the original budget and the final amended budget resulted in an overall change in appropriations of \$ 982, which was primarily due to the \$ 725 transfer out for the DPW design article. \$ 270 was for an article to redevelop the old septage site; \$ 30 was for an article for school revolving fund audit.

During the November 17, 2011 Special Town Meeting an article was passed by Town vote to reduce property taxes by \$4,000 with use of free cash.

The Town's actual revenues as compared to budget are breakeven and show only a \$ 170 favorable variance. The Town did recognize an \$ 864 favorable change in transfers in as outlined below:

|                                | j  | Final<br>Budget | <u>Actual</u> | <u>V</u> | ariance |
|--------------------------------|----|-----------------|---------------|----------|---------|
| Ambulance                      | \$ | 360             | \$<br>360     | \$       | -       |
| Insurance revolving fund       |    | -               | 450           |          | 450     |
| School capital project funds   |    | -               | 251           |          | 251     |
| Highway utility revolving fund |    | -               | 115           |          | 115     |
| Town capital project funds     |    | _               | 48            |          | 48      |
| Total                          | \$ | 360             | \$<br>1,224   | \$       | 864     |

Unspent appropriations at year-end totaled \$ 2,654 with nearly half from the Town's unclassified function. Significant components of the unspent appropriation in this function were as follows:

| Insurance 32B                 | \$ | 388 |
|-------------------------------|----|-----|
| Reserve fund                  |    | 197 |
| Reserve for salary adjustment |    | 167 |
| Other                         | _  | 185 |
| Total                         | \$ | 937 |

# F. CAPITAL ASSET AND DEBT ADMINISTRATION

<u>Capital assets</u>. Total investment in capital assets for governmental and business-type activities at year-end amounted to \$ 140,606 (net of accumulated depreciation), a change of \$ 26,993 from the prior year. This investment in capital assets includes land, buildings and system, improvements, and machinery and equipment.

Major capital asset events during the current fiscal year included the following:

- High School renovation of \$ 24,639.
- Highway infrastructure improvements of \$ 237.
- Highway vehicles and equipment of \$ 765.
- Town building improvements of \$ 387.
- School technology equipment of \$ 306.
- Beach house of \$ 447.

- Route 27 and 30 intersection water system upgrade of \$ 490.
- Wastewater plant improvements of \$ 464.

Additional information on capital assets can be found in the Notes to the Financial Statements.

<u>Change in credit rating</u>. During the fiscal year, the Moody Investor Services has affirmed the Town's Aaa rating.

**Long-term debt.** At the end of the current fiscal year, total bonded debt outstanding was \$ 74,430, all of which was backed by the full faith and credit of the government.

Additional information on long-term debt can be found in the Notes to the Financial Statements.

# **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Town of Wayland's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Town Administrator
Town of Wayland
41 Cochituate Road
Wayland, Massachusetts 01778

# STATEMENT OF NET ASSETS

JUNE 30, 2012

|   | Governmental<br>Activities  | Business-Type<br><u>Activities</u>  | <u>Total</u>  |
|---|---|---|---|
| ASSETS  |   |   |   |
| Current: Cash and short-term investments Investments Receivables, net of allowance for uncollectibles:  | \$ 30,474,669<br>15,080,254   | \$ 5,701,303<br>-   | \$ 36,175,972<br>15,080,254   |
| Property taxes Excises User fees Assessments Departmental and other   | 752,602<br>76,696<br>-<br>108,177<br>195,776  | -<br>-<br>1,634,987<br>-<br>-   | 752,602<br>76,696<br>1,634,987<br>108,177<br>195,776                            |
| Total current assets  | 46,688,174  | 7,336,290   | 54,024,464  |
| Noncurrent: Property taxes Net OPEB asset Capital assets: Nondepreciable capital assets Other capital assets, net of  | 1,107,714<br>4,774,123<br>23,326,333  | -<br>-<br>-   | 1,107,714<br>4,774,123<br>23,326,333  |
| accumulated depreciation  | 98,196,563  | 19,082,812  | 117,279,375   |
| Total noncurrent assets   | 127,404,733   | 19,082,812  | 146,487,545   |
| TOTAL ASSETS  | 174,092,907   | 26,419,102  | 200,512,009   |
| LIABILITIES Current: Accounts payable Accrued liabilities Accrued payroll and withholdings Guaranteed deposits payable Other liabilities Current portion of long-term liabilities: Bonds and loans payable Other liabilities  Total current liabilities | 2,393,460<br>1,014,229<br>774,928<br>800,102<br>372,048<br>5,382,097<br>341,404<br>11,078,268 | 112,328<br>139,900<br>5,371<br>-<br>-<br>1,091,886<br>32,851<br>1,382,336 | 2,505,788<br>1,154,129<br>780,299<br>800,102<br>372,048<br>6,473,983<br>374,255 |
| Noncurrent: Bonds and loans payable, net of current portion Other liabilities, net of current portion   | 55,006,973<br>1,155,190   | 14,652,000  | 69,658,973<br>1,155,190   |
| Total noncurrent liabilities  | 56,162,163  | 14,652,000  | 70,814,163  |
| TOTAL LIABILITIES   | 67,240,431  | 16,034,336  | 83,274,767  |
| NET ASSETS Invested in capital assets, net of related debt Restricted for: Grants and by enabling legislation Permanent fund: Nonspendable Spendable Unrestricted   | 66,933,642<br>14,684,213<br>1,144,272<br>1,626,407<br>22,463,942                              | 4,287,180<br>-<br>-<br>-<br>-<br>6,097,586                                | 71,220,822<br>14,684,213<br>1,144,272<br>1,626,407<br>28,561,528                |
| TOTAL NET ASSETS  | \$ 106,852,476  | \$ 10,384,766   | \$ 117,237,242  |
|   |   | <u></u>   |   |

#### STATEMENT OF ACTIVITIES

#### FOR THE YEAR ENDED JUNE 30, 2012

|                                |                 |                    | Program Revenues        |                      | Net (Expense      | s) Revenues and Change | es in Net Assets |
|--------------------------------|-----------------|--------------------|-------------------------|----------------------|-------------------|------------------------|------------------|
|                                |                 |                    | Operating               | Capital              |                   | Business-              |                  |
|                                |                 | Charges for        | Grants and              | Grants and           | Governmental      | Туре                   |                  |
|                                | <u>Expenses</u> | <u>Services</u>    | Contributions           | <u>Contributions</u> | <u>Activities</u> | <u>Activities</u>      | <u>Total</u>     |
| Governmental Activities:       |                 |                    |                         |                      |                   |                        |                  |
| General government \$          | 4,275,223       | \$ 1,229,604       | \$ 405,087              | \$ -                 | \$ (2,640,532)    | \$ -                   | \$ (2,640,532)   |
| Public safety                  | 6,246,651       | 1,612,365          | 14,622                  | -                    | (4,619,664)       | -                      | (4,619,664)      |
| Education                      | 48,546,684      | 4,354,230          | 9,187,355               | -                    | (35,005,099)      | -                      | (35,005,099)     |
| Public works                   | 2,681,988       | 536,424            | 89,946                  | -                    | (2,055,618)       | -                      | (2,055,618)      |
| Sanitation                     | 114,618         | -                  | -                       | -                    | (114,618)         | -                      | (114,618)        |
| Health and human services      | 1,145,762       | 231,989            | 19,069                  | -                    | (894,704)         | -                      | (894,704)        |
| Culture and recreation         | 2,651,804       | 849,872            | 92,401                  | -                    | (1,709,531)       | -                      | (1,709,531)      |
| Intergovernmental              | 191,501         | -                  | -                       | -                    | (191,501)         | -                      | (191,501)        |
| Employee benefits              | 10,491,313      | -                  | -                       | -                    | (10,491,313)      | -                      | (10,491,313)     |
| Interest                       | 2,260,818       |                    |                         |                      | (2,260,818)       |                        | (2,260,818)      |
| Total Governmental Activities  | 78,606,362      | 8,814,484          | 9,808,480               | -                    | (59,983,398)      | -                      | (59,983,398)     |
| Business-Type Activities:      |                 |                    |                         |                      |                   |                        |                  |
| Water services                 | 2,970,350       | 4,096,357          | -                       | -                    | -                 | 1,126,007              | 1,126,007        |
| Wastewater services            | 498,707         | 324,512            |                         |                      |                   | (174,195)              | (174,195)        |
| Total Business-Type Activities | 3,469,057       | 4,420,869          |                         |                      |                   | 951,812                | 951,812          |
| Total \$                       | 82,075,419      | \$ 13,235,353      | \$ 9,808,480            | \$                   | (59,983,398)      | 951,812                | (59,031,586)     |
|                                |                 | General Revenue    | s:                      |                      |                   |                        |                  |
|                                |                 | Property taxes     |                         |                      | 56,210,914        | -                      | 56,210,914       |
|                                |                 | Excise taxes       |                         |                      | 1,992,464         | -                      | 1,992,464        |
|                                |                 | Grants and contr   | ibutions not restricted |                      |                   |                        |                  |
|                                |                 | to specific prog   | rams                    |                      | 16,866,244        | -                      | 16,866,244       |
|                                |                 | Investment incom   | ne                      |                      | 362,492           | 16,887                 | 379,379          |
|                                |                 | Other              |                         |                      | 141,249           | -                      | 141,249          |
|                                |                 | Transfers, net     |                         |                      | (510,000)         | 510,000                |                  |
|                                |                 | Total general reve | nues and transfers      |                      | 75,063,363        | 526,887                | 75,590,250       |
|                                |                 | Change in Net      | Assets                  |                      | 15,079,965        | 1,478,699              | 16,558,664       |
|                                |                 | Net Assets:        |                         |                      |                   |                        |                  |
|                                |                 | Beginning of year  | ar                      |                      | 91,772,511        | 8,906,067              | 100,678,578      |
|                                |                 | End of year        |                         |                      | \$ 106,852,476    | \$ 10,384,766          | \$ 117,237,242   |
|                                |                 |                    |                         |                      |                   |                        |                  |

# TOWN OF WAYLAND, MASSACHUSETTS GOVERNMENTAL FUNDS BALANCE SHEET

JUNE 30, 2012

| ASSETS   | <u>General</u>   | Community<br>Preservation<br><u>Fund</u> | High School<br>Renovation<br><u>Fund</u> | Nonmajor<br>Governmental<br><u>Funds</u>          | Total<br>Governmental<br><u>Funds</u>                                       |
|--|--|--|--|---|---|
| Cash and short-term investments Investments Receivables:   | \$ 7,716,749<br>15,080,254   | \$ 8,248,877<br>-                        | \$ 1,339,451<br>-                        | \$ 13,169,592<br>-                                | \$ 30,474,669<br>15,080,254   |
| Property taxes Excises Assessments Departmental and other  | 2,059,173<br>129,108<br>67,223<br>250                              | 8,251<br>-<br>-<br>-<br>-                | -<br>-<br>-<br>-                         | -<br>-<br>40,954<br>209,905                       | 2,067,424<br>129,108<br>108,177<br>210,155                                  |
| TOTAL ASSETS   | \$ 25,052,757  | \$ 8,257,128                             | \$ 1,339,451                             | \$ 13,420,451                                     | \$ 48,069,787   |
| LIABILITIES AND FUND BALANCES  Liabilities: Warrants and accounts payable Accrued payroll and withholdings Deferred revenues | \$ 937,763<br>765,259<br>2,137,071                                 | \$ 50,432<br>-<br>8,251                  | \$ 1,066,766<br>-<br>-                   | \$ 338,495<br>9,670<br>250,859                    | \$ 2,393,456<br>774,929<br>2,396,181  |
| Guaranteed deposits payable TOTAL LIABILITIES  | 800,102  |  | - 4 000 700                              | <u>-</u>  | 800,102   |
| Fund Balances: Nonspendable Restricted Committed Assigned Unassigned   | 4,640,195<br>-<br>1,380,195<br>2,111,293<br>8,923,173<br>7,997,901 | 58,683<br>-<br>8,198,445<br>-<br>-<br>-  | 1,066,766<br>-<br>272,685<br>-<br>-<br>- | 599,024<br>1,144,272<br>11,677,155<br>-<br>-<br>- | 6,364,668<br>1,144,272<br>21,528,480<br>2,111,293<br>8,923,173<br>7,997,901 |
| TOTAL FUND BALANCES  | 20,412,562   | 8,198,445                                | 272,685                                  | 12,821,427  | 41,705,119  |
| TOTAL LIABILITIES AND FUND BALANCES  | \$ 25,052,757  | \$ 8,257,128                             | \$ 1,339,451                             | \$ 13,420,451                                     | \$ 48,069,787   |

# RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES TO NET ASSETS OF GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2012

| Total governmental fund balances   | \$  | 41,705,119   |
|--|-----|--------------|
| <ul> <li>Capital assets used in governmental activities are not financial<br/>resources and, therefore, are not reported in the funds.</li> </ul>                                |     | 121,522,896  |
| <ul> <li>Net Other Post Employment Benefits asset is reported on the statement of<br/>net assets, and not reported in the funds.</li> </ul>                                      |     | 4,774,123    |
| <ul> <li>Revenues are reported on the accrual basis of accounting<br/>and are not deferred until collection.</li> </ul>  |     | 2,122,279    |
| <ul> <li>In the statement of activities, interest is accrued on outstanding<br/>long-term debt, whereas in governmental funds interest is not<br/>reported until due.</li> </ul> |     | (1,014,229)  |
| Other liabilities, that are not considered liabilities in the funds.   |     | (372,048)    |
| <ul> <li>Long-term liabilities are not due and payable in the current period and,<br/>therefore, are not reported in the governmental funds.</li> </ul>                          |     |              |
| Bonds payable  |     | (58,686,028) |
| Unamortized debt premium   |     | (1,703,042)  |
| Landfill liability   |     | (356,341)    |
| Compensated absences liability   | _   | (1,140,253)  |
| Net assets of governmental activities  | \$_ | 106,852,476  |

# GOVERNMENTAL FUNDS

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

# FOR THE YEAR ENDED JUNE 30, 2012

|                                      |     | <u>General</u> |     | Community<br>Preservation<br><u>Fund</u> |     | High School<br>Renovation<br>Fund | G  | Nonmajor<br>Governmental<br><u>Funds</u> |     | Total<br>Governmental<br><u>Funds</u> |
|--------------------------------------|-----|----------------|-----|--|-----|-----------------------------------|----|--|-----|---------------------------------------|
| Revenues:                            |     |                |     |  |     |                                   |    |  |     |                                       |
| Property taxes                       | \$  | 55,300,572     | \$  | 676,027                                  | \$  | -                                 | \$ | -  | \$  | 55,976,599                            |
| Excise taxes                         |     | 2,011,745      |     | -  |     | -                                 |    | -  |     | 2,011,745                             |
| Licenses and permits                 |     | 769,814        |     | -  |     | -                                 |    | -  |     | 769,814                               |
| Intergovernmental                    |     | 11,629,964     |     | 183,029                                  |     | 11,686,335                        |    | 3,100,181                                |     | 26,599,509                            |
| Charges for services                 |     | 711,437        |     | -  |     | -                                 |    | 6,948,979                                |     | 7,660,416                             |
| Investment income                    |     | 227,192        |     | 22,372                                   |     | -                                 |    | 112,928                                  |     | 362,492                               |
| Fines and forfeitures                |     | 80,303         |     | -  |     | -                                 |    | -  |     | 80,303                                |
| Contributions                        |     |                |     |  |     |                                   |    | 75,215                                   |     | 75,215                                |
| Total Revenues                       | _   | 70,731,027     | _   | 881,428                                  | _   | 11,686,335                        |    | 10,237,303                               | _   | 93,536,093                            |
| Expenditures:                        |     |                |     |  |     |                                   |    |  |     |                                       |
| Current:                             |     |                |     |  |     |                                   |    |  |     |                                       |
| General government                   |     | 3,401,469      |     | 102,475                                  |     | -                                 |    | 610,912                                  |     | 4,114,856                             |
| Public safety                        |     | 5,551,068      |     | -  |     | -                                 |    | 284,618                                  |     | 5,835,686                             |
| Education                            |     | 38,548,104     |     | -  |     | -                                 |    | 7,108,652                                |     | 45,656,756                            |
| Public works                         |     | 1,550,224      |     | -  |     | -                                 |    | 447,225                                  |     | 1,997,449                             |
| Sanitation                           |     | 30,233         |     | -  |     | -                                 |    | -  |     | 30,233                                |
| Health and human services            |     | 1,076,901      |     | -  |     | -                                 |    | 68,860                                   |     | 1,145,761                             |
| Culture and recreation               |     | 1,947,750      |     | 1,000                                    |     | -                                 |    | 485,626                                  |     | 2,434,376                             |
| Employee benefits                    |     | 11,970,590     |     | -  |     | -                                 |    | -  |     | 11,970,590                            |
| Intergovernmental                    |     | 191,501        |     | -  |     | -                                 |    | -  |     | 191,501                               |
| Debt service:                        |     |                |     |  |     |                                   |    |  |     |                                       |
| Principal                            |     | 5,329,750      |     | -  |     | -                                 |    | 16,476                                   |     | 5,346,226                             |
| Interest                             |     | 2,400,720      |     | -  |     | -                                 |    | -  |     | 2,400,720                             |
| Capital outlay                       | _   |                | _   |  | _   | 24,638,946                        |    | 3,979,642                                | _   | 28,618,588                            |
| Total Expenditures                   | _   | 71,998,310     | _   | 103,475                                  | _   | 24,638,946                        |    | 13,002,011                               | -   | 109,742,742                           |
| Excess (deficiency) of revenues      |     |                |     |  |     |                                   |    |  |     |                                       |
| over expenditures                    |     | (1,267,283)    |     | 777,953                                  |     | (12,952,611)                      |    | (2,764,708)                              |     | (16,206,649)                          |
| Other Financing Sources (Uses):      |     |                |     |  |     |                                   |    |  |     |                                       |
| Issuance of bonds                    |     | -              |     | -  |     | -                                 |    | 2,010,000                                |     | 2,010,000                             |
| Premium                              |     | 67,203         |     | _  |     | -                                 |    | -  |     | 67,203                                |
| Transfers in                         |     | 1,223,636      |     | -  |     | -                                 |    | 826,364                                  |     | 2,050,000                             |
| Transfers out                        |     | (2,560,000)    |     | _  |     | -                                 |    | -  |     | (2,560,000)                           |
| Total Other Financing Sources (Uses) | _   | (1,269,161)    | _   | -  | _   | -                                 |    | 2,836,364                                | -   | 1,567,203                             |
| Net change in fund balances          |     | (2,536,444)    |     | 777,953                                  |     | (12,952,611)                      |    | 71,656                                   |     | (14,639,446)                          |
| Fund Balances, at Beginning of Year  | _   | 22,949,006     | _   | 7,420,492                                | _   | 13,225,296                        | _  | 12,749,771                               | _   | 56,344,565                            |
| Fund Balances, at End of Year        | \$_ | 20,412,562     | \$_ | 8,198,445                                | \$_ | 272,685                           | \$ | 12,821,427                               | \$_ | 41,705,119                            |

# RECONCILIATION OF THE STATEMENT OF REVENUES EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

# FOR THE YEAR ENDED JUNE 30, 2012

| NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS  | \$  | (14,639,446) |
|--|-----|--------------|
| <ul> <li>Governmental funds report capital outlays as expenditures. However,<br/>in the Statement of Activities the cost of those assets is allocated<br/>over their estimated useful lives and reported as depreciation expense:</li> </ul>   |     |              |
| Capital outlay purchases, net of disposals   |     | 27,983,484   |
| Depreciation   |     | (4,384,723)  |
| <ul> <li>Revenues in the Statement of Activities that do not provide current<br/>financial resources are fully deferred in the Statement of Revenues,<br/>Expenditures and Changes in Fund Balances. Therefore, the<br/>recognition of revenue for various types of accounts receivable<br/>(i.e., real estate and personal property, motor vehicle excise, etc.)<br/>differ between the two statements. This amount represents the<br/>net change in deferred revenue.</li> </ul> |     | 518,986      |
| Change in net OPEB asset   |     | 1,479,277    |
| <ul> <li>The issuance of long-term debt (e.g., bonds and leases) provides<br/>current financial resources to governmental funds, while the<br/>repayment of the principal of long-term debt consumes the financial<br/>resources of governmental funds. Neither transaction, however,<br/>has any effect on net assets:</li> </ul>   |     |              |
| Repayments of debt   |     | 5,346,226    |
| Issuance of bonds  |     | (2,010,000)  |
| Deferred debt amortization   |     | 74,045       |
| <ul> <li>In the statement of activities, interest is accrued on outstanding<br/>long-term debt, whereas in governmental funds interest is not</li> </ul>   |     |              |
| reported until due.  |     | 139,902      |
| Change in other liabilities  |     | (84,385)     |
| <ul> <li>Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds.</li> </ul>   |     |              |
| Compensated absences   |     | 21,495       |
| Landfill   | _   | 635,104      |
| CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES  | \$_ | 15,079,965   |

# GENERAL FUND

# STATEMENT OF REVENUES AND OTHER SOURCES, AND EXPENDITURES AND OTHER USES - BUDGET AND ACTUAL

# FOR THE YEAR ENDED JUNE 30, 2012

|                                      | _   | Budgeted Amounts          |    |                        |     |                          | Variance with                          |
|--------------------------------------|-----|---------------------------|----|------------------------|-----|--------------------------|--|
|                                      |     | Original<br><u>Budget</u> |    | Final<br><u>Budget</u> |     | Actual<br><u>Amounts</u> | Final Budget<br>Positive<br>(Negative) |
| Revenues                             |     |                           |    |                        |     |                          |  |
| Property taxes, net                  | \$  | 59,167,646                | \$ | 54,307,752             | \$  | 54,307,752               | \$ -                                   |
| Intergovernmental                    |     | 4,237,177                 |    | 4,368,986              |     | 4,475,640                | 106,654                                |
| Motor vehicle & other excise tax     |     | 1,980,000                 |    | 2,125,000              |     | 2,170,691                | 45,691                                 |
| Penalties & interest                 |     | 140,000                   |    | 140,000                |     | 205,125                  | 65,125                                 |
| In-lieu payments                     |     | 30,000                    |    | 30,000                 |     | 33,348                   | 3,348                                  |
| Departmental fees & charges          |     | 700,000                   |    | 850,000                |     | 712,195                  | (137,805)                              |
| Licenses & permits                   |     | 450,000                   |    | 725,000                |     | 769,814                  | 44,814                                 |
| Special assessments                  |     | 5,000                     |    | 5,000                  |     | 10,725                   | 5,725                                  |
| Fines & forfeits                     |     | 40,000                    |    | 50,000                 |     | 89,603                   | 39,603                                 |
| Investment income                    | _   | 150,000                   | -  | 225,000                | _   | 222,344                  | (2,656)                                |
| Total Revenues                       |     | 66,899,823                |    | 62,826,738             |     | 62,997,237               | 170,499                                |
| Expenditures                         |     |                           |    |                        |     |                          |  |
| Current:                             |     |                           |    |                        |     |                          |  |
| General government                   |     | 3,817,457                 |    | 4,207,155              |     | 3,612,165                | 594,990                                |
| Public safety                        |     | 5,501,159                 |    | 5,776,928              |     | 5,558,237                | 218,691                                |
| Education                            |     | 31,376,713                |    | 32,089,953             |     | 31,414,947               | 675,006                                |
| Public works                         |     | 1,765,699                 |    | 1,797,294              |     | 1,676,647                | 120,647                                |
| Health and human services            |     | 1,071,897                 |    | 1,115,094              |     | 1,080,823                | 34,271                                 |
| Culture & recreation                 |     | 1,870,439                 |    | 1,882,938              |     | 1,893,152                | (10,214)                               |
| State & county assessments           |     | 302,549                   |    | 229,464                |     | 191,501                  | 37,963                                 |
| Debt service                         |     | 7,776,459                 |    | 7,776,459              |     | 7,730,470                | 45,989                                 |
| Pension                              |     | 3,420,633                 |    | 3,420,633              |     | 3,420,633                | -                                      |
| Unclassified                         | _   | 10,657,000                | -  | 9,520,587              | _   | 8,583,857                | 936,730                                |
| Total Expenditures                   |     | 67,560,005                |    | 67,816,505             |     | 65,162,432               | 2,654,073                              |
| Other Financing Sources (Uses)       |     |                           |    |                        |     |                          |  |
| Use of free cash                     |     | 2,010,000                 |    | 7,035,000              |     | -                        | (7,035,000)                            |
| Use of reserved fund balance         |     | =                         |    | 29,585                 |     | -                        | (29,585)                               |
| Use of bond premium                  |     | 125,182                   |    | 125,182                |     | -                        | (125,182)                              |
| Bond premium                         |     | -                         |    | -                      |     | 67,203                   | 67,203                                 |
| Transfers from other funds           |     | 360,000                   |    | 360,000                |     | 1,223,636                | 863,636                                |
| Transfers to other funds             | _   | (1,835,000)               | -  | (2,560,000)            | _   | (2,560,000)              |  |
| Total Other Financing Sources(Uses)  | _   | 660,182                   |    | 4,989,767              | _   | (1,269,161)              | (6,258,928)                            |
| Excess of revenues and other sources |     |                           |    |                        |     |                          |  |
| over expenditures and other uses     | \$_ | -                         | \$ | -                      | \$_ | (3,434,356)              | \$ (3,434,356)                         |

# PROPRIETARY FUNDS

# STATEMENT OF NET ASSETS

JUNE 30, 2012

|  |  | Business-Type Activities Enterprise Funds |  |  |  |  |
|--|--|---|--|--|--|--|
|  | Water<br><u>Fund</u>                             | Wastewater<br><u>Fund</u>                 | <u>Total</u>                                       |  |  |  |
| <u>ASSETS</u>  |  |   |  |  |  |  |
| Current: Cash and short-term investments User fees receivable  | \$ 4,482,302<br>1,294,144                        | \$ 1,219,001<br>340,843                   | \$ 5,701,303<br>1,634,987                          |  |  |  |
| Total current assets   | 5,776,446  | 1,559,844                                 | 7,336,290  |  |  |  |
| Noncurrent: Capital assets: Other capital assets, net of accumulated depreciation  | 14,028,424                                       | 5,054,388                                 | 19,082,812   |  |  |  |
| Total noncurrent assets  |  |   |  |  |  |  |
|  | 14,028,424                                       | 5,054,388                                 | 19,082,812   |  |  |  |
| TOTAL ASSETS   | 19,804,870                                       | 6,614,232                                 | 26,419,102   |  |  |  |
| <u>LIABILITIES</u>   |  |   |  |  |  |  |
| Current: Accounts payable Accrued liabilities Accrued payroll Current portion of long-term liabilities: Bonds and loans payable Compensated absences | 107,448<br>139,902<br>5,371<br>848,250<br>32,851 | 4,878<br>-<br>-<br>243,636<br>            | 112,326<br>139,902<br>5,371<br>1,091,886<br>32,851 |  |  |  |
| Total current liabilities  | 1,133,822  | 248,514                                   | 1,382,336  |  |  |  |
| Noncurrent: Bonds and loans payable, net of current portion  | 9,294,000  | 5,358,000                                 | 14,652,000   |  |  |  |
| Total noncurrent liabilities   | 9,294,000  | 5,358,000                                 | 14,652,000   |  |  |  |
| TOTAL LIABILITIES  | 10,427,822                                       | 5,606,514                                 | 16,034,336   |  |  |  |
| NET ASSETS   |  |   |  |  |  |  |
| Invested in capital assets, net of related debt<br>Unrestricted  | 4,180,057<br>5,196,991                           | 107,123<br>900,595                        | 4,287,180<br>6,097,586                             |  |  |  |
| TOTAL NET ASSETS   | \$ 9,377,048                                     | \$1,007,718                               | \$ 10,384,766                                      |  |  |  |

# PROPRIETARY FUNDS

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

# FOR THE YEAR ENDED JUNE 30, 2012

|   | _   | Business-Type Activities  Enterprise Funds |    |          |                           |  |     |              |
|---|-----|--|----|----------|---------------------------|--|-----|--------------|
|   |     | Water<br><u>Fund</u>                       |    | W        | /astewater<br><u>Fund</u> |  |     | <u>Total</u> |
| Operating Revenues:                         |     |  |    |          |                           |  |     |              |
| Charges for services                        | \$_ | 4,096,357                                  | \$ | <u> </u> | 324,512                   |  | \$_ | 4,420,869    |
| Total Operating Revenues                    |     | 4,096,357                                  |    |          | 324,512                   |  |     | 4,420,869    |
| Operating Expenses:                         |     |  |    |          |                           |  |     |              |
| Personal services                           |     | 939,141                                    |    |          | -                         |  |     | 939,141      |
| Nonpersonnel                                |     | 1,186,097                                  |    |          | 147,330                   |  |     | 1,333,427    |
| Depreciation                                | _   | 463,726                                    |    |          | 136,460                   |  | _   | 600,186      |
| Total Operating Expenses                    | _   | 2,588,964                                  |    |          | 283,790                   |  | _   | 2,872,754    |
| Operating Income                            |     | 1,507,393                                  |    |          | 40,722                    |  |     | 1,548,115    |
| Nonoperating Revenues (Expenses):           |     |  |    |          |                           |  |     |              |
| Investment income                           |     | -  |    |          | 16,887                    |  |     | 16,887       |
| Interest expense                            | _   | (381,386)                                  |    |          | (214,917)                 |  | _   | (596,303)    |
| Total Nonoperating Revenues (Expenses), Net | _   | (381,386)                                  |    |          | (198,030)                 |  | _   | (579,416)    |
| Income Before Transfers                     |     | 1,126,007                                  |    |          | (157,308)                 |  |     | 968,699      |
| Transfers in                                | _   | 510,000                                    |    |          |                           |  | _   | 510,000      |
| Change in Net Assets                        |     | 1,636,007                                  |    |          | (157,308)                 |  |     | 1,478,699    |
| Net Assets at Beginning of Year             | _   | 7,741,041                                  |    |          | 1,165,026                 |  | _   | 8,906,067    |
| Net Assets at End of Year                   | \$_ | 9,377,048                                  | \$ | S        | 1,007,718                 |  | \$_ | 10,384,766   |

#### PROPRIETARY FUNDS

#### STATEMENT OF CASH FLOWS

# FOR THE YEAR ENDED JUNE 30, 2012

|   |   | Business-Type Activities<br>Enterprise Funds          |   |
|---|---|---|---|
|   | Water<br><u>Fund</u>                                      | Wastewater<br><u>Fund</u>                             | <u>Total</u>  |
| Cash Flows From Operating Activities:  Receipts from customers and users  Payments of employee salaries, benefits, and related expenses  Payments to vendors  | \$ 3,426,887<br>(938,267)<br>(1,133,669)                  | \$ 285,818<br>-<br>(300,900)                          | \$ 3,712,705<br>(938,267)<br>_(1,434,569)                     |
| Net Cash Provided By Operating Activities   | 1,354,951   | (15,082)  | 1,339,869   |
| Cash Flows From Capital and Related Financing Activities: Acquisition and construction of capital assets Transfers in from other funds Proceeds from bonds Principal payments on bonds Interest expense | (749,194)<br>510,000<br>100,000<br>(825,250)<br>(389,261) | (3,244,946)<br>-<br>400,000<br>(198,518)<br>(214,917) | (3,994,140)<br>510,000<br>500,000<br>(1,023,768)<br>(604,178) |
| Net Cash (Used For) Capital and Related Financing Activities  | (1,353,705)   | (3,258,381)   | (4,612,086)   |
| <u>Cash Flows From Investing Activities</u> : Investment income   |   | 16,887  | 16,887  |
| Net Cash Provided By Investing Activities   | <u> </u>  | 16,887  | 16,887  |
| Net Change in Cash and Short-Term Investments   | 1,246   | (3,256,576)   | (3,255,330)   |
| Cash and Short-Term Investments, Beginning of Year  | 4,481,056   | 4,475,577   | 8,956,633   |
| Cash and Short-Term Investments, End of Year  | \$ 4,482,302  | \$ 1,219,001  | \$ 5,701,303  |
| Reconciliation of Operating Income to Net Cash Provided by Operating Activities:  Operating income Adjustments to reconcile operating income to net   | \$ 1,507,393  | \$ 40,722   | \$ 1,548,115  |
| cash provided by operating activities:  Depreciation  | 463,726   | 136,460   | 600,186   |
| Changes in assets and liabilities: User fees receivables Accounts payable Accrued payroll Compensated absences  | (669,470)<br>52,428<br>5,371<br>(4,497)                   | (38,694)<br>(153,570)<br>-<br>-                       | (708,164)<br>(101,142)<br>5,371<br>(4,497)                    |
| Net Cash Provided By Operating Activities   | \$ <u>1,354,951</u>                                       | \$ (15,082)   | \$ 1,339,869  |

# FIDUCIARY FUNDS

# STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2012

| <u>ASSETS</u>  | Other Post-<br>Employment<br>Benefits<br><u>Trust Fund</u> | Agency<br><u>Fund</u> |
|--|--|-----------------------|
| Cash and short-term investments  | \$ 9,859,540   | \$ 288,150            |
| Total Assets   | 9,859,540  | 288,150               |
| LIABILITIES AND NET ASSETS   |  |                       |
| Other liabilities  |  | 288,150               |
| Total Liabilities  |  | 288,150               |
| NET ASSETS  Total net assets held in trust for other post employment benefits and other purposes | \$ 9,859,540   | \$ -                  |

# FIDUCIARY FUNDS

# FOR THE YEAR ENDED JUNE 30, 2012

STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

|   | Other Post-<br>Employment<br>Benefits<br><u>Trust Fund</u> |
|---|--|
| Additions: Contributions Investment Income: Total additions | \$ 5,093,966<br>138,380<br>5,232,346                       |
| Deductions: Benefits Total deductions Change in Net Assets  | 2,293,966<br>2,293,966<br>2,938,380                        |
| Net assets: Beginning of year End of year                   | 6,921,160<br>\$ 9,859,540                                  |

# **Notes to Financial Statements**

# 1. Summary of Significant Accounting Policies

The accounting policies of the Town of Wayland (the Town) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

### A. Reporting Entity

The government is a municipal corporation governed by an elected Board of Selectmen. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. In fiscal year 2012, it was determined that no entities met the required GASB 39 criteria of component units.

# B. Government-Wide and Fund Financial Statements

# Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

# **Fund Financial Statements**

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental

funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# C. <u>Measurement Focus, Basis of Accounting, and Financial Statement</u> Presentation

## Government-Wide Financial Statements

The government-wide financial statements are reported using the *eco-nomic resources measurement focus* and the *accrual basis of accounting*, as is the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes and excises.

#### Fund Financial Statements

Governmental fund financial statements are reported using the *current* financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The government reports the following major governmental funds:

- The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- The Community Preservation Fund was adopted by the Town on April 24, 2001 by a state-wide act enabling legislation to allow Cities

and Towns to choose to create a new funding source that can be used to address three core community concerns:

- Acquisition and preservation of open space
- Creation and support of affordable housing
- Acquisition and preservation of historic buildings and landscapes
- The High School Renovation Fund accounts for capital improvements to the High School and related funding.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

The government reports the following major proprietary funds:

- The Wastewater Fund is used to report the Town's wastewater enterprise fund operations.
- The *Water Fund* is used to report the Town's water enterprise fund operations.

# D. Cash and Short-Term Investments

Cash balances from all funds, except those required to be segregated by law, are combined to form a consolidation of cash. Cash balances are invested to the extent available, and interest earnings are recognized in the General Fund. Certain special revenue, proprietary, and fiduciary funds segregate cash, and investment earnings become a part of those funds.

Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash and investment pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and short-term investments". The interest earnings attributable to each fund type are included under investment income.

For purpose of the statement of cash flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

### E. Investments

State and local statutes place certain limitations on the nature of deposits and investments available. Deposits in any financial institution may not exceed certain levels within the financial institution. Non-fiduciary fund investments can be made in securities issued by or unconditionally guaranteed by the U.S. Government or agencies that have a maturity of one year or less from the date of purchase and repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase.

Investments for the Trust Funds consist of marketable securities, bonds and short-term money market investments. Investments are carried at market value.

#### F. Property Tax Limitations

Legislation known as "Proposition 2½" has limited the amount of revenue that can be derived from property taxes. The prior fiscal year's tax levy limit is used as a base and cannot increase by more than 2.5 percent (excluding new growth), unless an override is voted. The actual fiscal year 2012 tax levy reflected an excess capacity of \$5,306,002.

# G. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (for enterprise funds only) are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$ 5,000 and an estimated useful life in excess of five years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment is depreciated using the straight-line method over the following estimated useful lives:

| <u>Assets</u>  | <u>Years</u> |
|----------------|--------------|
| Buildings      | 40           |
| Infrastructure | 40           |
| Vehicles       | 7            |
| Equipment      | 7            |

# H. Compensated Absences

It is the government's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vested sick and vacation pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

# I. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

# J. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance". Fund equity for all other reporting is classified as "net assets".

<u>Fund Balance</u> - Generally, fund balance represents the difference between the current assets and current liabilities. The Town reserves those portions of fund balance that are legally segregated for a specific future use or which do not represent available, spendable resources and therefore, are not available for appropriation or expenditure. Unassigned fund balance indicates that portion of fund balance that is available for appropriation in future periods.

The Town's fund balance classification policies and procedures are as follows:

- 1) Nonspendable funds represent the perpetual care trust principal, which can never be spent.
- 2) Restricted funds are used solely for the purpose in which the fund was established. In the case of special revenue funds, these funds are created by statute or otherwise have external constraints on how the funds can be expended. In the case of capital project funds, these funds are restricted for projects financed by bonds.
- 3) <u>Committed funds</u> are reported and expended as a result of motions passed by the highest decision making authority in the government (i.e., the Town Meeting).
- 4) <u>Assigned funds</u> are used for specific purposes as established by management. These funds, which include encumbrances, have been assigned for specific goods and services ordered but not yet paid for. This account also includes fund balance (free cash) voted to be used in the subsequent fiscal year.
- 5) <u>Unassigned funds</u> are available to be spent in future periods.

When an expenditure is incurred that would qualify for payment from multiple fund balance types, the Town uses the following order to liquidate liabilities: restricted, committed, assigned and unassigned.

<u>Net Assets</u> - Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consist of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. Permanent fund restricted net assets are segregated between nonexpendable and expendable. The nonexpendable portion represents the original restricted principal contribution, and the expendable represents accumulated earnings which are available to be spent based on donor restrictions. All other net assets are reported as unrestricted.

# K. <u>Use of Estimates</u>

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and

expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

### L. Change in Presentation

The financial statement presentation for internal balances due to pooled cash (i.e. due to/from) has been changed to cash and short-term investments in the current year.

# 2. Stewardship, Compliance, and Accountability

# A. Budgetary Information

At the annual town meeting, the Finance Committee presents an operating and capital budget for the proposed expenditures of the fiscal year commencing the following July 1. The budget, as enacted by town meeting, establishes the legal level of control and specifies that certain appropriations are to be funded by particular revenues. The original budget is amended during the fiscal year at special town meetings as required by changing conditions. In cases of extraordinary or unforeseen expenses, the Finance Committee is empowered to transfer funds from the Reserve Fund (a contingency appropriation) to a departmental appropriation. "Extraordinary" includes expenses which are not in the usual line, or are great or exceptional. "Unforeseen" includes expenses which are not foreseen as of the time of the annual meeting when appropriations are voted.

Departments are limited to the line items as voted. Certain items may exceed the line item budget as approved if it is for an emergency and for the safety of the general public. These items are limited by the Massachusetts General Laws and must be raised in the next year's tax rate.

Formal budgetary integration is employed as a management control device during the year for the General Fund. Effective budgetary control is achieved for all other funds through provisions of the Massachusetts General Laws.

At year-end, appropriation balances lapse, except for certain unexpended capital items and encumbrances which will be honored during the subsequent year.

# B. Budgetary Basis

The general fund final appropriation appearing on the "Budget and Actual" page of the fund financial statements represents the final amended budget after all reserve fund transfers and supplemental appropriations.

# C. Budget/GAAP Reconciliation

The budgetary data for the general fund is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund are presented in accordance with budgetary accounting principles to provide a meaningful comparison to budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

|   | Revenues and Other | Expenditures and Other |  |  |  |
|---|--------------------|------------------------|--|--|--|
| General Fund  | Financing Sources  | Financing Uses         |  |  |  |
| Revenues/Expenditures (GAAP Basis)                                      | \$ 70,731,027      | \$ 71,998,310          |  |  |  |
| Other financing sources/uses (GAAP Basis)                               | 1,290,839_         | 2,560,000              |  |  |  |
| Subtotal (GAAP Basis)   | 72,021,866         | 74,558,310             |  |  |  |
| Adjust tax revenue to accrual basis                                     | (726,389)          | -                      |  |  |  |
| Reverse beginning of year appropriation carryforwards from expenditures | -                  | (1,045,901)            |  |  |  |
| Add end of year appropriation carryforwards to expenditures             | -                  | 1,356,941              |  |  |  |
| Reverse the effect of non-<br>budgeted state contributions for          | (7,002,552)        | (7,002,552)            |  |  |  |
| police, fire, and teachers retirement                                   | (7,002,553)        | (7,002,553)            |  |  |  |
| Reverse non-budgeted funds  | (4,848)            | (144,365)              |  |  |  |
| Budgetary Basis   | \$ 64,288,076      | \$ 67,722,432          |  |  |  |

# D. Deficit Fund Equity

The FY09 Substance Abuse Prevention, October 2011 Storm Reimbursement, and WPSF had deficits of \$ 37,677, \$ 29,744 and \$ 9,679, respectively, as of June 30, 2012, which will be eliminated through future intergovernmental and other reimbursement revenues.

# 3. Cash and Short-Term Investments

Custodial Credit Risk - Deposits. Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned. Massachusetts General Law Chapter 44, Section 55, limits the Town's deposits "in a bank or trust company or banking company to an amount not exceeding sixty percent of the capital and surplus of such bank or trust company or banking company, unless satisfactory security is given to it by such bank or trust company or banking company for such excess." The Town's investment policy requires the due diligence necessary to affirm the financial strength, capital adequacy, and reputation for any financial institution in which the Town places investments. Due diligence includes reviewing the institution's financial statements and the background of the sales representatives. The Town minimizes the concentration of credit risk by diversifying the investment portfolio among financial institutions. The policy prohibits the investment of more than ten percent (10%) of cash in any single financial institution that is not fully collateralized. The Town is not in compliance with the custodial credit risk policy due to the following:

- The Town's uncollateralized cash deposits of \$ 6,525,749 in Century Bank exceed 10% of total cash \$ (4,686,001) by \$ 1,839,748 at June 30, 2012.
- The Town's uncollateralized cash deposits of \$ 5,414,368 in First Trade Union Bank exceed 10% of total cash at June 30, 2012 by \$ 728,637.

As of June 30, 2012, \$ 24,286,289 of the Town's bank balance of \$ 46,860,008 was exposed to custodial credit risk as uninsured or uncollateralized; \$ 5,185,068 of the uncollateralized amount was invested in the state pool and \$ 1,896,407 was mitigated by SIPC/excess SIPC.

# 4. <u>Investments</u>

### A. Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. For short-term investments that were purchased using surplus revenues, Massachusetts General Law, Chapter 44, Section 55, limits the Town's investments to the top rating issued by at least one nationally recognized statistical rating organization (NRSROs).

Presented below (in thousands) is the actual rating as of year-end for each investment of the Town. (All federal agency securities have an implied credit rating of AAA.):

|                           |     |              | Exempt    |                   |          | Rating as of Year-end |    |           |     |          |    |            |
|---------------------------|-----|--------------|-----------|-------------------|----------|-----------------------|----|-----------|-----|----------|----|------------|
|                           |     | Fair         | Fair From |                   |          |                       |    |           |     |          |    |            |
| Investment Type           |     | <u>Value</u> | <u>[</u>  | <u>Disclosure</u> | <u>!</u> | <u>Aaa</u>            |    | <u>Aa</u> |     | <u>A</u> |    | <u>Baa</u> |
| Federal agency securities | \$  | 684          | \$        | -                 | \$       | 684                   | \$ | -         | \$  | -        | \$ | -          |
| Certificates of deposits  |     | 8,098        |           | 8,098             |          | -                     |    | -         |     | -        |    | -          |
| Corporate bonds           |     | 30           |           | -                 |          | -                     |    | -         |     | 30       |    | -          |
| Bond mutual funds         |     | 944          |           | -                 |          | 692                   |    | 39        |     | 112      |    | 101        |
| Mutual funds              |     | 3,866        |           | 3,866             |          | -                     |    | -         |     | -        |    | -          |
| Corporate equities        | _   | 1,458        |           | 1,458             |          | -                     |    | -         |     | -        |    |            |
| Total investments         | \$_ | 15,080       | \$_       | 13,422            | \$       | 1,376                 | \$ | 39        | \$_ | 142      | \$ | 101        |

# B. Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Town's custodial credit risk policy for investments mirrors the custodial credit risk policy for deposits. Further all securities not held directly by the Town, will be held in the Town's name and tax identification number by a third party custodian approved by the Treasurer and evidenced by safekeeping receipts showing individual CUSIP numbers for each security.

# C. Concentration of Credit Risk

The Town minimized Concentration of Credit Risk by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. Investment in any one issuer (other than U.S. Treasury securities and mutual funds) that represents 5% or more of total investments is the First Trade Union Bank certificates of deposit of \$8,098,313.

# D. Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Town will manage interest rate risk by managing duration in the account. The investment policy requires investment of operating funds to have maturity of one year or less from the date of purchase.

Information about the sensitivity of the fair values of the Town's investments to market interest rate fluctuations is as follows:

|                           |     |              | Investment Maturities (in Years) |       |    |        |     |            |    |             |
|---------------------------|-----|--------------|----------------------------------|-------|----|--------|-----|------------|----|-------------|
|                           |     | Fair         | -                                |       |    | Less   |     |            |    |             |
| Investment Type           |     | <u>Value</u> | <u>E</u>                         | xempt |    | Than 1 |     | <u>1-5</u> |    | <u>6-10</u> |
| Debt-related Securities:  |     |              |                                  |       |    |        |     |            |    |             |
| Federal agency securities | \$  | 684          | \$                               | -     | \$ | -      | \$  | 578        | \$ | 106         |
| Corporate bonds           |     | 30           |                                  | -     |    | -      |     | 30         |    | -           |
| Bond mutual funds         | _   | 944          |                                  | 944   | _  | -      | _   | -          |    | -           |
| Total                     | \$_ | 1,658        | \$                               | 944   | \$ | -      | \$_ | 608        | \$ | 106         |

#### E. Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment. The Town's policy prohibits exposure to foreign currency.

#### 5. <u>Taxes Receivable</u>

Real estate and personal property taxes are levied and based on values assessed on January 1st of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on a quarterly basis and are subject to penalties and interest if they are not paid by the respective due date. Real estate and personal property taxes levied are recorded as receivables in the fiscal year they relate to.

Fourteen days after the due date for the final tax bill for real estate taxes, a demand notice may be sent to the delinquent taxpayer. Fourteen days after the demand notice has been sent, the tax collector may proceed to file a lien against the delinquent taxpayers' property. The Town has an ultimate right to foreclose on property for unpaid taxes. Personal property taxes cannot be secured through the lien process.

Taxes receivable at June 30, 2012 consist of the following:

| Real Estate              |    |         |                 |
|--------------------------|----|---------|-----------------|
| 2012                     | \$ | 654,667 |                 |
| 2011                     |    | 57,776  |                 |
| 2010                     | _  | 17,951  |                 |
|                          |    |         | 730,394         |
| Personal Property        |    |         |                 |
| 2012                     |    | 6,254   |                 |
| 2011                     |    | 3,555   |                 |
| 2010                     |    | 2,381   |                 |
| 2009                     |    | 1,767   |                 |
|                          |    |         | 13,957          |
| Community Preservation A | ct |         | 8,251           |
| Tax Title                |    |         | 936,695         |
| Deferred Taxes           |    |         | 378,127         |
| Total                    |    |         | \$<br>2,067,424 |

# 6. Allowance for Doubtful Accounts

The receivables reported in the accompanying entity-wide financial statements reflect the following estimated allowances for doubtful accounts:

|                | <u>Governmental</u> | Business-Type |  |  |  |  |
|----------------|---------------------|---------------|--|--|--|--|
| Property taxes | \$ 207,108          | \$ -          |  |  |  |  |
| Excises        | 52,412              | -             |  |  |  |  |
| Ambulance      | 14,379              | -             |  |  |  |  |
| Utilities      | -                   | 161,895       |  |  |  |  |

# 7. <u>Interfund Transfers</u>

The following is an analysis of interfund transfers made in fiscal year 2012:

|  |     | Transfers In         | ]   | Transfers out |  |  |
|--|-----|----------------------|-----|---------------|--|--|
| Governmental Funds:                      |     |                      |     |               |  |  |
| General fund Nonmajor governmental funds | \$  | 1,223,636<br>826,364 | \$  | 2,560,000     |  |  |
| Enterprise Fund:                         |     |                      |     |               |  |  |
| Water fund                               | _   | 510,000              | _   | -             |  |  |
| Total                                    | \$_ | 2,560,000            | \$_ | 2,560,000     |  |  |

The transfers are used to move revenues from the fund that legislature or budget requires to expend them. Transfer into Water Fund from the General Fund represents a budgeted amount for water system upgrades at Route 27 and 30 intersection funded by the General Fund unassigned fund balance.

### 8. <u>Capital Assets</u>

Capital asset activity for the year ended June 30, 2012 was as follows (in thousands):

|  |    | Beginning      |    |                  |    |                  |    | Ending         |
|--|----|----------------|----|------------------|----|------------------|----|----------------|
|  |    | <u>Balance</u> |    | <u>Increases</u> | ]  | <u>Decreases</u> |    | <u>Balance</u> |
| Governmental Activities:                     |    |                |    |                  |    |                  |    |                |
| Capital assets, being depreciated:           |    |                |    |                  |    |                  |    |                |
| Buildings and improvements                   | \$ | 105,016        | \$ | 26,043           | \$ | =                | \$ | 131,059        |
| Machinery, equipment, and furnishings        |    | 9,222          |    | 908              |    | (474)            |    | 9,656          |
| Vehicles                                     |    | 5,610          |    | 543              |    | -                |    | 6,153          |
| Infrastructure                               | -  | 6,030          |    | 489              | -  |                  | -  | 6,519          |
| Total capital assets, being depreciated      |    | 125,878        |    | 27,983           |    | (474)            |    | 153,387        |
| Less accumulated depreciation for:           |    |                |    |                  |    |                  |    |                |
| Buildings and improvements                   |    | (34,857)       |    | (2,990)          |    | -                |    | (37,847)       |
| Machinery, equipment, and furnishings        |    | (7,383)        |    | (719)            |    | 474              |    | (7,628)        |
| Vehicles                                     |    | (4,700)        |    | (368)            |    | -                |    | (5,068)        |
| Infrastructure                               | _  | (4,340)        |    | (308)            | -  |                  | _  | (4,648)        |
| Total accumulated depreciation               | -  | (51,280)       |    | (4,385)          |    | 474              |    | (55,191)       |
| Total capital assets, being depreciated, net |    | 74,598         |    | 23,598           |    | -                |    | 98,196         |
| Capital assets, not being depreciated:       |    |                |    |                  |    |                  |    |                |
| Land   |    | 21,580         |    | -                |    | -                |    | 21,580         |
| Collections                                  |    | 1,746          | _  |                  | _  |                  | _  | 1,746          |
| Total capital assets, not being depreciated  | _  | 23,326         |    | -                |    | -                |    | 23,326         |
| Governmental activities capital assets, net  | \$ | 97,924         | \$ | 23,598           | \$ | -                | \$ | 121,522        |

|  | Beginning<br><u>Balance</u> <u>Increase</u> |         |    |       | <u>[</u> | <u>Decreases</u> |    | Ending<br><u>Balance</u> |
|--|---|---------|----|-------|----------|------------------|----|--------------------------|
| Business-Type Activities: Capital assets, being depreciated: |   |         |    |       |          |                  |    |                          |
| Buildings and improvements                                   | \$  | 830     | \$ | _     | \$       | -                | \$ | 830                      |
| Machinery, equipment, and furnishings                        | ·   | 55      |    | 81    |          | -                | ·  | 136                      |
| Vehicles   |   | 505     |    | -     |          | -                |    | 505                      |
| Infrastructure   | _   | 17,057  | ,  | 3,913 | _        | -                |    | 20,970                   |
| Total capital assets, being depreciated                      |   | 18,447  |    | 3,994 |          | -                |    | 22,441                   |
| Less accumulated depreciation for:                           |   |         |    |       |          |                  |    |                          |
| Buildings and improvements                                   |   | (103)   |    | (21)  |          | -                |    | (124)                    |
| Machinery, equipment, and furnishings                        |   | (28)    |    | (23)  |          | -                |    | (51)                     |
| Vehicles   |   | (371)   |    | (32)  |          | -                |    | (403)                    |
| Infrastructure   | _   | (2,256) |    | (524) | -        | -                |    | (2,780)                  |
| Total accumulated depreciation                               | _   | (2,758) | ,  | (600) | -        |                  |    | (3,358)                  |
| Business-type activities capital assets, net                 | \$_   | 15,689  | \$ | 3,394 | \$       | -                | \$ | 19,083                   |

Depreciation expense was charged to functions of the Town as follows:

| Governmental | Activities: |
|--------------|-------------|
| 0            |             |

| General government Public safety Education Public works Culture and recreation | \$  | 181,862<br>410,965<br>2,889,928<br>684,540<br>217,428 |
|--|-----|---|
| Total depreciation expense - governmental activities                           | \$_ | 4,384,723   |
| Business-Type Activities: Water Wastewater                                     | \$_ | 463,726<br>136,460                                    |
| Total depreciation expense - business-type activities                          | \$_ | 600,186   |

# 9. <u>Warrants and Accounts Payable</u>

Warrants payable represent 2012 expenditures paid by July 15, 2012. Accounts payable represent additional 2012 expenditures paid after July 15, 2012.

#### 10. Deferred Revenue

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund *deferred revenues* account is equal to the total of all June 30, 2012 receivable balances, except real and personal property taxes that are accrued for subsequent 60-day collections.

# 11. Long-Term Debt

#### A. General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities. General obligation bonds currently outstanding are as follows:

Amount

| Governmental Activities:   | Serial<br>Maturities<br><u>Through</u>   | Interest<br><u>Rate(s) %</u>  |     | Outstanding as of 6/30/12   |
|--|--|---|-----|---|
| Buildings - Town Department Equipment Buildings - School School - Other Other - Various School - Buildings Other - Outside MWPAT Title V | 02/01/18<br>02/01/16<br>02/01/27<br>02/01/14<br>02/01/25<br>02/01/36<br>02/01/19<br>07/02/25 | 2.99-4.59%<br>2.99-3.95%<br>2.99-4.59%<br>2.99-4.69%<br>3.40-4.54%<br>3.95-4.25%<br>0.00% | \$  | 4,883,200<br>1,305,911<br>5,496,299<br>1,499,090<br>3,274,249<br>41,280,000<br>148,279<br>799,000 |
| Total Governmental Activities:   |  |   | \$  | 58,686,028  |
| Business-Type Activities:  | Serial<br>Maturities<br><u>Through</u>   | Interest<br>Rate(s) %   |     | Amount<br>Outstanding<br>as of<br>6/30/12   |
| Water<br>MWPAT Wastewater<br>Wastewater Treatment Plant  | 02/01/31<br>07/01/22<br>02/01/31   | 2.99-4.59%<br>-<br>3.95%  | \$  | 10,142,250<br>376,636<br>5,225,000  |
| Total Business-Type Activities:  |  |   | \$_ | 15,743,886  |

# B. Future Debt Service

The annual payments to retire all general obligation long-term debt outstanding as of June 30, 2012 are as follows:

| Governmental  |     | <u>Principal</u>  |     | <u>Interest</u>  |     | <u>Total</u>  |
|---|-----|---|-----|--|-----|---|
| 2013<br>2014<br>2015<br>2016<br>2017<br>2018-2022<br>2023-2027<br>2028-2032 | \$  | 5,308,052<br>4,714,948<br>3,984,948<br>3,564,759<br>3,249,759<br>12,792,589<br>9,990,973<br>8,600,000 | \$  | 2,371,514<br>2,212,958<br>2,066,242<br>1,921,968<br>1,826,378<br>7,458,250<br>5,178,780<br>2,953,200 | \$  | 7,679,566<br>6,927,906<br>6,051,190<br>5,486,727<br>5,076,137<br>20,250,839<br>15,169,753<br>11,553,200 |
| 2033-2036   | _   | 6,480,000   | _   | 757,500  |     | 7,237,500   |
| Total   | \$_ | 58,686,028  | \$_ | 26,746,790   | \$_ | 85,432,818  |
| Business-Type<br>2013   | \$  | <u>Principal</u><br>1,091,886   | \$  | <u>Interest</u><br>606,297   | \$  | <u>Total</u><br>1,698,183   |
| 2014<br>2015<br>2016<br>2017<br>2018-2022<br>2023-2027<br>2028-2031         | _   | 1,080,136<br>1,020,136<br>1,009,942<br>999,942<br>4,796,844<br>3,960,000<br>1,785,000                 | _   | 573,418<br>537,953<br>499,667<br>466,821<br>1,768,722<br>897,081<br>190,513                          | _   | 1,653,554<br>1,558,089<br>1,509,609<br>1,466,763<br>6,565,566<br>4,857,081<br>1,975,513                 |
| Total   | \$_ | 15,743,886  | \$_ | 5,540,472  | \$  | 21,284,358  |

# C. Changes in General Long-Term Liabilities

During the year ended June 30, 2012, the following changes occurred in long-term liabilities (in thousands):

|  | Total<br>Balance<br>7/1/11      | Additions      | <u> </u> | Reductions                    | Total<br>Balance<br>6/30/12 | Less<br>Current<br>Portion       | L  | Equals<br>ong-Term<br>Portion<br>6/30/12 |
|--|---------------------------------|----------------|----------|-------------------------------|-----------------------------|----------------------------------|----|--|
| Governmental Activities Bonds payable Unamortized debt premium Subtotal Other: | \$<br>62,022<br>1,777<br>63,799 | \$<br>2,010    | \$       | (5,346) \$<br>(74)<br>(5,420) | 58,686<br>1,703<br>60,389   | \$<br>(5,308)<br>(74)<br>(5,382) | \$ | 53,378<br>1,629<br>55,007                |
| Landfill closure Accrued employee benefits                                     | 991<br>1,162                    | -              |          | (635)<br>(22)                 | 356<br>1,140                | (56)<br>(285)                    |    | 300<br>855                               |
| Totals   | \$                              | \$<br>2,010    | \$       | (6,077) \$                    |                             | \$<br>(5,723)                    | \$ |  |
|  | Total<br>Balance<br>7/1/11      | Additions      | <u>F</u> | Reductions                    | Total<br>Balance<br>6/30/12 | Less<br>Current<br>Portion       | L  | Equals<br>ong-Term<br>Portion<br>6/30/12 |
| Business-Type Activities Bonds payable Accrued employee benefits               | \$<br>16,268<br>37              | \$<br>500<br>- | \$       | (1,024) \$<br>(4)             | 15,744<br>33                | \$<br>(1,092)<br>(33)            | \$ | 14,652<br>-                              |
| Totals   | \$<br>16,305                    | \$<br>500      | \$       | (1,028) \$                    | 15,777                      | \$<br>(1,125)                    | \$ | 14,652                                   |

Compensated absences are repaid from the funds that the costs relate to, mostly general fund and also water fund.

# 12. Landfill Closure and Postclosure Care Costs

The Town's municipal solid waste landfill is closed. The Town is now working with the State Regulatory Agency (DEP) to cap the landfill. State and Federal laws and regulations require the Town to place a final cover on its landfill site after it stopped accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. On February 1, 2011, the Town borrowed \$ 850,000 to fund the expected costs of closure and monitoring and most of the proceeds were used in fiscal year 2012 for capping costs.

The \$ 356,341 reported as landfill closure and postclosure care liability at June 30, 2012 is based on remaining capping costs to be incurred after fiscal year 2012, including annual postclosure monitoring and care costs. The Town expects to complete the capping of the landfill in fiscal year 2013. Actual cost may be higher due to inflation, changes in technology, or changes in regulations.

# 13. Governmental Fund Balances

The following is a breakdown of the Town's governmental fund balances at June 30, 2012:

|  | General<br><u>Fund</u> | Community<br>Preservation<br><u>Fund</u> | High School<br>Renovation<br>Fund | Nonmajor<br>Governmental<br><u>Funds</u> | Total<br>Governmental<br><u>Funds</u> |
|--|------------------------|--|-----------------------------------|--|---------------------------------------|
| Nonspendable: Nonexpendable permanent funds \$ |                        | \$                                       | \$                                | \$ 1,144,272                             | \$ 1,144,272                          |
| Total Nonexpendable                            | -                      | -  | -                                 | 1,144,272                                | 1,144,272                             |
| Restricted:                                    |                        |  |                                   |  |                                       |
| Debt service                                   | 1,380,195              | -  | -                                 | -  | 1,380,195                             |
| High school renovation                         | -                      | -  | 272,685                           | -  | 272,685                               |
| Community preservation                         | -                      | 8,198,445                                | -                                 | -  | 8,198,445                             |
| Town special revenue accounts:                 |                        |  |                                   |  |                                       |
| Town center gift                               | -                      | -  | -                                 | 123,787                                  | 123,787                               |
| Town center revolving                          | -                      | -  | -                                 | 154,777                                  | 154,777                               |
| Receipts reserved for sale of real estate      | =                      | =  | =                                 | 542,485                                  | 542,485                               |
| Receipts reserved for concom receipts          | -                      | =  | -                                 | 118,007                                  | 118,007                               |
| Health reimbursement account                   | -                      | -  | -                                 | 135,000                                  | 135,000                               |
| Cafeteria plan                                 | -                      | -  | -                                 | 135,467                                  | 135,467                               |
| Ambulance                                      | -                      | -  | -                                 | 1,320,813                                | 1,320,813                             |
| Transfer station                               | -                      | -  | -                                 | 188,523                                  | 188,523                               |
| Turf field                                     | _                      | -  | -                                 | 107,563                                  | 107,563                               |
| Receipts reserved for sale of cemetery lots    | -                      | -  | -                                 | 142,919                                  | 142,919                               |
| Other town grants and revolving accounts       | -                      | -  | -                                 | 949,095                                  | 949,095                               |
| School special revenue accounts:               |                        |  |                                   |  |                                       |
| Before and after school program                | -                      | -  | -                                 | 465,485                                  | 465,485                               |
| PEGASUS  | -                      | -  | -                                 | 261,179                                  | 261,179                               |
| The Children's Way                             | -                      | -  | -                                 | 293,100                                  | 293,100                               |
| School lunch                                   | -                      | -  | -                                 | 155,527                                  | 155,527                               |
| Transportation fees                            | -                      | -  | -                                 | 157,171                                  | 157,171                               |
| SPED Circuit Breaker                           | _                      | _  | _                                 | 493,747                                  | 493,747                               |
| Other school grants and revolving accounts     | _                      | _  | _                                 | 482,014                                  | 482,014                               |
| Town capital project accounts:                 |                        |  |                                   | ,  | ,                                     |
| Assessor equipment                             | _                      | _  | _                                 | 147,534                                  | 147,534                               |
| Dam repairs                                    | _                      | _  | _                                 | 100,000                                  | 100,000                               |
| Town building repairs                          | _                      | _  | _                                 | 228,103                                  | 228,103                               |
| Public safety building repairs                 | _                      | _  | _                                 | 1,538,798                                | 1,538,798                             |
| New DPW facility study                         | _                      | _  | _                                 | 736,170                                  | 736,170                               |
| Drainage improvements                          | _                      | _  | _                                 | 157,678                                  | 157,678                               |
| Beach house                                    | _                      | _  | _                                 | 125,533                                  | 125,533                               |
| Other capital project funds                    | _                      | _  | _                                 | 467,857                                  | 467,857                               |
| School capital project accounts:               |                        |  |                                   | 107,007                                  | 107,007                               |
| FY09 capital building repairs                  | _                      | _  | _                                 | 227,890                                  | 227,890                               |
| Other capital project funds                    | _                      | _  | _                                 | 94,526                                   | 94,526                                |
| Expendable permanent funds                     | _                      | _  | _                                 | 1,626,407                                | 1,626,407                             |
| ·  |                        | <del></del>                              |                                   |  |                                       |
| Total Restricted                               | 1,380,195              | 8,198,445                                | 272,685                           | 11,677,155                               | 21,528,480                            |
|  |                        |  |                                   |  | (continued)                           |

# (continued)

| (commutation)                     | General<br><u>Fund</u> | Community<br>Preservation<br><u>Fund</u> | High School<br>Renovation<br><u>Fund</u> | Nonmajor<br>Governmental<br><u>Funds</u> | Total<br>Governmental<br><u>Funds</u> |
|-----------------------------------|------------------------|--|--|--|---------------------------------------|
| Committed:                        |                        |  |  |  |                                       |
| Stabilization                     | 1,535,791              | -  | -  | -  | 1,535,791                             |
| Septage                           | 214,133                | _  | -  | -  | 214,133                               |
| Town meeting articles             | 361,369                |  |  |  | 361,369                               |
| Total Committed                   | 2,111,293              | -  | -  | -  | 2,111,293                             |
| Assigned:                         |                        |  |  |  |                                       |
| Encumbrances                      | 496,820                | -  | -  | -  | 496,820                               |
| Use of fund balance for fiscal 13 | 6,740,000              | -  | -  | -  | 6,740,000                             |
| Non-insurance                     | 1,187,601              | -  | -  | -  | 1,187,601                             |
| Management assignments            | 498,752                |  |  |  | 498,752                               |
| Total Assigned                    | 8,923,173              | -  | -  | -  | 8,923,173                             |
| Unassigned:                       | 7,997,901              |  |  | <del>-</del>                             | 7,997,901                             |
| Total Unassigned                  | 7,997,901              |  |  |  | 7,997,901                             |
| Total Fund Balance                | \$ 20,412,562          | \$ 8,198,445                             | \$ 272,685                               | \$ 12,821,427                            | \$ <u>41,705,119</u>                  |

# 14. <u>Unassigned Fund Balance and Unrestricted Net Assets</u>

The following are reconciliations of unassigned fund balance/unrestricted net assets as reported under generally accepted accounting principles with available statutory amounts.

|   |     | General<br><u>Fund</u>             |
|---|-----|------------------------------------|
| Unassigned fund balance, June 30, 2012<br>Allowance for abatements, (reserved statutorily)<br>Other adjustments | \$_ | 7,997,901<br>(2,014,408)<br>40,204 |
| Certified free cash, July 1, 2012   | \$  | 6,023,697                          |

|                               |    | Water<br><u>Fund</u> |    | Wastewater<br><u>Fund</u> |    | <u>Total</u> |
|-------------------------------|----|----------------------|----|---------------------------|----|--------------|
| Unrestricted net assets, GAAP | \$ | 5,196,991            | \$ | 900,595                   | \$ | 6,097,586    |
| Recognize deferred revenue    |    | (1,294,144)          |    | (340,843)                 |    | (1,634,987)  |
| Remove accrued interest       |    | 139,902              | -  | 139,902                   |    |              |
| Remove compensated absences   |    | 32,851               |    | -                         |    | 32,851       |
| Funds committed for CPF       |    | 293,883              |    | -                         |    | 293,883      |
| Funds assigned for FY 13      |    | (1,910,000)          |    | (203,908)                 |    | (2,113,908)  |
| Other funds assigned          | _  | (53,170)             |    | -                         |    | (53,170)     |
| Available funds               | \$ | 2,406,313            | \$ | 355,844                   | \$ | 2,762,157    |

#### 15. Commitments and Contingencies

<u>Outstanding Legal Issues</u> - There are several pending legal issues in which the Town is involved. The Town's management is of the opinion that the potential future settlement of such claims would not materially affect its financial statements taken as a whole.

<u>Grants</u> - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

# 16. <u>Post-Employment Healthcare and Life Insurance Benefits</u>

#### **Other Post-Employment Benefits**

GASB Statement 45, Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions, requires governments to account for other post-employment benefits (OPEB), primarily healthcare, on an accrual basis rather than on a pay-as-you-go basis. The effect is the recognition of an actuarially required contribution as an expense on the statement of activities when a future retiree earns their post-employment benefits, rather than when they use their post-employment benefit. To the extent that an entity does not fund their actuarially required contribution, a post-employment benefit liability is recognized on the Statement of Net Assets over time.

#### A. Plan Description

In addition to providing the pension benefits described, the Town provides post-employment health care and life insurance benefits for retired employees through the Town's single employer defined benefit plan. The benefits, benefit levels, employee contributions and employer contributions are governed by Chapter 32 of the Massachusetts General Laws. As of December 31, 2010, the actuarial valuation date, approximately 424 retirees and 424 active employees meet the eligibility requirements. The plan does not issue a separate financial report.

#### B. Benefits Provided

The Town provides medical, prescription drug, mental health/substance abuse and life insurance to retirees and their covered dependents. All active employees who retire from the Town and meet the eligibility criteria will receive these benefits.

#### C. Funding Policy

Retirees contribute various amounts of the cost of the health plan, as determined by the Town. The Town contributes the remainder of the health plan costs on a pre-funded basis.

The Town has established an OPEB trust in accordance with State legislature, through which assets are accumulated and benefits are paid as they come due. Employer contributions to the plan are irrevocable. Plan assets are dedicated to providing benefits to retirees and their spouses in accordance with the terms of the plan, and plan assets are legally protected from creditors of the employer.

#### D. Annual OPEB Costs and Net OPEB Asset

The Town's fiscal 2012 annual OPEB expense is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover the normal cost per year and amortize the unfunded actuarial liability over a period of thirty years. The following table shows the components of the Town's annual OPEB cost for the year ending June 30, 2012, the amount actually contributed to the plan, and the change in the Town's net OPEB asset based on an actuarial valuation as of December 31, 2010:

|                                       |    | Actuarially<br>Determined<br><u>Amounts</u> |    | Other<br>Town<br><u>Amounts</u> |    | <u>Total</u> |
|---------------------------------------|----|---|----|---------------------------------|----|--------------|
| Annual Required Contribution (ARC)    | \$ | 3,657,200                                   | \$ | -                               | \$ | 3,657,200    |
| Interest on net OPEB obligation       |    | (230,639)                                   |    | -                               |    | (230,639)    |
| Adjustment to ARC                     | _  | 188,128                                     | _  | -                               | -  | 188,128      |
| Annual OPEB cost                      |    | 3,614,689                                   |    | -                               |    | 3,614,689    |
| Contributions made                    | _  | 2,293,966                                   | _  | 2,800,000                       |    | 5,093,966    |
| Increase (decrease) in net OPEB asset | \$ | (1,320,723)                                 | \$ | 2,800,000                       |    | 1,479,277    |
| Net OPEB asset - beginning of year    |    |   |    |                                 | _  | 3,294,846    |
| Net OPEB asset - end of year          |    |   |    |                                 | \$ | 4,774,123    |

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB asset were as follows:

| Fiscal year ended | Annual OPEB Cost | Percentage of OPEB Cost Contributed | Net OPEB Asset |
|-------------------|------------------|-------------------------------------|----------------|
| 2012              | \$ 3,614,689     | 140.9%                              | \$ 4,774,123   |
| 2011              | \$ 3,560,074     | 147.1%                              | \$ 3,294,846   |
| 2010              | \$ 3,138,586     | 127.3%                              | \$ 1,618,922   |
| 2009              | \$ 3,020,926     | 100.4%                              | \$ 763,238     |

Also see Town's unaudited Supplementary Information on page 50.

#### E. Funded Status and Funding Progress

The funded status of the plan as of December 31, 2010, the date of the most recent actuarial valuation was as follows:

| Actuarial accrued liability (AAL) Actuarial value of plan assets | \$ | (49,476,106)<br>3,762,563 |
|--|----|---------------------------|
| Unfunded actuarial accrued liability (UAAL)                      | \$ | (45,713,543)              |
| Funded ratio (actuarial value of plan assets/AAL)                | =  | 7.6%                      |
| Estimated Covered payroll (active plan members)                  | \$ | 38,000,000                |
| UAAL as a percentage of covered payroll                          | _  | 120.3%                    |

Actuarial valuations of an ongoing plan involve estimates of the value of reported amount and assumptions about the probability of occurrence of events far into the future. Examples included assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required

contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

#### F. Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the plan as understood by the Town and the plan members and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the Town and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the December 31, 2010 actuarial valuation the projected unit credit cost method was used. The actuarial assumptions included a 7.0% investment rate of return and an initial annual healthcare cost trend rate of 10.0% which decreases to a 5.0% long-term rate for all healthcare benefits after seven years. The amortization costs for the initial UAAL is a level percentage of payroll for a period of 30 years, on a closed basis. This has been calculated assuming the amortization payment increases at a rate of 3.5%.

#### 17. Pension Plan

The Town follows the provisions of GASB Statement No. 27, (as amended by GASB 50) *Accounting for Pensions for State and Local Government Employees*, with respect to the employees' retirement funds. Chapter 32 of the Massachusetts General Laws assigns the System the authority to establish and amend benefit provisions of the plan, and the State legislature has the authority to grant cost-of-living increases.

#### A. Plan Description

The Town contributes to the Middlesex Retirement System (the "System"), a cost-sharing multiple-employer, defined benefit pension plan administered by a county retirement board. The System provides retirement, disability and death benefits to plan members and beneficiaries. Chapter 32 of the Massachusetts General Laws assigns the System the authority to establish and amend benefit provisions of the plan and grant cost-of-living increases. The System issues a publicly available financial report that can be obtained through the Middlesex Retirement System at 25 Linnell Circle, Billerica, Massachusetts 01865.

#### B. Funding Policy

Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The Town is required to pay into the System its share of the remaining system-wide actuarially determined contribution plus administration costs which are apportioned among the employers based on active covered payroll. The contributions of plan members and the Town are governed by Chapter 32 of the Massachusetts General Laws. The Town's contributions to the System for the years ended June 30, 2012, 2011, and 2010 were \$ 3,420,633, \$ 3,140,204, and \$ 3,005,975, respectively, which were equal to its annual required contributions for each of these years. The payroll for employees covered by the System for the year ended June 30, 2012 was approximately \$ 15,775,000.

#### C. <u>Teachers</u>

As required by State statutes, teachers of the Town are covered by the Massachusetts Teachers Retirement System (MTRS). The MTRS is funded by contributions from covered employees and the Commonwealth of Massachusetts. The Town is not required to contribute.

All persons employed on at least a half-time basis, who are covered under a contractual agreement requiring certification by the Board of Education are eligible, and must participate in the MTRS.

Based on the Commonwealth of Massachusetts' retirement laws, employees covered by the pension plan must contribute a percentage of gross earnings into the pension fund. The percentage is determined by the participant's date of entry into the system and gross earnings, up to \$ 30,000, as follows:

| Before January 1, 1975              | 5%   |
|-------------------------------------|------|
| January 1, 1975 - December 31, 1983 | 7% * |
| January 1, 1984 - June 30, 1996     | 8% * |
| July 1, 1996 - June 30, 2001        | 9% * |
| Beginning July 1, 2001              | 11%  |

\*Effective January 1, 1990, all participants hired after January 1, 1979, who have not elected to increase to 11%, contribute an additional 2% of salary in excess of \$ 30,000.

The Town's current year covered payroll for teachers and administrators was approximately \$ 21,200,000.

In fiscal year 2012, the Commonwealth of Massachusetts contributed \$7,002,553 to the MTRS on behalf of the Town. This is included in the

education expenditures and intergovernmental revenues in the general fund.

#### 18. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

#### 19. <u>Implementation of New GASB Standards</u>

The GASB has issued Statement 68 Accounting and Financial Reporting for Pensions, which is required to be implemented in fiscal year 2015. Management's current assessment is that this pronouncement will have a significant impact on the Town's basic financial statements by recognizing as a liability and expense, the Town's applicable portion of the Town of Wayland's actuarially accrued liability.

# TOWN OF WAYLAND, MASSACHUSETTS SCHEDULE OF FUNDING PROGRESS REQUIRED SUPPLEMENTARY INFORMATION

June 30, 2012 (Unaudited) (Amounts Expressed in thousands)

#### **Other Post-Employment Benefits**

| Actuarial<br>Valuation<br><u>Date</u> | Actuarial<br>Value of<br>Assets<br>(a) | Actuarial<br>Accrued<br>Liability<br>(AAL) -<br>Entry Age<br>(b) | Unfunded<br>AAL<br>(UAAL)<br>( <u>b-a)</u> | Funded<br>Ratio<br>( <u>a/b)</u> | Covered<br>Payroll<br>( <u>c)</u> | UAAL as<br>a Percent-<br>age of<br>Covered<br>Payroll<br>[(b-a)/c] |
|---------------------------------------|--|--|--|----------------------------------|-----------------------------------|--|
| 12/31/08                              | \$ 764                                 | \$ 40,852  | \$ 40,088                                  | 1.9%                             | \$ 35,600                         | 112.6%   |
| 12/31/10                              | 3,763                                  | 49,476   | 45,713                                     | 7.6%                             | 38,000                            | 120.3%   |

See Independent Auditors' Report.

# TOWN OF WAYLAND, MASSACHUSETTS SCHEDULE OF FUNDING PROGRESS, NET OPEB ASSET, AND OPEB TRUST BALANCE Supplementary Information

June 30, 2012 (Unaudited)

**Other Post-Employment Benefits** 

| Fiscal<br>Year<br>Ended<br>June 30, | Annual<br>Required<br>Contribution<br>(a) | Ī  | terest on<br>Existing<br>DO/(NOA)<br>(b) | Α  | ARC<br>djustment<br>(c) | nnual OPEB<br>Cost<br>) + (b) + (c)<br>= (d) | Actual<br>Contribution<br>Amount<br>(e) | et Increase in<br>NOO/(NOA)<br>(d) - (e)<br>= (f) | OO/(NOA) as<br>f Following<br>Date<br>(g) | Benefit<br>Payments<br>(h) | Net<br>entributions<br>(e) - (h) =<br>(i) | Estimated<br>arnings or<br>Other<br>(j) | N  | let Increase<br>in Trust<br>(i) - (j)<br>= (k) | Trust Fu<br>Balanc<br>as of<br>Followin<br>Date<br>(I) | e<br>ng |
|-------------------------------------|---|----|--|----|-------------------------|--|---|---|---|----------------------------|---|---|----|--|--|---------|
| 2012                                | \$ 3,657,200                              | \$ | (230,639)                                | \$ | 188,128                 | \$<br>3,614,689                              | \$ 5,093,966                            | \$<br>(1,479,277)                                 | \$<br>(4,774,123)                         | \$ 2,293,966               | \$<br>2,800,000                           | \$<br>138,380                           | \$ | 2,938,380                                      | \$ 9,859,5   | 540     |
| 2011                                | 3,582,995                                 |    | (113,325)                                |    | 90,404                  | 3,560,074                                    | 5,235,998                               | (1,675,924)                                       | (3,294,846)                               | 2,085,998                  | 3,150,000                                 | 17,530                                  |    | 3,167,530                                      | 6,921,1  | 160     |
| 2010                                | 3,151,684                                 |    | (57,243)                                 |    | 44,145                  | 3,138,586                                    | 3,994,270                               | (855,684)   | (1,618,922)                               | 2,133,951                  | 1,860,319                                 | 12,520                                  |    | 1,872,839                                      | 3,753,6  | 30      |
| 2009                                | 3,033,020                                 |    | (56,250)                                 |    | 44,156                  | 3,020,926                                    | 3,034,164                               | (13,238)  | (763,238)                                 | 1,923,845                  | 1,110,319                                 | 20,472                                  |    | 1,130,791                                      | 1,880,7  | 791     |
| 2008                                | N/A                                       |    | N/A                                      |    | N/A                     | N/A  | 750,000                                 | N/A   | (750,000)                                 | -                          | 750,000                                   | -                                       |    | 750,000  | 750,0  | 000     |