To: The Finance Committee From: The School Committee

Date: February 4, 2021

Last night at our School Committee meeting we voted a FY22 School Operating Budget of \$45,482,116 (without COVID expenses) and \$46,921,936 (with COVID expenses). We understand the financial constraints and pressures the town is facing and do not take this funding request lightly. A great deal of thought and discussion went into this budget both by the school administration and by the School Committee.

As you know, this year has truly been unprecedented. We have faced a global health pandemic that has affected all of us in ways we never imagined. It has been said during this time that educators are building the ship while it is already sailing. That could not be more true. The school administration and staff have spent countless hours developing completely new ways of curriculum delivery for our students while keeping the health and safety of both our students and staff at the forefront. Our staff has worked tirelessly since last March to educate our students, often without adequate resources.

We do not know what the FY22 school year will look like or what exactly our students' needs will be and thus it is difficult to develop an exact budget. Much depends on the trajectory of the virus and where we are with the vaccine (which most of our student population will not have access to given their age). What we do know is that school will never again look as it did in pre-COVID times. We do not know what health and safety guidelines and remote education mandates will be enhanced, maintained or relaxed and we do not know whether any federal or state funding will be available. We anticipate learning losses for our students as well as increased long term social and emotional issues, all of which need to be addressed. These increased needs are simply a result of the global health pandemic and how it has affected education and our students. We have learned over the years how academic achievement is intricately tied to social and emotional learning. The fallout of COVID-19 will highlight that fact further.

As a Committee, we feel an enormous responsibility to provide our students with an education that meets their needs, many highlighted above, for FY22. There are so many variables for next year and this budget is our best estimate of what will address the needs. As requested, we have split the budget into the three categories noted below. More detail can be found on the following pages.

Level Services Budget<sup>1</sup> \$ 45,006,650 New Initiatives<sup>2</sup> \$ 475,466

TOTAL: \$ 45,482,116 COVID Expenses<sup>3</sup> \$ 1,439,820

TOTAL w/COVID Expenses: \$46,921,936

<sup>1</sup> Includes \$438,821 of maintenance and facilities increases that are explained in more detail on page two.

<sup>&</sup>lt;sup>2</sup> Includes assistant principals (.5 FTE, .5 FTE, .3 FTE) at three elementary schools, 1.0 FTE social worker at high school, two 1.0 FTE guidance counselors at elementary schools, 1.2 FTE elementary tech support and .5 project manager for facilities/maintenance. All except project manager address post-COVID needs as described above.

<sup>&</sup>lt;sup>3</sup> These expenses are based on the current FY21 costs of a hybrid model and assume a hybrid model for 10 months of FY22. At this time we do not know whether we would need to follow a hybrid model in FY22 or some other type of model (ie, all-in with health and safety constraints and remote option, etc). We also do not know the time period for which we might need to follow such a model.

Please note there have been several changes to the Superintendent's Recommended Budget that you originally received in December:

- Level Services Budget:
  - The facilities budget has been increased to maintain level services (\$231,821)
  - An additional Special Education position has been added under Mandate Driven Personnel (\$70,000)
  - A maintenance service contract for the HVAC systems has been added. This
    maintenance should have been occurring annually and has not been. It was
    highlighted with the ventilation study done in conjunction with reopening the schools
    in the fall of 2020 and has been done on a short term contract basis in FY21. It
    needs to become part of the level services budget. (\$207,000)
- New Initiatives:
  - Addition of a .5 FTE project manager to help complete the school building and maintenance projects (\$40,000)

Finally, there are two additional issues that we feel are important to point out with the FY22 school operating budget:

- Maintenance and Facilities Budget Over the past two years, oversight of the maintenance and facilities budgets within the school budget has shifted completely to the town. While the money sits in the school budget, the maintenance and facilities staff report to the town. Additionally all facilities and maintenance projects are overseen by the town. Yet any deficit in these accounts is covered by the school budget. We feel that this deserves a conversation as to whether these line items should be fully moved to the town's budget. We understand that this is a long term discussion but in the meantime ask the Finance Committee to consider the maintenance and facilities related increases separately from the other increases in the school operating budget.
- **COVID Budget** We understand the reasoning of splitting the COVID expenses into a separate line item in the town budget and have broken them out as such. We expect that the School Committee will have the authority to determine the expenditures from this line item as consistent with the law (M.G.L. c.71, §34).

Thank you for all your work on the operating budget. Please don't hesitate to contact us with any questions or concerns.

## WAYLAND . PUBLIC . SCHOOLS

#### WAYLAND, MASSACHUSETTS

Susan Bottan, Director of Finance and Operations

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To: Wayland School Committee

From: Susan Bottan, Director of Finance and Operations

Date: January 4, 2021, Revised January 5, 2021 RE: FY 2021 First Quarter Financial Report

Wayland Public Schools was appropriated \$43,359,145 for FY 2021 by Special Town Meeting in September, 2020. The School Department expects to meet all financial obligations within the total funds appropriated.

The purpose of the following report is to provide a quarterly status of the General Fund by reporting expenditures and encumbrances in comparison to the appropriated budget for all personnel and non-personnel accounts. On the attached financial schedules the following information is provided by Function Code as established by the Department of Elementary and Secondary Education (DESE):

- Original Budget
- Revised Budget
- Actual Expenditures
- Encumbrances
- Ouarter 1 Balance
- Percentage Expended
- Projected Requirement
- Projected End Year Balance
- Notes

### **General Fund Highlights**

#### FY 2021 Quarter 1 Financial Report - Personnel

DESE FUNCTION CODE/ACCOUNT DESCRIPTION	ORIGINAL APPROP	TRANFRS/ADJSMTS	REVISED BUDGET	YTD EXPENDED	ENCUMB.	Q1 AVAILABLE BALANCE	% USED	REMAINING REQUIREMENTS	PROJECTED END YEAR BALANCE
TOTAL PERSONNEL	35,712,135	979,162	36,691,297	5,006,352	0	31,273,783	14%	32,113,546	-428,601
TOTAL NON-PERSONNI	7,079,010	-411,162	6,667,848	774,252	2,210,280	3,254,017	45%	3,160,406	522,910
GRAND TOTAL	42,791,145	568,000	43,359,145	5,780,604	2,210,280	34,527,800	18%	35,273,952	94,309

The first quarter report extends from July 1, 2020 to September 30, 2020. At the end of Quarter 1, 18% of the total appropriated funds had been expended and the end-year projected balance was \$94,309. This balance is expected to change during the remaining months due to the ongoing changes in instruction delivery. For example, in December, the School Committee voted for Kindergarten students to return to in-person instruction beginning on February 22, 2021 and to supplement synchronous remote instruction with additional instructional support. Both decisions will result in the need to hire additional staffing and purchase materials and equipment. The additional costs associated with returning to in-person instructions for Kindergarteners and synchronous remote instruction support for grades 1 and 2 includes the following:

#### Kindergarten in 4 days per week at less than six feet of distance, estimated at \$114,900

- One extra classroom at Claypit Hill 1.0 FTE Teacher, 1.0 FTE Teaching Assistant = \$37,200
- Facilities Work = \$18.000

- Sinks \$12,000
- Materials- \$10,000
- Increased Storage = \$7,500
- WRAP Section 1.0 FTE Teacher, 1.0 FTE Teaching Assistant = \$37,200

### Augmenting Synchronous Instruction, estimated at \$68,000

• Grades 1 and 2 3.0 FTE Teachers \$68,000

#### Combined Total, estimated at \$182,900

The projected available funds will help cover some of the costs of these program changes. The balance of funding will be generated through additional reductions in non-personnel budget categories. An examination of the budget status and projected expenses will take place when the Town closes the second quarter at the end of January and when utilities invoices are received.

As reported to the School Committee during this fiscal year, the strategic decisions made with available funding at end FY 20 allowed the school department to better prepare for financial challenges without the need to seek additional funding from the Town's funds:

- Pre-paid \$300,000 Out of District Placement Tuition Fees, \$100,000 more than budgeted to reduce the FY 21 OOD Tuition expenditure.
- Postponed spending \$204,000 in Circuit Breaker Reimbursement to apply in FY 21.
- Pre-purchased \$50,000 Curriculum & Instruction Materials and \$60,000 Technology to reduce FY 21 expenditures.

In FY 2021, additional decisions made further reduced expenditures allowing a reallocation of funds to most essential services:

- Transported distance only students (enrolled in grades K-6 who live more than 2 miles from school) saving \$430,000 and re-negotiated the bus contract saving more than \$800,000.
- Delayed hiring Central Office positions saved \$54,000 and other staff exchanges resulted in a savings of \$35,000 more than the \$150,000 budgeted.
- Unanticipated SPED out of district savings, generated through graduations, unanticipated placement changes
  and reduced need for transportation, resulted in \$452,000 to be reallocated to SPED teacher and
  guidance/psychologist positions to better support students identified with growing needs in part as a result of
  the Pandemic.

Unanticipated savings were also allocated to pay for unanticipated Covid driven expenditures, such as those noted below:

- Loss of revenue from Full Day Kindergarten Tuition fees by being reallocated to keep Kindergarten class sizes low and maintain student/teacher assignments.
- Purchase of technology, both hardware and software.

Strategic planning of end year funding and unanticipated savings leveraged with the Covid grant awarded to the school department has supported the re-opening and first four months of Hybrid and WRAP instructional programs. Covid Funding totaled \$596,925, which allowed the school department to purchase the PPE, cleaning and equipment required to prepare our schools for commencing with the Hybrid Instructional Model and WRAP programs through December. In addition, the funding covered the cost of 2.3 FTE teachers and student supervisors' hours from September through December.

A narrative summary accompanied by financial schedules for personnel and non-personnel budgets summarized by DESE Function Code for each major category of spending follows below:

### Function Code 1000 District Leadership and Administration – represents 4% of total appropriated budget

Personnel – At the end of Quarter 1, 24 % of the budget had been expended and a balance of \$478,666 was projected in Function Code 1000 Personnel District Leadership and Administration. This balance consists of the WTA Contract Agreement Allocation appropriated by Town Meeting, annual staffing exchange savings, and additional savings driven by delays in hiring central office staff. Each year, the district expects to realize staffing exchange savings as a result of unanticipated retirements, salary differential between outgoing and incoming staff and unissued degree changes. These anticipated savings are reduced from the appropriation request and is reflected in the budget as a reduction of (\$150,0000 to personnel costs.

Non-Personnel – At the end of Quarter 1, 66% of the budget was expended or encumbered in Function Code 1000 Non-Personnel District Leadership and Administration. A negative end year balance of (\$16,000) was projected in this budget category. This balance is a result of projected expenses related to the Superintendent Search and accounting contract services, off set by the staffing exchange savings in personnel due to the delay in hiring School Accountant.

### Function Code 2000 Instructional Services - represents 81% of total appropriated budget

Personnel – At the end of Quarter 1, 15% of the budget had been expended in Personnel Instructional Services. Projected end-year balances by account resulted from staffing exchange (hiring staff at a higher or lower amount than budgeted), delays in hiring, unissued degree changes, loss of Full Day Kindergarten revenue and increases in Hybrid and WRAP staffing requirements and staffing exchange resulting from more than 170 employee new hires and transitions, 30% higher than what typically takes place for the same period of the school year. At the end of Quarter 1, a total negative balance of (\$853,448) was projected. This shortfall has been driven by the Covid-19 pandemic.

Additional staffing required for Hybrid Instruction cost \$759,739 and included the loss of FDK revenue, student supervisors, tech support, permanent substitutes and WRAP teachers and teaching assistants to commence the school year. Since then, an additional SPED teacher, WRAP 4/5 teacher, FDK Teacher and TA has been added to the projections. In Quarter 2, additional expenses estimated at \$182,900 will be added in staff to return kindergarteners to in-person four days per week and supplement the synchronous learning on those school days when grades 1 and 2 students are receiving remote instruction.

*Non-Personnel* – At the end of Quarter 1, 38% of instructional supplies and services had been expended or encumbered in Non-Personnel Instructional Services. A balance of \$66,000 was projected at year end. However, this balances will be reallocated to support the return of kindergartners and supplement synchronous instruction.

#### Function Code 3000 Other School Services - represents 5% of total appropriated budget

*Personnel* – Other Personnel Student Services is made up of Transportation, Athletics and other student activities. At the end of Quarter 1, 17% of the budget had been expended. The positive projected balance of \$10,466 is due to the shift of the METCO grant paying for the Town bus driver and an abbreviated athletic season offset by the increase needs for and hire of student supervisors.

*Non-Personnel* – At the end of Quarter 1, 22% of supplies and services had been expended or encumbered to be spent in Non-Personnel Other School Services. The largest budget line in this category is allocated to student transportation

for both general and special education. A projected positive balance of \$531,500 is anticipated due to shifting to distance only ridership and abbreviated athletic sports seasons.

#### Function Code 4000 Operations and Maintenance - represents 3% of total appropriated budget

*Personnel* –At the end of Quarter 1, 36% of the budget had been expended in Personnel Operations and Maintenance. A shortfall of (\$64,285) is projected from the change in custodial staffing schedules requiring the use of overtime hours each week to fully implement CDC cleaning protocols.

Non-Personnel – At the end of Quarter 1, 48% of supplies and services had been expended or encumbered to be spent in Non-Personnel Operations and Maintenance. Driving the shortfall of (\$255,000) are projected utilities expenses. These projections were estimated in the fall based on running ventilation units and heat at longer and higher levels. To date, expenditures have been lower than projections. End year projections will be examined and updated based on December invoicing. New projections will be presented in the Quarter 2 report. It is expected that electricity shortfall will decrease. Maintenance projects not reflected in the first quarter summary are the WHS roof diverter and replacement of the chairlift at Happy Hollow School.

### Function Code 9000 Tuition - represents 4% of total appropriated budget

Non-Personnel – At the end of Quarter 1, 69% of tuition had been expended and encumbered. Circuit Breaker Reimbursements of \$819,000 will be applied against the out of district tuition expenditures. Please note that there are no plans to issue a pre-payment of FY 2022's out of district tuition totaling \$200,000. All available funds will be reallocated to support return to in-person and synchronous remote instruction.

#### **Special Revenue Funds and Grant Highlights**

Special Revenue Funds and Grant budget status will be presented in the Quarter 2 Report.

# FY22 Operating Budget "Considerations"

## Town Budget:

Reserve Fund: increase by \$50 -\$100K

Transfer Station: Fund with \$50K

OPEB: Increase by \$250K

Cap. Stab Fund: Fund with \$200K Snow and Ice: Increase by \$10 - 25K

Total: \$560K - \$625K

### School Budget

Sustaining Innovation: Tier I: \$227K Sustaining Innovation: Tier 2: \$208K

Total: \$435.5K

### Unclassified

Increase Health Ins. by \$115K (7.5 new FTEs)

Unemployment

Total: \$1.1M - \$1.2M

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits 2/8/2021 11:16 AM

**5-Year Capital Plan by Funding Source** 

Sum of FinCom Considered Amount	FinCom Consi	dered Year				
FinCom Considered Funding Source	2022	2023	2024	2025	2026	Grand Total
Omnibus Budget	5,057,500	5,305,850	3,607,600	4,706,400	8,897,892	27,575,242
Cash Capital (CC)	600,000	600,000	600,000	600,000	600,000	3,000,000
Free Cash (FC)	2,171,500	1,892,850	2,162,600	1,424,400	1,797,892	9,449,242
Levy Debt (D)	1,669,429	636,000	500,000	2,250,000	775,000	5,830,429
Capital Stabilization (CS)		232,000	125,000	165,000	280,000	802,000
Ambulance Fund (AMB)	227,000	155,000	220,000	267,000	445,000	1,314,000
Surplus Bonds (SB)	89,571					89,571
Water Fund (WR)	300,000	1,790,000				2,090,000
Water Fund Debt (WRD)					5,000,000	5,000,000
Articles	3,338,618	10,261,300	5,176,000	2,200,000	200,000	21,175,918
Article - Excluded Debt (ARTE)	3,288,618	10,061,300	4,976,000	2,000,000		20,325,918
Article - Community Preservation A	50,000	200,000	200,000	200,000	200,000	850,000
Grand Total	8,396,118	15,567,150	8,783,600	6,906,400	9,097,892	48,751,160
Total General Fund Debt	4,958,047	10,697,300	5,476,000	4,250,000	775,000	26,156,347

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits 2/8/2021 11:16 AM

### 5-Year Capital Plan by Project Category

Sum of FinCom Considered Amount	FinCom Consi	dered Year				
FinCom Considered Funding Source	2022	2023	2024	2025	2026	Grand Total
Building repair	1,364,000	3,215,800	4,540,600	1,509,400	961,500	11,591,300
Equipment	1,869,500	1,732,350	2,863,000	852,000	760,000	8,076,850
Infrastructure	750,000	2,840,000	600,000	1,650,000	6,016,392	11,856,392
Land Improvement	3,388,618	573,000	700,000	700,000	200,000	5,561,618
New construction	350,000	7,081,000		2,000,000		9,431,000
Vehicles	674,000	100,000	50,000	195,000	1,160,000	2,179,000
Other		25,000	30,000			55,000
Grand Total	8,396,118	15,567,150	8,783,600	6,906,400	9,097,892	48,751,160

# 5-Year Capital Plan by Department (including Article items)

FinCom Considered Funding Source (All)

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits 2/8/2021 11:16 AM

Sum of FinCom Considered Amount	FinCom Consi	dered Year				
FinCom Considered Funding Source	2022	2023	2024	2025	2026	Grand Total
Town	6,712,618	10,443,000	6,015,000	6,407,000	2,970,000	32,547,618
Conservation		25,000	30,000	900,000		955,000
DPW	975,000	1,395,000	1,900,000	1,575,000	960,000	6,805,000
Facilities	4,110,618	8,216,000	3,270,000	3,065,000	310,000	18,971,618
Fire	572,000	155,000	220,000	267,000	1,220,000	2,434,000
IT	605,000	277,000	295,000	300,000	280,000	1,757,000
JCC	350,000	150,000	100,000	100,000		700,000
Police	50,000					50,000
Recreation	50,000	225,000	200,000	200,000	200,000	875,000
School	1,383,500	3,334,150	2,768,600	499,400	1,127,892	9,113,542
Water	300,000	1,790,000			5,000,000	7,090,000
Water Fund	300,000	1,790,000			5,000,000	7,090,000
Grand Total	8,396,118	15,567,150	8,783,600	6,906,400	9,097,892	48,751,160

### First Fiscal Year Article Items by Department excluding Article items

FinCom Considered Funding Source (Multiple Items)

Sum of FinCom Considered AmountFinCom Considered YearFinCom Considered Funding Source2022 Grand Total

Town	3,284,429	3,284,429
DPW	975,000	975,000
Facilities	732,429	732,429
Fire	572,000	572,000
IT	605,000	605,000
JCC	350,000	350,000
Police	50,000	50,000
School	1,383,500	1,383,500
Water	300,000	300,000
Water Fund	300,000	300,000
Grand Total	4,967,929	4,967,929

				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered F	Funding Source
2022	Town	DPW	Omnibus Budget	CC
2022	Town	DPW	Omnibus Budget	FC
2022	Town	DPW	Omnibus Budget	FC
2022	Town	DPW	Omnibus Budget	D
2022	Town	Facilities	Omnibus Budget	FC
2022	Town	Facilities	Omnibus Budget	FC
2022	Town	Facilities	Omnibus Budget	FC
2022	Town	Facilities	Omnibus Budget	D
2022	Town	Facilities	Omnibus Budget	SB
2022	Town	Facilities	Articles	ARTE
2022	Town	Fire	Omnibus Budget	D
2022	Town	Fire	Omnibus Budget	AMB
2022	Town	Fire	Omnibus Budget	AMB
2022	Town	Fire	Omnibus Budget	AMB
2022	Town	IT	Omnibus Budget	FC
2022	Town	IT	Omnibus Budget	FC
2022	Town	JCC	Omnibus Budget	FC
2022	Town	Police	Omnibus Budget	FC
2022	Town	Recreation	Articles	СРА
2022	Water	Water Fund	Omnibus Budget	WR
2022	Water	Water Fund	Omnibus Budget	WR
2022	Schools	School - CH	Omnibus Budget	FC

				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered Fi	Funding Source
2022	Schools	School - CH	Omnibus Budget	FC
2022	Schools	School - HH	Omnibus Budget	FC
2022	Schools	School - HH	Omnibus Budget	FC
2022	Schools	School - WHS	Omnibus Budget	FC
2022	Schools	School - LO	Omnibus Budget	FC
2022	Schools	School - LO	Omnibus Budget	FC
2022	Schools	School - LO	Omnibus Budget	FC
2022	Schools	School - WMS	Omnibus Budget	FC
2022	Schools	School - WMS	Omnibus Budget	D
2022	Schools	School - Multiple	Omnibus Budget	FC
2023	Town	Conservation	Omnibus Budget	FC
2023	Town	DPW	Omnibus Budget	CC
2023	Town	DPW	Omnibus Budget	FC
2023	Town	DPW	Omnibus Budget	FC
2023	Town	DPW	Omnibus Budget	FC
2023	Town	DPW	Omnibus Budget	FC
2023	Town	DPW	Omnibus Budget	FC
2023	Town	Facilities	Omnibus Budget	FC
2023	Town	Facilities	Omnibus Budget	FC
2023	Town	Facilities	Omnibus Budget	D
2023	Town	Facilities	Articles	ARTE
2023	Town	Facilities	Articles	ARTE

				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered Fi	<b>Funding Source</b>
2023	Town	Facilities	Articles	ARTE
2023	Town	Facilities	Articles	ARTE
2023	Town	Facilities	Articles	ARTE
2023	Town	Facilities	Articles	ARTE
2023	Town	Fire	Omnibus Budget	AMB
2023	Town	Fire	Omnibus Budget	AMB
2023	Town	Fire	Omnibus Budget	AMB
2023	Town	Fire	Omnibus Budget	AMB
2023	Town	IT	Omnibus Budget	FC
2023	Town	IT	Omnibus Budget	CS
2023	Town	JCC	Omnibus Budget	CS
2023	Town	Recreation	Omnibus Budget	FC
2023	Town	Recreation	Articles	CPA
2023	Water	Water Fund	Omnibus Budget	WR
2023	Water	Water Fund	Omnibus Budget	WR
2023	Water	Water Fund	Omnibus Budget	WR
2023	Schools	School - CH	Omnibus Budget	FC
2023	Schools	School - CH	Articles	ARTE
2023	Schools	School - HH	Omnibus Budget	FC
2023	Schools	School - HH	Omnibus Budget	FC
2023	Schools	School - WHS	Omnibus Budget	FC
2023	Schools	School - WHS	Omnibus Budget	FC

				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered Fi	Funding Source
2023	Schools	School - WHS	Omnibus Budget	FC
2023	Schools	School - WHS	Omnibus Budget	FC
2023	Schools	School - LO	Omnibus Budget	FC
2023	Schools	School - LO	Articles	ARTE
2023	Schools	School - LO	Articles	ARTE
2023	Schools	School - WMS	Omnibus Budget	FC
2023	Schools	School - WMS	Omnibus Budget	FC
2023	Schools	School - WMS	Omnibus Budget	FC
2023	Schools	School - WMS	Omnibus Budget	D
2023	Schools	School - WMS	Articles	ARTE
2023	Schools	School - WMS	Articles	ARTE
2023	Schools	School - Multiple	Omnibus Budget	FC
2023	Schools	School - Multiple	Articles	ARTE
2024	Town	Conservation	Omnibus Budget	FC
2024	Town	DPW	Omnibus Budget	CC
2024	Town	DPW	Omnibus Budget	FC
2024	Town	DPW	Omnibus Budget	FC
2024	Town	DPW	Omnibus Budget	FC
2024	Town	DPW	Omnibus Budget	FC
2024	Town	DPW	Omnibus Budget	D
2024	Town	Facilities	Omnibus Budget	FC
2024	Town	Facilities	Omnibus Budget	FC

				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered Fi	<b>Funding Source</b>
2024	Town	Facilities	Omnibus Budget	FC
2024	Town	Facilities	Omnibus Budget	FC
2024	Town	Facilities	Articles	ARTE
2024	Town	Facilities	Articles	ARTE
2024	Town	Facilities	Articles	ARTE
2024	Town	Facilities	Articles	ARTE
2024	Town	Facilities	Articles	ARTE
2024	Town	Facilities	Articles	ARTE
2024	Town	Fire	Omnibus Budget	AMB
2024	Town	Fire	Omnibus Budget	AMB
2024	Town	Fire	Omnibus Budget	AMB
2024	Town	IT	Omnibus Budget	FC
2024	Town	IT	Omnibus Budget	FC
2024	Town	IT	Omnibus Budget	CS
2024	Town	JCC	Omnibus Budget	CS
2024	Town	Recreation	Articles	CPA
2024	Schools	School - CH	Omnibus Budget	FC
2024	Schools	School - CH	Articles	ARTE
2024	Schools	School - CH	Articles	ARTE
2024	Schools	School - HH	Omnibus Budget	FC
2024	Schools	School - HH	Omnibus Budget	FC
2024	Schools	School - HH	Omnibus Budget	FC

				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered Fi	Funding Source
2024	Schools	School - WHS	Omnibus Budget	FC
2024	Schools	School - WHS	Omnibus Budget	FC
2024	Schools	School - WHS	Omnibus Budget	FC
2024	Schools	School - LO	Omnibus Budget	FC
2024	Schools	School - LO	Omnibus Budget	FC
2024	Schools	School - LO	Articles	ARTE
2024	Schools	School - WMS	Omnibus Budget	FC
2024	Schools	School - WMS	Articles	ARTE
2024	Schools	School - WMS	Articles	ARTE
2024	Schools	School - WMS	Articles	ARTE
2025	Town	Conservation	Omnibus Budget	D
2025	Town	DPW	Omnibus Budget	CC
2025	Town	DPW	Omnibus Budget	FC
2025	Town	DPW	Omnibus Budget	FC
2025	Town	DPW	Omnibus Budget	FC
2025	Town	DPW	Omnibus Budget	D
2025	Town	Facilities	Omnibus Budget	FC
2025	Town	Facilities	Omnibus Budget	D
2025	Town	Facilities	Omnibus Budget	CS
2025	Town	Facilities	Omnibus Budget	CS
2025	Town	Facilities	Articles	ARTE
2025	Town	Fire	Omnibus Budget	AMB

				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered F	Funding Source
2025	Town	Fire	Omnibus Budget	AMB
2025	Town	Fire	Omnibus Budget	AMB
2025	Town	Fire	Omnibus Budget	AMB
2025	Town	Fire	Omnibus Budget	AMB
2025	Town	IT	Omnibus Budget	FC
2025	Town	IT	Omnibus Budget	FC
2025	Town	JCC	Omnibus Budget	FC
2025	Town	Recreation	Articles	СРА
2025	Schools	School - WHS	Omnibus Budget	FC
2025	Schools	School - WMS	Omnibus Budget	FC
2026	Town	DPW	Omnibus Budget	CC
2026	Town	DPW	Omnibus Budget	FC
2026	Town	DPW	Omnibus Budget	FC
2026	Town	Facilities	Omnibus Budget	FC
2026	Town	Facilities	Omnibus Budget	FC
2026	Town	Fire	Omnibus Budget	D
2026	Town	Fire	Omnibus Budget	AMB
2026	Town	Fire	Omnibus Budget	AMB
2026	Town	IT	Omnibus Budget	CS
2026	Town	Recreation	Articles	СРА
2026	Water	Water Fund	Omnibus Budget	WRD
2026	Schools	School - HH	Omnibus Budget	FC

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				FinCom
FinCom				Considered
Considered Year	Department2	Department	FinCom Considered F	Funding Source
2026	Schools	School - LO	Omnibus Budget	FC
2026	Schools	School - WMS	Omnibus Budget	FC
2026	Schools	School - WMS	Omnibus Budget	FC
(blank)	(blank)	(blank)	(blank)	(blank)

**Grand Total** 

	Sum of FinCom Considered
Project/Asset Description	Amount
Town wide road reconstruction	600,000
Stormwater Management	50,000
Sidewalk improvements	50,000
Heavy Equipment Replacement- H20	275,000
Library Lower Level Rehab - Design	50,000
Public Safety Building Exterior Painting/Sealing	135,000
CON Conservation Truck Replacement	62,000
Additional Funding FS#2	485,429
Additional Funding FS#2 - surplus bond funding	89,571
Loker Recreation Construction	3,288,618
Ambulance	345,000
Breathing Apparatus	95,000
Extrication tools	65,000
Fire Vehicle (car 2)	67,000
Network and Wireless Elementary Schools	320,000
Public Safety Records CAD/EMS Software	285,000
Improvement to public safety radio system	350,000
In-car video recording equipment replacement	50,000
Middle School Back Fields - Design	50,000
Vehicles-Utility Truck W9 LCF	200,000
Water Main River Road Design	100,000
CH Replacement of Fire Alarm Control Panel/Smoke Detection	43,700

Project/Asset Description	Sum of FinCom Considered Amount
CH Replacement of Backpack/Coat Rack System	62,100
HH Replacement of Backpack/Coat Rack System	45,000
HH Replacement of Chair Lift	75,000
WHS Voice Lift System	30,000
LO Replacement of Backpack/Coat Rack System	45,000
LO Replacement of Fire Alarm Control Panel/Smoke Detection	43,700
Two Forms of Egress Doors to Outside for Rooms 20 and 21	40,000
WMS Voice Lift System	85,000
WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier & lockers	564,000
School Additional Space Needs due to COVID	350,000
Land Management Enhancement work	25,000
Town wide road reconstruction	600,000
Compactor Replacement	100,000
Heavy Equipment Replacement- H40	300,000
Light Trucks-P60 Utility	95,000
Route 20 South Landfill Cap Repurpose - Design	150,000
Sidewalk improvements	150,000
Public Safety Building Parking and Drive Maintenance	100,000
Vehicles - Motor pool	50,000
High School Refurbishment-2	300,000
COA New Construction	5,581,000
Library ADA Improvements - construct	450,000

	Sum of FinCom Considered
Project/Asset Description	Amount
Library Exterior Painting / Sealing	110,000
Library HVAC system upgrade	850,000
Library Lower Level Rehab - Build	500,000
Library Wastewater Connection	275,000
Boat Replacement	35,000
Cardiac Monitor	40,000
Large Diameter Hose	50,000
Forestry Skid	30,000
Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS	195,000
Disaster Recovery as a Service ( DraaS ) Implementation	82,000
Replace dispatch console at PSB	150,000
Middle School / Old DPW Site-Study	25,000
Playground Maintenance - ADA	200,000
Transfer Water Campbell to Chamberlain Design	250,000
Water Main River Road Construction	1,040,000
MWRA-Permitting	500,000
CH Repair and Replacement of Boilers and Boiler System	25,250
CH Installation of HVAC Air Conditioning	212,500
HH Continue Replacement of Asbestos Tiles with VCT	50,000
HH Repair and Replacement of Boilers and Boiler System	39,000
WHS Replacement of Communication Controls/Intercom System	93,500
WHS Resurface of Field House Gym Track	47,500

Project/Asset Description	Sum of FinCom Considered Amount
WHS One New Mini Bus for Athletics	50,000
WHS Replacement of Field House Fire Alarm Control Panel/Smoke Detection	94,300
LO Repair and Replacement of Boilers and Boiler System	53,000
LO Continue Replacement of Asbestos Tiles with VCT	100,000
LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting	198,000
WMS Repair and Replacement of Boilers and Boiler System	56,000
WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System	50,000
WMS Replacement of Fire Alarm Control Panel/Smoke Detection	94,300
WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier & lockers	336,000
WMS Repair of Exterior Wall and Receiving Dock Damage	184,800
WMS Science Classrooms Cabinetry	100,000
Elementary Classroom cabinet replacement	50,000
LO/CH Modular Classrooms - Construct	1,500,000
Open Space and Recreation Plan	30,000
Town wide road reconstruction	600,000
Heavy Equipment Replacement- H14	300,000
Heavy Equipment Replacement- Sweeper H-17	230,000
Light Trucks-H6-Dump Truck	95,000
Bucket truck	175,000
Route 20 South Landfill Cap Restoration - Construction	500,000
Library RFID Tagging	100,000
Public Safety Building HVAC Upgrade-Planning	85,000

	Sum of FinCom Considered
Project/Asset Description	Amount
Transfer Station Improvements	60,000
Vehicles - Motor pool	50,000
Town Building Exterior Painting / Sealing	125,000
Town Building Interior Renovations 1	125,000
Town Building Interior Renovations 2	125,000
Town Building mechanical / electrical improvement-2	1,360,000
Town Building Parking and Drive Maintenance	85,000
Town Building Window and Door Replacement	1,155,000
Personal Protective Equipment - Turn out Gear	130,000
Thermal Imaging cameras	65,000
Pump Replacement Forestry	25,000
Firewall replacement	90,000
Network and Wireless Replacement High School	180,000
Library New Server	25,000
Equipment for a secondard PSAP	100,000
Playground Maintenance - ADA	200,000
CH Voice Lift System	65,000
CH Installation of HVAC Air Conditioning: \$548,000 will be paid by WSCP	850,000
CH Repair and Replacement of Boilers and Boiler System	101,000
HH Continue Replacement of Asbestos Tiles with VCT	50,000
HH Repair and Replacement of Boilers and Boiler System	156,000
HH Voice Lift System	45,000

Project/Asset Description	Sum of FinCom Considered Amount
WHS Interior and Exterior Wall and Ceiling	137,500
WHS Floor, Tile and Carpet	90,600
WHS parking and lighting	38,500
LO Continue Replacement of Asbestos Tiles with VCT	140,000
LO Voice Lift System	45,000
LO Repair and Replacement of Boilers and Boiler System	212,000
WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier & lockers	-
WMS Repair and Replacement of Boilers and Boiler System	224,000
WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System	500,000
WMS Interior and Exterior Walls and Ceiling Repairs	114,000
Snake Brook dam rehabilitation	900,000
Town wide road reconstruction	600,000
Heavy Equipment Replacement- H9 Trackless 2018	175,000
Heavy Equipment Replacement-Screen Plant	150,000
Sidewalk improvements	150,000
Route 20 South Landfill Cap Repurpose - Construction	500,000
TS Transfer Station Garage Replacement	50,000
Public Safety Building HVAC Upgrade-Construction	850,000
DPW Reseal and Stripe parking area	65,000
DPW Wash Bay Rehabilitation	100,000
Municipal Parcel	2,000,000
Equipment - Detection meters	28,000

	Sum of FinCom Considered
Project/Asset Description	Amount
Fire Vehicle - (Chief vehicle)	70,000
Fire Vehicle - Car 1	70,000
Ambulance Stretcher & stairchair	39,000
SCBA air packs	60,000
Datacenter Infrastructure Replacement or Mitigation	180,000
Web Site Redesign and Migration	120,000
Building Security and video equipment	100,000
Playground Maintenance - ADA	200,000
WHS One New Mini Bus for Athletics	55,000
WMS parking and lighting	444,400
Town wide road reconstruction	600,000
Equipment H-18 Dump Truck	275,000
Equipment P-57 Gang Mower	85,000
Vehicles - Motor pool	60,000
DPW Facilities Rehabilitation and Upgrades	250,000
Fire Vehicle - Pumper 2	775,000
Fire Vehicle - Ambulance	385,000
Communication Equipment	60,000
Video Monitoring and Mgmt. System	280,000
Playground Maintenance - ADA	200,000
MWRA-Construction	5,000,000
HH Installation of HVAC Air Conditioning	135,000

	Sum of FinCom
Project/Asset Description	Considered Amount
LO Installation of HVAC Air Conditioning	105,000
WMS Replace Courtyard Windows	471,500
WMS Roadways and Sidewalks	416,392
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	48,751,160

Town of Wayland	Canital Planning					Departmental	
Town or wayland	Capital Flaming					Request	
						Subtotals by	Departmental
						Year	Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
r roject Data						14,778,000	2024
[FY22-FY26 Capital Bud	dget Workbook 2.6.2	U21-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
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7-7						28,900,000	2027+
						98,997,261	Total
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Project Quick					Duiouitu	Departmental	Donoutmontol
Reference	Danastasas	Pusicat / Accat Description	first added to	Duraita et Cata a a un .	Priority	Request Amount	Departmental
Number	<b>Department</b> DPW	Project/Asset Description  Town wide road reconstruction	5-year Plan	Project Category Infrastructure	Category		Requested Year
1a 1b	DPW		2021 2022			700,000	2021
2	DPW	Town wide road reconstruction  Town wide road reconstruction	2022	Infrastructure Infrastructure		635,000	2021 2022
		Town wide road reconstruction					
3 4	DPW DPW	Town wide road reconstruction	2021 2021	Infrastructure		667,000	2023 2024
5				Infrastructure		700,000	
6	DPW	Transfer Station Improvement	2021 2021	Infrastructure		735,000	2025 N/A
_	DPW	Transfer Station Improvement		Infrastructure		220,000	
7	DPW	Heavy Equipment Replacement- Sweeper H-17	2021	Equipment		230,000	2024
<u>8</u> 9	DPW	Heavy Equipment Replacement-P-59 Tractor	2021	Equipment		95,000	2021
	DPW	Heavy Equipment Replacement- H9 Trackless 2018	2021	Equipment		175,000	2025
10	DPW	Heavy Equipment Replacement-Screen Plant	2021	Equipment		150,000	2025
11	DPW	Heavy Equipment Replacement- H15	2021	Equipment		250,000	2021
12 13	DPW DPW	Heavy Equipment Replacement- H14  Heavy Equipment Replacement- H40	2021 2021	Equipment		275,000 300,000	2022 2023
14	DPW	Heavy Equipment Replacement- H20	2021	Equipment			2023
15	DPW	Light Trucks-P50 Pickup	2021	Equipment Equipment		300,000 65,000	2024
16	DPW	Light Trucks-H6-Dump Truck	2021	<u> </u>		95,000	2021
17	DPW	Light Trucks-H2-Utility Truck	2021	Equipment Equipment		95,000	2023
18	DPW	,	2021	<u> </u>		· · · · · ·	2024
19	DPW	Light Trucks-P53 Dump Truck Light Trucks-E2 SUV	2021	Equipment		95,000 44.000	2025
20	DPW	Light Trucks-E2 SOV  Light Trucks-P60 Utility	2021	Equipment		95,000	2021
	DPW	Light Trucks-P60 Otility Light Trucks-Dump H7	2021	Equipment			_
21	DPW	Route 20 South Landfill Cap Restoration - Design	2021	Equipment		95,000	2023 N/A
22	שאט	Noute 20 South Landilli Cap Restoration - Design	2021	Land Improvement		-	IN/A
23	DPW	Route 20 South Landfill Cap Restoration - Construction	2021	Land Improvement		500,000	2023
24	DPW	Route 20 South Landfill Cap Repurpose - Design	2021	Land Improvement		150,000	2023

Town of Wayland	Capital Planning					Departmental	
						Request	D
						Subtotals by	Departmental
						Year	Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
						14,778,000	2024
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2/8/2021 11:16 AM						5,044,392	2026
						28,900,000	2027+
						98,997,261	Total
Business Outside			Figure			Bt.	
Project Quick			Fiscal Year		Dui a vitu .	Departmental	Damantonantal
Reference	D	Businest /A cont Businesisting	first added to	D	Priority	Request	Departmental
Number	Department	Project/Asset Description	5-year Plan	Project Category	Category	Amount	Requested Year
25 26	DPW	Route 20 South Landfill Cap Repurpose - Construction	2021	Land Improvement		500,000	2024
26	DPW DPW	Compactor Replacement	2021	Equipment		100,000	2022
		Compactor Replacement Potter / Stonebridge Road Bridge Design / Const		Equipment		60,000	
28	DPW	<del>                                     </del>	2021	Land Improvement		450,000	2021
29 30	DPW DPW	Stormwater Management	2021	Land Improvement		150,000	2021
		Stormwater Management	_	Land Improvement		150,000	_
31 32	DPW DPW	Stormwater Management Brine System	2021	Land Improvement		250,000 150,000	2024 2023
33		,		Land Improvement		150,000	
33	DPW DPW	Cemetery Capital Improvements	2021	Land Improvement		-	N/A N/A
35	DPW	Old Sudbury Road Design - Free Cash		Land Improvement		-	·
		Old Sudbury Road Design / Const	2021	Land Improvement		-	N/A
36	Town Clerk	Voting Machines	2021	Equipment		-	N/A
37	Police	In-car video recording equipment replacement	2021	Equipment		50,000	2022
38	Police	In-car computers replacement	2021	Equipment		45,000	2023
39	Police	Replace department isued firearms	2021	Equipment		37,000	2026
40	JCC	Wireless Alarm	2021	Equipment		-	N/A
41	JCC	Public Safety radio replacement	2021	Equipment		247,000	2021
42	JCC	Improvement to Reeves Hill site (fiber & equip)	2021	Infrastructure		45,000	2021
43	JCC	Improvement to public safety radio system	2021	Equipment		350,000	2022
44	JCC	Purchase and install repeaters at Alternative site	2021	Equipment		-	N/A
45	JCC	Replace dispatch console at PSB	2021	Equipment		150,000	2023
46	JCC	Equipment for a secondard PSAP	2021	Equipment		100,000	2024
47	Facilities	High School Wastewater Plant 1	2021	Building repair		140,000	2021
48	Facilities	High School Wastewater Plant 2	2021	Building repair		-	N/A

FY 2022 - FY2026 Project Data  [FY22-FY26 Capital Bu 2/8/2021 11:16 AM		021-6.xlsx]FinCom Summary Exhibits				Departmental Request Subtotals by Year 15,155,319 18,333,550 14,778,000 16,786,000 5,044,392 28,900,000 98,997,261	Departmental Requested Year 2022 2023 2024 2025 2026 2027+ Total
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	Departmental Request Amount	Departmental Requested Year
49	Facilities	Light Duty Truck with lift gate	2021	Equipment		-	N/A
50	Facilities	Department vehicle (small SUV)	2021	Equipment		-	N/A
51	Conservation	John Deere Flail mower attachment	2021	Equipment		-	N/A
52	Conservation	Snake Brook dam rehabilitation	2021	Infrastructure		900,000	2023
53	Facilities	Library Rotunda Window Replacement	2021	Building repair		-	N/A
54a	Facilities	Library ADA Improvements - design & doors	2021	Building repair		450,000	2021
54b 55	Facilities Facilities	Library Workswater Connection	2022 2021	Building repair		450,000 275,000	2023 2023
		Library WAYAC system ungrade		Building repair			
56 57	Facilities	Library HVAC system upgrade	2021	Building repair		850,000	2023
_	Facilities	Library Main Door	2021	Building repair			N/A
58a 58b	Facilities Facilities	Library Lower Level Rehab - Design	2021 2021	Building repair		50,000	2022 2023
580 59	Facilities	Library Lower Level Rehab - Build Library Exterior Painting / Sealing	2021	Building repair Building repair		500,000 110,000	2023
60	Facilities	Town Building Renovations	2021	Building repair Building repair		110,000	
61	Facilities	Library New Building	2021	New construction		28,900,000	N/A 2027
62	Facilities	Library RFID Tagging	2021	Equipment		100,000	2027
63	IT	Library New Server	2021	Equipment		25,000	2024
64	Facilities	Town Building Window and Door Replacement	2021	Building repair		1,155,000	2024
65a	Facilities	Town Building Interior Renovations 1	2021	Building repair		1,155,000	2022
65b	Facilities	Town Building Interior Renovations 1	2021	Building repair		125,000	2023
66	Facilities	Town Building Exterior Painting / Sealing	2021	Building repair		125,000	2024
67	Facilities	Town Building Parking and Drive Maintenance	2021	Building repair		85,000	2023
68	Facilities	Town Building mechanical / electrical improvement-2	2021	Building repair		1,360,000	2024
69	Facilities	Public Safety Building Painting	2021	Building repair		1,300,000	N/A
70	Facilities	Public Safety Building HVAC Upgrade-Planning	2021	Building repair		85,000	2024
70	racilities	r ubite Safety building TVAC Opgrade-Flamming	2021	bullullig repail		65,000	2024

Town of Wayland  FY 2022 - FY2026	Capital Planning					Departmental Request Subtotals by Year 15,155,319	Departmental Requested Year 2022
Project Data						18,333,550	2023
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	 					28,900,000	2027+
						98,997,261	Total
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	Departmental Request Amount	Departmental Requested Year
71	Facilities	Fire Station # 2 Renovations	2021	Building repair		-	N/A
72	Facilities	PSB Exterior Painting / Sealing	2021	Building repair		-	N/A
73	Facilities	Depot Repairs	2021	Building repair		-	N/A
74	Facilities	Public Safety Building HVAC Upgrade-Construction	2021	Building repair		850,000	2025
75	Facilities	Public Safety Building Exterior Painting/Sealing	2021	Building repair		135,000	2022
76	Facilities	Public Safety Building Parking and Drive Maintenance	2021	Building repair		100,000	2023
77a	Facilities	Vehicles - Motor pool	2021	Vehicles		37,000	2021
77b	Facilities	Vehicles - Motor pool	2021	Vehicles		50,000	2022
77c	Facilities	Vehicles - Motor pool	2021	Vehicles		50,000	2024
78	Facilities	Transfer Station Improvements	2021	Building repair		60,000	2024
79	Facilities	Public Safety Building Parking and Driveway	2021	Building repair		-	N/A
80	Facilities	COA Design	2021	New construction		-	N/A
81	Facilities	COA New Construction	2021	New construction		5,581,000	2023
82	Facilities	Municipal Parcel	2021	New construction		2,000,000	2024
83	Facilities	DPW Reseal and Stripe parking area	2021	Building repair		65,000	2025
84	IT	Permitting Software	2021	Equipment		120,000	2021
85	IT	Network and Wireless Replacement TH & PS	2021	Equipment		126,000	2021
86	IT	Library Phones	2021	Equipment		32,000	2021
87	IT	Network and Wireless Elementary Schools	2021	Equipment		320,000	2022
88	IT	Document Management \$ Tyler Content Mgmt	2021	Equipment		165,000	2023
89	IT	Disaster Recovery as a Service ( DraaS ) Implementation	2021	Equipment		82,000	2023
90	IT	Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS	2021	Equipment		195,000	2023
91	IT	Network and Wireless Replacement High School	2021	Equipment		180,000	2023
92	IT	Firewall replacement	2021	Equipment		90,000	2024

FY 2022 - FY2026 Project Data  [FY22-FY26 Capital But 2/8/2021 11:16 AM		21-6.xlsx]FinCom Summary Exhibits				Departmental Request Subtotals by Year 15,155,319 18,333,550 14,778,000 16,786,000 5,044,392 28,900,000	Departmental Requested Year 2022 2023 2024 2025 2026 2027+
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	98,997,261  Departmental Request Amount	Total  Departmental Requested Year
93	IT	Datacenter Infrastructure Replacement or Mitigation	2021	Equipment		180,000	2025
94	Fire	Fire Vehicle (car 2)	2021	Vehicles		67,000	2022
95	Fire	Ambulance Power load system	2021	Equipment		30,000	2021
96	Fire	Fire Vehicle - Pumper 1	2021	Vehicles		700,000	2021
97	Fire	Ambulance	2021	Vehicles		345,000	2022
98	Fire	Extrication tools	2021	Equipment		65,000	2022
99	Fire	Breathing Apparatus	2021	Equipment		95,000	2022
100	Fire	Boat Replacement	2021	Equipment		35,000	2023
101	IT	Public Safety Records CAD/EMS Software	2021	Equipment		285,000	2022
102	Fire	Large Diameter Hose	2021	Equipment		50,000	2023
103	Fire	Cardiac Monitor	2021	Equipment		40,000	2023
104	Fire	Fire Vehicle - Pumper 2	2021	Vehicles		775,000	2026
105	Fire	Equipment - Detection meters	2021	Equipment		28,000	2025
106	Fire	Fire Vehicle - (Chief vehicle)	2021	Vehicles		70,000	2024
107	Fire	Thermal Imaging cameras	2021	Equipment		65,000	2024
108	Fire	Personal Protective Equipment - Turn out Gear	2021	Equipment		130,000	2024
109	Fire	Fire Vehicle - Car 1	2021	Vehicles		70,000	2025
110	Facilities	Loker Recreation Construction	2021	Land Improvement		3,288,618	2022
111	Recreation	205 Main St / Old DPW Site (design)	2021	Land Improvement		-	N/A
112	Recreation	Middle School / Old DPW Site (constr)	2021	Land Improvement		-	N/A
113a	Recreation	Alpine Field Design	2021	Land Improvement		50,000	2025
113b	Recreation	Alpine Field Constr	2021	Land Improvement		200,000	2026
114	Recreation	Cow Common	2021	Land Improvement		-	N/A
115a	Recreation	Claypit Baseball / PG - Design	2021	Land Improvement		50,000	2023
115b	Recreation	Claypit Baseball / PG - Construction	2021	Land Improvement		500,000	2024
116a	Recreation	Claypit Rectangular Field - Design	2021	Land Improvement		50,000	2023

Town of Wayland	Capital Planning					Departmental Request Subtotals by Year	Departmental Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
_						14,778,000	2024
[FY22-FY26 Capital Bud	dget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
2/8/2021 11:16 AM						5,044,392	2026
						28,900,000	2027+
						98,997,261	Total
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	Departmental Request Amount	Departmental Requested Year
116b	Recreation	Claypit Rectangular Field - Construction	2021	Land Improvement		500,000	2024
117a	Recreation	Riverview Baseball - Design	2021	Land Improvement		60,000	2024
117b	Recreation	Riverview Baseball - Constructions	2021	Land Improvement		565,000	2025
118	Recreation	Greenways - design	2021	Land Improvement		25,000	2026
119a	Recreation	Playground Maintenance - ADA	2021	Land Improvement		3,500	2021
119b	Recreation	Playground Maintenance - ADA	2021	Land Improvement		200,000	2023
119c	Recreation	Playground Maintenance - ADA	2021	Land Improvement		200,000	2024
119d	Recreation	Playground Maintenance - ADA	2021	Land Improvement		200,000	2025
119e	Recreation	Playground Maintenance - ADA	2021	Land Improvement		200,000	2026
120	School - CH	CH Installation of HVAC Air Conditioning	2021	Building repair		212,500	2023
121a	School - CH	CH Installation of HVAC Air Conditioning : \$548,000 will be paid by WSCP	2021	Building repair		850,000	2024
122	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	2021	Building repair		-	N/A
123	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	2021	Building repair		191,667	2022
124	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	2021	Building repair		-	N/A
125	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	2021	Building repair		-	N/A
126	School - CH	CH Replacement of Communication Controls/Intercom System	2021	Equipment		-	N/A
127	School - CH	CH Replacement of Make up Air Handling Unit	2021	Equipment		76,250	2021
128	School - CH	CH Replacement of Food Service Refrigeration Equipment Replacement	2021	Equipment		-	N/A

Town of Wayland	Capital Planning					Departmental Request Subtotals by Year	Departmental Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
						14,778,000	2024
[FY22-FY26 Capital Bud	dget Workbook 2.6.20	021-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
2/8/2021 11:16 AM						5,044,392	2026
						28,900,000	2027+
						98,997,261	Total
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	Departmental Request Amount	Departmental Requested Year
129	School - CH	CH Replacement of Backpack/Coat Rack System	2021	Equipment		62,100	2022
-		CH Replacement of Network Switches and Wireless	-	4. 1		, , , ,	-
130	School - CH	Access Points	2021	Equipment		-	N/A
131	School - CH	CH Replacement of Fire Alarm Control Panel/Smoke Detection	2021	Equipment		-	N/A
132	School - CH	CH Replacement of Fire Alarm Control Panel/Smoke Detection	2021	Equipment		43,700	2022
133	School - CH	CH Repair and Replacement of Boilers and Boiler System	2021	Equipment		25,250	2023
134	School - CH	CH Repair and Replacement of Boilers and Boiler System	2021	Equipment		101,000	2024
135	School - HH	HH Continue Replacement of Asbestos Tiles with VCT	2021	Building repair		100,000	2023
136	School - HH	HH Installation of HVAC Air Conditioning	2021	Building repair		135,000	2024
137	School - HH	HH Installation of HVAC Air Conditioning	2021	Building repair		540,000	2025
138	School - HH	HH Replacement of Roof Over Module Classroom Units	2021	Building repair		-	N/A
139	School - HH	HH Replacement of Roof Over Module Classroom Units HH Replacement of Fire Alarm Control Panel/Smoke	2021	Building repair		191,667	2022
140	School - HH	Detection	2021	Equipment			N/A
140	301001-1111	HH Replacement of Communication Controls/Intercom	2021	Equipment		_	IN/A
141	School - HH	System	2021	Equipment			N/A
142	School - HH	HH Replacement of Backpack/Coat Rack System	2021	Equipment		45,000	2022
172	301001 1111	HH Replacement of Network Switches and Wireless	2021	Ечариси		75,000	2022
143	School - HH	Access Points	2021	Equipment		-	N/A
144	School - HH	HH Replacement of Chair Lift	2021	Equipment		-	N/A

Town of Wayland	Capital Planning					Departmental Request Subtotals by	Departmental
FY 2022 - FY2026						Year	Requested Year
						15,155,319	2022
Project Data						18,333,550 14,778,000	2023
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2/8/2021 11:16 AM	uget workbook 2.6.20	)21-6.xlsx]FinCom Summary Exhibits				5,044,392	2026
2/8/2021 11.10 AW						28,900,000	2020
						98,997,261	Total
						38,337,201	TOTAL
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	Departmental Request Amount	Departmental Requested Year
145	School - HH	HH Replacement of Chair Lift	2021	Equipment	category	- Amount	N/A
143	301001 1111	The placement of chair Ent	2021	Equipment			IN/A
146	School - HH	HH Repair and Replacement of Boilers and Boiler System	2021	Equipment		39,000	2023
147	School - HH	HH Repair and Replacement of Boilers and Boiler System	2021	Equipment		156,000	2024
148	School - WHS	WHS Resurface of Field House Gym Track	2021	Building repair		-	N/A
149	School - WHS	WHS Resurface of Field House Gym Track	2021	Building repair		47,500	2023
150	School - WHS	WHS Replacement of Network Switches and Wireless Access Points	2021	Equipment		_	N/A
		WHS Replacement of Communication Controls/Intercom					,
151	School - WHS	System	2021	Equipment		-	N/A
		WHS Replacement of Communication Controls/Intercom					
152	School - WHS	System	2021	Equipment		93,500	2023
153	School - WHS	WHS High School Athletic Preferred Improvement Plan	2021	Land Improvement		-	N/A
154a	School - WHS	WHS High School Athletic Preferred Improvement Plan - Reposition and Improvements to North Fields - Design	2021	Land Improvement		-	N/A
		WHS High School Athletic Preferred Improvement Plan - Reposition and Improvements to North Fields -					
154b	School - WHS	Construct	2021	Land Improvement		2,000,000	2022
155	School - LO	LO Resurface Gym Floor	2021	Building repair		-	N/A
156	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	2021	Building repair		100,000	2023
157	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	2021 2021	Building repair		140,000	2024
158 159	School - LO School - LO	LO Continue Replacement of Asbestos Tiles with VCT LO Installation of HVAC Air Conditioning	2021	Building repair Building repair		105,000	N/A 2024
160	School - LO	LO Installation of HVAC Air Conditioning  LO Installation of HVAC Air Conditioning	2021	Building repair		420,000	2024

Town of Wayland	Capital Planning					Departmental Request Subtotals by Year	Departmental Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
						14,778,000	2024
[FY22-FY26 Capital Bu	dget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
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_, 0,						28,900,000	2027+
						98,997,261	Total
Project Quick Reference			Fiscal Year first added to		Priority	Departmental Request	Departmental
Number	Department	Project/Asset Description	5-year Plan	Project Category	Category	Amount	Requested Year
161	School - LO	LO Replacement of Roof and Addition of Insulation	2021	Building repair		1,500,000	2021
4.00		LO Replacement of Communication Controls/Intercom	2004				
162	School - LO	System	2021	Equipment		-	N/A
163	School - LO	LO Replacement of Make Up Air Handling Unit	2021	Equipment		67,500	2021
164	School - LO	LO Replacement of Chair Lift	2021	Equipment		45.000	N/A
165	School - LO	LO Replacement of Backpack/Coat Rack System	2021	Equipment		45,000	2022
166	School - LO	LO Repair and Replacement of Boilers and Boiler System	2021	Equipment		53,000	2022
167	School - LO	LO Repair and Replacement of Boilers and Boiler System	2021	Equipment		212,000	2023
168	School - LO	LO Replacement of Network Switches and Wireless Access Points	2021	Equipment		-	N/A
		LO Replacement of Driveway, Parking Front and Back,					
169	School - LO	Sidewalks, Lighting	2021	Land Improvement		-	N/A
		LO Replacement of Driveway, Parking Front and Back,					
170	School - LO	Sidewalks, Lighting	2021	Land Improvement		198,000	2022
		WMS Continue Replacement of Carpet with Floor					
171	School - WMS	Tile/Slab Moisture Barrier & lockers	2021	Building repair		250,000	2022
		WMS Continue Replacement of Carpet with Floor					
172	School - WMS	Tile/Slab Moisture Barrier & lockers	2021	Building repair		250,000	2023
		WMS Continue Replacement of Carpet with Floor					
173	School - WMS	Tile/Slab Moisture Barrier & lockers	2021	Building repair		250,000	2024
		WMS Continue Replacement of Carpet with Floor					
174	School - WMS	Tile/Slab Moisture Barrier & lockers	2021	Building repair		-	N/A
175	School - WMS	WMS Resurface Gym Floor & Design	2021	Building repair		-	N/A

Town of Wayland	Capital Planning					Departmental Request Subtotals by Year	Departmental Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
-						14,778,000	2024
[FY22-FY26 Capital Bud	dget Workbook 2.6.20	21-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
2/8/2021 11:16 AM						5,044,392	2026
						28,900,000	2027+
						98,997,261	Total
Project Quick Reference			Fiscal Year first added to		Priority	Departmental Request	Departmental
Number	Department	Project/Asset Description	5-year Plan	Project Category	Category	Amount	Requested Year
476	Calarat MANAG	WMS Repair of Exterior Wall and Receiving Dock	2024	D. Halina and a to			21/2
176	School - WMS	Damage  WMS Repair of Exterior Wall and Receiving Dock	2021	Building repair		-	N/A
177	Cobool MANAC		2021	Duilding ropair		104 900	2022
177	School - WMS	Damage  WMS Replacement of Roof Over Grade 6,Tech Ed, Stage	2021	Building repair		184,800	2023
178	School - WMS	and Art Classrooms	2021	Building repair			N/A
178	3011001 - 441413	WMS Replacement of Roof Over Grade 6,Tech Ed, Stage	2021	Bulluling Tepali		-	IN/A
179	School - WMS	and Art Classrooms	2021	Building repair		191,667	2022
180	School - WMS	WMS Replace Courtyard Windows	2021	Building repair		151,007	N/A
181	School - WMS	WMS Replace Courtyard Windows	2021	Building repair		471,500	2025
182	School - WMS	WMS Modify Existing Stage	2021	Building repair			N/A
183	School - WMS	WMS Modify Existing Stage	2021	Building repair		_	N/A
100		WMS Replacement of Communication		zanama repan			,//
184	School - WMS	Controls/Intercom System	2021	Equipment		_	N/A
		WMS Replacement of Rooftop Air Handling Units and					.,,
185	School - WMS	Exhaust Fans, Tempered Air System	2021	Equipment		50,000	2022
		WMS Replacement of Rooftop Air Handling Units and	-	1.1.			
186	School - WMS	Exhaust Fans, Tempered Air System	2021	Equipment		500,000	2023
		WMS Replacement of Rooftop Air Handling Units and				,	
187	School - WMS	Exhaust Fans, Tempered Air System	2021	Equipment		-	N/A
		WMS Replacement of Rooftop Air Handling Units and					
188	School - WMS	Exhaust Fans, Tempered Air System	2021	Equipment		-	N/A
189	School - WMS	WMS Replacement or Refurbishment of Lockers	2021	Equipment		-	N/A
		WMS Repair and Replacement of Boilers and Boiler					
190	School - WMS	System	2021	Equipment		56,000	2022

Town of Wayland	Capital Planning					Departmental Request Subtotals by Year	Departmental Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
-						14,778,000	2024
[FY22-FY26 Capital Bu	dget Workbook 2.6.20	21-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
2/8/2021 11:16 AM						5,044,392	2026
						28,900,000	2027+
						98,997,261	Total
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	Departmental Request Amount	Departmental Requested Year
		WMS Repair and Replacement of Boilers and Boiler	7 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		- Cartegory	7	
191	School - WMS	System	2021	Equipment		224,000	2023
-		WMS Replacement of Fire Alarm Control Panel/Smoke	-	4.1.		,	
192	School - WMS	Detection	2021	Equipment		-	N/A
		WMS Replacement of Fire Alarm Control Panel/Smoke					
193	School - WMS	Detection	2021	Equipment		94,300	2022
194	IT	DW Replacement of Core Network Switches	2021	Equipment		-	N/A
195	School - Multiple	DW Development of Bus Parking -	2021	Land Improvement		-	N/A
196	Facilities	DW Replacement of Maintenance Vehicles	2021	Vehicles		-	N/A
197	Facilities	DW Replacement of Maintenance Vehicles	2021	Vehicles		-	N/A
198	Water Fund	Vehicles-Utility Truck W9 LCF	2021	Vehicles		200,000	2022
199	Water Fund	Vehicles-Utility Truck W2 F350	2021	Vehicles		95,000	2025
200	Water Fund	Gate Valve Exercising Trailer	2021	Equipment		75,000	2021
201	Water Fund	Water Main Sedgemeadow 2	2021	Infrastructure		-	N/A
202	Water Fund	Water Main River Road Design	2021	Infrastructure		100,000	2022
203	Water Fund	Water Main River Road Construction	2021	Infrastructure		1,040,000	2023
204	Water Fund	Water Main Cochituate Apts.	2021	Infrastructure		1,500,000	2025
205	Water Fund	Filter Media	2021	Infrastructure		1,500,000	2024
206	Water Fund	Ozone Upgrades	2021	Equipment		450,000	2024
207	Water Fund	Transfer Water Campbell to Chamberlain Design	2021	Infrastructure		250,000	2023
208	Water Fund	Transfer Water Campbell to Chamberlain Construction	2021	Infrastructure		2,500,000	2024
209	Water Fund	Campbell Manganese Removal	2021	Infrastructure		-	N/A
210	Water Fund	Second Water Tank Design	2021	Building repair		250,000	2024
211	Water Fund	Treatment Plant Improvements	2021	Infrastructure		-	N/A
212	Water Fund	Second Water Tank Construction	2021	Building repair		2,500,000	2025

Town of Wayland	Capital Planning					Departmental Request Subtotals by	Departmental
FY 2022 - FY2026						<b>Year</b> 15,155,319	Requested Year 2022
Project Data						18,333,550	2022
Project Data						14,778,000	2023
[EV22 EV26 Capital Pu	idaat Warkhaak 2 6 20	l 21-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
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2/8/2021 11.16 AIVI						28,900,000	2020
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						98,997,261	Total
Project Quick Reference			Fiscal Year first added to		Priority	Departmental Request	Departmental
Number	Department	Project/Asset Description	5-year Plan	Project Category	Category	Amount	Requested Year
213	Wastewater	Membrane Replacement	2021	Infrastructure		150,000	2024
214	Wastewater	Membrane Replacement	2021	Infrastructure		150,000	2025
215	Wastewater	Vehicle Replacement	2021	Vehicles		50,000	2026
216	JCC	Public Safety Software	2021	Equipment		-	N/A
217	School - Multiple	LO/CH Modular Classrooms - Design	2021	New construction		100,000	2021
218	School - Multiple	LO/CH Modular Classrooms - Construct	2021	New construction		1,000,000	2022
219	School - Multiple	LO/CH/HH Replacement of Backpack/Coat Rack System	2021	Equipment		-	N/A
		CH/HH/WMS Replacement of Roof over Module					
220	School - Multiple	Classroom Units and Gym	2021	Building repair		-	N/A
		CH/WMS Replacement of Fire Alarm Control					
221		Panel/Smoke Detection	2021	Equipment		-	N/A
222	School - CH	CH Refrigeration	2021	Equipment		100,000	2022
223	School - CH	CH Voice Lift System	2021	Equipment		65,000	2022
224	School - WHS	WHS Sound System	2021	Equipment		40,000	2021
225	School - WHS	WHS Voice Lift System	2021	Equipment		30,000	2021
226	School - WHS	WHS Voice Lift System	2021	Equipment		30,000	2022
227	School - WHS	WHS Interior and Exterior Wall and Ceiling	2021	Building repair		137,500	2025
228	School - WHS	WHS Floor, Tile and Carpet	2021	Building repair		90,200	2025
229	School - WHS	WHS parking and lighting	2021	Building repair		38,500	2025
230	School - LO	LO Voice Lift System	2021	Equipment		45,000	2022
231	School - WMS	WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier	2021	Building repair			N/A
232	School - WMS	WMS Science Classrooms Cabinetry	2021	Equipment		100,000	2022
233	School - WMS	WMS Interior and Exterior Walls and Ceiling Repairs	2021	Building repair		114,400	2025
234	School - WMS	WMS Auditorium and Sound System	2021	Equipment		-	N/A

Town of Wayland	Capital Planning					Departmental Request Subtotals by Year	Departmental Requested Year
FY 2022 - FY2026						15,155,319	2022
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•						14,778,000	2024
[FY22-FY26 Capital Bu	dget Workbook 2.6.20	121-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
2/8/2021 11:16 AM						5,044,392	2026
						28,900,000	2027+
						98,997,261	Total
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority Category	Departmental Request Amount	Departmental Requested Year
235	School - WMS	WMS Voice Lift System	2021	Equipment	Category	85,000	2022
236	School - WMS	WMS parking and lighting	2021	Building repair		444,400	2025
230	3011001 11113	HH Replacement of cooling unit and replacement of dry	2021	Building repuii		444,400	2023
237	School - HH	area	2021	Equipment		70,000	2021
238	School - HH	HH Voice Lift System	2021	Equipment		45,000	2022
239	Facilities	Covid-19 - Ventilation	2021	Building repair		-	N/A
240	DPW	Town wide road reconstruction	2022	Infrastructure		772,000	2026
241	DPW	Sidewalk improvements	2022	Infrastructure		150,000	2022
242	DPW	Sidewalk improvements	2022	Infrastructure		150,000	2023
243	DPW	Sidewalk improvements	2022	Infrastructure		150,000	2024
244	DPW	Sidewalk improvements	2022	Infrastructure		150,000	2025
245	DPW	Sidewalk improvements	2022	Infrastructure		150,000	2026
246	DPW	Bucket truck	2022	Equipment		175,000	2024
247	DPW	Equipment H-32 Wackler	2022	Equipment		80,000	2026
248	DPW	Equipment H-18 Dump Truck	2022	Equipment		275,000	2026
249	DPW	Equipment P-57 Gang Mower	2022	Equipment		85,000	2026
250	DPW	Stormwater System/Management Improvements	2022	Infrastructure		250,000	2026
251	DPW	Radio System Upgrades	2022	Equipment		125,000	2026
252	BOS	Harvester for Ponds	2022	Equipment		127,600	2022
253	Police	Replace mobile radar systems	2022	Equipment		21,000	2024
254	Police	Replace department issued Officer Taser systems	2022	Equipment		42,500	2025
255	JCC	Building Security and video equipment	2022	Equipment		100,000	2025
256a	Conservation	Land Management Enhancement work	2022	Other		25,000	2023
256b	Conservation	Land Management Enhancement work	2022	Other		25,000	2025
256c	Conservation	Land Management Enhancement work	2022	Other		4,000	2026
257	Conservation	Open Space and Recreation Plan	2022	Other		30,000	2024

Town of Wayland	Capital Planning					Departmental Request Subtotals by Year	Departmental Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
r roject Data						14,778,000	2024
[FY22-FY26 Canital Bu	dget Workhook 2 6 20					16,786,000	2025
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						98,997,261	Total
						30,337,201	1000
Project Quick Reference Number	Department	Project/Asset Description	Fiscal Year first added to 5-year Plan	Project Category	Priority	Departmental Request Amount	Departmental Requested Year
258	Conservation	Open Space Acquisition	2022	Project Category Other	Category	450,000	2024
259	Conservation	Pheasant Run Fitness Trail	2022	Land Improvement		115,000	2024
260	Wastewater	Low Pressure Sewer Replacement-Design	2022	Infrastructure		150,000	2024
261	Wastewater	Low Pressure Sewer Replacement-Construction	2022	Infrastructure		1,500,000	2025
262	Wastewater Water Fund	MWRA-Permitting	2022	Infrastructure		500,000	2023
263	Water Fund	MWRA-Design	2022	Infrastructure		500,000	2023
264	Water Fund	MWRA-Construction	2022	Infrastructure		5,000,000	2025
265	Fire	Forestry Skid	2022	Equipment		30,000	2023
266	Fire	Pump Replacement Forestry	2022	Equipment		25,000	2024
267	Fire	Ambulance Stretcher & stairchair	2022	Equipment		39,000	2025
268	Fire	SCBA air packs	2022	Equipment		60,000	2025
269	Fire	Fire Vehicle - Ambulance	2022	Vehicles		385,000	2026
270	Fire	Communication Equipment	2022	Equipment		60,000	2026
271	IT	Document Mgmt and Plan Review Phase 2	2022	Equipment		190,000	2024
272	IT	Web Site Redesign and Migration	2022	Equipment		120,000	2024
273	IT	Video Monitoring and Mgmt. System	2022	Equipment		280,000	2026
274	Recreation	Middle School / Old DPW Site-Study	2022	Land Improvement		50,000	2022
275	Recreation	Middle School Back Fields - Design	2022	Land Improvement		50,000	2022
276	Recreation	Middle School Back Fields - Construction	2022	Land Improvement		750,000	2023
277	Recreation	Wayland Community Rowing - Storage	2022	Land Improvement		25,000	2023
278	Facilities	Vehicles - Motor pool	2022	Equipment		60,000	2026
279	Facilities	CON Conservation Truck Replacement	2022	Vehicles		62,000	2022
280	Facilities	Loker Elementary Roof Solar	2022	Building Repair		850,000	2022
281a	Facilities	Additional Funding FS#2	2022	Building Repair		575,000	2022
281b	Facilities	Additional Funding FS#2 - surplus bond funding	2023	Building Repair		-	N/A
282	Facilities	High School Refurbishment-2	2022	Infrastructure		300,000	2022

Town of Wayland	Capital Planning					Departmental	
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						Subtotals by	Departmental
						Year	Requested Year
FY 2022 - FY2026						15,155,319	2022
Project Data						18,333,550	2023
.,						14,778,000	2024
[FY22-FY26 Capital Bu	dget Workbook 2.6.202	21-6.xlsx]FinCom Summary Exhibits				16,786,000	2025
2/8/2021 11:16 AM						5,044,392	2026
						28,900,000	2027+
						98,997,261	Total
Project Quick			Fiscal Year		Part and the	Departmental	B
Reference			first added to		Priority	Request	Departmental
Number	Department	Project/Asset Description	5-year Plan	Project Category	Category	Amount	Requested Year
283	Facilities	DPW Wash Bay Rehabilitation	2022	Building Repair		100,000	2025
284	Facilities	TS Transfer Station Garage Replacement	2022	Building Repair		50,000	2025
285	Facilities	DPW Facilities Rehabilitation and Upgrades	2022	Building repair		250,000	2026
286	Facilities	TS Transfer Station Garage Replacement	2022	Building repair		450,000	2026
287	School - Multiple	Elementary Classroom cabinet replacement	2022	Equipment		50,000	2022
		LO Replacement of Fire Alarm Control Panel/Smoke					
288	School - LO	Detection	2022	Equipment		43,700	2022
289	School - WHS	WHS One New Mini Bus for Athletics	2022	Vehicles		50,000	2022
		WHS Replacement of Field House Fire Alarm Control					
290	School - WHS	Panel/Smoke Detection	2022	Equipment		94,300	2022
291	School - WMS	WMS Roadways and Sidewalks	2022	Infrastructure		416,392	2026
292	School - WHS	WHS One New Mini Bus for Athletics	2022	Vehicles		55,000	2025
293	School - Multiple	Custodial Equipment Storage	2022	Building repair		-	N/A
294	School - HH	HH Continue Replacement of Asbestos Tiles with VCT	2022	Building repair		-	N/A
		Two Forms of Egress Doors to Outside for Rooms 20 and					
295	School - LO	21	2022	Building repair		-	N/A
296	School - Multiple	School Additional Space Needs due to COVID	2022	New construction		-	N/A

Town of Wayland	Canital Planning		TA/SC					
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			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
,			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	dget Workbook 2.6.2	2021-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
2/8/2021 11:16 AM			9,097,892	2026		9,097,892	2026	
_, _,			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
			10,210,200			11,002,200		
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			,		Recommended	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
1a	DPW	Town wide road reconstruction	600,000	2021	CC	250,000	2021	CC
1b	DPW	Town wide road reconstruction	-	2021	FC	350,000	2021	FC
2	DPW	Town wide road reconstruction	600,000	2022	CC	600,000	2022	CC
3	DPW	Town wide road reconstruction	600,000	2023	СС	600,000	2023	CC
4	DPW	Town wide road reconstruction	600,000	2024	CC	600,000	2024	CC
5	DPW	Town wide road reconstruction	600,000	2025	CC	600,000	2025	CC
6	DPW	Transfer Station Improvement	-	N/A	N/A		N/A	N/A
7	DPW	Heavy Equipment Replacement- Sweeper H-17	230,000	2024	FC	230,000	2024	FC
8	DPW	Heavy Equipment Replacement-P-59 Tractor	95,000	2021	FC	95,000	2021	FC
9	DPW	Heavy Equipment Replacement- H9 Trackless 2018	175,000	2025	FC	175,000	2025	FC
10	DPW	Heavy Equipment Replacement-Screen Plant	150,000	2025	FC	150,000	2025	FC
11	DPW	Heavy Equipment Replacement- H15	250,000	2021	D	250,000	2021	D
12	DPW	Heavy Equipment Replacement- H14	275,000	2022	FC	300,000	2024	FC
13	DPW	Heavy Equipment Replacement- H40	300,000	2023	FC	300,000	2023	FC
14	DPW	Heavy Equipment Replacement- H20	300,000	2024	FC	275,000	2022	D
15	DPW	Light Trucks-P50 Pickup	65,000	2021	FC	65,000	2021	FC
16	DPW	Light Trucks-H6-Dump Truck	95,000	2024	FC	95,000	2024	FC
17	DPW	Light Trucks-H2-Utility Truck	-	N/A	N/A	-	N/A	N/A
18	DPW	Light Trucks-P53 Dump Truck	-	N/A	N/A	-	N/A	N/A
19	DPW	Light Trucks-E2 SUV	44,000	2021	FC	44,000	2021	FC
20	DPW	Light Trucks-P60 Utility	95,000	2023	FC	95,000	2023	FC
21	DPW	Light Trucks-Dump H7	-	N/A	N/A	ı	N/A	N/A
22	DPW	Route 20 South Landfill Cap Restoration - Design	-	N/A	N/A	-	N/A	N/A
23	DPW	Route 20 South Landfill Cap Restoration - Construction	500,000	2024	D	500,000	2024	D
24	DPW	Route 20 South Landfill Cap Repurpose - Design	150,000	2023	FC	150,000	2023	FC

Town of Wayland	Canital Planning		TA/SC					
Town or wayland	Capitai i iaiiiiiig		Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	dget Workbook 2.6.2	021-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
2/8/2021 11:16 AM			9,097,892	2026		9,097,892	2026	
			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
			70,270,200	Total		77,002,1200	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			,	Recommended	•	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
25	DPW	Route 20 South Landfill Cap Repurpose - Construction	500,000	2025	D D	500,000	2025	D D
26	DPW	Compactor Replacement	100,000	2023	FC	100,000	2023	FC
27	DPW	Compactor Replacement	-	N/A	N/A	-	N/A	N/A
28	DPW	Potter / Stonebridge Road Bridge Design / Const	450,000	2021	D	450,000	2021	D
29	DPW	Stormwater Management	150,000	2021	FC	150,000	2021	FC
30	DPW	Stormwater Management	50,000	2022	FC	50,000	2022	FC
31	DPW	Stormwater Management	-	N/A	N/A	-	N/A	N/A
32	DPW	Brine System	_	N/A	N/A	_	N/A	N/A
33	DPW	Cemetery Capital Improvements	-	N/A	N/A	_	N/A	N/A
34	DPW	Old Sudbury Road Design - Free Cash	-	N/A	N/A	-	N/A	N/A
35	DPW	Old Sudbury Road Design / Const	1,200,000	2023	D	325,000	2021	D
36	Town Clerk	Voting Machines	-	N/A	N/A	-	N/A	N/A
37	Police	In-car video recording equipment replacement	50,000	2022	FC	50,000	2022	FC
38	Police	In-car computers replacement	-	N/A	N/A	-	N/A	N/A
39	Police	Replace department isued firearms	_	N/A	N/A	_	N/A	N/A
40	JCC	Wireless Alarm	_	N/A	N/A	_	N/A	N/A
41	JCC	Public Safety radio replacement	247,000	2021	FC	247,000	2021	FC
42	JCC	Improvement to Reeves Hill site (fiber & equip)	45,000	2021	FC	45,000	2021	FC
43	JCC	Improvement to public safety radio system	350,000	2022	FC	350,000	2022	FC
44	JCC	Purchase and install repeaters at Alternative site	-	N/A	N/A	-	N/A	N/A
45	JCC	Replace dispatch console at PSB	150,000	2023	CS	150,000	2023	CS
46	JCC	Equipment for a secondard PSAP	100,000	2024	CS	100,000	2024	CS
47	Facilities	High School Wastewater Plant 1	140,000	2021	D	140,000	2021	D
48	Facilities	High School Wastewater Plant 2	-	N/A	N/A	-	N/A	N/A

Town of Wayland	Capital Planning		TA/SC					
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			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
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,			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	dget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
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			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			,	Recommended	Recommended	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	<b>Funding Source</b>	Amount	Year	<b>Funding Source</b>
49	Facilities	Light Duty Truck with lift gate	-	N/A	N/A	_	N/A	N/A
50	Facilities	Department vehicle (small SUV)	-	N/A	N/A	_	N/A	N/A
51	Conservation	John Deere Flail mower attachment	-	N/A	N/A	-	N/A	N/A
52	Conservation	Snake Brook dam rehabilitation	900,000	2025	D	900,000	2025	D
53	Facilities	Library Rotunda Window Replacement	-	N/A	N/A	-	N/A	N/A
F.4-	Facilities	Library ADA Insurance and design 9 design	450,000	2024	CDA	440,000	2024	CDA
54a 54b	Facilities	Library ADA Improvements - design & doors	450,000	2021	CPA ARTE	110,000	2021	CPA ARTE
55	Facilities Facilities	Library Mostawater Connection	450,000 275,000	2023	ARTE	450,000 275,000	2023	ARTE
		Library HVAC system upgrade					-	
56	Facilities	Library Main Door	850,000	2023 N/A	ARTE	850,000	2023	ARTE
57 58a	Facilities	Library Main Door Library Lower Level Rehab - Design	-	-	N/A FC	50,000	N/A	N/A FC
58b	Facilities Facilities	Library Lower Level Rehab - Build	50,000	2022 2023	ARTE	•	2022 2023	ARTE
59	Facilities	Library Exterior Painting / Sealing	500,000 110,000	2023	ARTE	500,000 110,000	2023	ARTE
60	Facilities	Town Building Renovations	110,000	N/A	N/A	110,000	N/A	N/A
61	Facilities	Library New Building	28,900,000	2027	ARTE	28,900,000	2027	ARTE
62	Facilities	Library RFID Tagging	100,000	2027	FC	100,000	2024	FC
63	IT	Library New Server	25,000	2024	CS	25,000	2024	CS
64	Facilities	Town Building Window and Door Replacement	1,155,000	2024	ARTE	1,155,000	2024	ARTE
65a	Facilities	Town Building Interior Renovations 1	125,000	2024	ARTE	125,000	2024	ARTE
65b	Facilities	Town Building Interior Renovations 2	125,000	2024	ARTE	125,000	2024	ARTE
66	Facilities	Town Building Exterior Painting / Sealing	125,000	2024	ARTE	125,000	2024	ARTE
67	Facilities	Town Building Parking and Drive Maintenance	85,000	2024	ARTE	85,000	2024	ARTE
68	Facilities	Town Building mechanical / electrical improvement-2	1,360,000	2024	ARTE	1,360,000	2024	ARTE
69	Facilities	Public Safety Building Painting		N/A	N/A	-,555,556	N/A	N/A
70	Facilities	Public Safety Building HVAC Upgrade-Planning	85,000	2024	FC	85,000	2024	FC

Town of Wayland	Capital Planning		TA/SC					
			Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	dget Workbook 2.6.2	021-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
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			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
						,,		
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			•	Recommended	,	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
71	Facilities	Fire Station # 2 Renovations	-	N/A	N/A	-	N/A	N/A
72	Facilities	PSB Exterior Painting / Sealing	_	N/A	N/A	_	N/A	N/A
73	Facilities	Depot Repairs	_	N/A	N/A	_	N/A	N/A
74	Facilities	Public Safety Building HVAC Upgrade-Construction	850,000	2025	D	850,000	2025	D
75	Facilities	Public Safety Building Exterior Painting/Sealing	135,000	2022	FC	135,000	2022	FC
76	Facilities	Public Safety Building Parking and Drive Maintenance	100,000	2023	FC	100,000	2023	FC
77a	Facilities	Vehicles - Motor pool	37,000	2021	FC	37,000	2021	FC
77b	Facilities	Vehicles - Motor pool	50,000	2023	FC	50,000	2023	FC
77c	Facilities	Vehicles - Motor pool	50,000	2024	FC	50,000	2024	FC
78	Facilities	Transfer Station Improvements	60,000	2024	FC	60,000	2024	FC
79	Facilities	Public Safety Building Parking and Driveway	-	N/A	N/A	_	N/A	N/A
80	Facilities	COA Design	-	N/A	N/A	_	N/A	N/A
81	Facilities	COA New Construction	5,581,000	2023	ARTE	5,581,000	2023	ARTE
82	Facilities	Municipal Parcel	2,000,000	2025	ARTE	2,000,000	2025	ARTE
83	Facilities	DPW Reseal and Stripe parking area	65,000	2025	CS	65,000	2025	CS
84	IT	Permitting Software	120,000	2021	FC	70,000	2021	FC
85	IT	Network and Wireless Replacement TH & PS	126,000	2021	FC	126,000	2021	FC
86	IT	Library Phones	32,000	2021	FC	32,000	2021	FC
87	IT	Network and Wireless Elementary Schools	320,000	2022	FC	320,000	2022	FC
88	IT	Document Management \$ Tyler Content Mgmt	-	N/A	N/A	-	N/A	N/A
89	IT	Disaster Recovery as a Service ( DraaS ) Implementation	82,000	2023	CS	82,000	2023	CS
90	IT	Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS	195,000	2023	FC	195,000	2023	FC
91	IT	Network and Wireless Replacement High School	180,000	2024	FC	180,000	2024	FC
92	IT	Firewall replacement	90,000	2024	FC	90,000	2024	FC

Town of Wayland	Canital Planning		TA/SC					
l vayiana	Capital Flaming		Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	†
Project Data			16,058,250	2023		15,567,150	2023	
			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	dget Workbook 2.6.2	021-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
2/8/2021 11:16 AM	0	,	9,097,892	2026		9,097,892	2026	
, ,			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			Recommended	Recommended	Recommended	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	<b>Funding Source</b>	Amount	Year	<b>Funding Source</b>
93	IT <sup>-</sup>	Datacenter Infrastructure Replacement or Mitigation	180,000	2025	FC	180,000	2025	FC
94	Fire	Fire Vehicle (car 2)	67,000	2022	AMB	67,000	2022	AMB
95	Fire	Ambulance Power load system	30,000	2021	AMB	30,000	2021	FC
96	Fire	Fire Vehicle - Pumper 1	700,000	2021	D	700,000	2021	D
97	Fire	Ambulance	345,000	2022	D	345,000	2022	D
98	Fire	Extrication tools	65,000	2022	AMB	65,000	2022	AMB
99	Fire	Breathing Apparatus	95,000	2022	AMB	95,000	2022	AMB
100	Fire	Boat Replacement	35,000	2023	AMB	35,000	2023	AMB
101	IT	Public Safety Records CAD/EMS Software	285,000	2022	FC	285,000	2022	FC
102	Fire	Large Diameter Hose	50,000	2023	AMB	50,000	2023	AMB
103	Fire	Cardiac Monitor	40,000	2023	AMB	40,000	2023	AMB
104	Fire	Fire Vehicle - Pumper 2	775,000	2026	D	775,000	2026	D
105	Fire	Equipment - Detection meters	28,000	2025	AMB	28,000	2025	AMB
106	Fire	Fire Vehicle - (Chief vehicle)	70,000	2025	AMB	70,000	2025	AMB
107	Fire	Thermal Imaging cameras	65,000	2024	AMB	65,000	2024	AMB
108	Fire	Personal Protective Equipment - Turn out Gear	130,000	2024	AMB	130,000	2024	AMB
109	Fire	Fire Vehicle - Car 1	70,000	2025	AMB	70,000	2025	AMB
110	Facilities	Loker Recreation Construction	3,288,618	2022	ARTE	3,288,618	2022	ARTE
111	Recreation	205 Main St / Old DPW Site (design)	-	N/A	N/A	-	N/A	N/A
112	Recreation	Middle School / Old DPW Site (constr)	-	N/A	N/A	_	N/A	N/A
113a	Recreation	Alpine Field Design	-	N/A	N/A	-	N/A	N/A
113b	Recreation	Alpine Field Constr	-	N/A	N/A	-	N/A	N/A
114	Recreation	Cow Common	-	N/A	N/A	-	N/A	N/A
115a	Recreation	Claypit Baseball / PG - Design	-	N/A	N/A	-	N/A	N/A
115b	Recreation	Claypit Baseball / PG - Construction	-	N/A	N/A	_	N/A	N/A
116a	Recreation	Claypit Rectangular Field - Design	-	N/A	N/A	1	N/A	N/A

FY 2022 - FY2026	Capital Planning		TA/SC Recommended Subtotals by Year	TA/SC Recommended Year 2022		FinCom Considered Amount	FinCom Subtotals by Year	
			8,685,018			8,396,118	2022	-
Project Data			16,058,250	2023		15,567,150	2023	+
			8,628,600	2024		8,783,600	2024	-
	dget Workbook 2.6.2	021-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	-
2/8/2021 11:16 AM			9,097,892	2026		9,097,892	2026	1
			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
Project Quick Reference Number	Department	Project/Asset Description	TA/SC Recommended Amount	TA/SC Recommended Year	TA/SC Recommended Funding Source	FinCom Considered Amount	FinCom Considered Year	FinCom Considered Funding Source
116b	Recreation	Claypit Rectangular Field - Construction	-	N/A	N/A	-	N/A	N/A
117a	Recreation	Riverview Baseball - Design	-	N/A	N/A	-	N/A	N/A
117b	Recreation	Riverview Baseball - Constructions	-	N/A	N/A	-	N/A	N/A
118	Recreation	Greenways - design	-	N/A	N/A	-	N/A	N/A
119a	Recreation	Playground Maintenance - ADA	200,000	2021	СРА	417,000	2021	СРА
119b	Recreation	Playground Maintenance - ADA	200,000	2023	СРА	200,000	2023	CPA
119c	Recreation	Playground Maintenance - ADA	200,000	2024	СРА	200,000	2024	CPA
119d	Recreation	Playground Maintenance - ADA	200,000	2025	СРА	200,000	2025	CPA
119e	Recreation	Playground Maintenance - ADA	200,000	2026	СРА	200,000	2026	СРА
120	School - CH	CH Installation of HVAC Air Conditioning	212,500	2023	ARTE	212,500	2023	ARTE
121a	School - CH	CH Installation of HVAC Air Conditioning: \$548,000 will be paid by WSCP	850,000	2024	ARTE	850,000	2024	ARTE
122	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	-	N/A	N/A	-	N/A	N/A
123	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	-	N/A	N/A	-	N/A	N/A
124	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	-	N/A	N/A	-	N/A	N/A
125	School - CH	CH Replacement of Roof over Module Classroom Units and Gym	_	N/A	N/A	-	N/A	N/A
120	Cobool CII	CH Replacement of Communication Controls/Intercom		NI / A	N1/A		NI / A	N1 / A
126 127	School - CH School - CH	System  CH Replacement of Make up Air Handling Unit	90,000	N/A 2021	N/A FC	90,000	N/A 2021	N/A FC
128	School - CH	CH Replacement of Food Service Refrigeration Equipment Replacement	90,000	N/A	N/A	30,000	N/A	N/A

Town of Wayland  FY 2022 - FY2026	Capital Planning		TA/SC Recommended Subtotals by Year 8,685,018	TA/SC Recommended Year 2022		FinCom Considered Amount 8,396,118	FinCom Subtotals by Year 2022	
				2022		, ,		<u> </u>
Project Data			16,058,250 8,628,600	2023		15,567,150	2023 2024	
[EV22 EV26 Conital Bu	dast Markhaal, 2 C 2	031 CulculFinCone Cumpagnu Fubibite	6,906,400	2024		8,783,600 6,906,400	2024	+
-	uget workbook 2.6.2	021-6.xlsx]FinCom Summary Exhibits	9,097,892	2025		9,097,892	2025	1
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			<u> </u>					
			78,276,160	Total		77,651,160	Total	
Project Quick Reference Number	Department	Project/Asset Description	TA/SC Recommended Amount	TA/SC Recommended Year	TA/SC Recommended Funding Source	FinCom Considered Amount	FinCom Considered Year	FinCom Considered Funding Source
129	School - CH	CH Replacement of Backpack/Coat Rack System	62,100	2023	FC	62,100	2022	FC
		CH Replacement of Network Switches and Wireless						
130	School - CH	Access Points	-	N/A	N/A	-	N/A	N/A
131	School - CH	CH Replacement of Fire Alarm Control Panel/Smoke Detection	-	N/A	N/A	-	N/A	N/A
132	School - CH	CH Replacement of Fire Alarm Control Panel/Smoke Detection	43,700	2022	FC	43,700	2022	FC
133	School - CH	CH Repair and Replacement of Boilers and Boiler System	25,250	2023	FC	25,250	2023	FC
134	School - CH	CH Repair and Replacement of Boilers and Boiler System	101,000	2024	ARTE	101,000	2024	ARTE
135	School - HH	HH Continue Replacement of Asbestos Tiles with VCT	50,000	2023	FC	50,000	2023	FC
136	School - HH	HH Installation of HVAC Air Conditioning	135,000	2026	FC	135,000	2026	FC
137	School - HH	HH Installation of HVAC Air Conditioning	-	N/A	N/A	-	N/A	N/A
138	School - HH	HH Replacement of Roof Over Module Classroom Units	-	N/A	N/A	_	N/A	N/A
139	School - HH	HH Replacement of Roof Over Module Classroom Units	-	N/A	N/A	_	N/A	N/A
140	School - HH	HH Replacement of Fire Alarm Control Panel/Smoke Detection	-	N/A	N/A	_	N/A	N/A
		HH Replacement of Communication Controls/Intercom						
141	School - HH	System	-	N/A	N/A	-	N/A	N/A
142	School - HH	HH Replacement of Backpack/Coat Rack System	45,000	2023	FC	45,000	2022	FC
143	School - HH	HH Replacement of Network Switches and Wireless Access Points	_	N/A	N/A	-	N/A	N/A
144	School - HH	HH Replacement of Chair Lift	-	N/A	N/A	75,000	2022	FC

Town of Wayland	Capital Planning		TA/SC					
			Recommended	TA/SC		FinCom	FinCom	
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			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
			8,628,600	2024		8,783,600	2024	
FY22-FY26 Capital Bu	dget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
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Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			Recommended	Recommended	Recommended	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
145	School - HH	HH Replacement of Chair Lift	-	N/A	N/A	-	N/A	N/A
146	School - HH	HH Repair and Replacement of Boilers and Boiler System	39,000	2023	FC	39,000	2023	FC
147	School - HH	HH Repair and Replacement of Boilers and Boiler System	156,000	2024	FC	156,000	2024	FC
148	School - WHS	WHS Resurface of Field House Gym Track	- 47.500	N/A	N/A	- 47.500	N/A	N/A
149	School - WHS	WHS Resurface of Field House Gym Track	47,500	2023	FC	47,500	2023	FC
150	School - WHS	WHS Replacement of Network Switches and Wireless Access Points	-	N/A	N/A	-	N/A	N/A
		WHS Replacement of Communication Controls/Intercom						
151	School - WHS	System	-	N/A	N/A	-	N/A	N/A
		WHS Replacement of Communication Controls/Intercom						
152	School - WHS	System	93,500	2023	FC	93,500	2023	FC
153	School - WHS	WHS High School Athletic Preferred Improvement Plan	-	N/A	N/A	-	N/A	N/A
		WHS High School Athletic Preferred Improvement Plan -						
154a	School - WHS	Reposition and Improvements to North Fields - Design	_	N/A	N/A	_	N/A	N/A
		WHS High School Athletic Preferred Improvement Plan -		,	.,,			.,,
		Reposition and Improvements to North Fields -						
154b	School - WHS	Construct	_	N/A	N/A	_	N/A	N/A
155	School - LO	LO Resurface Gym Floor	-	N/A	N/A	-	N/A	N/A
156	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	100,000	2023	ARTE	100,000	2023	ARTE
157	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	140,000	2024	FC	140,000	2024	FC
158	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	-	N/A	N/A	-	N/A	N/A
159	School - LO	LO Installation of HVAC Air Conditioning	105,000	2026	FC FC	105,000	2026	FC
160	School - LO	LO Installation of HVAC Air Conditioning	-	N/A	N/A	_	N/A	N/A

Town of Wayland	<b>Capital Planning</b>		TA/SC					
			Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	dget Workbook 2.6.2	021-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
2/8/2021 11:16 AM			9,097,892	2026		9,097,892	2026	
			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
Project Quick Reference			TA/SC Recommended	TA/SC Recommended	TA/SC Recommended	FinCom Considered	FinCom Considered	FinCom Considered
Number	Department	Project/Asset Description	Amount	Year	<b>Funding Source</b>	Amount	Year	<b>Funding Source</b>
161	School - LO	LO Replacement of Roof and Addition of Insulation	4,150,000	2021	D	3,800,000	2021	ARTE
		LO Replacement of Communication Controls/Intercom						
162	School - LO	System	-	N/A	N/A	-	N/A	N/A
163	School - LO	LO Replacement of Make Up Air Handling Unit	150,000	2021	D	500,000	2021	ARTL
164	School - LO	LO Replacement of Chair Lift	-	N/A	N/A	-	N/A	N/A
165	School - LO	LO Replacement of Backpack/Coat Rack System	45,000	2023	FC	45,000	2022	FC
166	School - LO	LO Repair and Replacement of Boilers and Boiler System	53,000	2023	FC	53,000	2023	FC
167	School - LO	LO Repair and Replacement of Boilers and Boiler System	212,000	2024	ARTE	212,000	2024	ARTE
168	School - LO	LO Replacement of Network Switches and Wireless Access Points	-	N/A	N/A	-	N/A	N/A
169	School - LO	LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting	-	N/A	N/A	-	N/A	N/A
170	School - LO	LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting	198,000	2023	ARTE	198,000	2023	ARTE
171	School - WMS	WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier & lockers	900,000	2022	D	564,000	2022	D
172	School - WMS	WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier & lockers	-	2023	D	336,000	2023	D
173	School - WMS	WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier & lockers	-	2024	FC	-	2024	FC
174	School - WMS	WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier & lockers		N/A	N/A		N/A	N/A
175	School - WMS	WMS Resurface Gym Floor & Design	-	N/A	N/A	-	N/A	N/A

Town of Wayland	<b>Capital Planning</b>		TA/SC					
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			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
			8,628,600	2024		8,783,600	2024	
FY22-FY26 Capital Bu	idget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
/8/2021 11:16 AM			9,097,892	2026		9,097,892	2026	
			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
Dunia et Oviale			TA/SC	TA ISS	TA /CC	FinCom	FinCom	FinCom
Project Quick Reference			TA/SC Recommended	TA/SC Recommended	TA/SC	FinCom Considered	FinCom Considered	Considered
Number	Domoutmont	Project /Accet Description						Funding Source
Number	Department	Project/Asset Description  WMS Repair of Exterior Wall and Receiving Dock	Amount	Year	Funding Source	Amount	Year	Funding Source
176	School - WMS	Damage		N/A	N/A		N/A	N/A
1/6	SCHOOL - MINIS	WMS Repair of Exterior Wall and Receiving Dock	-	IN/A	IN/A	<u> </u>	N/A	IN/A
177	School - WMS	1	184,800	2023	ARTE	184,800	2023	ARTE
1//	3011001 - WIVIS	Damage WMS Replacement of Roof Over Grade 6,Tech Ed, Stage	104,000	2025	ANIE	104,000	2023	ANTE
178	School - WMS	and Art Classrooms		N/A	N/A		N/A	N/A
178	SCHOOL - WIVIS	WMS Replacement of Roof Over Grade 6,Tech Ed, Stage		N/A	N/A		N/A	IN/A
179	School - WMS	and Art Classrooms	_	N/A	N/A	_	N/A	N/A
180	School - WMS	WMS Replace Courtyard Windows	_	N/A	N/A		N/A	N/A
181	School - WMS	WMS Replace Courtyard Windows	471,500	2026	FC	471,500	2026	FC
182	School - WMS	WMS Modify Existing Stage		N/A	N/A		N/A	N/A
183	School - WMS	WMS Modify Existing Stage	_	N/A	N/A	_	N/A	N/A
		WMS Replacement of Communication		,	,		,	,
184	School - WMS	Controls/Intercom System	_	N/A	N/A	_	N/A	N/A
-		WMS Replacement of Rooftop Air Handling Units and		,	,		,	,
185	School - WMS	Exhaust Fans, Tempered Air System	50,000	2023	FC	50,000	2023	FC
		WMS Replacement of Rooftop Air Handling Units and	Í			•		
186	School - WMS	Exhaust Fans, Tempered Air System	500,000	2024	ARTE	500,000	2024	ARTE
		WMS Replacement of Rooftop Air Handling Units and	, , , , ,			, -		
187	School - WMS	Exhaust Fans, Tempered Air System	_	N/A	N/A	_	N/A	N/A
		WMS Replacement of Rooftop Air Handling Units and						
188	School - WMS	Exhaust Fans, Tempered Air System	_	N/A	N/A	_	N/A	N/A
189	School - WMS	WMS Replacement or Refurbishment of Lockers	-	N/A	N/A	-	N/A	N/A
		WMS Repair and Replacement of Boilers and Boiler						
190	School - WMS	System	56,000	2023	FC	56,000	2023	FC

Town of Wayland	Capital Planning		TA/SC					
•			Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
<u> </u>			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	udget Workbook 2.6.20	21-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
2/8/2021 11:16 AM			9,097,892	2026		9,097,892	2026	
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			78,276,160	Total		77,651,160	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			Recommended	Recommended	Recommended	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	<b>Funding Source</b>
		WMS Repair and Replacement of Boilers and Boiler						
191	School - WMS	System	224,000	2024	ARTE	224,000	2024	ARTE
		WMS Replacement of Fire Alarm Control Panel/Smoke						
192	School - WMS	Detection	-	N/A	N/A	_	N/A	N/A
		WMS Replacement of Fire Alarm Control Panel/Smoke						
193	School - WMS	Detection	94,300	2023	FC	94,300	2023	FC
194	IT	DW Replacement of Core Network Switches	-	N/A	N/A	-	N/A	N/A
195	School - Multiple	DW Development of Bus Parking -	-	N/A	N/A	-	N/A	N/A
196	Facilities	DW Replacement of Maintenance Vehicles	-	N/A	N/A	-	N/A	N/A
197	Facilities	DW Replacement of Maintenance Vehicles	-	N/A	N/A	-	N/A	N/A
198	Water Fund	Vehicles-Utility Truck W9 LCF	200,000	2022	WR	200,000	2022	WR
199	Water Fund	Vehicles-Utility Truck W2 F350	-	N/A	N/A	-	N/A	N/A
200	Water Fund	Gate Valve Exercising Trailer	75,000	2021	WR	75,000	2021	WR
201	Water Fund	Water Main Sedgemeadow 2	_	N/A	N/A	_	N/A	N/A
202	Water Fund	Water Main River Road Design	100,000	2022	WR	100,000	2022	WR
203	Water Fund	Water Main River Road Construction	1,040,000	2023	WR	1,040,000	2023	WR
204	Water Fund	Water Main Cochituate Apts.	-	N/A	N/A	-	N/A	N/A
205	Water Fund	Filter Media	-	N/A	N/A	-	N/A	N/A
206	Water Fund	Ozone Upgrades	-	N/A	N/A	-	N/A	N/A
207	Water Fund	Transfer Water Campbell to Chamberlain Design	250,000	2023	WR	250,000	2023	WR
208	Water Fund	Transfer Water Campbell to Chamberlain Construction	-	N/A	N/A	-	N/A	N/A
209	Water Fund	Campbell Manganese Removal	-	N/A	N/A	-	N/A	N/A
210	Water Fund	Second Water Tank Design	-	N/A	N/A	-	N/A	N/A
211	Water Fund	Treatment Plant Improvements	-	N/A	N/A	-	N/A	N/A
212	Water Fund	Second Water Tank Construction	-	N/A	N/A	_	N/A	N/A

Town of Wayland	Capital Planning		TA/SC					
			Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
•			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	idget Workbook 2.6.20	21-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
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			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			Recommended	Recommended		Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
213	Wastewater	Membrane Replacement	-	N/A	N/A	-	N/A	N/A
214	Wastewater	Membrane Replacement	-	N/A	N/A	-	N/A	N/A
215	Wastewater	Vehicle Replacement	=	N/A	N/A	-	N/A	N/A
216	JCC	Public Safety Software	-	N/A	N/A	135,000	2021	FC
217	•	LO/CH Modular Classrooms - Design	200,000	2021	FC	200,000	2021	FC
218	School - Multiple	LO/CH Modular Classrooms - Construct	1,000,000	2023	ARTE	1,500,000	2023	ARTE
219	School - Multiple	LO/CH/HH Replacement of Backpack/Coat Rack System	-	N/A	N/A		N/A	N/A
220	School - Multiple	CH/HH/WMS Replacement of Roof over Module Classroom Units and Gym	_	N/A	N/A	_	N/A	N/A
		CH/WMS Replacement of Fire Alarm Control		,	.,,			.,,,,,
221	School - Multiple	Panel/Smoke Detection	_	N/A	N/A	_	N/A	N/A
222	School - CH	CH Refrigeration	_	N/A	N/A	_	N/A	N/A
223	School - CH	CH Voice Lift System	65,000	2022	FC	65,000	2024	FC
224	School - WHS	WHS Sound System	40,000	2021	FC	-	2021	FC
225	School - WHS	WHS Voice Lift System	30,000	2021	FC	30,000	2021	FC
226	School - WHS	WHS Voice Lift System	30,000	2022	FC	30,000	2022	FC
227	School - WHS	WHS Interior and Exterior Wall and Ceiling	137,500	2024	FC	137,500	2024	FC
228	School - WHS	WHS Floor, Tile and Carpet	90,600	2024	FC	90,600	2024	FC
229	School - WHS	WHS parking and lighting	38,500	2024	FC	38,500	2024	FC
230	School - LO	LO Voice Lift System	45,000	2022	FC	45,000	2024	FC
		WMS Continue Replacement of Carpet with Floor				•		
231	School - WMS	Tile/Slab Moisture Barrier	_	N/A	N/A	_	N/A	N/A
232	School - WMS	WMS Science Classrooms Cabinetry	100,000	2023	ARTE	100,000	2023	ARTE
233	School - WMS	WMS Interior and Exterior Walls and Ceiling Repairs	114,000	2024	ARTE	114,000	2024	ARTE
234	School - WMS	WMS Auditorium and Sound System	-	N/A	N/A	-	N/A	N/A

Town of Wayland	Capital Planning		TA/SC	T. /00		-: 0	-· a	
			Recommended	TA/SC Recommended		FinCom Considered	FinCom	
			Subtotals by			Amount	Subtotals by	
EV 2022 EV2026			Year	Year			<b>Year</b> 2022	
FY 2022 - FY2026			8,685,018 16,058,250	2022		8,396,118		
Project Data			8,628,600	2023 2024		15,567,150 8,783,600	2023 2024	
[FV22 FV2C Conital Du	dast Markhaalt 2 C 20	224 Culaul Fin Come Cumana and Fuhihita	6,906,400	2024		6,906,400	2024	
	aget workbook 2.6.20	l21-6.xlsx]FinCom Summary Exhibits		2025			2025	
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			78,276,160	Total		77,651,160	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference				Recommended		Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
235	School - WMS	WMS Voice Lift System	85,000	2022	FC	85,000	2022	FC
236	School - WMS	WMS parking and lighting	444,400	2025	FC	444,400	2025	FC
		HH Replacement of cooling unit and replacement of dry						
237	School - HH	area	70,000	2021	FC	70,000	2021	FC
238	School - HH	HH Voice Lift System	45,000	2022	FC	45,000	2024	FC
239	Facilities	Covid-19 - Ventilation	-	N/A	N/A	115,000	2021	N/A
240	DPW	Town wide road reconstruction	600,000	2026	CC	600,000	2026	CC
241	DPW	Sidewalk improvements	50,000	2022	FC	50,000	2022	FC
242	DPW	Sidewalk improvements	150,000	2023	FC	150,000	2023	FC
243	DPW	Sidewalk improvements	-	N/A	N/A	-	N/A	N/A
244	DPW	Sidewalk improvements	150,000	2025	FC	150,000	2025	FC
245	DPW	Sidewalk improvements	-	N/A	N/A	-	N/A	N/A
246	DPW	Bucket truck	175,000	2024	FC	175,000	2024	FC
247	DPW	Equipment H-32 Wackler	-	N/A	N/A	-	N/A	N/A
248	DPW	Equipment H-18 Dump Truck	275,000	2026	FC	275,000	2026	FC
249	DPW	Equipment P-57 Gang Mower	85,000	2026	FC	85,000	2026	FC
250	DPW	Stormwater System/Management Improvements	-	N/A	N/A	-	N/A	N/A
251	DPW	Radio System Upgrades	-	N/A	N/A	-	N/A	N/A
252	BOS	Harvester for Ponds	-	N/A	N/A	-	N/A	N/A
253	Police	Replace mobile radar systems	-	N/A	N/A	-	N/A	N/A
254	Police	Replace department issued Officer Taser systems	-	N/A	N/A	-	N/A	N/A
255	JCC	Building Security and video equipment	100,000	2025	FC	100,000	2025	FC
256a	Conservation	Land Management Enhancement work	25,000	2023	FC	25,000	2023	FC
256b	Conservation	Land Management Enhancement work	-	N/A	N/A	-	N/A	N/A
256c	Conservation	Land Management Enhancement work	-	N/A	N/A	-	N/A	N/A
257	Conservation	Open Space and Recreation Plan	30,000	2024	FC	30,000	2024	FC

Town of Wayland	Canital Planning		TA/SC					
TOWITOT Waylallu	Capital Planning		Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bud	lget Workbook 2.6.20	121-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
2/8/2021 11:16 AM	0	]	9,097,892	2026		9,097,892	2026	
, ,			28,900,000	2027+		28,900,000	2027+	
			78,276,160	Total		77,651,160	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference			,	Recommended	•	Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
258	Conservation	Open Space Acquisition	-	N/A	N/A	-	N/A	N/A
259	Conservation	Pheasant Run Fitness Trail	_	N/A	N/A		N/A	N/A
260	Wastewater	Low Pressure Sewer Replacement-Design	_	N/A	N/A	_	N/A	N/A
261	Wastewater	Low Pressure Sewer Replacement-Construction	_	N/A	N/A	_	N/A	N/A
262	Water Fund	MWRA-Permitting	500,000	2023	WR	500,000	2023	WR
263	Water Fund	MWRA-Design	-	N/A	N/A	-	N/A	N/A
264	Water Fund	MWRA-Construction	5,000,000	2026	WRD	5,000,000	2026	WRD
265	Fire	Forestry Skid	30,000	2023	AMB	30,000	2023	AMB
266	Fire	Pump Replacement Forestry	25,000	2024	AMB	25,000	2024	AMB
267	Fire	Ambulance Stretcher & stairchair	39,000	2025	AMB	39,000	2025	AMB
268	Fire	SCBA air packs	60,000	2025	AMB	60,000	2025	AMB
269	Fire	Fire Vehicle - Ambulance	385,000	2026	AMB	385,000	2026	AMB
270	Fire	Communication Equipment	60,000	2026	AMB	60,000	2026	AMB
271	IT	Document Mgmt and Plan Review Phase 2	-	N/A	N/A	-	N/A	N/A
272	IT	Web Site Redesign and Migration	120,000	2025	FC	120,000	2025	FC
273	IT	Video Monitoring and Mgmt. System	280,000	2026	CS	280,000	2026	CS
274	Recreation	Middle School / Old DPW Site-Study	25,000	2022	FC	25,000	2023	FC
275	Recreation	Middle School Back Fields - Design	50,000	2022	FC	50,000	2022	CPA
276	Recreation	Middle School Back Fields - Construction	-	N/A	N/A	-	N/A	N/A
277	Recreation	Wayland Community Rowing - Storage	-	N/A	N/A	-	N/A	N/A
278	Facilities	Vehicles - Motor pool	60,000	2026	FC	60,000	2026	FC
279	Facilities	CON Conservation Truck Replacement	62,000	2022	FC	62,000	2022	FC
280	Facilities	Loker Elementary Roof Solar	-	N/A	N/A	-	N/A	N/A
281a	Facilities	Additional Funding FS#2	575,000	2022	D	485,429	2022	D
281b	Facilities	Additional Funding FS#2 - surplus bond funding	-	N/A	D	89,571	2022	SB
282	Facilities	High School Refurbishment-2	300,000	2023	D	300,000	2023	D

Town of Wayland	Capital Planning		TA/SC					
			Recommended	TA/SC		FinCom	FinCom	
			Subtotals by	Recommended		Considered	Subtotals by	
			Year	Year		Amount	Year	
FY 2022 - FY2026			8,685,018	2022		8,396,118	2022	
Project Data			16,058,250	2023		15,567,150	2023	
			8,628,600	2024		8,783,600	2024	
[FY22-FY26 Capital Bu	udget Workbook 2.6.202	21-6.xlsx]FinCom Summary Exhibits	6,906,400	2025		6,906,400	2025	
2/8/2021 11:16 AM			9,097,892	2026		9,097,892	2026	
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			78,276,160	Total		77,651,160	Total	
Project Quick			TA/SC	TA/SC	TA/SC	FinCom	FinCom	FinCom
Reference				Recommended		Considered	Considered	Considered
Number	Department	Project/Asset Description	Amount	Year	Funding Source	Amount	Year	Funding Source
283	Facilities	DPW Wash Bay Rehabilitation	100.000	2025	CS	100,000	2025	CS
284	Facilities	TS Transfer Station Garage Replacement	50,000	2025	FC	50,000	2025	FC
285	Facilities	DPW Facilities Rehabilitation and Upgrades	250,000	2026	FC	250,000	2026	FC
286	Facilities	TS Transfer Station Garage Replacement	230,000	N/A	N/A	230,000	N/A	N/A
287		Elementary Classroom cabinet replacement	50,000	2023	FC	50,000	2023	FC
207	School Wattiple	LO Replacement of Fire Alarm Control Panel/Smoke	30,000	2023	10	30,000	2023	10
288	School - LO	Detection	43,700	2022	FC	43,700	2022	FC
289		WHS One New Mini Bus for Athletics	50,000	2023	FC	50,000	2023	FC
203	3011001 11113	WHS Replacement of Field House Fire Alarm Control	30,000	2023		30,000	2023	10
290	School - WHS	Panel/Smoke Detection	94,300	2023	FC	94,300	2023	FC
291		WMS Roadways and Sidewalks	416,392	2026	FC	416,392	2026	FC
292		WHS One New Mini Bus for Athletics	55,000	2025	FC	55,000	2025	FC
293		Custodial Equipment Storage	-	N/A	N/A	-	N/A	N/A
294	School - HH	HH Continue Replacement of Asbestos Tiles with VCT	50,000	2024	FC	50,000	2024	FC
	3011001 1111	Two Forms of Egress Doors to Outside for Rooms 20 and	33,300	2021		33,300	202 .	
295	School - LO	21	40,000	2022	FC	40,000	2022	FC
296		School Additional Space Needs due to COVID	350,000	2022	FC	350,000	2022	FC
230	SS.7001 Wilditiple		333,300	2022		333,300	2022	

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Project Quick Reference Number	Department	Project/Asset Description	Amount Financed	Amortization Period for Debt	First Year for Interest Payment	First Year for Principal Payment
1a	DPW	Town wide road reconstruction	N/A	N/A	N/A	N/A
1b	DPW	Town wide road reconstruction	N/A	N/A	N/A	N/A
2	DPW	Town wide road reconstruction	N/A	N/A	N/A	N/A
3	DPW	Town wide road reconstruction	N/A	N/A	N/A	N/A
4	DPW	Town wide road reconstruction	N/A	N/A	N/A	N/A
5	DPW	Town wide road reconstruction	N/A	N/A	N/A	N/A
6	DPW	Transfer Station Improvement	N/A	N/A	N/A	N/A
7	DPW	Heavy Equipment Replacement- Sweeper H-17	N/A	N/A	N/A	N/A
8	DPW	Heavy Equipment Replacement-P-59 Tractor	N/A	N/A	N/A	N/A
9	DPW	Heavy Equipment Replacement- H9 Trackless 2018	N/A	N/A	N/A	N/A
10	DPW	Heavy Equipment Replacement-Screen Plant	N/A	N/A	N/A	N/A
11	DPW	Heavy Equipment Replacement- H15	250,000	10	2022	2022
12	DPW	Heavy Equipment Replacement- H14	N/A	N/A	N/A	N/A
13	DPW	Heavy Equipment Replacement- H40	N/A	N/A	N/A	N/A
14	DPW	Heavy Equipment Replacement- H20	275,000	10	2023	2023
15	DPW	Light Trucks-P50 Pickup	N/A	N/A	N/A	N/A
16	DPW	Light Trucks-H6-Dump Truck	N/A	N/A	N/A	N/A
17	DPW	Light Trucks-H2-Utility Truck	N/A	N/A	N/A	N/A
18	DPW	Light Trucks-P53 Dump Truck	N/A	N/A	N/A	N/A
19	DPW	Light Trucks-E2 SUV	N/A	N/A	N/A	N/A
20	DPW	Light Trucks-P60 Utility	N/A	N/A	N/A	N/A
21	DPW	Light Trucks-Dump H7	N/A	N/A	N/A	N/A
22	DPW	Route 20 South Landfill Cap Restoration - Design	N/A	N/A	N/A	N/A
23	DPW	Route 20 South Landfill Cap Restoration - Construction	500,000	20	2025	2025
24	DPW	Route 20 South Landfill Cap Repurpose - Design	N/A	N/A	N/A	N/A

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Reference			Amazzat	Amortization	Interest	
	Danastasast	Punicat / A cost Decemention	Amount			Principal
Number	Department	Project/Asset Description  Route 20 South Landfill Cap Repurpose - Construction	Financed	Period for Debt	Payment	Payment
25 26	DPW DPW	Compactor Replacement	500,000 N/A	20 N/A	2026 N/A	2026 N/A
27	DPW		N/A N/A	N/A N/A	N/A N/A	N/A N/A
28	DPW	Compactor Replacement  Potter / Stonebridge Road Bridge Design / Const	<u> </u>	20	2022	
28			450,000	N/A	N/A	2022
30	DPW DPW	Stormwater Management	N/A N/A	N/A N/A	N/A N/A	N/A N/A
		Stormwater Management	<u> </u>	N/A	N/A N/A	N/A N/A
31	DPW	Stormwater Management	N/A			•
32	DPW	Brine System	N/A	N/A	N/A	N/A
33	DPW	Cemetery Capital Improvements	N/A	N/A	N/A	N/A
34	DPW	Old Sudbury Road Design - Free Cash	N/A	N/A	N/A	N/A
35	DPW	Old Sudbury Road Design / Const	325,000	10	2022	2022
36	Town Clerk	Voting Machines	N/A	N/A	N/A	N/A
37	Police	In-car video recording equipment replacement	N/A	N/A	N/A	N/A
38	Police	In-car computers replacement	N/A	N/A	N/A	N/A
39	Police	Replace department isued firearms	N/A	N/A	N/A	N/A
40	JCC	Wireless Alarm	N/A	N/A	N/A	N/A
41	JCC	Public Safety radio replacement	N/A	N/A	N/A	N/A
42	JCC	Improvement to Reeves Hill site (fiber & equip)	N/A	N/A	N/A	N/A
43	JCC	Improvement to public safety radio system	N/A	N/A	N/A	N/A
44	JCC	Purchase and install repeaters at Alternative site	N/A	N/A	N/A	N/A
45	JCC	Replace dispatch console at PSB	N/A	N/A	N/A	N/A
46	JCC	Equipment for a secondard PSAP	N/A	N/A	N/A	N/A
47	Facilities	High School Wastewater Plant 1	140,000	20	2022	2022
48	Facilities	High School Wastewater Plant 2	N/A	N/A	N/A	N/A

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Project Quick Reference Number	Department	Project/Asset Description	Amount Financed	Amortization Period for Debt	First Year for Interest Payment	First Year for Principal Payment
49	Facilities	Light Duty Truck with lift gate	N/A	N/A	N/A	N/A
50	Facilities	Department vehicle (small SUV)	N/A	N/A	N/A	N/A
51	Conservation	John Deere Flail mower attachment	N/A	N/A	N/A	N/A
52	Conservation	Snake Brook dam rehabilitation	900,000	20	2026	2026
53	Facilities	Library Rotunda Window Replacement	N/A	N/A	N/A	N/A
54a	Facilities	Library ADA Improvements - design & doors	N/A	N/A	N/A	N/A
54b	Facilities	Library ADA Improvements - construct	450,000	30	2024	2024
55	Facilities	Library Wastewater Connection	275,000	30	2024	2024
56	Facilities	Library HVAC system upgrade	850,000	30	2024	2024
57	Facilities	Library Main Door	N/A	N/A	N/A	N/A
58a	Facilities	Library Lower Level Rehab - Design	N/A	N/A	N/A	N/A
58b	Facilities	Library Lower Level Rehab - Build	500,000	30	2024	2024
59	Facilities	Library Exterior Painting / Sealing	110,000	30	2024	2024
60	Facilities	Town Building Renovations	N/A	N/A	N/A	N/A
61	Facilities	Library New Building	28,900,000	30	2028	2028
62	Facilities	Library RFID Tagging	N/A	N/A	N/A	N/A
63	IT	Library New Server	N/A	N/A	N/A	N/A
64	Facilities	Town Building Window and Door Replacement	1,155,000	30	2025	2025
65a	Facilities	Town Building Interior Renovations 1	125,000	30	2025	2025
65b	Facilities	Town Building Interior Renovations 2	125,000	30	2025	2025
66	Facilities	Town Building Exterior Painting / Sealing	125,000	30	2025	2025
67	Facilities	Town Building Parking and Drive Maintenance	85,000	30	2025	2025
68	Facilities	Town Building mechanical / electrical improvement-2	1,360,000	30	2025	2025
69	Facilities	Public Safety Building Painting	N/A	N/A	N/A	N/A
70	Facilities	Public Safety Building HVAC Upgrade-Planning	N/A	N/A	N/A	N/A

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Number	Department	Project/Asset Description	Financed	Period for Debt	Payment	Payment
71	Facilities	Fire Station # 2 Renovations	N/A	N/A	N/A	N/A
72	Facilities	PSB Exterior Painting / Sealing	N/A	N/A	N/A	N/A
73	Facilities	Depot Repairs	N/A	N/A	N/A	N/A
74	Facilities	Public Safety Building HVAC Upgrade-Construction	850,000	30	2026	2026
75	Facilities	Public Safety Building Exterior Painting/Sealing	N/A	N/A	N/A	N/A
76	Facilities	Public Safety Building Parking and Drive Maintenance	N/A	N/A	N/A	N/A
77a	Facilities	Vehicles - Motor pool	N/A	N/A	N/A	N/A
77b	Facilities	Vehicles - Motor pool	N/A	N/A	N/A	N/A
77c	Facilities	Vehicles - Motor pool	N/A	N/A	N/A	N/A
78	Facilities	Transfer Station Improvements	N/A	N/A	N/A	N/A
79	Facilities	Public Safety Building Parking and Driveway	N/A	N/A	N/A	N/A
80	Facilities	COA Design	N/A	N/A	N/A	N/A
81	Facilities	COA New Construction	5,581,000	30	2024	2024
82	Facilities	Municipal Parcel	2,000,000	20	2026	2026
83	Facilities	DPW Reseal and Stripe parking area	N/A	N/A	N/A	N/A
84	IT	Permitting Software	N/A	N/A	N/A	N/A
85	<u>IT</u>	Network and Wireless Replacement TH & PS	N/A	N/A	N/A	N/A
86	IT	Library Phones	N/A	N/A	N/A	N/A
87	IT	Network and Wireless Elementary Schools	N/A	N/A	N/A	N/A
88	IT	Document Management \$ Tyler Content Mgmt	N/A	N/A	N/A	N/A
89	IT	Disaster Recovery as a Service ( DraaS ) Implementation	N/A	N/A	N/A	N/A
90	IT	Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS	N/A	N/A	N/A	N/A
91	IT	Network and Wireless Replacement High School	N/A	N/A	N/A	N/A
92	IT	Firewall replacement	N/A	N/A	N/A	N/A

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Number	Department	Project/Asset Description	Financed	Period for Debt	Payment	Payment
93 94	IT Fine	Datacenter Infrastructure Replacement or Mitigation	N/A N/A	N/A N/A	N/A N/A	N/A N/A
94	Fire Fire	Fire Vehicle (car 2)  Ambulance Power load system	N/A N/A	N/A N/A	N/A N/A	N/A N/A
		,	-		,	•
96 97	Fire Fire	Fire Vehicle - Pumper 1 Ambulance	700,000	10 10	2022	2022
_			345,000	N/A	N/A	N/A
98	Fire	Extrication tools	N/A		N/A N/A	
99 100	Fire Fire	Breathing Apparatus	N/A	N/A N/A	N/A N/A	N/A N/A
		Boat Replacement	N/A		N/A N/A	-
101	IT Fine	Public Safety Records CAD/EMS Software	N/A	N/A		N/A
102	Fire	Large Diameter Hose	N/A	N/A	N/A	N/A
103	Fire	Cardiac Monitor	N/A	N/A	N/A	N/A
104	Fire	Fire Vehicle - Pumper 2	775,000	10	2027	2027
105	Fire	Equipment - Detection meters	N/A	N/A	N/A	N/A
106	Fire	Fire Vehicle - (Chief vehicle)	N/A	N/A	N/A	N/A
107	Fire	Thermal Imaging cameras	N/A	N/A	N/A	N/A
108	Fire	Personal Protective Equipment - Turn out Gear Fire Vehicle - Car 1	N/A	N/A	N/A	N/A
109	Fire		N/A	N/A 15	N/A	N/A
110	Facilities	Loker Recreation Construction	3,288,618		2023	2023
111	Recreation	205 Main St / Old DPW Site (design)	N/A	N/A	N/A	N/A
112	Recreation	Middle School / Old DPW Site (constr)	N/A	N/A	N/A	N/A
113a	Recreation	Alpine Field Design	N/A	N/A	N/A	N/A
113b	Recreation	Alpine Field Constr	N/A	N/A	N/A	N/A
114	Recreation	Cow Common	N/A	N/A	N/A	N/A
115a	Recreation	Claypit Baseball / PG - Design	N/A	N/A	N/A	N/A
115b	Recreation	Claypit Baseball / PG - Construction	N/A	N/A	N/A	N/A
116a	Recreation	Claypit Rectangular Field - Design	N/A	N/A	N/A	N/A

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Reference			Amount	Amortization	Interest	Principal
Number	Department	Project/Asset Description	Financed	<b>Period for Debt</b>	Payment	Payment
116b	Recreation	Claypit Rectangular Field - Construction	N/A	N/A	N/A	N/A
117a	Recreation	Riverview Baseball - Design	N/A	N/A	N/A	N/A
117b	Recreation	Riverview Baseball - Constructions	N/A	N/A	N/A	N/A
118	Recreation	Greenways - design	N/A	N/A	N/A	N/A
119a	Recreation	Playground Maintenance - ADA	N/A	N/A	N/A	N/A
119b	Recreation	Playground Maintenance - ADA	N/A	N/A	N/A	N/A
119c	Recreation	Playground Maintenance - ADA	N/A	N/A	N/A	N/A
119d	Recreation	Playground Maintenance - ADA	N/A	N/A	N/A	N/A
119e	Recreation	Playground Maintenance - ADA	N/A	N/A	N/A	N/A
120	School - CH	CH Installation of HVAC Air Conditioning	212,500	20	2024	2024
		CH Installation of HVAC Air Conditioning : \$548,000 will	,			
121a	School - CH	be paid by WSCP	850,000	20	2025	2025
		CH Replacement of Roof over Module Classroom Units				
122	School - CH	and Gym	N/A	N/A	N/A	N/A
		CH Replacement of Roof over Module Classroom Units				
123	School - CH	and Gym	N/A	N/A	N/A	N/A
		CH Replacement of Roof over Module Classroom Units				
124	School - CH	and Gym	N/A	N/A	N/A	N/A
		CH Replacement of Roof over Module Classroom Units				
125	School - CH	and Gym	N/A	N/A	N/A	N/A
		CH Replacement of Communication Controls/Intercom				
126	School - CH	System	N/A	N/A	N/A	N/A
127	School - CH	CH Replacement of Make up Air Handling Unit	N/A	N/A	N/A	N/A
_		CH Replacement of Food Service Refrigeration	_		_	_
128	School - CH	Equipment Replacement	N/A	N/A	N/A	N/A

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Reference Number	Department	Project/Asset Description	Amount Financed	Amortization Period for Debt	Interest Payment	Principal Payment
129	School - CH	CH Replacement of Backpack/Coat Rack System	N/A	N/A	N/A	N/A
-		CH Replacement of Network Switches and Wireless	,	,	,	,
130	School - CH	Access Points	N/A	N/A	N/A	N/A
		CH Replacement of Fire Alarm Control Panel/Smoke	•		,	•
131	School - CH	Detection	N/A	N/A	N/A	N/A
132	School - CH	CH Replacement of Fire Alarm Control Panel/Smoke Detection	N/A	N/A	N/A	N/A
133	School - CH	CH Repair and Replacement of Boilers and Boiler System	N/A	N/A	N/A	N/A
134	School - CH	CH Repair and Replacement of Boilers and Boiler System	101,000	20	2025	2025
135	School - HH	HH Continue Replacement of Asbestos Tiles with VCT	N/A	N/A	N/A	N/A
136	School - HH	HH Installation of HVAC Air Conditioning	N/A	N/A	N/A	N/A
137	School - HH	HH Installation of HVAC Air Conditioning	N/A	N/A	N/A	N/A
138	School - HH	HH Replacement of Roof Over Module Classroom Units	N/A	N/A	N/A	N/A
139	School - HH	HH Replacement of Roof Over Module Classroom Units	N/A	N/A	N/A	N/A
1.10	6 1 1 1	HH Replacement of Fire Alarm Control Panel/Smoke	A. / -	21/2	21/2	
140	School - HH	Detection	N/A	N/A	N/A	N/A
141	School - HH	HH Replacement of Communication Controls/Intercom System	N/A	N/A	N/A	N/A
141	School - HH	HH Replacement of Backpack/Coat Rack System	N/A N/A	N/A	N/A	N/A
172	JC11001 - 1111	HH Replacement of Network Switches and Wireless	IV/A	14/7	19/75	14/7
143	School - HH	Access Points	N/A	N/A	N/A	N/A
•		HH Replacement of Chair Lift	N/A	N/A	N/A	N/A

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Project Quick Reference			Amount	Amortization	First Year for Interest	First Year for Principal
Number	Department	Project/Asset Description	Financed	Period for Debt	Payment	Payment
145	School - HH	HH Replacement of Chair Lift	N/A	N/A	N/A	N/A
146	School - HH	HH Repair and Replacement of Boilers and Boiler System	N/A	N/A	N/A	N/A
147	School - HH	HH Repair and Replacement of Boilers and Boiler System	N/A	N/A	N/A	N/A
148	School - WHS	WHS Resurface of Field House Gym Track	N/A	N/A	N/A	N/A
149	School - WHS	WHS Resurface of Field House Gym Track	N/A	N/A	N/A	N/A
		WHS Replacement of Network Switches and Wireless				
150	School - WHS	Access Points	N/A	N/A	N/A	N/A
		WHS Replacement of Communication Controls/Intercom				
151	School - WHS	System	N/A	N/A	N/A	N/A
		WHS Replacement of Communication Controls/Intercom				
152	School - WHS	System	N/A	N/A	N/A	N/A
153	School - WHS	WHS High School Athletic Preferred Improvement Plan	N/A	N/A	N/A	N/A
154a	School - WHS	WHS High School Athletic Preferred Improvement Plan - Reposition and Improvements to North Fields - Design	N/A	N/A	N/A	N/A
1340	SCHOOL WITS	WHS High School Athletic Preferred Improvement Plan - Reposition and Improvements to North Fields -	NA	14/7	IVA	IVA
154b	School - WHS	Construct	N/A	N/A	N/A	N/A
155	School - LO	LO Resurface Gym Floor	N/A	N/A	N/A	N/A
156	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	100,000	20	2024	2024
157	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	N/A	N/A	N/A	N/A
158	School - LO	LO Continue Replacement of Asbestos Tiles with VCT	N/A	N/A	N/A	N/A
159	School - LO	LO Installation of HVAC Air Conditioning	N/A	N/A	N/A	N/A
160	School - LO	LO Installation of HVAC Air Conditioning	N/A	N/A	N/A	N/A

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Project Quick Reference			Amount	Amortization	First Year for	First Year for Principal
Number	Department	Project/Asset Description	Financed	Period for Debt	Payment	Payment
161	School - LO	LO Replacement of Roof and Addition of Insulation	3,800,000	30	2022	2022
		LO Replacement of Communication Controls/Intercom	2,222,222			
162	School - LO	System	N/A	N/A	N/A	N/A
163	School - LO	LO Replacement of Make Up Air Handling Unit	500,000	20	2022	2022
164	School - LO	LO Replacement of Chair Lift	N/A	N/A	N/A	N/A
165	School - LO	LO Replacement of Backpack/Coat Rack System	N/A	N/A	N/A	N/A
166	School - LO	LO Repair and Replacement of Boilers and Boiler System	N/A	N/A	N/A	N/A
167	School - LO	LO Repair and Replacement of Boilers and Boiler System	212,000	20	2025	2025
160	Cabaal 10	LO Replacement of Network Switches and Wireless	N1/A	N1 / A	N1 / A	N1 / A
168	School - LO	Access Points  LO Replacement of Driveway, Parking Front and Back,	N/A	N/A	N/A	N/A
169	School - LO	Sidewalks, Lighting	N/A	N/A	N/A	N/A
103	3011001 20	LO Replacement of Driveway, Parking Front and Back,	NA	IN/A	IN/A	N/A
170	School - LO	Sidewalks, Lighting	198,000	20	2024	2024
_, _		WMS Continue Replacement of Carpet with Floor				
171	School - WMS	Tile/Slab Moisture Barrier & lockers	564,000	20	2023	2023
		WMS Continue Replacement of Carpet with Floor				
172	School - WMS	Tile/Slab Moisture Barrier & lockers	336,000	20	2024	2024
		WMS Continue Replacement of Carpet with Floor				
173	School - WMS	Tile/Slab Moisture Barrier & lockers	N/A	N/A	N/A	N/A
		WMS Continue Replacement of Carpet with Floor				
174	School - WMS	Tile/Slab Moisture Barrier & lockers	N/A	N/A	N/A	N/A
175	School - WMS	WMS Resurface Gym Floor & Design	N/A	N/A	N/A	N/A

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Number	Department	Project/Asset Description	Financed	<b>Period for Debt</b>	Payment	Payment
		WMS Repair of Exterior Wall and Receiving Dock				
176	School - WMS	Damage	N/A	N/A	N/A	N/A
		WMS Repair of Exterior Wall and Receiving Dock				
177	School - WMS	Damage	184,800	20	2024	2024
		WMS Replacement of Roof Over Grade 6,Tech Ed, Stage				
178	School - WMS	and Art Classrooms	N/A	N/A	N/A	N/A
		WMS Replacement of Roof Over Grade 6,Tech Ed, Stage				
179	School - WMS	and Art Classrooms	N/A	N/A	N/A	N/A
180	School - WMS	WMS Replace Courtyard Windows	N/A	N/A	N/A	N/A
181	School - WMS	WMS Replace Courtyard Windows	N/A	N/A	N/A	N/A
182	School - WMS	WMS Modify Existing Stage	N/A	N/A	N/A	N/A
183	School - WMS	WMS Modify Existing Stage	N/A	N/A	N/A	N/A
		WMS Replacement of Communication				
184	School - WMS	Controls/Intercom System	N/A	N/A	N/A	N/A
		WMS Replacement of Rooftop Air Handling Units and				
185	School - WMS	Exhaust Fans, Tempered Air System	N/A	N/A	N/A	N/A
		WMS Replacement of Rooftop Air Handling Units and				
186	School - WMS	Exhaust Fans, Tempered Air System	500,000	20	2025	2025
		WMS Replacement of Rooftop Air Handling Units and				
187	School - WMS	Exhaust Fans, Tempered Air System	N/A	N/A	N/A	N/A
		WMS Replacement of Rooftop Air Handling Units and				
188	School - WMS	Exhaust Fans, Tempered Air System	N/A	N/A	N/A	N/A
189	School - WMS	WMS Replacement or Refurbishment of Lockers	N/A	N/A	N/A	N/A
		WMS Repair and Replacement of Boilers and Boiler				
190	School - WMS	System	N/A	N/A	N/A	N/A

Town of Wayland	<b>Capital Planning</b>					
FY 2022 - FY2026						
Project Data						
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Project Quick Reference Number	Department	Project/Asset Description	Amount Financed	Amortization Period for Debt	First Year for Interest Payment	First Year for Principal Payment
	•	WMS Repair and Replacement of Boilers and Boiler			•	•
191	School - WMS	System	224,000	20	2025	2025
		WMS Replacement of Fire Alarm Control Panel/Smoke				
192	School - WMS	Detection	N/A	N/A	N/A	N/A
		WMS Replacement of Fire Alarm Control Panel/Smoke				
193	School - WMS	Detection	N/A	N/A	N/A	N/A
194	IT	DW Replacement of Core Network Switches	N/A	N/A	N/A	N/A
195	School - Multiple	DW Development of Bus Parking -	N/A	N/A	N/A	N/A
196	Facilities	DW Replacement of Maintenance Vehicles	N/A	N/A	N/A	N/A
197	Facilities	DW Replacement of Maintenance Vehicles	N/A	N/A	N/A	N/A
198	Water Fund	Vehicles-Utility Truck W9 LCF	N/A	N/A	N/A	N/A
199	Water Fund	Vehicles-Utility Truck W2 F350	N/A	N/A	N/A	N/A
200	Water Fund	Gate Valve Exercising Trailer	N/A	N/A	N/A	N/A
201	Water Fund	Water Main Sedgemeadow 2	N/A	N/A	N/A	N/A
202	Water Fund	Water Main River Road Design	N/A	N/A	N/A	N/A
203	Water Fund	Water Main River Road Construction	N/A	N/A	N/A	N/A
204	Water Fund	Water Main Cochituate Apts.	N/A	N/A	N/A	N/A
205	Water Fund	Filter Media	N/A	N/A	N/A	N/A
206	Water Fund	Ozone Upgrades	N/A	N/A	N/A	N/A
207	Water Fund	Transfer Water Campbell to Chamberlain Design	N/A	N/A	N/A	N/A
208	Water Fund	Transfer Water Campbell to Chamberlain Construction	N/A	N/A	N/A	N/A
209	Water Fund	Campbell Manganese Removal	N/A	N/A	N/A	N/A
210	Water Fund	Second Water Tank Design	N/A	N/A	N/A	N/A
211	Water Fund	Treatment Plant Improvements	N/A	N/A	N/A	N/A
212	Water Fund	Second Water Tank Construction	N/A	N/A	N/A	N/A

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Project Data						
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Project Quick Reference Number	Department	Project/Asset Description	Amount Financed	Amortization Period for Debt	First Year for Interest Payment	First Year for Principal Payment
213	Wastewater	Membrane Replacement	N/A	N/A	N/A	N/A
214	Wastewater	Membrane Replacement	N/A	N/A	N/A	N/A
215	Wastewater	Vehicle Replacement	N/A	N/A	N/A	N/A
216	JCC	Public Safety Software	N/A	N/A	N/A	N/A
217	School - Multiple	LO/CH Modular Classrooms - Design	N/A	N/A	N/A	N/A
218	School - Multiple	LO/CH Modular Classrooms - Construct	1,500,000	20	2024	2024
219	School - Multiple	LO/CH/HH Replacement of Backpack/Coat Rack System CH/HH/WMS Replacement of Roof over Module	N/A	N/A	N/A	N/A
220	School Multiple	Classroom Units and Gym	N/A	N/A	N/A	N/A
220	3crioor - Multiple	CH/WMS Replacement of Fire Alarm Control	N/A	N/A	N/A	N/A
221	School - Multiple	Panel/Smoke Detection	N/A	N/A	N/A	N/A
222	School - CH	CH Refrigeration	N/A	N/A	N/A	N/A
223	School - CH	CH Voice Lift System	N/A	N/A	N/A	N/A
224	School - WHS	WHS Sound System	N/A	N/A	N/A	N/A
225	School - WHS	WHS Voice Lift System	N/A	N/A	N/A	N/A
226	School - WHS	WHS Voice Lift System	N/A	N/A	N/A	N/A
227	School - WHS	WHS Interior and Exterior Wall and Ceiling	N/A	N/A	N/A	N/A
228	School - WHS	WHS Floor, Tile and Carpet	N/A	N/A	N/A	N/A
229	School - WHS	WHS parking and lighting	N/A	N/A	N/A	N/A
230	School - LO	LO Voice Lift System	N/A	N/A	N/A	N/A
231	School - WMS	WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier	N/A	N/A	N/A	N/A
232	School - WMS	WMS Science Classrooms Cabinetry	100,000	20	2024	2024
233	School - WMS	WMS Interior and Exterior Walls and Ceiling Repairs	114,000	20	2024	2024
234	School - WMS	WMS Auditorium and Sound System	N/A	N/A	N/A	N/A
234	3C11001 - W1VIS	vvivis Additoridili alid Sodila System	N/A	IV/A	IN/A	N/A

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FY 2022 - FY2026						
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Project Quick					First Year for	First Year for
Reference			Amount	Amortization	Interest	Principal
Number	Department	Project/Asset Description	Financed	Period for Debt	Payment	Payment
235	School - WMS	WMS Voice Lift System	N/A	N/A	N/A	N/A
236	School - WMS	WMS parking and lighting	N/A	N/A	N/A	N/A
		HH Replacement of cooling unit and replacement of dry			•	
237	School - HH	area	N/A	N/A	N/A	N/A
238	School - HH	HH Voice Lift System	N/A	N/A	N/A	N/A
239	Facilities	Covid-19 - Ventilation	N/A	N/A	N/A	N/A
240	DPW	Town wide road reconstruction	N/A	N/A	N/A	N/A
241	DPW	Sidewalk improvements	N/A	N/A	N/A	N/A
242	DPW	Sidewalk improvements	N/A	N/A	N/A	N/A
243	DPW	Sidewalk improvements	N/A	N/A	N/A	N/A
244	DPW	Sidewalk improvements	N/A	N/A	N/A	N/A
245	DPW	Sidewalk improvements	N/A	N/A	N/A	N/A
246	DPW	Bucket truck	N/A	N/A	N/A	N/A
247	DPW	Equipment H-32 Wackler	N/A	N/A	N/A	N/A
248	DPW	Equipment H-18 Dump Truck	N/A	N/A	N/A	N/A
249	DPW	Equipment P-57 Gang Mower	N/A	N/A	N/A	N/A
250	DPW	Stormwater System/Management Improvements	N/A	N/A	N/A	N/A
251	DPW	Radio System Upgrades	N/A	N/A	N/A	N/A
252	BOS	Harvester for Ponds	N/A	N/A	N/A	N/A
253	Police	Replace mobile radar systems	N/A	N/A	N/A	N/A
254	Police	Replace department issued Officer Taser systems	N/A	N/A	N/A	N/A
255	JCC	Building Security and video equipment	N/A	N/A	N/A	N/A
256a	Conservation	Land Management Enhancement work	N/A	N/A	N/A	N/A
256b	Conservation	Land Management Enhancement work	N/A	N/A	N/A	N/A
256c	Conservation	Land Management Enhancement work	N/A	N/A	N/A	N/A
257	Conservation	Open Space and Recreation Plan	N/A	N/A	N/A	N/A

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Project Data						
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Project Quick Reference Number	Department	Project/Asset Description	Amount Financed	Amortization Period for Debt	First Year for Interest Payment	First Year for Principal Payment
258	Conservation	Open Space Acquisition	N/A	N/A	N/A	N/A
259	Conservation	Pheasant Run Fitness Trail	N/A	N/A	N/A	N/A
260	Wastewater	Low Pressure Sewer Replacement-Design	N/A	N/A	N/A	N/A
261	Wastewater	Low Pressure Sewer Replacement-Construction	N/A	N/A	N/A	N/A
262	Water Fund	MWRA-Permitting	N/A	N/A	N/A	N/A
263	Water Fund	MWRA-Design	N/A	N/A	N/A	N/A
264	Water Fund	MWRA-Construction	5,000,000	20	2027	2027
265	Fire	Forestry Skid	N/A	N/A	N/A	N/A
266	Fire	Pump Replacement Forestry	N/A	N/A	N/A	N/A
267	Fire	Ambulance Stretcher & stairchair	N/A	N/A	N/A	N/A
268	Fire	SCBA air packs	N/A	N/A	N/A	N/A
269	Fire	Fire Vehicle - Ambulance	N/A	N/A	N/A	N/A
270	Fire	Communication Equipment	N/A	N/A	N/A	N/A
271	IT	Document Mgmt and Plan Review Phase 2	N/A	N/A	N/A	N/A
272	IT	Web Site Redesign and Migration	N/A	N/A	N/A	N/A
273	IT	Video Monitoring and Mgmt. System	N/A	N/A	N/A	N/A
274	Recreation	Middle School / Old DPW Site-Study	N/A	N/A	N/A	N/A
275	Recreation	Middle School Back Fields - Design	N/A	N/A	N/A	N/A
276	Recreation	Middle School Back Fields - Construction	N/A	N/A	N/A	N/A
277	Recreation	Wayland Community Rowing - Storage	N/A	N/A	N/A	N/A
278	Facilities	Vehicles - Motor pool	N/A	N/A	N/A	N/A
279	Facilities	CON Conservation Truck Replacement	N/A	N/A	N/A	N/A
280	Facilities	Loker Elementary Roof Solar	N/A	N/A	N/A	N/A
281a	Facilities	Additional Funding FS#2	485,429	20	2023	2023
281b	Facilities	Additional Funding FS#2 - surplus bond funding	N/A	N/A	N/A	N/A
282	Facilities	High School Refurbishment-2	300,000	20	2024	2024

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Project Quick					First Year for	First Year for
Reference			Amount	Amortization	Interest	Principal
Number	Department	Project/Asset Description	Financed	Period for Debt	Payment	Payment
283	Facilities	DPW Wash Bay Rehabilitation	N/A	N/A	N/A	N/A
284	Facilities	TS Transfer Station Garage Replacement	N/A	N/A	N/A	N/A
285	Facilities	DPW Facilities Rehabilitation and Upgrades	N/A	N/A	N/A	N/A
286	Facilities	TS Transfer Station Garage Replacement	N/A	N/A	N/A	N/A
287	School - Multiple	Elementary Classroom cabinet replacement	N/A	N/A	N/A	N/A
	,	LO Replacement of Fire Alarm Control Panel/Smoke	•	-		
288	School - LO	Detection	N/A	N/A	N/A	N/A
289	School - WHS	WHS One New Mini Bus for Athletics	N/A	N/A	N/A	N/A
		WHS Replacement of Field House Fire Alarm Control				
290	School - WHS	Panel/Smoke Detection	N/A	N/A	N/A	N/A
291	School - WMS	WMS Roadways and Sidewalks	N/A	N/A	N/A	N/A
292	School - WHS	WHS One New Mini Bus for Athletics	N/A	N/A	N/A	N/A
293	School - Multiple	Custodial Equipment Storage	N/A	N/A	N/A	N/A
294	School - HH	HH Continue Replacement of Asbestos Tiles with VCT	N/A	N/A	N/A	N/A
		Two Forms of Egress Doors to Outside for Rooms 20 and	-			-
295	School - LO	21	N/A	N/A	N/A	N/A
296	School - Multiple	School Additional Space Needs due to COVID	N/A	N/A	N/A	N/A

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Number	Department	Project/Asset Description	Comments
1a	DPW	Town wide road reconstruction	
1b	DPW	Town wide road reconstruction	
2	DPW	Town wide road reconstruction	
3	DPW	Town wide road reconstruction	
4	DPW	Town wide road reconstruction	
5	DPW	Town wide road reconstruction	
6	DPW	Transfer Station Improvement	
7	DPW	Heavy Equipment Replacement- Sweeper H-17	
8	DPW	Heavy Equipment Replacement-P-59 Tractor	
9	DPW	Heavy Equipment Replacement- H9 Trackless 2018	
10	DPW	Heavy Equipment Replacement-Screen Plant	
11	DPW	Heavy Equipment Replacement- H15	
12	DPW	Heavy Equipment Replacement- H14	
13	DPW	Heavy Equipment Replacement- H40	
14	DPW	Heavy Equipment Replacement- H20	
15	DPW	Light Trucks-P50 Pickup	
16	DPW	Light Trucks-H6-Dump Truck	
17	DPW	Light Trucks-H2-Utility Truck	Large recurring equipment purchase / need not determined
18	DPW	Light Trucks-P53 Dump Truck	Large recurring equipment purchase / need not determined
19	DPW	Light Trucks-E2 SUV	
20	DPW	Light Trucks-P60 Utility	
21	DPW	Light Trucks-Dump H7	
22	DPW	Route 20 South Landfill Cap Restoration - Design	Note past appropriation for same purpose mostly unspent - \$142,000 remaining so this appropriation was not i
22	D	D. J. 200 C. J. J. J. Kill C. S. J.	
23	DPW	Route 20 South Landfill Cap Restoration - Construction	
24	DPW	Route 20 South Landfill Cap Repurpose - Design	

<b>Town of Wayland</b>	<b>Capital Planning</b>		
FY 2022 - FY2026			
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Number	Department	Project/Asset Description	Comments
25	DPW	Route 20 South Landfill Cap Repurpose - Construction	
26	DPW	Compactor Replacement	
27	DPW	Compactor Replacement	
28	DPW	Potter / Stonebridge Road Bridge Design / Const	
29	DPW	Stormwater Management	
30	DPW	Stormwater Management	
31	DPW	Stormwater Management	
32	DPW	Brine System	
33	DPW	Cemetery Capital Improvements	
34	DPW	Old Sudbury Road Design - Free Cash	TA recommended deferral to 2022 but per MA DOT condition report, needs to be pulled back to FY21
35	DPW	Old Sudbury Road Design / Const	Reduced \$1.2M construction to be \$400,000 repair in FY2021 with \$77,000 in funding from Chapter 90 funds
36	Town Clerk	Voting Machines	Per TA, alternate funding source identified
37	Police	In-car video recording equipment replacement	
38	Police	In-car computers replacement	Move to operating budget
39	Police	Replace department isued firearms	Move to operating budget
40	JCC	Wireless Alarm	
41	JCC	Public Safety radio replacement	
42	JCC	Improvement to Reeves Hill site (fiber & equip)	
43	JCC	Improvement to public safety radio system	
44	JCC	Purchase and install repeaters at Alternative site	
45	JCC	Replace dispatch console at PSB	
46	JCC	Equipment for a secondard PSAP	
47	Facilities	High School Wastewater Plant 1	
48	Facilities	High School Wastewater Plant 2	

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Project Quick				
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Number	Department	Project/Asset Description	Comments	
49	Facilities	Light Duty Truck with lift gate		
50	Facilities	Department vehicle (small SUV)		
51	Conservation	John Deere Flail mower attachment	Per TA, move to operating budget	
52	Conservation	Snake Brook dam rehabilitation	TA deferred from 2023 to 2025 due to numerous open projects	
53	Facilities	Library Rotunda Window Replacement		
			Per TA after original proposal, reduced to \$50,000 design for ADA improvements and \$30,000 each for exterior	
54a	Facilities	Library ADA Improvements - design & doors	construct project added to new project line (#54b)	
54b	Facilities	Library ADA Improvements - construct	Per TA after original proposal, balance of construct project ffrom existing project line (54a)	
55	Facilities	Library Wastewater Connection		
56	Facilities	Library HVAC system upgrade		
57	Facilities	Library Main Door	Per TA after original proposal, moved into Library ADA improvements line (#54a)	
58a	Facilities	Library Lower Level Rehab - Design	Defer to FY22 due to funding constraints	
58b	Facilities	Library Lower Level Rehab - Build	Defer to FY23 because design deferred to FY22	
59	Facilities	Library Exterior Painting / Sealing		
60	Facilities	Town Building Renovations		
61	Facilities	Library New Building		
62	Facilities	Library RFID Tagging	Why is this in Facilities?	
63	IT	Library New Server	Changed department from Facilities to IT	
64	Facilities	Town Building Window and Door Replacement		
65a	Facilities	Town Building Interior Renovations 1		
65b	Facilities	Town Building Interior Renovations 2		
66	Facilities	Town Building Exterior Painting / Sealing		
67	Facilities	Town Building Parking and Drive Maintenance		
68	Facilities	Town Building mechanical / electrical improvement-2		
69	Facilities	Public Safety Building Painting		
70	Facilities	Public Safety Building HVAC Upgrade-Planning		

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Number	Department	Project/Asset Description	Comments	
71	Facilities	Fire Station # 2 Renovations		
72	Facilities	PSB Exterior Painting / Sealing		
73	Facilities	Depot Repairs		
74	Facilities	Public Safety Building HVAC Upgrade-Construction		
75	Facilities	Public Safety Building Exterior Painting/Sealing	Per TA after original proposal, deferred to FY22 to allow for unexpected need for JCC software upgrade	
76	Facilities	Public Safety Building Parking and Drive Maintenance		
77a	Facilities	Vehicles - Motor pool		
77b	Facilities	Vehicles - Motor pool		
77c	Facilities	Vehicles - Motor pool		
78	Facilities	Transfer Station Improvements		
79	Facilities	Public Safety Building Parking and Driveway		
80	Facilities	COA Design		
81	Facilities	COA New Construction		
82	Facilities	Municipal Parcel		
83	Facilities	DPW Reseal and Stripe parking area		
84	IT	Permitting Software	Per TA after original proposal, reduced net of \$50,000 grant	
85	ΙΤ	Network and Wireless Replacement TH & PS		
86	IT	Library Phones		
87	IT	Network and Wireless Elementary Schools		
88	IT	Document Management \$ Tyler Content Mgmt		
89	IT	Disaster Recovery as a Service ( DraaS ) Implementation		
09	- 11	Disaster recovery as a service ( Draas ) implementation		
90	IT	Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS		
91	IT	Network and Wireless Replacement High School		
92	IT	Firewall replacement		
32		I il evvali repideellielle	l .	

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Number	Department	Project/Asset Description	Comments	
93	IT	Datacenter Infrastructure Replacement or Mitigation		
94	Fire	Fire Vehicle (car 2)		
95	Fire	Ambulance Power load system		
96	Fire	Fire Vehicle - Pumper 1		
97	Fire	Ambulance		
98	Fire	Extrication tools		
99	Fire	Breathing Apparatus		
100	Fire	Boat Replacement		
101	IT	Public Safety Records CAD/EMS Software		
102	Fire	Large Diameter Hose		
103	Fire	Cardiac Monitor		
104	Fire	Fire Vehicle - Pumper 2		
105	Fire	Equipment - Detection meters		
106	Fire	Fire Vehicle - (Chief vehicle)		
107	Fire	Thermal Imaging cameras		
108	Fire	Personal Protective Equipment - Turn out Gear		
109	Fire	Fire Vehicle - Car 1		
110	Facilities	Loker Recreation Construction	Per DOR, debt exclusion approved at ballot in Spring 2019 still valid; debt life on turf should be shorter?	
111	Recreation	205 Main St / Old DPW Site (design)	Per TA, project not ready for design but where should it me moved to?	
112	Recreation	Middle School / Old DPW Site (constr)		
113a	Recreation	Alpine Field Design	TA removed since not Rec Board approved	
113b	Recreation	Alpine Field Constr	TA removed since not Rec Board approved	
114	Recreation	Cow Common		
115a	Recreation	Claypit Baseball / PG - Design	TA removed since not Rec Board approved	
115b	Recreation	Claypit Baseball / PG - Construction	TA removed since not Rec Board approved	
116a	Recreation	Claypit Rectangular Field - Design	TA removed since not Rec Board approved	

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Number	Department	Project/Asset Description	Comments
116b	Recreation	Claypit Rectangular Field - Construction	TA removed since not Rec Board approved
117a	Recreation	Riverview Baseball - Design	TA removed since not Rec Board approved
117b	Recreation	Riverview Baseball - Constructions	TA removed since not Rec Board approved
118	Recreation	Greenways - design	TA removed since not Rec Board approved
			Per TA after original proposal, need to pull both Claypit and Happy Hollow ADA projects into FY21 due to immed
119a	Recreation	Playground Maintenance - ADA	cost shown net of \$50,000 grant
119b	Recreation	Playground Maintenance - ADA	Per TA, pulled forward to FY21
119c	Recreation	Playground Maintenance - ADA	
119d	Recreation	Playground Maintenance - ADA	
119e	Recreation	Playground Maintenance - ADA	
120	School - CH	CH Installation of HVAC Air Conditioning	
		CH Installation of HVAC Air Conditioning : \$548,000 will	
121a	School - CH	be paid by WSCP	Per SC, portion expected to be paid by WSCP funding, estimated at \$548,000 (55%)
		CH Replacement of Roof over Module Classroom Units	
122	School - CH	and Gym	Per SC, combined design for WMS, HH & CH for efficiency in new project line (#220)
		CH Replacement of Roof over Module Classroom Units	
123	School - CH	and Gym	
		CH Replacement of Roof over Module Classroom Units	
124	School - CH	and Gym	
		CH Replacement of Roof over Module Classroom Units	
125	School - CH	and Gym	
		CH Replacement of Communication Controls/Intercom	
126	School - CH	System	
127	School - CH	CH Replacement of Make up Air Handling Unit	
		CH Replacement of Food Service Refrigeration	
128	School - CH	Equipment Replacement	

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Number	Department	Project/Asset Description	Comments	
129	School - CH	CH Replacement of Backpack/Coat Rack System	Per SC, combined in new project with HH, LO & CH	
		CH Replacement of Network Switches and Wireless	a copie de la proposición dela proposición de la proposición de la proposición dela proposición de la proposición de la proposición de la proposición dela proposición dela proposición de la proposición dela proposición de la proposición de la proposición del propo	
130	School - CH	Access Points	Per SC, combined? Need new project? Eligible for ERATE reimbursement up to 40%	
		CH Replacement of Fire Alarm Control Panel/Smoke	υ του του του του μετά του του μετά του του μετά του του του μετά του του του μετά του του του του του του του τ	
131	School - CH	Detection	Per SC, combined in new project with WMS & CH	
		CH Replacement of Fire Alarm Control Panel/Smoke		
132	School - CH	Detection		
133	School - CH	CH Repair and Replacement of Boilers and Boiler System		
134	School - CH	CH Repair and Replacement of Boilers and Boiler System		
135	School - HH	HH Continue Replacement of Asbestos Tiles with VCT		
136	School - HH	HH Installation of HVAC Air Conditioning		
137	School - HH	HH Installation of HVAC Air Conditioning		
138	School - HH	HH Replacement of Roof Over Module Classroom Units	Per SC, combined in new project with WMS, HH & CH	
139	School - HH	HH Replacement of Roof Over Module Classroom Units	Per SC, combined design for WMS, HH & CH for efficiency in new project line (#220)	
		HH Replacement of Fire Alarm Control Panel/Smoke		
140	School - HH	Detection		
		HH Replacement of Communication Controls/Intercom		
141	School - HH	System		
142	School - HH	HH Replacement of Backpack/Coat Rack System	Per SC, combined in new project with HH, LO & CH	
4.13	Calca I III	HH Replacement of Network Switches and Wireless	Flights for FRATE reinstructure to 400/	
143	School - HH	Access Points	Eligible for ERATE reimbursement up to 40%	
144	School - HH	HH Replacement of Chair Lift		

<b>Town of Wayland</b>	<b>Capital Planning</b>			
FY 2022 - FY2026				
Project Data				
[FY22-FY26 Capital Bu	idget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits		
2/8/2021 11:16 AM				
Project Quick				
Reference				
Number	Department	Project/Asset Description	Comments	
145	School - HH	HH Replacement of Chair Lift		
146	School - HH	HH Repair and Replacement of Boilers and Boiler System		
147	School - HH	HH Repair and Replacement of Boilers and Boiler System		
148	School - WHS	WHS Resurface of Field House Gym Track		
149	School - WHS	WHS Resurface of Field House Gym Track		
		WHS Replacement of Network Switches and Wireless		
150	School - WHS	Access Points	Eligible for ERATE reimbursement up to 40%	
		WHS Replacement of Communication Controls/Intercom		
151	School - WHS	System		
		WHS Replacement of Communication Controls/Intercom		
152	School - WHS	System		
153	School - WHS	WHS High School Athletic Preferred Improvement Plan		
454		WHS High School Athletic Preferred Improvement Plan -		
154a	School - WHS	Reposition and Improvements to North Fields - Design WHS High School Athletic Preferred Improvement Plan -		
1546	Cabaal MUIC	Reposition and Improvements to North Fields - Construct	Le thic gains to be an article? Chauld still be in plan	
154b 155	School - WHS School - LO	LO Resurface Gym Floor	Is this going to be an article? Should still be in plan.	
156	School - LO	LO Continue Replacement of Asbestos Tiles with VCT		
157	School - LO	LO Continue Replacement of Asbestos Tiles with VCT		
158	School - LO	LO Continue Replacement of Asbestos Tiles with VCT		
159	School - LO	LO Continue Replacement of Asbestos files with VCT  LO Installation of HVAC Air Conditioning		
160	School - LO	LO Installation of HVAC Air Conditioning  LO Installation of HVAC Air Conditioning	Why was amount changed from \$420,000 to \$105,000	
100	JUIOUI - LU	LO Installation of TIVAC All Collultioning	with was amount changed from \$420,000 to \$200,000	

Town of Wayland	Capital Planning		
FY 2022 - FY2026			
Project Data			
[FY22-FY26 Capital Bu	udget Workbook 2.6.20	021-6.xlsx]FinCom Summary Exhibits	
2/8/2021 11:16 AM			
Project Quick			
Reference			
Number	Department	Project/Asset Description	Comments
161	School - LO	LO Replacement of Roof and Addition of Insulation	Bids significantly higher than original request; added \$350,000 for gym roof; MSBA project portion eligible for re
		LO Replacement of Communication Controls/Intercom	
162	School - LO	System	
163	School - LO	LO Replacement of Make Up Air Handling Unit	Added \$350,000 for 1999 roof over the gym
164	School - LO	LO Replacement of Chair Lift	
165	School - LO	LO Replacement of Backpack/Coat Rack System	Per SC, combined in new project with HH, LO & CH
166	School - LO	LO Repair and Replacement of Boilers and Boiler System	
100	301001 20	Lo repair and replacement of boilers and boiler system	
167	School - LO	LO Repair and Replacement of Boilers and Boiler System	
		LO Replacement of Network Switches and Wireless	
168	School - LO	Access Points	Eligible for ERATE reimbursement up to 40%
		LO Replacement of Driveway, Parking Front and Back,	
169	School - LO	Sidewalks, Lighting	Per SC, Design not needed
		LO Replacement of Driveway, Parking Front and Back,	
170	School - LO	Sidewalks, Lighting	
		WMS Continue Replacement of Carpet with Floor	
171	School - WMS	Tile/Slab Moisture Barrier & lockers	
		WMS Continue Replacement of Carpet with Floor	
172	School - WMS	Tile/Slab Moisture Barrier & lockers	
		WMS Continue Replacement of Carpet with Floor	
173	School - WMS	Tile/Slab Moisture Barrier & lockers	
		WMS Continue Replacement of Carpet with Floor	
174	School - WMS	Tile/Slab Moisture Barrier & lockers	
175	School - WMS	WMS Resurface Gym Floor & Design	

Town of Wayland	<b>Capital Planning</b>			
FY 2022 - FY2026				
Project Data				
[FY22-FY26 Capital Bu	idget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits		
2/8/2021 11:16 AM				
Project Quick				
Reference				
Number	Department	Project/Asset Description	Comments	
		WMS Repair of Exterior Wall and Receiving Dock		
176	School - WMS	Damage		
		WMS Repair of Exterior Wall and Receiving Dock		
177	School - WMS	Damage		
		WMS Replacement of Roof Over Grade 6,Tech Ed, Stage		
178	School - WMS	and Art Classrooms	Per SC, combined design for WMS, HH & CH for efficiency in new project line (#220)	
		WMS Replacement of Roof Over Grade 6,Tech Ed, Stage		
179	School - WMS	and Art Classrooms		
180	School - WMS	WMS Replace Courtyard Windows		
181	School - WMS	WMS Replace Courtyard Windows		
182	School - WMS	WMS Modify Existing Stage	\$102,500 project eliminated?	
183	School - WMS	WMS Modify Existing Stage	\$410,000 project eliminated?	
		WMS Replacement of Communication		
184	School - WMS	Controls/Intercom System		
		WMS Replacement of Rooftop Air Handling Units and		
185	School - WMS	Exhaust Fans, Tempered Air System		
400	6 1 1 140 46	WMS Replacement of Rooftop Air Handling Units and		
186	School - WMS	Exhaust Fans, Tempered Air System		
107	Cabaal MAAAC	WMS Replacement of Rooftop Air Handling Units and		
187	School - WMS	Exhaust Fans, Tempered Air System  WMS Replacement of Rooftop Air Handling Units and		
188	School - WMS	Exhaust Fans, Tempered Air System		
189	School - WMS	WMS Replacement or Refurbishment of Lockers	Combined with hallway flooring projects	
109	3011001 - WIVIS	WMS Repair and Replacement of Boilers and Boiler	Combined with hanway hooring projects	
190	School - WMS	System		
190	SCHOOL - WIVIS	System		

Town of Wayland	Capital Planning				
	T				
FY 2022 - FY2026					
Project Data					
-	udget Workbook 2.6.20	21-6.xlsx]FinCom Summary Exhibits			
2/8/2021 11:16 AM					
Project Quick					
Reference					
Number	Department	Project/Asset Description	Comments		
		WMS Repair and Replacement of Boilers and Boiler			
191	School - WMS	System			
		WMS Replacement of Fire Alarm Control Panel/Smoke			
192	School - WMS	Detection	Per SC, combined in new project with WMS & CH		
102	Cabaal MANAC	WMS Replacement of Fire Alarm Control Panel/Smoke			
193	School - WMS	Detection  DW Replacement of Care Nativers Suitables	IT Dueltest, subseque de la 6400,000 and		
194 195	* *	DW Replacement of Core Network Switches  DW Development of Bus Parking -	IT Project - where does \$100,000 go?		
195		DW Replacement of Maintenance Vehicles	Moved from School - Other to Facilities		
196	Facilities Facilities	DW Replacement of Maintenance Vehicles  DW Replacement of Maintenance Vehicles	Moved from School - Other to Facilities  Moved from School - Other to Facilities		
197	Water Fund	Vehicles-Utility Truck W9 LCF	Moved from School - Other to Facilities		
198	Water Fund Water Fund	Vehicles-Utility Truck W2 F350	Not approved by ?		
200	Water Fund Water Fund	Gate Valve Exercising Trailer	Not approved by :		
200	Water Fullu	date valve exercising framer			
201	Water Fund	Water Main Sedgemeadow 2	Defer to FY2022 - Current funding for water main replacement not yet expended - retained earnings low (wasn's		
201	Water Fund Water Fund	Water Main Sedgemeadow 2 Water Main River Road Design	Delet to F12022 - Current funding for water main replacement not yet expended - retained earnings low (wash		
202	Water Fund	Water Main River Road Construction			
204	Water Fund	Water Main River Road Construction  Water Main Cochituate Apts.	Not approved by ?		
205	Water Fund	Filter Media	Not approved by ?  Not approved by ?		
206	Water Fund	Ozone Upgrades	Not approved by ?		
207	Water Fund	Transfer Water Campbell to Chamberlain Design			
208	Water Fund	Transfer Water Campbell to Chamberlain Design	Not approved by ?		
209	Water Fund	Campbell Manganese Removal			
210	Water Fund	Second Water Tank Design	Not approved by ?		
211	Water Fund	Treatment Plant Improvements			
212	Water Fund	Second Water Tank Construction	Not approved by ?		
212	water runu	Second Water Tank Construction	Not approved by :		

Town of Wayland	Capital Planning			
FY 2022 - FY2026				
Project Data				
[FY22-FY26 Capital Bu	idget Workbook 2.6.20	21-6.xlsx]FinCom Summary Exhibits		
2/8/2021 11:16 AM				
Project Quick				
Reference				
Number	Department	Project/Asset Description	Comments	
213	Wastewater	Membrane Replacement	TA did not recommend because no funding plan provided	
214	Wastewater	Membrane Replacement	TA did not recommend because no funding plan provided	
215	Wastewater	Vehicle Replacement	TA did not recommend because no funding plan provided	
216	JCC	Public Safety Software	Added after FY21 CIPs originally submitted - Manufacturer notified software support to be discontinued	
217	School - Multiple	LO/CH Modular Classrooms - Design		
218	School - Multiple	LO/CH Modular Classrooms - Construct		
219	School - Multiple	LO/CH/HH Replacement of Backpack/Coat Rack System	Per SC, combined separate projects for each school	
		CH/HH/WMS Replacement of Roof over Module		
220	School - Multiple	Classroom Units and Gym	Per SC, combined separate projects for each school	
		CH/WMS Replacement of Fire Alarm Control		
221		Panel/Smoke Detection	Per SC, combined separate projects for each school; should be moved to Operating Budget because amount is to	
222	School - CH	CH Refrigeration		
223	School - CH	CH Voice Lift System		
224	School - WHS	WHS Sound System		
225	School - WHS	WHS Voice Lift System		
226	School - WHS	WHS Voice Lift System		
227	School - WHS	WHS Interior and Exterior Wall and Ceiling		
228	School - WHS	WHS Floor, Tile and Carpet	Why \$400 more than requested?	
229	School - WHS	WHS parking and lighting		
230	School - LO	LO Voice Lift System		
		WMS Continue Replacement of Carpet with Floor		
231		Tile/Slab Moisture Barrier		
232		WMS Science Classrooms Cabinetry		
233	School - WMS	WMS Interior and Exterior Walls and Ceiling Repairs	Why \$400 less than requested?	
234	School - WMS	WMS Auditorium and Sound System		

<b>Town of Wayland</b>	Capital Planning		
FY 2022 - FY2026			
Project Data			
[FY22-FY26 Capital Bu	idget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits	
2/8/2021 11:16 AM			
Project Quick			
Reference			
Number	Department	Project/Asset Description	Comments
235	School - WMS	WMS Voice Lift System	
236	School - WMS	WMS parking and lighting	
		HH Replacement of cooling unit and replacement of dry	
237	School - HH	area	
238	School - HH	HH Voice Lift System	
239	Facilities	Covid-19 - Ventilation	
240	DPW	Town wide road reconstruction	
241	DPW	Sidewalk improvements	TA reduced to design
242	DPW	Sidewalk improvements	
243	DPW	Sidewalk improvements	TA recommended every other year due to numerous outstanding projects not completed
244	DPW	Sidewalk improvements	
245	DPW	Sidewalk improvements	TA recommended every other year due to numerous outstanding projects not completed
246	DPW	Bucket truck	
247	DPW	Equipment H-32 Wackler	Large recurring equipment purchase / need not determined
248	DPW	Equipment H-18 Dump Truck	
249	DPW	Equipment P-57 Gang Mower	
250	DPW	Stormwater System/Management Improvements	
251	DPW	Radio System Upgrades	
252	BOS	Harvester for Ponds	
253	Police	Replace mobile radar systems	Move to operating budget
254	Police	Replace department issued Officer Taser systems	Move to operating budget
255	JCC	Building Security and video equipment	
256a	Conservation	Land Management Enhancement work	
256b	Conservation	Land Management Enhancement work	TA did not recommend due to numerous incomplete open projects
256c	Conservation	Land Management Enhancement work	TA did not recommend due to numerous incomplete open projects
257	Conservation	Open Space and Recreation Plan	

Town of Wayland	<b>Capital Planning</b>		
FY 2022 - FY2026			
Project Data			
[FY22-FY26 Capital Bu	dget Workbook 2.6.20	D21-6.xlsx]FinCom Summary Exhibits	
2/8/2021 11:16 AM			
Project Quick			
Reference			
Number	Department	Project/Asset Description	Comments
258	Conservation	Open Space Acquisition	TA did not recommend because numerous incomplete open projects
259	Conservation	Pheasant Run Fitness Trail	TA did not recommend because numerous incomplete open projects
260	Wastewater	Low Pressure Sewer Replacement-Design	TA did not recommend because no funding plan provided
261	Wastewater	Low Pressure Sewer Replacement-Construction	TA did not recommend because no funding plan provided
262	Water Fund	MWRA-Permitting	
263	Water Fund	MWRA-Design	Not approved by ?
264	Water Fund	MWRA-Construction	Moved from 2025 to 2026 as placeholder until MWRA or not decision is made
265	Fire	Forestry Skid	
266	Fire	Pump Replacement Forestry	
267	Fire	Ambulance Stretcher & stairchair	
268	Fire	SCBA air packs	
269	Fire	Fire Vehicle - Ambulance	
270	Fire	Communication Equipment	
271	IT	Document Mgmt and Plan Review Phase 2	
272	IT	Web Site Redesign and Migration	
273	IT	Video Monitoring and Mgmt. System	
274	Recreation	Middle School / Old DPW Site-Study	
275	Recreation	Middle School Back Fields - Design	
276	Recreation	Middle School Back Fields - Construction	TA removed since not Rec Board approved
277	Recreation	Wayland Community Rowing - Storage	TA removed since not Rec Board approved
278	Facilities	Vehicles - Motor pool	
279	Facilities	CON Conservation Truck Replacement	
280	Facilities	Loker Elementary Roof Solar	Not supported
281a	Facilities	Additional Funding FS#2	
281b	Facilities	Additional Funding FS#2 - surplus bond funding	
282	Facilities	High School Refurbishment-2	

<b>Town of Wayland</b>	Capital Planning		
FY 2022 - FY2026			
Project Data			
[FY22-FY26 Capital Bu	dget Workbook 2.6.20	21-6.xlsx]FinCom Summary Exhibits	
2/8/2021 11:16 AM			
Project Quick			
Reference			
Number	Department	Project/Asset Description	Comments
283	Facilities	DPW Wash Bay Rehabilitation	
284	Facilities	TS Transfer Station Garage Replacement	
285	Facilities	DPW Facilities Rehabilitation and Upgrades	
286	Facilities	TS Transfer Station Garage Replacement	
287	School - Multiple	Elementary Classroom cabinet replacement	
		LO Replacement of Fire Alarm Control Panel/Smoke	
288	School - LO	Detection	
289	School - WHS	WHS One New Mini Bus for Athletics	
		WHS Replacement of Field House Fire Alarm Control	
290	School - WHS	Panel/Smoke Detection	
291	School - WMS	WMS Roadways and Sidewalks	
292	School - WHS	WHS One New Mini Bus for Athletics	
293	School - Multiple	Custodial Equipment Storage	\$70,000 requested for 2023
294	School - HH	HH Continue Replacement of Asbestos Tiles with VCT	
		Two Forms of Egress Doors to Outside for Rooms 20 and	
295	School - LO	21	
296	School - Multiple	School Additional Space Needs due to COVID	

## Town of Wayland Capital Planning FY 2022 - FY2026 Debt Input Exhibit

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits

FinCom Considered Funding Source	(Multiple Items)
FinCom Considered Year	(Multiple Items)

Row Labels
14
23
25
52
74
97
104
171
172
281a
282

**Grand Total** 

## FinCom Considered Funding Source ARTE FinCom Considered Year (Multi

(Multiple Items)

Davidabala
Row Labels
55
56
59
61
64
66
67
68
81
82
110
120
134
156
167
170
177
186
191
121a
54b
58b
65a
65b
218
232
233

**Grand Total** 

own of Wayland Capital Planning						
Y 2022 - FY2026						
ebt Schedule						
Y22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Ex	chibits					
2/8/2021 11:16 AM						
		Amortization	First Year	First Year		
	Amount	Period for		for Principal	Principal	
	Financed	Debt	Payment	Payment	Payment	
Projected Total Debt						
\$ chg year to year						
% chg year to year						
Projected Operating Budget/General Fund Revenue						
% of Projected Operating Budget/General Fund Reven	ue					
Less than 10%/100%?						
Projected Levy Debt						
\$ chg year to year						
% chg year to year						
Projected Excluded Debt						
\$ chg year to year						
% chg year to year						
Existing Total Debt						
\$ chg year to year						
% chg year to year						
70 chig year to year						
Existing Levy Debt						
\$ chg year to year						
% chg year to year						
Existing Excluded Debt						
\$ chg year to year						
% chg year to year						

Town	of Wayland Capital Planning					
	22 - FY2026					
Debt :	Schedule					
FY22-I	FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhib	its				
:	2/8/2021 11:16 AM					
			Amortization	First Year	First Year	
		Amount	Period for	for Interest	for Principal	Principal
		Financed	Debt	Payment	Payment	Payment
	Authorized Levy Debt to be Issued					
	None	-	10	2022	2022	-
	Authorized Excluded Debt to be Issued					
	None	-	10	2022	2022	-
$\overline{}$	cted Future Levy Debt - Make sure all formulas are dragge		I	1	i i	
14	Heavy Equipment Replacement- H20	275,000	10	2023	2023	27,500
23	Route 20 South Landfill Cap Restoration - Construction	500,000	20	2025	2025	25,000
25	Route 20 South Landfill Cap Repurpose - Construction	500,000	20	2026	2026	25,000
52	Snake Brook dam rehabilitation	900,000	20	2026	2026	45,000
74	Public Safety Building HVAC Upgrade-Construction	850,000	30	2026	2026	28,333
97	Ambulance	345,000	10	2023	2023	34,500
104	Fire Vehicle - Pumper 2	775,000	10	2027	2027	77,500
171	WMS Continue Replacement of Carpet with Floor Tile/SI	564,000	20	2023	2023	28,200
172	WMS Continue Replacement of Carpet with Floor Tile/SI	336,000	20	2024	2024	16,800
281a	Additional Funding FS#2	485,429	20	2023	2023	24,271
282	High School Refurbishment-2	300,000	20	2024	2024	15,000

Town of Wayland Capital Planning						
FY 2022 - FY2026						
Debt Schedule						
[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhib	oits					
2/8/2021 11:16 AM						
	Amount		for Interest	First Year for Principal	Principal	
	Financed	Debt	Payment	Payment	Payment	
	ì					

Town	of Wayland Capital Planning						
	22 - FY2026						
Debt	Schedule						
[FY22-	FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibi	its					
	2/8/2021 11:16 AM						
			Amortization	First Year	First Year		
		Amount	Period for	for Interest	for Principal	Principal	
		Financed	Debt	Payment	Payment	Payment .	
Proje	cted Future Excluded Debt - Make sure all formulas are dra	agged down en	ough to capture			•	
55	Library Wastewater Connection	275,000	30	2024	2024	9,167	
56	Library HVAC system upgrade	850,000	30	2024	2024	28,333	
59	Library Exterior Painting / Sealing	110,000	30	2024	2024	3,667	
61	Library New Building	28,900,000	30	2028	2028	963,333	
64	Town Building Window and Door Replacement	1,155,000	30	2025	2025	38,500	
66	Town Building Exterior Painting / Sealing	125,000	30	2025	2025	4,167	
67	Town Building Parking and Drive Maintenance	85,000	30	2025	2025	2,833	
68	Town Building mechanical / electrical improvement-2	1,360,000	30	2025	2025	45,333	
81	COA New Construction	5,581,000	30	2024	2024	186,033	
82	Municipal Parcel	2,000,000	20	2026	2026	100,000	
110	Loker Recreation Construction	3,288,618	15	2023	2023	219,241	
120	CH Installation of HVAC Air Conditioning	212,500	20	2024	2024	10,625	
134	CH Repair and Replacement of Boilers and Boiler System	101,000	20	2025	2025	5,050	
156	LO Continue Replacement of Asbestos Tiles with VCT	100,000	20	2024	2024	5,000	
167	LO Repair and Replacement of Boilers and Boiler System	212,000	20	2025	2025	10,600	
170	LO Replacement of Driveway, Parking Front and Back, Sid	198,000	20	2024	2024	9,900	
177	WMS Repair of Exterior Wall and Receiving Dock Damage	184,800	20	2024	2024	9,240	
186	WMS Replacement of Rooftop Air Handling Units and Ex	500,000	20	2025	2025	25,000	
191	WMS Repair and Replacement of Boilers and Boiler Syste	224,000	20	2025	2025	11,200	
121a	CH Installation of HVAC Air Conditioning : \$548,000 will t	850,000	20	2025	2025	42,500	
54b	Library ADA Improvements - construct	450,000	30	2024	2024	15,000	
58b	Library Lower Level Rehab - Build	500,000	30	2024	2024	16,667	
65a	Town Building Interior Renovations 1	125,000	30	2025	2025	4,167	
65b	Town Building Interior Renovations 2	125,000	30	2025	2025	4,167	
218	LO/CH Modular Classrooms - Construct	1,500,000	20	2024	2024	75,000	
232	WMS Science Classrooms Cabinetry	100,000	20	2024	2024	5,000	
233	WMS Interior and Exterior Walls and Ceiling Repairs	114,000	20	2025	2025	5,700	

Town of Wayland Capital Planning						
FY 2022 - FY2026						
Debt Schedule						
[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhi	bits					
2/8/2021 11:16 AM						
		Amortization	First Year	First Year		
	Amount	Period for	for Interest	for Principal	Principal	
	Financed	Debt	Payment	Payment	Payment	
						<b>'</b>

<b>2022</b> 2023 2024 2025 2026 2027								
Debt Interest I	Rate	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%	
Operating Bud	get/General Fu	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
nik								
		Debt Serv	ice for the Fisc	al Year Ending	June 30,			
2020	2021	2022	2023	2024	2025	2026	2027	
			2023		2023	2020	2027	
6,730,176	6,883,894	6,634,543	6,557,187	7,309,958	7,382,142	7,379,562	6,979,329	
	153,717	(249,351)	(77,356)	752,771	72,184	(2,580)	(400,233)	
	2.3%	-3.6%	-1.2%	11.5%	1.0%	0.0%	-5.4%	
	86,149,125		91,395,607	94,137,475	96,961,599	99,870,447	102,866,560	
ıe 8.1%	8.0%	7.5%	7.2%	7.8%	7.6%	7.4%	6.8%	
Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	
2,952,131	2,727,257	2,977,920	2,648,723	2,546,020	2,481,138	2,514,224	2,472,908	
	(224,875)	250,663	(329,197)	(102,703)	(64,882)	33,086	(41,317)	
	-7.6%	9.2%	-11.1%	-3.9%	-2.5%	1.3%	-1.6%	
3,778,045	4,156,637	3,656,623	3,908,464	4,763,938	4,901,004	4,865,338	4,506,422	
	378,592	(500,015)	251,841	855,474	137,066	(35,666)	(358,916)	
	10.0%	-12.0%	6.9%	21.9%	2.9%	-0.7%	-7.4%	
6.730.176	6.883.894	6.634.543	5.978.050	5.726.062	5.516.972	5.213.132	4,837,879	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							(375,253)	
	2.3%	-3.6%	-9.9%	-4.2%	-3.7%	-5.5%	-7.2%	
2 052 121	2 727 257	2 077 020	2 451 614	2 211 124	2 200 484	2 014 444	1,912,617	
2,332,131							(101,828)	
		-					-5.1%	
	-7.0%	9.2%	-17.7%	-5./%	-4.4%	-8.8%	-5.1%	
3,778,045	4,156,637	3,656,623	3,526,436	3,414,938	3,307,488	3,198,688	2,925,263	
	378,592	(500,015)	(130,187)	(111,498)	(107,450)	(108,800)	(273,425)	
	10.0%	-12.0%	-3.6%	-3.2%	-3.1%	-3.3%	-8.5%	
	2020 6,730,176 82,652,404 ue 8.1% Yes 2,952,131 6,730,176	2020 2021  6,730,176 6,883,894 153,717 2.3% 82,652,404 86,149,125 ue 8.1% 8.0% Yes Yes  2,952,131 2,727,257 (224,875) -7.6%  3,778,045 4,156,637 378,592 10.0%  6,730,176 6,883,894 153,717 2.3% 2,952,131 2,727,257 (224,875) -7.6% 3,778,045 4,156,637 378,592	Debt Serv    2020   2021   2022	Debt Service for the Fisc    2020   2021   2022   2023	Debt Service for the Fiscal Year Ending  2020 2021 2022 2023 2024  6,730,176 6,883,894 6,634,543 6,557,187 7,309,958 153,717 (249,351) (77,356) 752,771 2.3% -3.6% -1.2% 11.5% 82,652,404 86,149,125 88,733,599 91,395,607 94,137,475  ue 8.1% 8.0% 7.5% 7.2% 7.8% Yes Yes Yes Yes Yes Yes  2,952,131 2,727,257 2,977,920 2,648,723 2,546,020 (224,875) 250,663 (329,197) (102,703) -7.6% 9.2% -11.1% -3.9%  3,778,045 4,156,637 3,656,623 3,908,464 4,763,938 378,592 (500,015) 251,841 855,474 10.0% -12.0% 6.9% 21.9%  6,730,176 6,883,894 6,634,543 5,978,050 5,726,062 153,717 (249,351) (656,493) (251,988) 2.3% -3.6% -9.9% -4.2%  2,952,131 2,727,257 2,977,920 2,451,614 2,311,124 (224,875) 250,663 (526,306) (140,490) -7.6% 9.2% -17.7% -5.7%  3,778,045 4,156,637 3,656,623 3,526,436 3,414,938 378,592 (500,015) (130,187) (111,498)	Debt Service for the Fiscal Year Ending June 30,    2020   2021   2022   2023   2024   2025	Debt Service for the Fiscal Year Ending June 30,  2020 2021 2022 2023 2024 2025 2026  6,730,176 6,883,894 6,634,543 6,557,187 7,309,958 7,382,142 7,379,562  153,717 (249,351) (77,356) 752,771 72,184 (2,580) 2.3% -3.6% -1.2% 11.5% 1.0% 0.0% 82,652,404 86,149,125 88,733,599 91,395,607 94,137,475 96,961,599 99,870,447  Le 8.1% 8.0% 7.5% 7.2% 7.8% 7.6% 7.4% Yes	

of Wayland Capital Planning				Assum	ptions			
22 - FY2026			2022	2023	2024	2025	2026	2027
Schedule	Debt Interest F	Rate	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
	Operating Bud	get/General Fu	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
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			Debt Servi	ce for the Fisc	al Year Ending	June 30,		
					Ĭ			
	2020	2021	2022	2023	2024	2025	2026	2027
Authorized Levy Debt to be Issued	-	-	-	-	-	-	-	-
None	-	-	-	-	-	-	-	-
Authorized Excluded Debt to be Issued	-	-	-	-	-	-	-	-
None	-	-	-	-	-	-	-	-
ted Future Levy Debt - Make sure all formulas are dragge	-	-	-	197,109	234,896	271,654	499,780	560,291
Heavy Equipment Replacement- H20	-	-	-	41,113	34,925	34,100	33,275	32,450
Route 20 South Landfill Cap Restoration - Construction	-	-	-	-	-	58,000	44,000	43,000
Route 20 South Landfill Cap Repurpose - Construction	-	-	-	-	-	-	58,000	44,000
Snake Brook dam rehabilitation	-	-	-	-	-	-	104,400	79,200
Public Safety Building HVAC Upgrade-Construction	-	-	-	-	-	-	84,433	61,200
Ambulance	-	-	-	51,578	43,815	42,780	41,745	40,710
Fire Vehicle - Pumper 2	-	-	-	-	-	-	-	128,650
WMS Continue Replacement of Carpet with Floor Tile/Sla	-	-	-	56,118	44,274	43,428	42,582	41,736
WMS Continue Replacement of Carpet with Floor Tile/Sla		-	-	-	38,976	29,568	28,896	28,224
Additional Funding FS#2	-	-	-	48,300	38,106	37,378	36,649	35,921
High School Refurbishment-2	-	-	-	-	34,800	26,400	25,800	25,200
-					•			•

of Wayland Capital Planning				Assun	nptions			
22 - FY2026			2022	2023	2024	2025	2026	2027
Schedule	Debt Interest	Rate	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
	Operating Budget/General Fu		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhil								
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			Debt Serv	ice for the Fis	cal Year Ending	June 30,		
	2020	2021	2022	2023	2024	2025	2026	2027

of Wayland Capital Planning				Assum	ptions			
22 - FY2026			2022	2023	2024	2025	2026	2027
Schedule	Debt Interest I	Rate	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
	Operating Bud	get/General Fu	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhil								
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			Debt Servi	ce for the Fisc	al Year Ending	June 30,		
	2020	2021	2022	2023	2024	2025	2026	2027
ted Future Excluded Debt - Make sure all formulas are di	-	-	-	382,028	1,349,000	1,593,516	1,666,650	1,581,159
Library Wastewater Connection	-	-	-	-	27,317	19,800	19,434	19,067
Library HVAC system upgrade	-	-	-	-	84,433	61,200	60,066	58,933
Library Exterior Painting / Sealing	-	-	-	-	10,927	7,920	7,774	7,627
Library New Building	-	-	-	-	-	-	-	-
Town Building Window and Door Replacement	-	-	-	-	-	114,730	83,160	81,620
Town Building Exterior Painting / Sealing	-	-	-	-	-	12,417	9,000	8,834
Town Building Parking and Drive Maintenance	-	-	-	-	-	8,443	6,120	6,006
Town Building mechanical / electrical improvement-2	-	-	-	-	-	135,093	97,920	96,106
COA New Construction	-	-	-	-	554,379	401,832	394,390	386,949
Municipal Parcel	-	-	-	-	-	-	232,000	176,000
Loker Recreation Construction	-	-	-	382,028	311,322	304,745	298,168	291,591
CH Installation of HVAC Air Conditioning	-	-	-	-	24,650	18,700	18,275	17,850
CH Repair and Replacement of Boilers and Boiler System	-	-	-	-	-	11,716	8,888	8,686
LO Continue Replacement of Asbestos Tiles with VCT	-	-	-	-	11,600	8,800	8,600	8,400
LO Repair and Replacement of Boilers and Boiler System	-	-	-	-	-	24,592	18,656	18,232
LO Replacement of Driveway, Parking Front and Back, Sid	-	-	-	-	22,968	17,424	17,028	16,632
WMS Repair of Exterior Wall and Receiving Dock Damage	-	-	-	-	21,437	16,262	15,893	15,523
WMS Replacement of Rooftop Air Handling Units and Ex	-	-	-	-	-	58,000	44,000	43,000
WMS Repair and Replacement of Boilers and Boiler Syste	-	-	-	-	-	25,984	19,712	19,264
CH Installation of HVAC Air Conditioning: \$548,000 will be		-	-	-	-	98,600	74,800	73,100
Library ADA Improvements - construct	-	-	-	-	44,700	32,400	31,800	31,200
Library Lower Level Rehab - Build	-	-	-	-	49,667	36,000	35,334	34,667
Town Building Interior Renovations 1	-	-	-	-	-	12,417	9,000	8,834
Town Building Interior Renovations 2	-	-	-	-	-	12,417	9,000	8,834
LO/CH Modular Classrooms - Construct	-	-	-	-	174,000	132,000	129,000	126,000
WMS Science Classrooms Cabinetry	-	-	-	-	11,600	8,800	8,600	8,400
WMS Interior and Exterior Walls and Ceiling Repairs	-	-	-	-	-	13,224	10,032	9,804

of Wayland Capital Planning		Assumptions							
22 - FY2026			2022	2023	2024	2025	2026	2027	
Schedule	Debt Interest	Rate	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%	
	Operating Bud	dget/General Fu	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhil									
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	Debt Service for the Fiscal Year Ending June 30,								
	2020	2021	2022	2023	2024	2025	2026	2027	

ik						
	Out	standing Debt	as of Fiscal Yea	ar Ending June	30,	
2020	2021	2022	2023	2024	2025	2026
53,028,712						50,543,277
	(4,648,738)		6,143,814	578,056	(847,161)	(4,393,494)
	-8.8%		12.5%	1.0%	-1.5%	-8.0%
						99,870,447
e 64.2%	56.2%	55.3%	60.4%	59.3%	56.7%	50.6%
Yes	Yes	Yes	Yes	Yes	Yes	Yes
32,369,131	30,280,322		28,034,233	26,007,762		23,832,412
	(2,088,809)	(385,793)	(1,860,296)	(2,026,471)	(335,096)	(1,840,254)
	-6.5%	-1.3%	-6.2%	-7.2%	-1.3%	-7.2%
20,659,581						26,710,865
	-	1,067,881			(512,065)	(2,553,240)
	-12.4%	5.9%	41.8%	9.6%	-1.7%	-8.7%
53,028,712						27,584,841
	(4,648,738)	(4,275,959)	(4,219,774)	(4,158,800)	(4,133,800)	(4,006,800)
	-8.8%	-8.8%	-9.6%	-10.4%	-11.6%	-12.7%
32,369,131	-					18,703,600
	(2,088,809)					(2,345,650)
1	-6.5%	-6.8%	-8.4%	-9.2%	-10.3%	-11.1%
1						
20,659,581	18,099,652	15,878,915	14,040,966	12,262,366	10,542,391	8,881,241
	(2,559,929) -12.4%	(2,220,737) -12.3%	(1,837,949) -11.6%	(1,778,600) -12.7%	(1,719,975) -14.0%	(1,661,150) -15.8%
	53,028,712  82,652,404 e 64.2%	2020 2021  53,028,712 48,379,974  (4,648,738) -8.8% 82,652,404 86,149,125 e 64.2% 56.2% Yes Yes  32,369,131 30,280,322 (2,088,809) -6.5%  20,659,581 18,099,652 (2,559,929) -12.4%  53,028,712 48,379,974 (4,648,738) -8.8%  32,369,131 30,280,322 (2,088,809) -6.5%	Outstanding Debt           2020         2021         2022           53,028,712         48,379,974         49,062,062           (4,648,738)         682,088           -8.8%         1.4%           82,652,404         86,149,125         88,733,599           e         64.2%         56.2%         55.3%           Yes         Yes         Yes           32,369,131         30,280,322         29,894,529           (2,088,809)         (385,793)           -6.5%         -1.3%           20,659,581         18,099,652         19,167,533           (2,559,929)         1,067,881           -12.4%         5.9%           53,028,712         48,379,974         44,104,015           (4,648,738)         (4,275,959)           -8.8%         -8.8%           32,369,131         30,280,322         28,225,100           (2,088,809)         (2,055,222)           -6.5%         -6.5%         -6.8%	Outstanding Debt as of Fiscal Yea           2020         2021         2022         2023           53,028,712         48,379,974         49,062,062         55,205,876           (4,648,738)         682,088         6,143,814           -8.8%         1.4%         12.5%           82,652,404         86,149,125         88,733,599         91,395,607           e         64.2%         56.2%         55.3%         60.4%           Yes         Yes         Yes         Yes           32,369,131         30,280,322         29,894,529         28,034,233           (2,088,809)         (385,793)         (1,860,296)           -6.5%         -1.3%         -6.2%           20,659,581         18,099,652         19,167,533         27,171,643           (2,559,929)         1,067,881         8,004,110           -12.4%         5.9%         41.8%           53,028,712         48,379,974         44,104,015         39,884,241           (4,648,738)         (4,275,959)         (4,219,774)           -8.8%         -8.8%         -9.6%           32,369,131         30,280,322         28,225,100         25,843,275           (2,088,809)         (2,055,222)	Outstanding Debt as of Fiscal Year Ending June           53,028,712         48,379,974         49,062,062         55,205,876         55,783,932           (4,648,738)         682,088         6,143,814         578,056           -8.8%         1.4%         12.5%         1.0%           82,652,404         86,149,125         88,733,599         91,395,607         94,137,475           e         64.2%         56.2%         55.3%         60.4%         59.3%           Yes         Yes         Yes         Yes         Yes           32,369,131         30,280,322         29,894,529         28,034,233         26,007,762           (2,088,809)         (385,793)         (1,860,296)         (2,026,471)           -6.5%         -1.3%         -6.2%         -7.2%           20,659,581         18,099,652         19,167,533         27,171,643         29,776,170           (2,559,929)         1,067,881         8,004,110         2,604,527           -12.4%         5.9%         41.8%         9.6%           53,028,712         48,379,974         44,104,015         39,884,241         35,725,441           (4,648,738)         (4,275,959)         (4,219,774)         (4,158,800)           -8.8	Outstanding Debt as of Fiscal Year Ending June 30,           2020         2021         2022         2023         2024         2025           53,028,712         48,379,974         49,062,062         55,205,876         55,783,932         54,936,771           (4,648,738)         682,088         6,143,814         578,056         (847,161)           -8.8%         1.4%         12.5%         1.0%         -1.5%           82,652,404         86,149,125         88,733,599         91,395,607         94,137,475         96,961,599           e         64.2%         56.2%         55.3%         60.4%         59.3%         56.7%           Yes         Yes         Yes         Yes         Yes         Yes           32,369,131         30,280,322         29,894,529         28,034,233         26,007,762         25,672,666           (2,088,809)         (385,793)         (1,860,296)         (2,026,471)         (335,096)           -6.5%         -1.3%         -6.2%         -7.2%         -1.3%           20,659,581         18,099,652         19,167,533         27,171,643         29,776,170         29,264,105           (2,559,929)         1,067,881         8,004,110         2,604,527         (512,065)

of Wayland Capital Planning							
22 - FY2026							
Schedule							
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		Outs	standing Debt	as of Fiscal Yea	ar Ending June	30.	
			Jean-um g = ex-t				
	2020	2021	2022	2023	2024	2025	2026
Authorized Levy Debt to be Issued		-	-	-	-	-	-
None		-	-	-	-	-	-
Authorized Excluded Debt to be Issued		_	-	-	-	-	-
None		_	-	_	-	_	_
cted Future Levy Debt - Make sure all formulas are dragge		_	1,669,429	2,190,958	2,544,687	4,623,416	5,128,812
Heavy Equipment Replacement- H20		_	275,000	247,500	220,000	192,500	165,000
Route 20 South Landfill Cap Restoration - Construction		_	-	-	500,000	475,000	450,000
Route 20 South Landfill Cap Repurpose - Construction		_	-	-	-	500,000	475,000
Snake Brook dam rehabilitation		_	-	_	-	900,000	855,000
Public Safety Building HVAC Upgrade-Construction		_	-	_	_	850,000	821,667
Ambulance		_	345,000	310,500	276,000	241,500	207,000
Fire Vehicle - Pumper 2		_	-	-	-	-	775,000
WMS Continue Replacement of Carpet with Floor Tile/Sla		_	564,000	535,800	507,600	479,400	451,200
WMS Continue Replacement of Carpet with Floor Tile/Si		_	-	336,000	319,200	302,400	285,600
Additional Funding FS#2		_	485,429	461,158	436,887	412,616	388,345
High School Refurbishment-2		_	-	300,000	285,000	270,000	255,000
The solidor heraldistillene 2				300,000	203,000	2,0,000	233,000

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Schedule							
FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhib							
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		Out	standing Debt	as of Fiscal Ye	ar Ending June	30,	
	2020	2021	2022	2023	2024	2025	2026

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FY26 Capital Budget Workbook 2.6.2021-6.xlsx FinCom Summary Exhib							
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		Outs	tanding Debt	as of Fiscal Yea	ar Ending June	30,	
	2020	2021	2022	2023	2024	2025	2026
cted Future Excluded Debt - Make sure all formulas are dr		-	3,288,618	13,130,677	17,513,804	18,721,714	17,829,624
Library Wastewater Connection		-	-	275,000	265,833	256,666	247,499
Library HVAC system upgrade		-	-	850,000	821,667	793,334	765,001
Library Exterior Painting / Sealing		-	-	110,000	106,333	102,666	98,999
Library New Building		-	-	1	-	-	-
Town Building Window and Door Replacement		-	-	-	1,155,000	1,116,500	1,078,000
Town Building Exterior Painting / Sealing		-	-	-	125,000	120,833	116,666
Town Building Parking and Drive Maintenance		-	-	1	85,000	82,167	79,334
Town Building mechanical / electrical improvement-2		-	-	-	1,360,000	1,314,667	1,269,334
COA New Construction		-	-	5,581,000	5,394,967	5,208,934	5,022,901
Municipal Parcel		-	-	-	-	2,000,000	1,900,000
Loker Recreation Construction		-	3,288,618	3,069,377	2,850,136	2,630,895	2,411,654
CH Installation of HVAC Air Conditioning		-	-	212,500	201,875	191,250	180,625
CH Repair and Replacement of Boilers and Boiler System		-	-	-	101,000	95,950	90,900
LO Continue Replacement of Asbestos Tiles with VCT		-	-	100,000	95,000	90,000	85,000
LO Repair and Replacement of Boilers and Boiler System		-	-	1	212,000	201,400	190,800
LO Replacement of Driveway, Parking Front and Back, Sic		-	-	198,000	188,100	178,200	168,300
WMS Repair of Exterior Wall and Receiving Dock Damage		-	-	184,800	175,560	166,320	157,080
WMS Replacement of Rooftop Air Handling Units and Ex		-	-	-	500,000	475,000	450,000
WMS Repair and Replacement of Boilers and Boiler Syste		-	-	-	224,000	212,800	201,600
CH Installation of HVAC Air Conditioning : \$548,000 will t		-	-	-	850,000	807,500	765,000
Library ADA Improvements - construct		-	-	450,000	435,000	420,000	405,000
Library Lower Level Rehab - Build		-	-	500,000	483,333	466,666	449,999
Town Building Interior Renovations 1		-	-	-	125,000	120,833	116,666
Town Building Interior Renovations 2		-	-	-	125,000	120,833	116,666
LO/CH Modular Classrooms - Construct		-	-	1,500,000	1,425,000	1,350,000	1,275,000
WMS Science Classrooms Cabinetry		-	-	100,000	95,000	90,000	85,000
WMS Interior and Exterior Walls and Ceiling Repairs		-	-	-	114,000	108,300	102,600

of Wayland Capital Planning							
22 - FY2026							
Schedule							
FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhil	k						
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		Out	standing Debt	as of Fiscal Ye	ar Ending June	30,	
	2020	2021	2022	2023	2024	2025	2026

Stabilization Fund									
Beg. Balance:	<b>2022</b> -	<b>2023</b> 200,000	<b>2024</b> 168,000	<b>2025</b> 268,000	<b>2026</b> 328,000				
Level Maintenance by tax: By cash capital closeouts: By free cash closeouts: Total inflow:	200,000	200,000	225,000	225,000	250,000 - - 250,000				
Total outflow for capital projects:	-	(232,000)	(125,000)	(165,000)	(280,000)				
Net Ending Balance	200,000	168,000	268,000	328,000	298,000				

## Town of Wayland Capital Planning FY 2022 - FY2026 Free Cash Projections

[FY22-FY26 Capital Budget Workbook 1.3.2021 recovered.xlsx]Free Cash Projections 2/6/2021 11:24 PM

FREE CASH ANALYSIS - 5-Year Projection	Projected	
	FY 2018	
Estimated total budget: Growth Rate = 3.30%	77,	970
Free Cash Balance beginning year:	7,	299
Uses of Free Cash		
Current year increase	(	375)
Fall TM	(	152)
Capital Projects subsequent year	(1,	126)
COA ATM 2018	(	470)
Future Articles		
DOR adjustments- various fund deficits	(	157)
	Total (2,	280)
Sources of Free Cash		
Net change in year to year overlay	(	305)
Amortization of MSBA		5
Prior year recovery		<b>284</b>
Current year unbudgeted revenue		
OPEB transfers to General Fund		<b>50</b>
Prior Year Real Estate / PP revenue		773
Account Closeouts		0
Bond Premium		272
Overlay Released		
Current year excess revenue over budget		
Real Estate / Personal Property	(	317)
State Aid		(12)
Local Reciepts		602
Transfers from other funds		(43)
Revenue Audit Adjustment		(41)
Prior year rollover appropriation turnback		<b>562</b>
Turnbacks-Current Year ( Equals 1.50% of CY Budget)		348

То	tal 2,178
Net annual source & use change:	(102)
Free Cash Balance Beginning Of Next Fiscal Year	7,197
Free Cash as % of next year budget	8.83%

Projected FY 2019	Projected 2020	Projected 2021	Projected 2022	Projected 2023	Projected 2024
		Planned			
81,495	84,339	86,975	91,807	94,565	97,945
7,197	7,249	8,238	7,930	7,552	7,494
(1,930)	(2,099)	(2,099)	(2,172)	(1,893)	(2,163)
(1,550)	(2,033)	(2,033)	(2,172)	(1,033)	(2,103)
(326)	(200)	(200)	(200)	(200)	(200)
(2,256)	(2,299)	(2,299)	(2,372)	(2,093)	(2,363)
(182)	(143)	100	100	100	100
5 158	5 326	5 200	5 <b>200</b>	5 200	5 200
50		0	0		
643	563	600	600	600	600
73	111	0	0	0	0
82	75 500	70	0	0	0
(391)	(545)	(545)	(545)	(545)	(545)
(23)	21	0	0	0	0
159	(572)	25	25	25	25
		0	0	0	0
		0	0	0	0
580	232	232	232	232	232
1,154	2,715	1,305	1,377	1,418	1,469

2,308	3,288	1,992	1,994	2,035	2,086
52	989	(308)	(378)	(58)	(277)
7,249	8,238	7,930	7,552	7,494	7,218
8.75%	9.47%	8.64%	7.99%	7.65%	7.14%

Projected	Projected
2025	2026
101,066	104,443
7,218	7,727

(1,424)	(1,798)
(200)	(200)
(1,624)	(1,998)
(-,,	(=/===/
100	100
5	5
200	200
600	600
0	0
0	0
(545)	(545)
0	0
25	25
0	0
0	0
232	232
1,516	1,567

2,133	2,184
509	186
7,727	7,912
7.40%	#REF!

## Town of Wayland, Massachusetts Actual/Authorized Debt Service

Actual Debt Service as of June 30, 2020, Including Subsequent Issues

Date of Issue	Purpose
8/1/2001	MCWT T5-97-1083 (OE)
8/25/2004	MCWT Sewer 98-108 (ISS)
7/1/2004	MCWT T5-97-1083-1 (OE)
2/1/2009	Building Remodeling - Fire (IE)
2/1/2009	Building Remodeling - Library (IE)
2/1/2009	Building Remodeling - Public Safety (IE)
2/1/2009	Building Remodeling - School (IE)
2/1/2009	Building Remodeling - Town Hall (IE)
2/1/2009	Cochituate Field Lights (IE)
2/1/2009	Water Treatment Facility (O) noncalled
2/1/2010	Building Repairs (IE)
2/1/2010	School Building Repairs (IE)
2/1/2010	Appraisal of Taxable Property (IE)
2/1/2010	Baldwin Water Treatment Plant (OSS)
2/1/2010	High School Renovation (OE) noncalled
2/1/2011	Surface Drains (I)
2/1/2011	Town Bath House (I)
2/1/2011	Stonebridge Road Water Mains (OSS)
2/1/2011	Baldwin Water Treatment Plant (OSS)
2/1/2011	Well (OSS)
2/1/2011	Wastewater Treatment Facility (OSS)
2/1/2011	High School Capital Wastewater Project (I)
2/1/2011	High School Renovation (OE)
2/1/2012	Wastewater Treatment Facility (OSS)

2/1/2013	Middle School Roof (I)
2/1/2013	School Paving (I)
2/1/2013	Claypit Hill School Tiles (I)
2/1/2013	Cur Ref 2 15 01 Land Acquisition (IE)
2/1/2013	Cur Ref 4 1 02 Public Safety Building (I)
2/1/2013	Cur Ref 4 1 02 Water Mains (OSS)
2/13/2014	DPW Facility Garage Construction (I)
2/13/2014	Claypit Hill School Tile Replacement (I)
2/13/2014	Happy Hollow School Nurses Office (I)
2/13/2014	Middle School Roof Replacement (I)
2/13/2014	Off Street Parking Area (I)
2/13/2014	Wastewater Treatment Facility (OSS)
2/13/2014	Refuse Transfer Station Renovations (O)
2/13/2014	Refuse Transfer Compactor Foundations (O)
2/13/2014	High School Renovation (OE)
2/12/2015	Surface Drains (I)
2/12/2015	DPW Facility Garage Construction (I)
2/12/2015	Building Remodeling (I)
2/12/2015	Claypit Hill School Tile Replacement (I)
2/12/2015	Happy Hollow School Tile Replacement (I)
2/12/2015	Middle School Air Conditioning (I)
2/12/2015	Loker School Kitchen & Cafeteria (I)
2/12/2015	Energy Conservation (I)
2/12/2015	Public Way I (I)
2/12/2015	Public Way II - Parkland/Charles (I)
2/12/2015	Station 2 Tight Tank (I)
2/12/2015	Transfer Station Upgrade (I)

2/12/2015	Bobcat (I)
2/12/2015	H16 Truck (I)
2/12/2015	H19 Truck (I)
2/12/2015	Claypit Hill School Furniture (I)
2/12/2015	Happy Hollow School Furniture (I)
2/12/2015	Middle School Furniture (I)
2/12/2015	Cemetery (I)
2/12/2015	Water Pump Station Upgrades (O)
2/12/2015	Conservation Land Improvements (I)
2/12/2016	Oil Tank Removal (I)
2/12/2016	Public Way (I)
2/12/2016	Town Wide Road Reconstruction (I)
2/12/2016	Happy Hollow School Paving (I)
2/12/2016	Light Trucks (I)
2/12/2016	Chipper (I)
2/12/2016	Small Equipment Replacement (I)
2/12/2016	Public Safety Building Sewer Pump (I)
2/12/2016	Happy Hollow Hill School Tile Replacement (I)
2/12/2016	Happy Hollow School Art & Cafe (I)
2/12/2016	Loker School Tile Replacement (I)
2/12/2016	Middle School Windows (I)
2/12/2016	Loker School Wiring (I)
2/12/2016	Claypit School Remodeling (I)
2/12/2016	Town Building Repair (I)
2/12/2016	Culvert Repair at Transfer Station (I)
2/12/2016	Town Wide Energy Improvements (I)
2/12/2016	Water Mains (OSS)

3/3/2016	Cur Ref 11 1 03 Public Safety Building (I)
3/3/2016	Cur Ref 11 1 03 School Building Remodeling (I)
3/3/2016	Cur Ref 11 1 03 Building Remodeling (I)
3/3/2016	Cur Ref 9 15 05 Town Building Roof Repairs (I)
3/3/2016	Cur Ref 9 15 05 Middle School Construction (IE)
3/3/2016	Cur Ref 9 15 05 School Building Remodeling (I)
3/3/2016	Cur Ref 9 15 05 Water Mains (OSS)
3/3/2016	Adv Ref 7 1 06 DPW Salt Shed Construction (I)
3/3/2016	Adv Ref 7 1 06 Building Repairs (I)
3/3/2016	Adv Ref 1 15 07 Library Building Remodeling (IE)
3/3/2016	Adv Ref 1 15 07 Town Building Remodeling (IE)
3/3/2016	Adv Ref 1 15 07 School Building Remodeling I (IE)
3/3/2016	Adv Ref 1 15 07 School Building Remodeling II (I)
3/3/2016	Adv Ref 1 15 07 Water (OSS)
4/6/2017	Sudbury Rd. Water Land Acquisition (ISS)
4/6/2017	Mainstone Farm Land Acquisition - CPA (ISS)
4/6/2017	Town Housing Facility Sprinklers (I)
4/6/2017	Loker Elementary School Windows & Doors (I)
4/6/2017	Road Intersection Improvements I (I)
4/6/2017	Road Intersection Improvements II (I)
4/6/2017	Town Wide Road Construction (I)
4/6/2017	Departmental Equipment I (I)
4/6/2017	Departmental Equipment II (I)
4/6/2017	Departmental Equipment III (I)
4/6/2017	Fire Ladder Truck (I)
4/6/2017	School Playground Construction (I)
4/6/2017	Water Pump Station (OSS)

4/6/2017	Water Mains (OSS)
4/6/2017	Water Mains II (OSS)
3/8/2018	Culvert Replacement (I)
3/8/2018	Loker School Doors & Windows (I)
3/8/2018	Transfer Station Access Road (I)
3/8/2018	Town Wide Road Construction (I)
3/8/2018	Water Mains (OSS)
3/8/2018	DPW Tractor (I)
3/8/2018	Cur Ref 2 12 08 Water Treatment Facility (OSS)
10/24/2019	MCWT DW-18-01 (O)
2/13/2020	Fire Station Renovations (IE)
2/13/2020	Town Building HVAC Improvements (IE)
2/13/2020	High School Field I (IE)
2/13/2020	High School Field II (IE)
2/13/2020	Middle School Network Wiring (I)
2/13/2020	Loker School Kitchen (I)
2/13/2020	Water Meter Replacement (OSS)
2/13/2020	Water Mains (OSS)
2/13/2020	Reeves Hill Water Tank Interior (OSS)
2/13/2020	Reeves Hill Water Booster Station (OSS)
2/13/2020	Cur Ref 2 1 09 Water Treatment Facility (OSS)
2/13/2020	Cur Ref 2 1 10 High School Renovation (OE)
11/10/2020	Cur Ref Baldwin TP (OSS)
11/10/2020	Cur Ref WW Treat. Fac. (OE)
11/10/2020	High Sch Capital WW (I)
11/10/2020	Cur Ref High Sch Renovation (OE)

11/10/2020	High Sch. Stadium & Fields (IE)
11/10/2020	Potter/Stonebridge Road Bridge (I)
11/10/2020	Old Sudbury Road Bridge (I)
11/10/2020	Heavy Equipment H-15 DPW (I)
11/10/2020	Fire Pumper Truck (I)
11/10/2020	Loker Elementary Sch Roof (O)
11/10/2020	High School Wastewater Treatment Plant (O)
	Outstanding Principal
	Outstanding Interest
	Total Outstanding Long-Term Debt Service
	MSBA School Building Assistance
	Net Outstanding Long-Term Debt Service
	Existing Tax- Supported Non-Exempt Debt Service (within Pro
	Existing Tax- Supported Exempt Debt Service (outside Prop. 2
	Existing Self- Supporting Non-Exempt Debt Service (within Pr

## **Proposed Debt Service - Authorized**

## **Interest Rate Assumptions**

2.00% BAN Interest Rate

2.50% TAXABLE BAN Interest Rate

4.00% G.O.B. Interest Rate (20 years and less)

Initial Borrowing	Purpose
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Rivers Edge Asbestos Removal - Taxable (I)

\$525,000

1,
Proposed Tax- Supported Principal - Exempt
Proposed Tax-Supported Interest - Exempt
Total Authorized Tax-Supported Debt - Exempt
Proposed Tax- Supported Principal
Proposed Tax-Supported Interest
Total Authorized Tax-Supported Debt
Proposed Self-Supporting Principal
Proposed Self-Supporting Interest

	rized Self-Supporting Debt rized Principal	
Total Autho	ized Interest	
Total Autho	rized Long-Term Debt Service	

Type of Payment	2020	2021	2022
Principal	10,421.00	-	-
Interest	286.57	-	-
Principal	43,246.88	43,246.88	-
Interest	3,267.79	1,135.23	-
Principal	5,838.00	5,838.00	5,974.00
Interest	1,035.25	743.35	448.05
Principal		-	-
Interest		-	-
Principal		-	-
Interest		-	-
Principal		-	-
Interest		_	-
Principal		-	-
Interest		_	-
Principal	-	<u>-</u>	-
Interest	-	<u>-</u>	-
Principal	<u>.</u>	<u>-</u>	_
Interest	<u>.</u>	<u>-</u>	_
Principal	65,000.00	-	-
Interest	12,550.00	_	_
Principal	45,000.00	<del>-</del>	_
Interest	1,350.00	<u>-</u>	_
Principal	10,000.00	<u>-</u>	<u>-</u>
Interest	300.00	<u>-</u>	_
Principal	20,000.00	<u>-</u>	_
Interest	600.00	<u>-</u>	_
Principal	60,000.00	-	_
Interest	1,800.00	_	_
Principal	400,000.00	-	_
Interest	235,500.00	_	_
Principal Principal	5,900.00	5,900.00	_
Interest	590.00	295.00	<u>-</u>
Principal	55,000.00	55,000.00	_
Interest	5,500.00	2,750.00	_
Principal	50,000.00	50,000.00	_
Interest	5,000.00	2,500.00	_
Principal	50,000.00	50,000.00	_
Interest	13,000.00	10,500.00	_
Principal	4,100.00	4,100.00	_
Interest	410.00	205.00	_
Principal	218,000.00	223,000.00	•
Interest	138,450.00	127,550.00	_
Principal Principal	17,000.00	17,000.00	-
Interest	8,750.00	7,900.00	
Principal	1,320,000.00	1,320,000.00	
Interest	1,016,400.00	950,400.00	•
	20,000.00	20,000.00	20,000.00
Principal Interest			
Interest	5,815.00	5,415.00	5,015.00

	4 ( 2 000 00	4 6 11 000 00	4 ( 2 000 00
Principal	165,000.00	165,000.00	165,000.00
Interest	11,550.00	8,250.00	4,950.00
Principal	10,000.00	10,000.00	10,000.00
Interest	700.00	500.00	300.00
Principal	10,000.00	10,000.00	5,000.00
Interest	550.00	350.00	150.00
Principal -	75,000.00	<del>-</del>	-
Interest	1,500.00	-	-
Principal	75,000.00	70,000.00	70,000.00
Interest	5,000.00	3,500.00	2,100.00
Principal	25,000.00	20,000.00	20,000.00
Interest	1,500.00	1,000.00	600.00
<b>Principal</b>	450,000.00	450,000.00	450,000.00
Interest	252,000.00	229,500.00	207,000.00
<b>Principal</b>	10,000.00	10,000.00	10,000.00
Interest	1,800.00	1,300.00	800.00
<b>Principal</b>	10,000.00	10,000.00	-
Interest	1,000.00	500.00	-
<b>Principal</b>	25,000.00	25,000.00	25,000.00
Interest	14,000.00	12,750.00	11,500.00
<b>Principal</b>	10,000.00	10,000.00	10,000.00
Interest	3,725.00	3,225.00	2,725.00
Principal	10,000.00	10,000.00	10,000.00
Interest	5,600.00	5,100.00	4,600.00
<b>Principal</b>	10,000.00	10,000.00	-
Interest	1,000.00	500.00	-
<b>Principal</b>	10,000.00	10,000.00	10,000.00
Interest	1,400.00	900.00	400.00
Principal	100,000.00	100,000.00	100,000.00
Interest	56,000.00	51,000.00	46,000.00
Principal	10,000.00	10,000.00	10,000.00
Interest	1,800.00	1,500.00	1,200.00
<b>Principal</b>	100,000.00	100,000.00	100,000.00
Interest	48,500.00	45,500.00	42,500.00
<b>Principal</b>	10,000.00	10,000.00	10,000.00
Interest	900.00	600.00	300.00
<b>Principal</b>	5,000.00	5,000.00	5,000.00
Interest	450.00	300.00	150.00
<b>Principal</b>	10,000.00	10,000.00	10,000.00
Interest	1,800.00	1,500.00	1,200.00
<b>Principal</b>	10,000.00	<u>-</u>	-
Interest	300.00	_	_
Principal	15,000.00	15,000.00	15,000.00
Interest	4,500.00	4,050.00	3,600.00
<b>Principal</b>	100,000.00	100,000.00	100,000.00
Interest	48,500.00	45,500.00	42,500.00
<b>Principal</b>	25,000.00	25,000.00	25,000.00
Interest	4,500.00	3,750.00	3,000.00
Principal Principal	15,000.00		
Interest	450.00	_	_
Principal Principal	5,000.00		_
Interest	150.00	_	_
Principal Principal	5,000.00	5,000.00	5,000.00
Interest	900.00	750.00	600.00
Interest	700.00	750.00	000,00

Principal Interest         300.00         -         -         -         Interest         1,200.00         -	<b>.</b>	40.000.00		
Principal   1,000.00	-		-	
Interest			-	-
Principal   1,200.00	Principal	40,000.00	-	-
Interest	Interest	1,200.00	-	-
Principal   \$,000.00   \$.0	<b>Principal</b>	40,000.00	-	-
Principal   \$,000.00   \$.0	Interest	1,200.00	_	-
Interest	Principal	5,000,00	_	_
Principal   5,000.00   -   -   -   -       Interest   150.00   -   -   -   -     Principal   5,000.00   -   -   -     Interest   150.00   -   -   -     Interest   150.00   -   -     Interest   150.00   -   -     Principal   40,000.00   -   -   -     Interest   1,200.00   -   -     Interest   1,200.00   50,000.00   50,000.00     Principal   5,000.00   5,000.00   5,000.00   -     Interest   300.00   150.00   -     Interest   300.00   150.00   -     Interest   24,250.00   150.00   -     Interest   250.00   100.00   -     Interest   250.00   100.00   5,000.00   -     Interest   250.00   100.00   5,000.00   -     Interest   450.00   3,000.00   5,000.00   5,000.00     Principal   5,000.00   5,000.00   5,000.00   -     Interest   450.00   300.00   150.00   -     Principal   10,000.00   10,000.00   -     Interest   5,800.00   5,200.00   4,600.00   -     Interest   5,800.00   5,000.00   -     Interest   5,800.00   10,000.00   -     Interest   5,800.00   10,000.00   -     Interest   5,800.00   10,000.00   -     Interest   5,800.00   10,000.00   -     Interest   5,800.00   200.00   -     Principal   10,000.00   10,000.00   -     Interest   5,800.00   200.00   -     Principal   15,000.00   10,000.00   -     Interest   5,800.00   200.00   -     Principal   15,000.00   10,000.00   -     Interest   5,800.00   200.00   -     Principal   15,000.00   10,000.00   -     Interest   5,800.00   200.00   -     Interest   5,800.00   3,000.00   -     Interest	-		<u>_</u>	_
Interest			_	_
Principal         5,000.00         -         -           Interest         150.00         -         -           Principal         40,000.00         -         -           Interest         1,200.00         -         -           Principal         50,000.00         50,000.00         50,000.00           Interest         24,250.00         22,750.00         21,250.00           Principal         5,000.00         5,000.00         -           Interest         2500.00         150.00         -           Principal         5,000.00         5,000.00         -           Interest         2500.00         100.00         -           Principal         5,000.00         5,000.00         5,000.00           Interest         450.00         300.00         20,000.00           Interest         5,000.00         5,200.00         20,000.00           Interest         5,000.00         5,200.00         4,600.00           Principal         15,000.00         15,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.0	_			
Interest				
Principal         40,000.00         -         -           Interest         1,200.00         5,000.00         50,000.00           Principal         50,000.00         22,750.00         21,250.00           Principal         5,000.00         5,000.00         -           Interest         300.00         150.00         -           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         20,000.00         5,000.00         5,000.00           Interest         450.00         300.00         150.00           Principal         20,000.00         20,000.00         20,000.00           Interest         5,800.00         5,200.00         4,600.00           Principal         10,000.00         15,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal	_		-	-
Interest			-	-
Principal         50,000.00         50,000.00         50,000.00           Interest         24,250.00         22,750.00         21,250.00           Principal         5,000.00         5,000.00	-		-	-
Interest		•	-	- -
Principal         5,000.00         5,000.00	<del>-</del>			
Interest   300.00   150.00		•		21,250.00
Principal Interest         5,000.00         5,000.00				-
Interest				-
Principal Interest         5,000.00         5,000.00         5,000.00           Interest         450.00         300.00         150.00           Principal         20,000.00         20,000.00         20,000.00           Interest         5,800.00         5,200.00         4,600.00           Principal         10,000.00         10,000.00         -           Principal         15,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         15,000.00         15,000.00         10,000.00	Principal			-
Interest         450.00         300.00         150.00           Principal         20,000.00         20,000.00         20,000.00           Interest         5,800.00         5,200.00         4,600.00           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         15,000.00         -           Interest         500.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         15,000.00         5,000.00         10,000.00           Inter	Interest	250.00	100.00	-
Principal Interest         20,000.00         20,000.00         20,000.00           Interest         5,800.00         5,200.00         4,600.00           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         3,550.00         3,000.00         2,650.00           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,000.00         10,000.00	<b>Principal</b>	5,000.00	5,000.00	5,000.00
Interest         5,800.00         5,200.00         4,600.00           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         25,000.0         15,000.00         -           Interest         4,650.00         4,200.00         3,800.00           Principal	Interest	450.00	300.00	150.00
Interest         5,800.00         5,200.00         4,600.00           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         25,000.0         15,000.00         -           Interest         4,650.00         4,000.00         -           Principal <t< td=""><td><b>Principal</b></td><td>20,000.00</td><td>20,000.00</td><td>20,000.00</td></t<>	<b>Principal</b>	20,000.00	20,000.00	20,000.00
Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Principal         10,000.00         10,000.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         15,000.00         15,000.00         10,000.00           Interest         250.00         10,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         25,000.00         25,000.00		5,800.00	5,200.00	4,600.00
Interest         500.00         200.00         -           Principal         15,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         700.00         400.00         10,000.00           Interest         700.00         400.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         10,000         -           Principal         25,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal <td< td=""><td></td><td></td><td></td><td>, <u>-</u></td></td<>				, <u>-</u>
Principal         15,000.00         15,000.00         -           Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         700.00         400.00         15,000.00           Principal         15,000.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         25,000.00         25,000.00           I	-			_
Interest         750.00         300.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         25,000.00         -           Interest         9,150.00         400.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         9,150.00         25,000.00         25,000.00           Principal </td <td></td> <td></td> <td></td> <td>_</td>				_
Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         10,000         -           Principal         15,000.00         15,000.00         -           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         25,000.00         -           Interest         1,050.00         3,400.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00 <th< td=""><td>_</td><td></td><td></td><td></td></th<>	_			
Interest         500.00         200.00         -           Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         100,000.00           Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         250.00         3,100.00         2,650.00           Principal         15,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         25,000.00         15,000.00         10,000.00           Interest         1,050.00         20,000.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00				
Principal         15,000.00         10,000.00         -           Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         7,650.00         400.00         10,000.00           Interest         700.00         400.00         10,000.00 <tr< td=""><td>_</td><td></td><td></td><td>-</td></tr<>	_			-
Interest         550.00         200.00         -           Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         7,500.00         400.00         10,000.00 </td <td></td> <td></td> <td></td> <td>-</td>				-
Principal         10,000.00         10,000.00         -           Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         1,500.00         10,000.00         25,000.00<	_			-
Interest         500.00         200.00         -           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         1,500.00         10,000.00         10,000.00           Principal         10,000.00         10,000.00         25				-
Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         25,000.00         25,000.00           Principal         25,000.00         25,000.00	-			-
Interest         700.00         400.00         100.00           Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         10,000.00         25,000.00           Principal         25,000.00         25,000.00         25,000.00           Principal         25,000.00         25,000.00				-
Principal         15,000.00         15,000.00         15,000.00           Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         25,000.00         25,000.00           Principal         25,000.00         25,000.00         25,000.00           Principal         35,000.00         35,000.00         35,000.00	-			· · · · · · · · · · · · · · · · · · ·
Interest         3,550.00         3,100.00         2,650.00           Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Interest         1,500.00         10,000.00         10,000.00           Principal         25,000.00         25,000.00         25,000.00           Principal         25,000.00         25,000.00         25,000.00           Principal         35,000.00         35,000.00         35,000.00				
Principal         5,000.00         5,000.00         -           Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Principal         25,000.00         25,000.00         25,000.00           Principal         25,000.00         25,000.00         25,000.00           Principal         35,000.00         35,000.00         35,000.00	-			
Interest         250.00         100.00         -           Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Principal         35,000.00         35,000.00         35,000.00	Interest	3,550.00	3,100.00	2,650.00
Principal         15,000.00         15,000.00         10,000.00           Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         25,000.00         25,000.00           Principal         25,000.00         25,000.00         25,000.00           Principal         35,000.00         35,000.00         35,000.00	<b>Principal</b>	5,000.00	5,000.00	-
Interest         4,650.00         4,200.00         3,800.00           Principal         25,000.00         20,000.00         -           Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00	Interest	250.00	100.00	-
Principal       25,000.00       20,000.00       -         Interest       1,050.00       400.00       -         Principal       25,000.00       25,000.00       25,000.00         Interest       9,150.00       8,400.00       7,650.00         Principal       10,000.00       10,000.00       10,000.00         Interest       700.00       400.00       10,000.00         Principal       10,000.00       1,200.00       900.00         Principal       25,000.00       25,000.00       25,000.00         Interest       11,000.00       10,250.00       9,500.00         Principal       35,000.00       35,000.00       35,000.00	Principal	15,000.00	15,000.00	10,000.00
Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00	Interest	4,650.00	4,200.00	3,800.00
Interest         1,050.00         400.00         -           Principal         25,000.00         25,000.00         25,000.00           Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         10,000.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00	Principal	25,000.00	20,000.00	_
Principal       25,000.00       25,000.00       25,000.00         Interest       9,150.00       8,400.00       7,650.00         Principal       10,000.00       10,000.00       10,000.00         Interest       700.00       400.00       10,000.00         Principal       10,000.00       10,000.00       10,000.00         Interest       1,500.00       1,200.00       900.00         Principal       25,000.00       25,000.00       25,000.00         Interest       11,000.00       10,250.00       9,500.00         Principal       35,000.00       35,000.00       35,000.00	-			_
Interest         9,150.00         8,400.00         7,650.00           Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00				25,000.00
Principal         10,000.00         10,000.00         10,000.00           Interest         700.00         400.00         100.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00				
Interest         700.00         400.00         100.00           Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00				
Principal         10,000.00         10,000.00         10,000.00           Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00	-			
Interest         1,500.00         1,200.00         900.00           Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00				
Principal         25,000.00         25,000.00         25,000.00           Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00	_			
Interest         11,000.00         10,250.00         9,500.00           Principal         35,000.00         35,000.00         35,000.00				
Principal 35,000.00 35,000.00 35,000.00	_			
Interest 15,400.00 14,350.00 13,300.00	_			
	Interest	15,400.00	14,350.00	13,300.00

<b>Principal</b>	25,000.00	25,000.00	20,000.00
Interest	3,875.00	2,625.00	1,500.00
<b>Principal</b>	10,000.00	10,000.00	10,000.00
Interest	1,500.00	1,000.00	500.00
Principal	4,000.00	4,000.00	4,000.00
Interest	860.00	660.00	460.00
<b>Principal</b>	5,000.00	5,000.00	5,000.00
Interest	875.00	625.00	375.00
Principal	165,000.00	165,000.00	165,000.00
Interest	38,575.00	30,325.00	22,075.00
<b>Principal</b>	51,000.00	51,000.00	56,000.00
Interest	11,565.00	9,015.00	6,340.00
Principal	45,000.00	45,000.00	50,000.00
Interest	11,175.00	8,925.00	6,550.00
Principal	20,000.00	20,000.00	20,000.00
Interest	4,500.00	3,500.00	2,500.00
Principal	15,000.00	15,000.00	15,000.00
Interest	3,325.00	2,575.00	1,825.00
Principal	20,000.00	20,000.00	20,000.00
Interest	4,350.00	3,350.00	2,350.00
Principal	10,000.00	10,000.00	10,000.00
Interest	2,450.00	1,950.00	1,450.00
Principal	35,000.00	35,000.00	35,000.00
Interest	8,725.00	6,975.00	5,225.00
Principal	5,000.00	5,000.00	5,000.00
Interest	1,275.00	1,025.00	775.00
Principal	70,000.00	70,000.00	75,000.00
Interest	18,450.00	14,950.00	11,325.00
Principal	25,000.00	25,000.00	25,000.00
Interest	15,437.50	14,687.50	13,937.50
Principal	145,000.00	150,000.00	155,000.00
Interest	227,081.26	222,731.26	218,231.26
Principal	10,000.00	10,000.00	10,000.00
Interest	4,900.00	4,600.00	4,300.00
Principal	35,000.00	35,000.00	35,000.00
Interest	3,850.00	2,800.00	1,750.00
Principal	35,000.00	35,000.00	35,000.00
Interest	10,650.00	9,600.00	8,550.00
Principal	30,000.00	30,000.00	30,000.00
Interest	9,600.00	8,700.00	7,800.00
Principal	55,000.00	55,000.00	55,000.00
Interest	24,300.00	22,650.00	21,000.00
Principal	20,000.00	20,000.00	15,000.00
Interest	1,950.00	1,350.00	750.00
Principal	25,000.00	25,000.00	25,000.00
Interest	7,200.00	6,450.00	5,700.00
Principal	20,000.00	20,000.00	20,000.00
Interest	6,100.00	5,500.00	4,900.00
Principal Principal	100,000.00	100,000.00	100,000.00
Interest	30,400.00	27,400.00	24,400.00
Principal Principal	10,000.00	10,000.00	10,000.00
Interest	3,050.00	2,750.00	2,450.00
Principal	30,000.00	30,000.00	30,000.00
Interest	16,237.50	15,337.50	14,437.50
merest	10,237.50	15,557.50	14,437.30

Principal	50,000.00	50,000.00	50,000.00
Interest	28,837.50	27,337.50	25,837.50
Principal	40,000.00	40,000.00	40,000.00
Interest	23,212.50	22,012.50	20,812.50
<b>Principal</b>	10,000.00	10,000.00	10,000.00
Interest	3,200.00	2,900.00	2,600.00
<b>Principal</b>	50,000.00	50,000.00	50,000.00
Interest	24,100.00	22,600.00	21,100.00
<b>Principal</b>	105,000.00	105,000.00	105,000.00
Interest	51,900.00	48,750.00	45,600.00
<b>Principal</b>	30,000.00	30,000.00	30,000.00
Interest	9,700.00	8,800.00	7,900.00
Principal	45,000.00	45,000.00	45,000.00
Interest	22,350.00	21,000.00	19,650.00
<b>Principal</b>	20,000.00	20,000.00	20,000.00
Interest	6,200.00	5,600.00	5,000.00
Principal -	280,000.00	280,000.00	280,000.00
Interest	98,150.00	89,750.00	81,350.00
Principal	-	35,000.00	35,000.00
Interest	3,150.00	13,650.00	12,950.00
Principal	22.026.25	90,000.00	90,000.00
Interest	22,036.25	62,775.00	58,275.00
Principal	-	80,000.00	80,000.00
Interest	19,414.10	55,287.50	51,287.50
Principal Interest	- 72 429 74	369,091.00 207,477.28	365,000.00
Interest <b>Principal</b>	73,438.76	30,000.00	189,125.00 30,000.00
Interest	6,303.33	17,850.00	16,350.00
Principal Principal	0,303.33	20,000.00	20,000.00
Interest	3,172.31	8,100.00	7,100.00
Principal Principal	5,172.51	15,909.00	15,000.00
Interest	6,592.94	8,872.73	8,100.00
Principal	-	35,000.00	35,000.00
Interest	5,811.94	16,275.00	14,525.00
Principal	-	15,000.00	15,000.00
Interest	3,278.75	9,300.00	8,550.00
Principal		20,000.00	20,000.00
Interest	4,502.99	12,787.50	11,787.50
Principal		15,000.00	15,000.00
Interest	3,465.14	9,850.00	9,100.00
Principal	<u>-</u>	50,000.00	55,000.00
Interest	7,794.44	21,750.00	19,125.00
Principal	-	335,000.00	340,000.00
Interest	73,521.94	208,575.00	191,700.00
Principal	_	-	34,900.00
Interest	_	_	12,173.88
Principal .	-		130,115.00
Interest	<del>-</del>	-	156,374.21
<b>Principal</b>		-	14,485.00
<u>Interest</u>		_	9,458.79
Principal	<u>.</u>		831,100.00
_			
Interest			963,202.38

Interest         -         -         -         16,560.63           Principal         -         -         -         45,000.00           Interest         -         -         -         30,735.00           Principal         -         -         -         35,000.00           Interest         -         -         -         22,208.75           Principal         -         -         -         25,000.00           Interest         -         -         17,075.00           Principal         -         -         18,900.00           Interest         -         -         8,370.13           Principal         -         -         150,000.00           Interest         -         -         151,125.00           Principal         -         -         151,125.00           Principal         -         -         150,000.00           Interest         -         -         150,000.00           Interest         -         -         7,862.50           \$3,819,505.88         6,059,084.88         5,500,974.00           \$2,979,218.76         2,936,974.85         3,060,065.58           \$8,798,724.64         <	Principal	<del>-</del>	-	20,500.00
Interest         -         -         30,735.00           Principal         -         -         35,000.00           Interest         -         -         22,208.75           Principal         -         -         25,000.00           Interest         -         -         17,075.00           Principal         -         -         8,370.13           Principal         -         -         8,370.13           Principal         -         -         150,000.00           Interest         -         -         151,125.00           Principal         -         -         150,000.00           Interest         -         -         150,000.00           Interest         -         -         150,000.00           Interest         -         -         150,000.00           Interest         -         -         7,862.50           Principal         -         -         7,862.50           Principal         -         -         7,862.50           Syspection         2,936,974.85         3,060,065.58           8,798,724.64         8,996,059.73         8,561,039.58           Op. 2 1/2)         2,944,355.	Interest	-	-	16,560.63
Principal         -         -         35,000.00           Interest         -         -         22,208.75           Principal         -         -         25,000.00           Interest         -         -         17,075.00           Principal         -         -         18,900.00           Interest         -         -         8,370.13           Principal         -         -         150,000.00           Interest         -         -         151,125.00           Principal         -         -         150,000.00           Interest         -         -         150,000.00           Interest         -         -         7,862.50           Principal         -         -         7,862.50           Interest         -         -         7,862.50           Spincipal         -         -         -           Spincipal         - <t< th=""><th><b>Principal</b></th><th>-</th><th>-</th><th>45,000.00</th></t<>	<b>Principal</b>	-	-	45,000.00
Interest	Interest	-	-	30,735.00
Principal         -         -         25,000.00           Interest         -         -         17,075.00           Principal         -         -         18,900.00           Interest         -         -         8,370.13           Principal         -         -         150,000.00           Interest         -         -         151,125.00           Principal         -         -         10,000.00           Interest         -         -         7,862.50           Interest         -         -         7,862.50           Spincipal         -         -         7,862.50           Interest         -         -         7,862.50           Interest         -         -         7,862.50           Spincipal         -         -         7,862.50           Interest         -         -         7,862.50           Spincipal         -         -         7,862.50           Spincipal         -         -         -         -           Spincipal         -         -         -         -         -           Spincipal         -         -         -         -         -	<b>Principal</b>	-	-	35,000.00
Interest	Interest	-	-	22,208.75
Principal         -         -         18,900.00           Interest         -         -         8,370.13           Principal         -         -         150,000.00           Interest         -         -         151,125.00           Principal         -         -         10,000.00           Interest         -         -         7,862.50           5,819,505.88         6,059,084.88         5,500,974.00           2,979,218.76         2,936,974.85         3,060,065.58           8,798,724.64         8,996,059.73         8,561,039.58           op. 2 1/2)         2,944,355.25         2,718,226.73         2,977,920.17           1/2)         3,778,045.20         4,156,637.13         3,656,622.56	<b>Principal</b>	-	-	25,000.00
Interest         -         -         8,370.13           Principal         -         -         150,000.00           Interest         -         -         151,125.00           Principal         -         -         10,000.00           Interest         -         -         7,862.50           5,819,505.88         6,059,084.88         5,500,974.00           2,979,218.76         2,936,974.85         3,060,065.58           8,798,724.64         8,996,059.73         8,561,039.58           pp. 2 1/2)         2,944,355.25         2,718,226.73         2,977,920.17           1/2)         3,778,045.20         4,156,637.13         3,656,622.56	Interest	-	-	17,075.00
Principal         -         -         -         150,000.00           Interest         -         -         -         151,125.00           Principal         -         -         -         10,000.00           Interest         -         -         7,862.50           5,819,505.88         6,059,084.88         5,500,974.00           2,979,218.76         2,936,974.85         3,060,065.58           8,798,724.64         8,996,059.73         8,561,039.58           0p. 2 1/2)         2,944,355.25         2,718,226.73         2,977,920.17           1/2)         3,778,045.20         4,156,637.13         3,656,622.56	<b>Principal</b>		-	18,900.00
Interest         -         -         151,125.00           Principal         -         -         10,000.00           Interest         -         -         7,862.50           5,819,505.88         6,059,084.88         5,500,974.00           2,979,218.76         2,936,974.85         3,060,065.58           8,798,724.64         8,996,059.73         8,561,039.58           -         -         -           8,798,724.64         8,996,059.73         8,561,039.58           Op. 2 1/2)         2,944,355.25         2,718,226.73         2,977,920.17           1/2)         3,778,045.20         4,156,637.13         3,656,622.56	Interest	-	-	8,370.13
Principal         -         -         10,000.00           Interest         -         -         7,862.50           5,819,505.88         6,059,084.88         5,500,974.00           2,979,218.76         2,936,974.85         3,060,065.58           8,798,724.64         8,996,059.73         8,561,039.58           -         -         -           8,798,724.64         8,996,059.73         8,561,039.58           op. 2 1/2)         2,944,355.25         2,718,226.73         2,977,920.17           2,1/2)         3,778,045.20         4,156,637.13         3,656,622.56	<b>Principal</b>	-	-	150,000.00
Interest         -         -         7,862.50           5,819,505.88         6,059,084.88         5,500,974.00           2,979,218.76         2,936,974.85         3,060,065.58           8,798,724.64         8,996,059.73         8,561,039.58           -         -         -           8,798,724.64         8,996,059.73         8,561,039.58           op. 2 1/2)         2,944,355.25         2,718,226.73         2,977,920.17           2,1/2)         3,778,045.20         4,156,637.13         3,656,622.56	Interest	-	-	151,125.00
5,819,505.88       6,059,084.88       5,500,974.00         2,979,218.76       2,936,974.85       3,060,065.58         8,798,724.64       8,996,059.73       8,561,039.58         -       -       -         8,798,724.64       8,996,059.73       8,561,039.58         op. 2 1/2)       2,944,355.25       2,718,226.73       2,977,920.17         2,1/2)       3,778,045.20       4,156,637.13       3,656,622.56	<b>Principal</b>	-	-	10,000.00
2,979,218.76       2,936,974.85       3,060,065.58         8,798,724.64       8,996,059.73       8,561,039.58         8,798,724.64       8,996,059.73       8,561,039.58         0p. 2 1/2)       2,944,355.25       2,718,226.73       2,977,920.17         (1/2)       3,778,045.20       4,156,637.13       3,656,622.56	Interest	-	-	7,862.50
8,798,724.64       8,996,059.73       8,561,039.58         -       -       -         8,798,724.64       8,996,059.73       8,561,039.58         op. 2 1/2)       2,944,355.25       2,718,226.73       2,977,920.17         2,1/2)       3,778,045.20       4,156,637.13       3,656,622.56		5,819,505.88	6,059,084.88	5,500,974.00
8,798,724.64 8,996,059.73 8,561,039.58 <b>op. 2 1/2)</b> 2,944,355.25 2,718,226.73 2,977,920.17 <b>a 1/2)</b> 3,778,045.20 4,156,637.13 3,656,622.56		2,979,218.76	2,936,974.85	3,060,065.58
op. 2 1/2)       2,944,355.25       2,718,226.73       2,977,920.17         3 1/2)       3,778,045.20       4,156,637.13       3,656,622.56		8,798,724.64	8,996,059.73	8,561,039.58
op. 2 1/2)       2,944,355.25       2,718,226.73       2,977,920.17         3 1/2)       3,778,045.20       4,156,637.13       3,656,622.56		-	-	-
<b>1/2</b> ) 3,778,045.20 4,156,637.13 3,656,622.56		8,798,724.64	8,996,059.73	8,561,039.58
<b>1/2</b> ) 3,778,045.20 4,156,637.13 3,656,622.56				
	op. 2 1/2)	2,944,355.25	2,718,226.73	2,977,920.17
cop. 2 1/2)         2,076,324.19         2,121,195.87         1,926,496.85	1/2)	3,778,045.20	4,156,637.13	3,656,622.56
	op. 2 1/2)	2,076,324.19	2,121,195.87	1,926,496.85

6,874,864 6,634,543 (240,321.13)

<b>Type of Payment</b>	2020	2021	2022
Principal	-	-	-
Interest	-		-
BAN Interest	7,776.00	9,030.00	-
Net Proposed Debt	7,776.00	9,030.00	-
_	-	-	-
	-	-	-
	-	-	-
	-	-	-
	7,776.00	9,030.00	-
	7,776.00	9,030.00	-
	-	-	-
	-	-	-

-	-	-
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7,776.00	9,030.00	-
7,776.00	9,030.00	-
8,806,500.64	9,005,089.73	8,561,039.58

2023	2024	2025	2026
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5,974.00	-	-	-
149.35	-	-	-
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20,000.00	20,000.00	20,000.00	20,000.00
4,615.00	4,140.00	3,665.00	3,190.00

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450,000.00	450,000.00	450,000.00	450,000.00
189,000.00	171,000.00	153,000.00	139,500.00
10,000.00	-	-	-
400.00	-	-	-
-	-	-	-
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25,000.00	25,000.00	25,000.00	25,000.00
10,500.00	9,500.00	8,500.00	7,750.00
10,000.00	10,000.00	10,000.00	10,000.00
2,325.00	1,925.00	1,525.00	1,225.00
10,000.00	10,000.00	10,000.00	10,000.00
4,200.00	3,800.00	3,400.00	3,100.00
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100,000.00	100,000.00	100,000.00	100,000.00
42,000.00	38,000.00	34,000.00	31,000.00
10,000.00	10,000.00	10,000.00	-
900.00	600.00	300.00	_
100,000.00	100,000.00	100,000.00	100,000.00
39,500.00	36,500.00	33,500.00	30,500.00
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10,000.00	10,000.00	10,000.00	_
900.00	600.00	300.00	
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15,000.00	15,000.00	15,000.00	15,000.00
3,150.00	2,700.00	2,250.00	1,800.00
100,000.00	100,000.00	100,000.00	100,000.00
39,500.00	36,500.00	33,500.00	30,500.00
25,000.00	25,000.00	25,000.00	-
2,250.00	1,500.00	750.00	_
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5,000.00	5,000.00	5,000.00	
450.00	300.00	150.00	
730.00	300.00	150.00	

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50,000.00	50,000.00	50,000.00	50,000.00
19,750.00	18,250.00	16,750.00	15,250.00
19,750.00	10,250.00	10,750.00	15,250.00
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20,000.00	20,000.00	20,000.00	20,000.00
		3,400.00	3,000.00
4,200.00	3,800.00	3,400.00	3,000.00
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15,000.00	15,000.00	15,000.00	10,000.00
2,350.00	2,050.00	1,750.00	1,500.00
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40.000.00	40.000.00	10.000.00	40.000.00
10,000.00	10,000.00	10,000.00	10,000.00
3,600.00	3,400.00	3,200.00	3,000.00
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20,000.00	20,000.00	20,000.00	20,000.00
7,200.00	6,800.00	6,400.00	6,000.00
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10,000.00	- 10,000.00	10,000.00	10,000.00
10,000.00 700.00	10,000.00 500.00	10,000.00 300.00	10,000.00 100.00
700.00	500.00	300.00	100.00
700.00 25,000.00	500.00 25,000.00	300.00 25,000.00	100.00 25,000.00
700.00 25,000.00 9,000.00	500.00 25,000.00 8,500.00	300.00 25,000.00 8,000.00	100.00 25,000.00 7,500.00
700.00 25,000.00 9,000.00	500.00 25,000.00 8,500.00	300.00 25,000.00 8,000.00	100.00 25,000.00 7,500.00
700.00 25,000.00	500.00 25,000.00	300.00 25,000.00	100.00 25,000.00

20,000.00	-	-	-
500.00	-	-	-
5,000.00	-	-	-
125.00	-	-	-
4,000.00	4,000.00	4,000.00	-
260.00	120.00	40.00	-
5,000.00	-	-	-
125.00	-	-	-
165,000.00	165,000.00	160,000.00	160,000.00
13,825.00	8,050.00	4,800.00	1,600.00
56,000.00	56,000.00	51,000.00	-
3,540.00	1,580.00	510.00	-
50,000.00	50,000.00	45,000.00	45,000.00
4,050.00	2,300.00	1,350.00	450.00
20,000.00	20,000.00	15,000.00	15,000.00
1,500.00	800.00	450.00	150.00
15,000.00	15,000.00	10,000.00	10,000.00
1,075.00	550.00	300.00	100.00
15,000.00	15,000.00	15,000.00	15,000.00
1,475.00	950.00	650.00	350.00
10,000.00	10,000.00	10,000.00	10,000.00
950.00	600.00	400.00	200.00
35,000.00	35,000.00	35,000.00	30,000.00
3,475.00	2,250.00	1,550.00	900.00
5,000.00	5,000.00	5,000.00	5,000.00
525.00	350.00	250.00	150.00
75,000.00	75,000.00	70,000.00	70,000.00
7,575.00	4,950.00	3,500.00	2,100.00
25,000.00	25,000.00	25,000.00	25,000.00
12,687.50	11,437.50	10,187.50	8,937.50
165,000.00	170,000.00	180,000.00	190,000.00
210,481.26	202,231.26	193,731.26	184,731.26
10,000.00	10,000.00	10,000.00	10,000.00
3,800.00	3,300.00	2,800.00	2,300.00
-	-	-	-
	-		
35,000.00	35,000.00	30,000.00	30,000.00
6,800.00	5,050.00	3,300.00	1,800.00
30,000.00	30,000.00	30,000.00	30,000.00
6,300.00	4,800.00	3,300.00	1,800.00
55,000.00	55,000.00	55,000.00	50,000.00
18,250.00	15,500.00	12,750.00	10,000.00
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25,000.00	20,000.00	20,000.00	20,000.00
4,450.00	3,200.00	2,200.00	1,200.00
20,000.00	20,000.00	20,000.00	15,000.00
3,900.00	2,900.00	1,900.00	900.00
100,000.00	90,000.00	90,000.00	90,000.00
19,400.00	14,400.00	9,900.00	5,400.00
10,000.00	10,000.00	10,000.00	10,000.00
1,950.00	1,450.00	950.00	450.00
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12,937.50	11,437.50	10,187.50	8,937.50

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23,337.50	20,837.50	18,337.50	16,087.50
40,000.00	40,000.00	40,000.00	40,000.00
18,812.50	16,812.50	14,812.50	12,812.50
10,000.00	5,000.00	5,000.00	5,000.00
2,300.00	1,800.00	1,550.00	1,300.00
50,000.00	50,000.00	50,000.00	50,000.00
19,600.00	17,100.00	14,600.00	12,100.00
105,000.00	105,000.00	105,000.00	105,000.00
42,450.00	37,200.00	31,950.00	26,700.00
30,000.00	30,000.00	25,000.00	25,000.00
7,000.00	5,500.00	4,000.00	2,750.00
45,000.00	45,000.00	45,000.00	45,000.00
18,300.00 20,000.00	16,050.00 20,000.00	13,800.00	11,550.00 15,000.00
4,400.00	3,400.00	15,000.00 2,400.00	1,650.00
275,000.00	280,000.00	280,000.00	285,000.00
72,950.00	59,200.00	45,200.00	31,200.00
35,000.00	35,000.00	35,000.00	35,000.00
12,250.00	11,550.00	10,850.00	10,150.00
90,000.00	90,000.00	90,000.00	90,000.00
53,775.00	49,275.00	44,775.00	40,275.00
80,000.00	80,000.00	80,000.00	80,000.00
47,287.50	43,287.50	39,287.50	35,287.50
360,000.00	360,000.00	360,000.00	360,000.00
171,000.00	153,000.00	135,000.00	117,000.00
30,000.00	30,000.00	30,000.00	30,000.00
14,850.00	13,350.00	11,850.00	10,350.00
20,000.00	20,000.00	20,000.00	15,000.00
6,100.00	5,100.00	4,100.00	3,225.00
15,000.00	15,000.00	15,000.00	15,000.00
7,350.00	6,600.00	5,850.00	5,100.00
35,000.00	35,000.00	35,000.00	35,000.00
12,775.00	11,025.00	9,275.00	7,525.00
15,000.00	15,000.00	15,000.00	15,000.00
7,800.00	7,050.00	6,300.00	5,550.00
20,000.00	20,000.00	20,000.00	20,000.00
10,787.50	9,787.50	8,787.50	7,787.50
15,000.00	15,000.00	15,000.00	15,000.00
8,350.00	7,600.00	6,850.00	6,100.00
55,000.00	55,000.00	50,000.00	50,000.00
16,375.00	13,625.00	11,000.00	8,500.00
340,000.00	345,000.00	350,000.00	355,000.00
174,700.00	157,575.00	140,200.00	122,575.00
35,000.00	35,000.00	35,000.00	37,000.00
6,225.00	4,475.00	2,725.00	925.00
201,200.00	206,200.00	216,200.00	226,200.00
96,686.00	86,501.00	75,941.00	64,881.00
13,800.00	13,800.00	13,800.00	13,800.00
5,589.00	4,899.00	4,209.00	3,519.00
1,145,000.00	1,150,000.00	1,155,000.00	1,158,000.00
596,925.00	539,550.00	481,925.00	424,100.00

20,000.00	20,000.00	20,000.00	20,000.00
10,050.00	9,050.00	8,050.00	7,050.00
45,000.00	45,000.00	45,000.00	45,000.00
18,225.00	15,975.00	13,725.00	11,475.00
35,000.00	35,000.00	35,000.00	35,000.00
13,025.00	11,275.00	9,525.00	7,775.00
25,000.00	25,000.00	25,000.00	25,000.00
10,125.00	8,875.00	7,625.00	6,375.00
15,000.00	15,000.00	15,000.00	10,000.00
4,675.00	3,925.00	3,175.00	2,550.00
150,000.00	150,000.00	150,000.00	150,000.00
93,750.00	86,250.00	78,750.00	71,250.00
10,000.00	10,000.00	10,000.00	10,000.00
4,750.00	4,250.00	3,750.00	3,250.00
5,500,974.00	5,450,000.00	5,425,000.00	5,325,000.00
2,351,820.61	2,102,221.26	1,861,021.26	1,626,596.26
7,852,794.61	7,552,221.26	7,286,021.26	6,951,596.26
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7,852,794.61	7,552,221.26	7,286,021.26	6,951,596.26
2,451,614.00	2,311,124.00	2,209,484.00	2,014,444.00
3,526,435.85	3,414,937.50	3,307,487.50	3,198,687.50
1,874,744.76	1,826,159.76	1,769,049.76	1,738,464.76
5,978,050	5,726,062	5,516,972	5,213,132
(656,492.88)	(251,988.35)	(209,090.00)	-, -,
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7,852,794.61	7,552,221.26	7,286,021.26	6,951,596.26

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2,715.00	2,240.00	1,680.00	1,120.00

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25,000.00	25,000.00	25,000.00	25,000.00
7,000.00	6,250.00	5,500.00	4,687.50
10,000.00	10,000.00	10,000.00	_
925.00	625.00	325.00	_
10,000.00	10,000.00	10,000.00	10,000.00
2,800.00	2,500.00	2,200.00	1,875.00
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100,000.00	100,000.00	100,000.00	100,000.00
28,000.00	25,000.00	22,000.00	18,750.00
20,000.00	22,000.00	22,000.00	10,720,00
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1,275.00	1,025.00	750.00	450.00
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10,000.00	10,000.00	10,000.00	10,000.00
2,775.00	2,525.00	2,250.00	1,950.00
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5,550.00	5,050.00	4,500.00	3,900.00
3,330.00	3,030.00	4,500.00	
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25,000.00	25,000.00	25,000.00	25,000.00
6,937.50	6,312.50	5,625.00	4,875.00
35,000.00	35,000.00	35,000.00	35,000.00
9,712.50	8,837.50	7,875.00	6,825.00
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8,187.50	7,437.50	6,812.50	6,187.50
8,187.50 195,000.00	7,437.50 200,000.00	6,812.50 205,000.00	6,187.50 210,000.00
8,187.50 195,000.00	7,437.50 200,000.00	6,812.50 205,000.00	6,187.50 210,000.00
8,187.50 195,000.00 179,031.26	7,437.50 200,000.00 173,181.26	6,812.50 205,000.00 168,181.26	6,187.50 210,000.00 163,056.26
8,187,50 195,000.00 179,031,26 10,000.00	7,437.50 200,000.00 173,181.26 10,000.00	6,812.50 205,000.00 168,181.26 10,000.00	6,187.50 210,000.00 163,056.26 10,000.00
8,187.50 195,000.00 179,031.26	7,437.50 200,000.00 173,181.26	6,812.50 205,000.00 168,181.26	6,187.50 210,000.00 163,056.26
8,187,50 195,000.00 179,031,26 10,000.00	7,437.50 200,000.00 173,181.26 10,000.00	6,812.50 205,000.00 168,181.26 10,000.00	6,187.50 210,000.00 163,056.26 10,000.00
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8,187.50 195,000.00 179,031.26 10,000.00 2,000.00	7,437.50 200,000.00 173,181.26 10,000.00	6,812.50 205,000.00 168,181.26 10,000.00	6,187.50 210,000.00 163,056.26 10,000.00
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8,187.50 195,000.00 179,031.26 10,000.00 2,000.00 2,000.00 900.00 30,000.00 900.00 50,000.00 8,500.00 20,000.00 600.00 15,000.00 450.00 90,000.00 2,700.00	7,437.50 200,000.00 173,181.26 10,000.00	6,812.50 205,000.00 168,181.26 10,000.00 1,450.00 	6,187.50 210,000.00 163,056.26 10,000.00 1,200.00
8,187.50 195,000.00 179,031.26 10,000.00 2,000.00 2,000.00 30,000.00 900.00 30,000.00 50,000.00 600.00 15,000.00 450.00 90,000.00 2,700.00 5,000.00 150.00	7,437.50 200,000.00 173,181.26 10,000.00 1,700.00	6,812.50 205,000.00 168,181.26 10,000.00 1,450.00	6,187,50 210,000.00 163,056,26 10,000.00 1,200.00 50,000.00 4,500.00
8,187.50 195,000.00 179,031.26 10,000.00 2,000.00 2,000.00 30,000.00 900.00 50,000.00 8,500.00 15,000.00 450.00 90,000.00 2,700.00 5,000.00 150.00 25,000.00	7,437.50 200,000.00 173,181.26 10,000.00 1,700.00	6,812.50 205,000.00 168,181.26 10,000.00 1,450.00 50,000.00 5,750.00	6,187,50 210,000.00 163,056.26 10,000.00 1,200.00
8,187.50 195,000.00 179,031.26 10,000.00 2,000.00 2,000.00 900.00 30,000.00 900.00 50,000.00 600.00 15,000.00 450.00 90,000.00 2,700.00 5,000.00 15,000.00 15,000.00 15,000.00	7,437.50 200,000.00 173,181.26 10,000.00 1,700.00	6,812.50 205,000.00 168,181.26 10,000.00 1,450.00	6,187.50 210,000.00 163,056.26 10,000.00 1,200.00

45,000.00				
40,000.00   35,000.00   35,000.00   35,000.00   1,052.00   5,000.00   5,000.00   5,000.00   5,000.00   5,000.00   5,000.00   5,000.00   5,000.00   5,000.00   5,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   105,000.00   105,000.00   105,000.00   105,000.00   12,400.00   21,450.00   13,300.00   15,150.00   12,400.00   25,000.00   25,000.00   750.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   45,000.00   5,250.0	45,000.00	45,000.00	45,000.00	45,000.00
11,612.50	14,737.50	13,387.50	12,262.50	11,137.50
5,000,00         5,000,00         5,000,00         5,000,00           1,050,00         45,000,00         45,000,00         45,000,00           9,600,00         8,100,00         6,750,00         5,400,00           105,000,00         105,000,00         105,000,00         120,000,00           21,450,00         18,300,00         15,150,00         12,000,00           25,000,00         25,000,00         -         -           45,000,00         45,000,00         45,000,00         -           9,300,00         7,950,00         -         -           15,000,00         15,000,00         -         -           285,000,00         35,000,00         -         -           285,000,00         35,000,00         35,000,00         35,000,00           35,000,00         35,000,00         35,000,00         35,000,00           9,450,00         8,750,00         8,850,00         7,350,00           90,000,00         90,000,00         30,000,00         36,000,00           31,287.50         27,287.50         23,287.50         19,687.50           360,000,00         360,000,00         360,000,00         360,000,00           30,000,00         31,000,00         360,000,00 <td>40,000.00</td> <td>35,000.00</td> <td>35,000.00</td> <td>35,000.00</td>	40,000.00	35,000.00	35,000.00	35,000.00
1,050,00	11,612.50	10,412.50	9,537.50	8,662.50
\$5,000.00	5,000.00	5,000.00	5,000.00	5,000.00
9,600,00         8,100,00         6,750,00         5,400,00           105,000,00         105,000,00         105,000,00         120,000,00           21,450,00         18,300,00         15,150,00         12,000,00           25,000,00         25,000,00         -         -           45,000,00         45,000,00         45,000,00         45,000,00           9,300,00         7,950,00         6,600,00         5,250,00           15,000,00         15,000,00         -         -           285,000,00         280,000,00         -         -           35,000,00         35,000,00         35,000,00         35,000,00           9,450,00         8,750,00         8,050,00         7,350,00           90,000,00         9,000,00         9,000,00         9,000,00           9,450,00         8,750,00         80,000,00         90,000,00           9,450,00         9,725,00         80,000,00         90,000,00           31,287,50         31,275,00         26,775,00         22,725,00           80,000,00         360,000,00         360,000,00         360,000,00           31,287,50         27,287,50         23,287,50         19,687,50           36,000,00         36,000,00	1,050.00	900.00	750.00	600.00
9,600,00         8,100,00         6,750,00         5,400,00           105,000,00         105,000,00         105,000,00         120,000,00           21,450,00         18,300,00         15,150,00         12,000,00           25,000,00         25,000,00         -         -           45,000,00         45,000,00         45,000,00         45,000,00           9,300,00         7,950,00         6,600,00         5,250,00           15,000,00         15,000,00         -         -           285,000,00         280,000,00         -         -           35,000,00         35,000,00         35,000,00         35,000,00           9,450,00         8,750,00         8,050,00         7,350,00           90,000,00         9,000,00         9,000,00         9,000,00           9,450,00         8,750,00         80,000,00         90,000,00           9,450,00         9,725,00         80,000,00         90,000,00           31,287,50         31,275,00         26,775,00         22,725,00           80,000,00         360,000,00         360,000,00         360,000,00           31,287,50         27,287,50         23,287,50         19,687,50           36,000,00         36,000,00	50,000.00	45,000.00	45,000.00	45,000.00
105,000.00		8,100.00		
21,450.00	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
25,000.00	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	15,150.00	
1,500.00				· -
45,000.00	The state of the s	· · · · · · · · · · · · · · · · · · ·	<u>-</u>	_
9,300.00         7,950.00         6,600.00         5,250.00           15,000.00         15,000.00         -         -           285,000.00         280,000.00         -         -           16,950.00         8,400.00         -         -           35,000.00         35,000.00         35,000.00         35,000.00           9,450.00         8,750.00         8,050.00         7,350.00           90,000.00         90,000.00         90,000.00         90,000.00           35,775.00         31,275.00         26,775.00         22,725.00           80,000.00         80,000.00         80,000.00         80,000.00           31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         360,000.00         360,000.00           99,000.00         31,000.00         360,000.00         360,000.00           38,500.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           15,000.00         15,000.00         10,000.00         2,275.00         300.00           35,000.00	·		45,000.00	45,000.00
15,000.00	· ·			
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285,000.00         280,000.00         -         -           35,000.00         35,000.00         35,000.00         35,000.00           9,450.00         8,750.00         8,050.00         7,350.00           90,000.00         90,000.00         90,000.00         90,000.00           80,000.00         80,000.00         80,000.00         80,000.00           31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         360,000.00           99,000.00         81,000.00         63,000.00         360,000.00           99,000.00         81,000.00         63,000.00         360,000.00           99,000.00         81,000.00         63,000.00         360,000.00           99,000.00         81,000.00         63,000.00         360,000.00           15,000.00         15,000.00         15,000.00         15,000.00           15,000.00         15,000.00         15,000.00         15,000.00           4,850.00         35,000.00         35,000.00         35,000.00           5,775.00         4,052.00         2,275.00         700.00           15,000.			_	-
16,950.00	285,000.00		-	-
35,000.00         35,000.00         35,000.00         35,000.00           9,450.00         8,750.00         8,050.00         7,350.00           90,000.00         90,000.00         90,000.00         90,000.00           35,775.00         31,275.00         26,775.00         22,725.00           80,000.00         80,000.00         80,000.00         80,000.00           31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         360,000.00           30,000.00         30,000.00         30,000.00         30,000.00           3,5000.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         30.00           3,5000.00         35,000.00         35,000.00         35,000.00           4,5000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         70.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00<	16,950.00		-	_
9,450.00         8,750.00         8,050.00         7,350.00           90,000.00         90,000.00         90,000.00         90,000.00           35,775.00         31,275.00         26,775.00         22,725.00           80,000.00         80,000.00         80,000.00         80,000.00           31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         30,000.00           30,000.00         30,000.00         30,000.00         30,000.00           3,5000.00         15,000.00         15,000.00         15,000.00           15,000.00         15,000.00         15,000.00         10,000.00           4,350.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           5,350.00         4,600.00         3,850.00         3,175.00           5,000.			35,000.00	35,000,00
90,000.00         90,000.00         90,000.00         90,000.00           35,775.00         31,275.00         26,775.00         22,725.00           80,000.00         80,000.00         80,000.00         80,000.00           31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         360,000.00           30,000.00         30,000.00         30,000.00         30,000.00           8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50<	· ·			
35,775.00         31,275.00         26,775.00         22,725.00           80,000.00         80,000.00         80,000.00         80,000.00           31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         46,800.00           30,000.00         30,000.00         30,000.00         30,000.00           8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           2,475.00         1,725.00         975.00         300.00           4,350.00         3,500.00         10,000.00         10,000.00           4,350.00         35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,500.00         3,300.00         2,625.00           20,000.00         20,000.00         15,000.00         15,000.00         15,000.00 <td></td> <td></td> <td></td> <td></td>				
80,000.00         80,000.00         80,000.00         80,000.00           31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         46,800.00           30,000.00         30,000.00         30,000.00         30,000.00           8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00         20,000.00         20,000.00         20,000.00         20,000.00         20,000.00         5,387.50         15,000.00         15,000.00         15,000.00         15,000.00         15,000.00         15,000.00         1,125.00         -<				
31,287.50         27,287.50         23,287.50         19,687.50           360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         46,800.00           30,000.00         30,000.00         30,000.00         30,000.00           8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00				
360,000.00         360,000.00         360,000.00         360,000.00           99,000.00         81,000.00         63,000.00         46,800.00           30,000.00         30,000.00         30,000.00         30,000.00           8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00           5,350.00         4,600.00         3,850.00         3,175.00           50,000.00				
99,000.00         81,000.00         63,000.00         30,000.00           30,000.00         30,000.00         30,000.00         30,000.00           8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         36,000.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00           5,350.00         4,600.00         3,850.00         3,175.00           50,000.00         50,000.00         45,000.00         365,000.00           6,000.00         <				
30,000.00         30,000.00         30,000.00         30,000.00           8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00           5,350.00         4,600.00         3,850.00         3,175.00           50,000.00         50,000.00         45,000.00         -           6,000.00         3,500.00         1,125.00         -           -         -         -				
8,850.00         7,350.00         5,850.00         4,500.00           15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00           5,350.00         4,600.00         3,850.00         3,175.00           50,000.00         50,000.00         45,000.00         -           6,000.00         3,500.00         1,125.00         -           235,000.00         366,000.00         369,000.00         365,000.00           104,825.00         86,950.00 <td></td> <td></td> <td></td> <td></td>				
15,000.00         15,000.00         15,000.00         15,000.00           2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00           5,350.00         4,600.00         3,850.00         3,175.00           50,000.00         50,000.00         45,000.00         -           6,000.00         3,500.00         1,125.00         -           236,200.00         246,200.00         256,200.00         271,200.00           53,321.00         41,261.00         28,701.00         16,872.00           13,800.00         13,800.00				
2,475.00         1,725.00         975.00         300.00           15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00           5,350.00         4,600.00         3,850.00         3,175.00           50,000.00         50,000.00         45,000.00         -           6,000.00         3,500.00         1,125.00         -           236,200.00         246,200.00         256,200.00         271,200.00           53,321.00         41,261.00         28,701.00         16,872.00           13,800.00         1,149.00         828.00           1,165,000.00         1,165,000.00         1,170,0				
15,000.00         15,000.00         10,000.00         10,000.00           4,350.00         3,600.00         2,975.00         2,525.00           35,000.00         35,000.00         35,000.00         35,000.00           5,775.00         4,025.00         2,275.00         700.00           15,000.00         15,000.00         15,000.00         15,000.00           4,800.00         4,050.00         3,300.00         2,625.00           20,000.00         20,000.00         20,000.00         20,000.00           6,787.50         5,787.50         4,787.50         3,887.50           15,000.00         15,000.00         15,000.00         15,000.00           5,350.00         4,600.00         3,850.00         3,175.00           50,000.00         50,000.00         45,000.00         -           6,000.00         3,500.00         1,125.00         -           355,000.00         360,000.00         360,000.00         365,000.00           104,825.00         86,950.00         256,200.00         271,200.00           53,321.00         41,261.00         28,701.00         16,872.00           13,800.00         13,800.00         13,800.00         13,800.00           2,829.00 <td< td=""><td></td><td></td><td></td><td></td></td<>				
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104,825.00       86,950.00       68,950.00       52,650.00         -       -       -       -         -       -       -       -         236,200.00       246,200.00       256,200.00       271,200.00         53,321.00       41,261.00       28,701.00       16,872.00         13,800.00       13,800.00       13,800.00       13,800.00         2,829.00       2,139.00       1,449.00       828.00         1,165,000.00       1,165,000.00       1,170,000.00       1,165,000.00				365,000,00
53,321.00       41,261.00       28,701.00       16,872.00         13,800.00       13,800.00       13,800.00       13,800.00         2,829.00       2,139.00       1,449.00       828.00         1,165,000.00       1,165,000.00       1,170,000.00       1,165,000.00	-	_	<u>-</u>	_
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53,321.00       41,261.00       28,701.00       16,872.00         13,800.00       13,800.00       13,800.00       13,800.00         2,829.00       2,139.00       1,449.00       828.00         1,165,000.00       1,165,000.00       1,170,000.00       1,165,000.00	<del>-</del>	-	-	-
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13,800.00       13,800.00       13,800.00       13,800.00         2,829.00       2,139.00       1,449.00       828.00         1,165,000.00       1,165,000.00       1,170,000.00       1,165,000.00	53,321.00	41,261.00	28,701.00	16,872.00
2,829.00     2,139.00     1,449.00     828.00       1,165,000.00     1,165,000.00     1,170,000.00     1,165,000.00	13.800.00	13,800.00	13.800.00	13.800.00
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366,025.00 307,775.00 249,400.00 196,850.00	1,165,000.00	1,165,000.00	1,170,000.00	1,165,000.00
	366,025.00	307,775.00	249,400.00	196,850.00

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9,225.00	6,975.00	4,725.00	2,700.00
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25,000.00	25,000.00	25,000.00	25,000.00
5,125.00	3,875.00	2,625.00	1,500.00
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2,050.00	1,550.00	1,050.00	600.00
150,000.00	150,000.00	150,000.00	150,000.00
63,750.00	56,250.00	48,750.00	42,000.00
10,000.00	10,000.00	10,000.00	5,000.00
2,750.00	2,250.00	1,750.00	1,400.00
5,050,000.00	4,740,000.00	4,430,000.00	4,385,000.00
1,408,246.26	1,204,146.26	1,008,461.26	835,063.76
6,458,246.26	5,944,146.26	5,438,461.26	5,220,063.76
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6,458,246.26	5,944,146.26	5,438,461.26	5,220,063.76
1,912,616.50	1,655,251.50	1,564,149.00	1,499,590.50
2,925,262.50	2,776,687.50	2,673,312.50	2,575,112.50
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5,437.50	4,687.50		3,187.50
5,437.50 215,000.00	4,687.50 225,000.00	3,937.50 230,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26	4,687.50 225,000.00 150,306.26	3,937.50 230,000.00 143,556.26	3,187.50
5,437.50 215,000.00 156,756.26 10,000.00	4,687.50 225,000.00 150,306.26 10,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26	4,687.50 225,000.00 150,306.26	3,937.50 230,000.00 143,556.26	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00	4,687.50 225,000.00 150,306.26 10,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00	4,687.50 225,000.00 150,306.26 10,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00	4,687.50 225,000.00 150,306.26 10,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00	4,687.50 225,000.00 150,306.26 10,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00	4,687.50 225,000.00 150,306.26 10,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00	4,687.50 225,000.00 150,306.26 10,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
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5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00 3,000.00	4,687.50 225,000.00 150,306.26 10,000.00 600.00 50,000.00 1,500.00	3,937.50 230,000.00 143,556.26 10,000.00 300.00	3,187.50 235,000.00 136,656.26
5,437.50 215,000.00 156,756.26 10,000.00 900.00 50,000.00	4,687.50 225,000.00 150,306.26 10,000.00 50,000.00	3,937.50 230,000.00 143,556.26 10,000.00	3,187.50 235,000.00

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9,787.50	8,437.50	7,087.50	5,737.50
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7,612.50	6,562.50	5,512.50	4,462.50
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19,575.00	16,875.00	14,175.00	11,925.00
80,000.00	80,000.00	80,000.00	80,000.00
16,887.50	14,487.50	12,087.50	10,087.50
360,000.00	360,000.00	360,000.00	360,000.00
34,200.00	23,400.00	12,600.00	3,600.00
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2,175.00	1,875.00	1,575.00	1,325.00
15,000.00	15,000.00	15,000.00	15,000.00
3,262.50	2,812.50	2,362.50	1,987.50
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150,550.00	110,600.00	77,225.00	50,200.00
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150,000.00	150,000.00	150,000.00	150,000.00
36,000.00	30,750.00	26,250.00	22,500.00
5,000.00	5,000.00	5,000.00	5,000.00
1,200.00	1,025.00	875.00	750.00
4,315,000.00	3,840,000.00	3,745,000.00	3,505,000.00
680,160.02	547,206.26	427,181.26	320,906.26
4,995,160.02	4,387,206.26	4,172,181.26	3,825,906.26
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4,995,160.02	4,387,206.26	4,172,181.26	3,825,906.26
1,431,607.26	1,239,175.00	1,151,275.00	955,700.00
2,472,337.50	2,375,787.50	2,265,512.50	2,166,462.50
1,091,215.26	772,243.76	755,393.76	703,743.76

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2,437.50 245,000.00 129,606.26	1,625.00 250,000.00 121,643.76	812.50 260,000.00 113,518.76	- - - 270,000.00 105,068.76
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4,387.50	2,925.00	1,462.50	-
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3,850.00	3,150.00	2,450.00	1,750.00
90,000.00	90,000.00	90,000.00	90,000.00
10,125.00	8,325.00	6,525.00	4,725.00
80,000.00	75,000.00	75,000.00	75,000.00
8,487.50	6,937.50	5,437.50	3,937.50
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1,125.00	925.00	725.00	525.00
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650.00	550.00	450.00	350.00
2,510,000.00	1,850,000.00	790,000.00	670,000.00
235,631.26	180,868.76	149,368.76	128,693.76
2,745,631.26	2,030,868.76	939,368.76	798,693.76
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2,745,631.26	2,030,868.76	939,368.76	798,693.76
450,250.00	238,800.00	179,675.00	176,375.00
1,612,112.50	1,170,062.50	176,962.50	173,662.50
683,268.76	622,006.26	582,731.26	448,656.26

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275,000.00 96,293.76	- - 285,000.00 87,356.26	- - - 295,000.00 77,737.50	305,000.00 67,781.26
275,000.00 96,293.76	285,000.00 87,356.26	- - - 295,000.00 77,737.50	305,000.00 67,781.26
275,000.00 96,293.76	285,000.00 87,356.26	- - - 295,000.00 77,737.50 - -	305,000.00 67,781.26
275,000.00 96,293.76	285,000.00 87,356.26	- - - 295,000.00 77,737.50 - - -	305,000.00 67,781.26
275,000.00 96,293.76	- - 285,000.00 87,356.26 - - -	- - 295,000.00 77,737.50 - - -	305,000.00 67,781.26
275,000.00 96,293.76	285,000.00 87,356.26	- - 295,000.00 77,737.50 - - - -	305,000.00 67,781,26
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275,000.00 96,293.76	285,000.00 87,356.26	- - 295,000.00 77,737.50 - - - - - -	305,000.00 67,781.26
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786,787.52	779,587.52	529,287.50	372,781.26
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786,787.52	779,587.52	529,287.50	372,781.26
173,068.75	169,756.25	156,550.00	-
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315,000.00	325,000.00	340,000.00	350,000.00
57,487.50	46,856.26	35,887.50	24,412.50
372,487.50	371,856.26	375,887.50	374,412.50
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372,487.50	371,856.26	375,887.50	374,412.50
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372,487.50	371,856.26	375,887.50	374,412.50

2043	2044	2045	2046
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372,487.50	371,856.26	375,887.50	374,412.50
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-	2,500.00	
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-	4,100.00	
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- 14,825.00	
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- 37,512.50	
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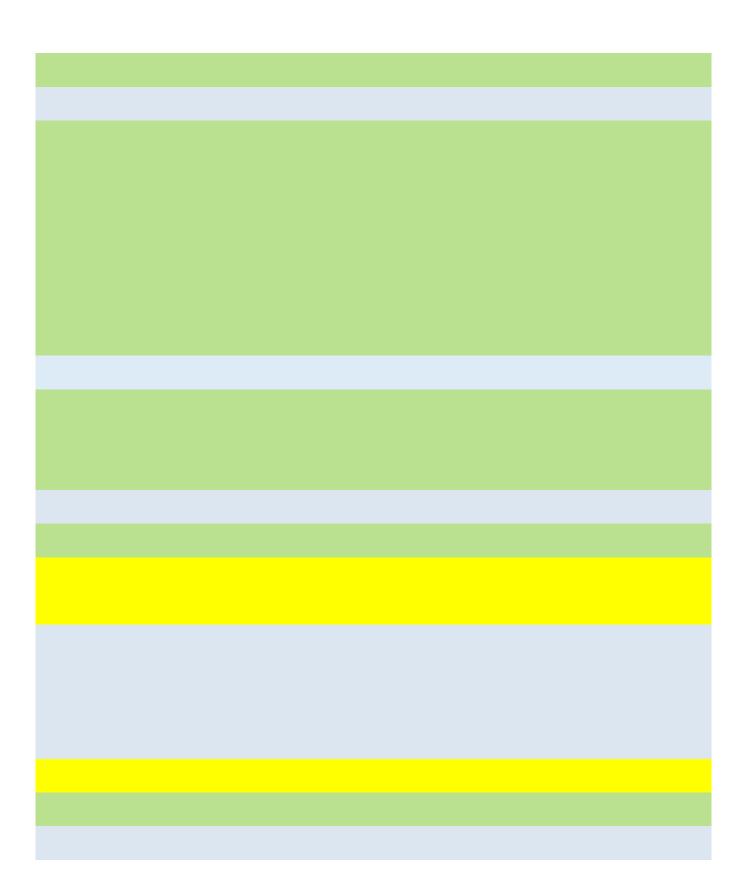
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- 521,775.00	
- 1,575,000.00	
- 454,812.51	
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- 35,195.79	
- 16,519,100.00	
- 4,553,427.38	

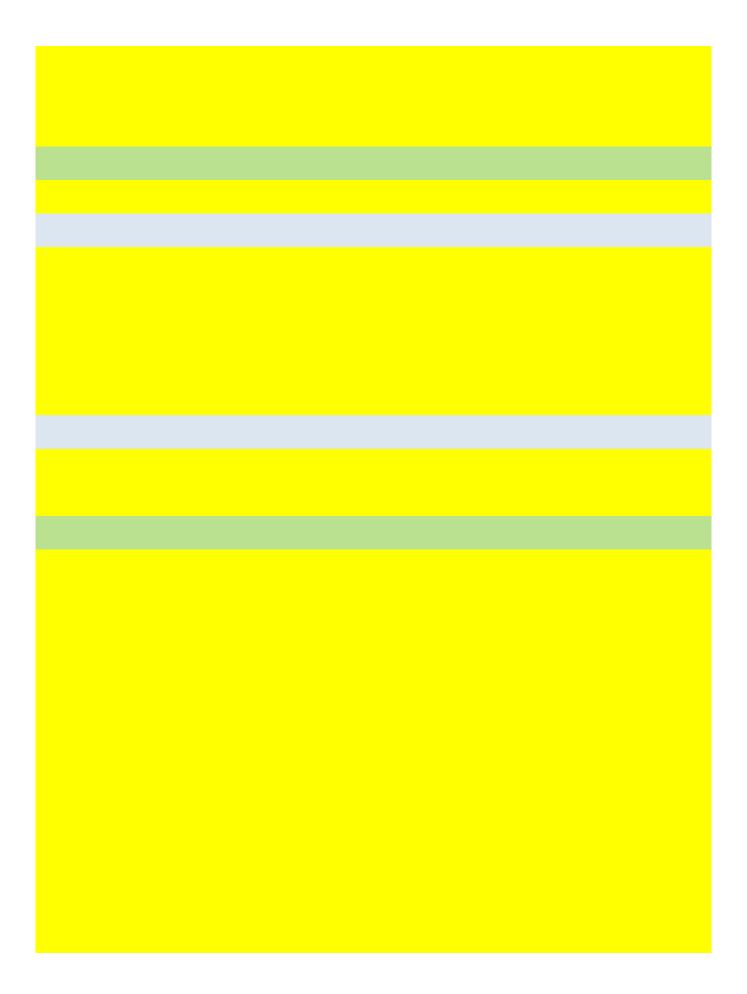
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	-	325,000.00		
	-	80,158.75		
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	_	880,875.00		
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	-	38,312.50		
360,00	00.00	76,896,032.88	76,896,032.88	
12,60	00.00	21,595,321.26	21,595,321.26	
372,60	00.00	98,491,354.14	98,491,354.14	
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372,60	00.00	98,491,354.14	98,491,354.14	
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	-	27,636,652.66	27,636,652.66	
	-	44,961,095.55	44,961,095.55	
372,60	00.00	25,893,605.93	25,893,605.93	

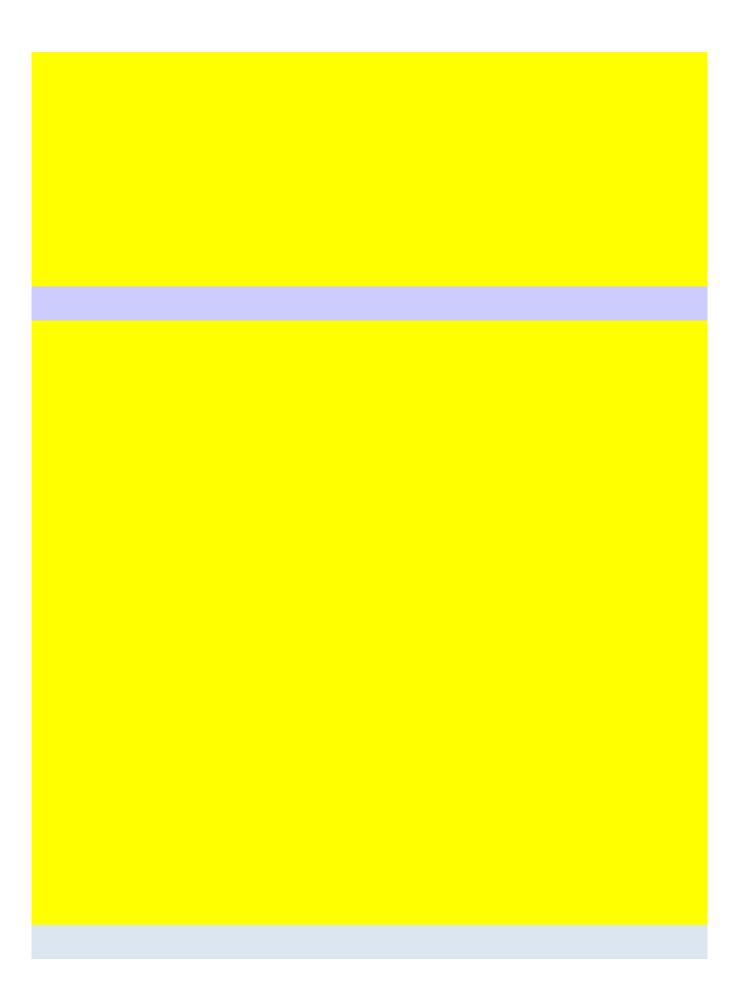
98,491,354.14 35,943,620.94

2047	Total
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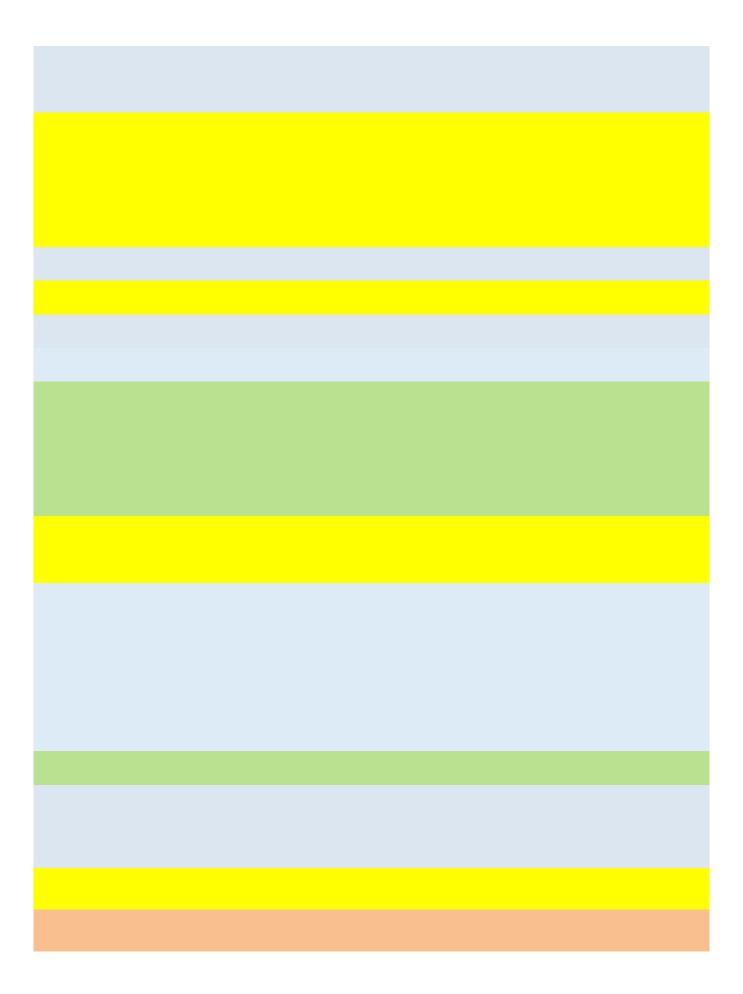
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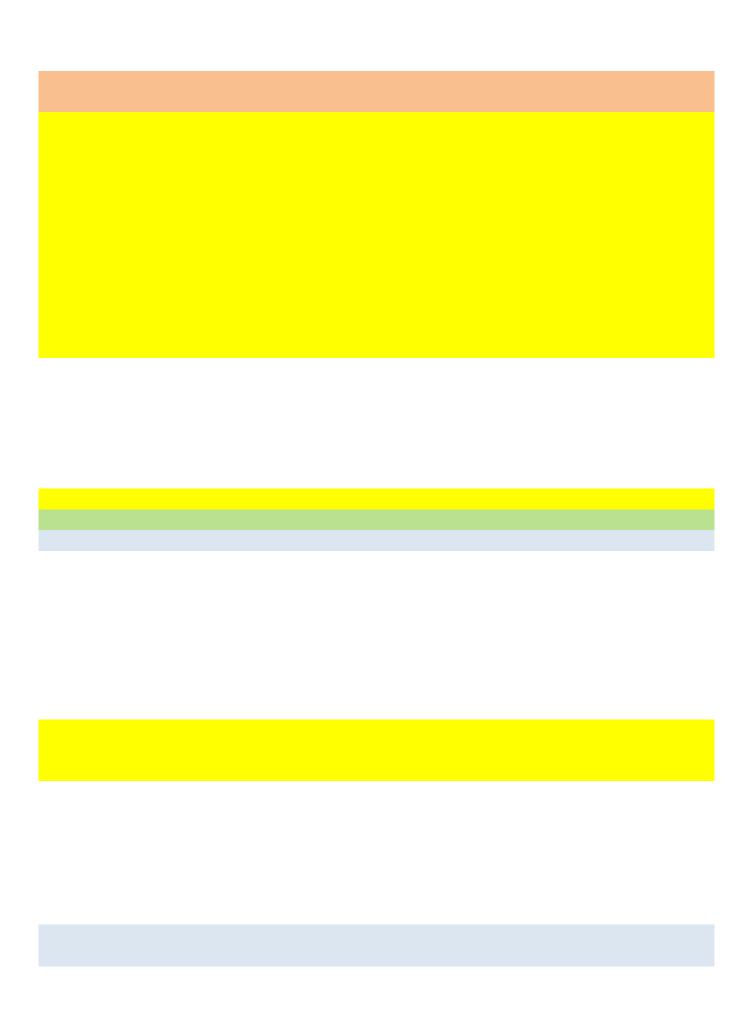




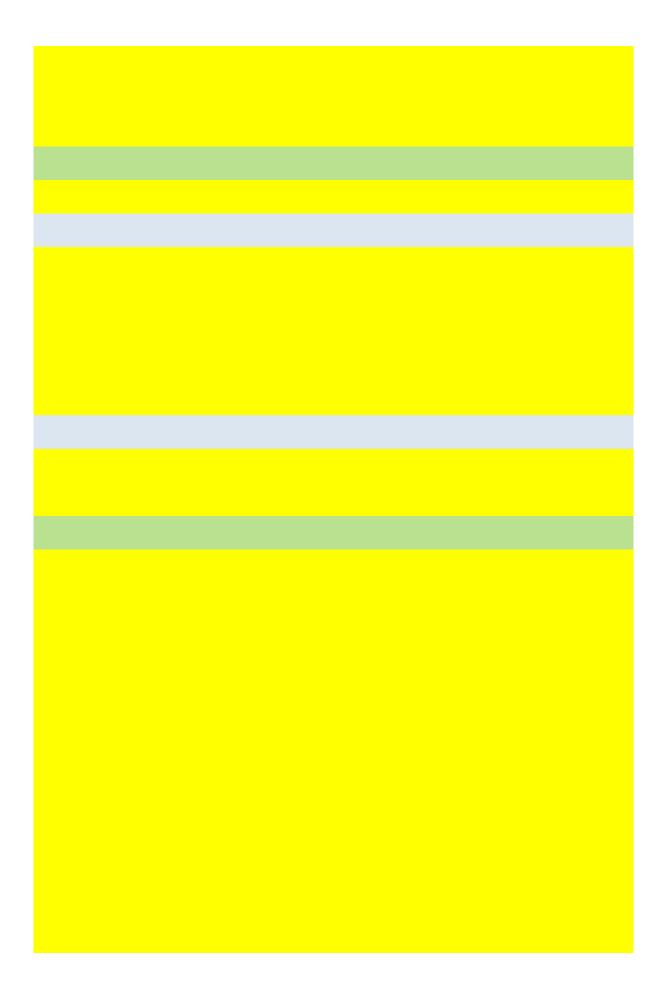


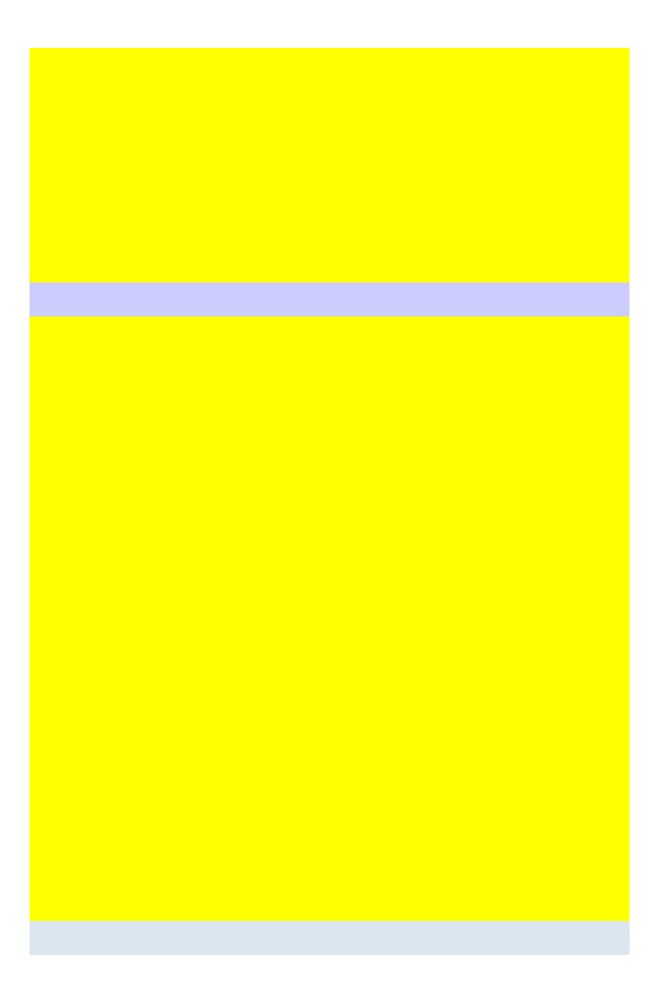


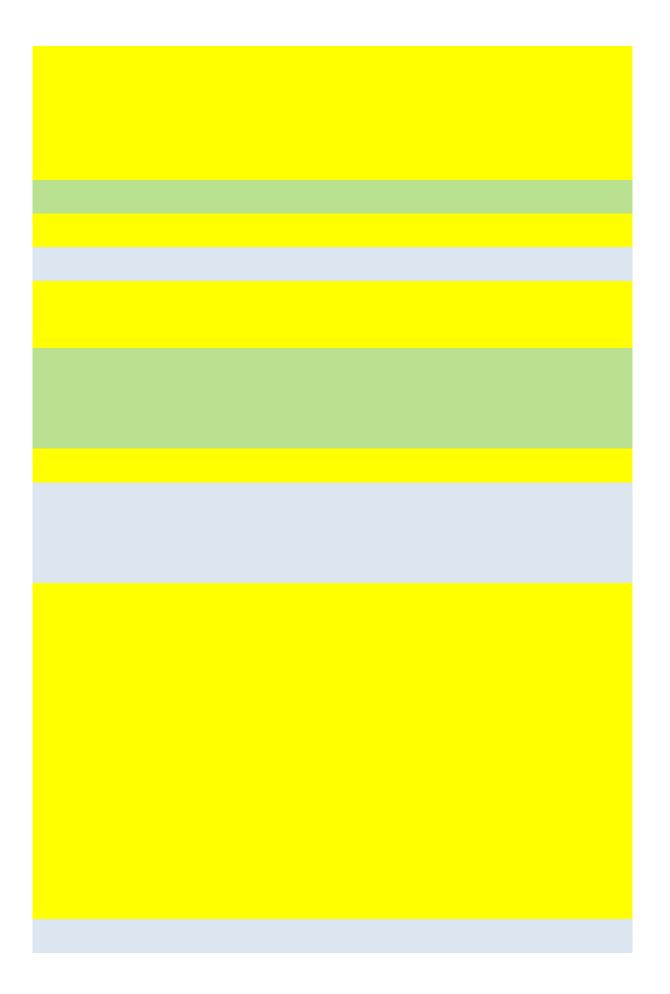


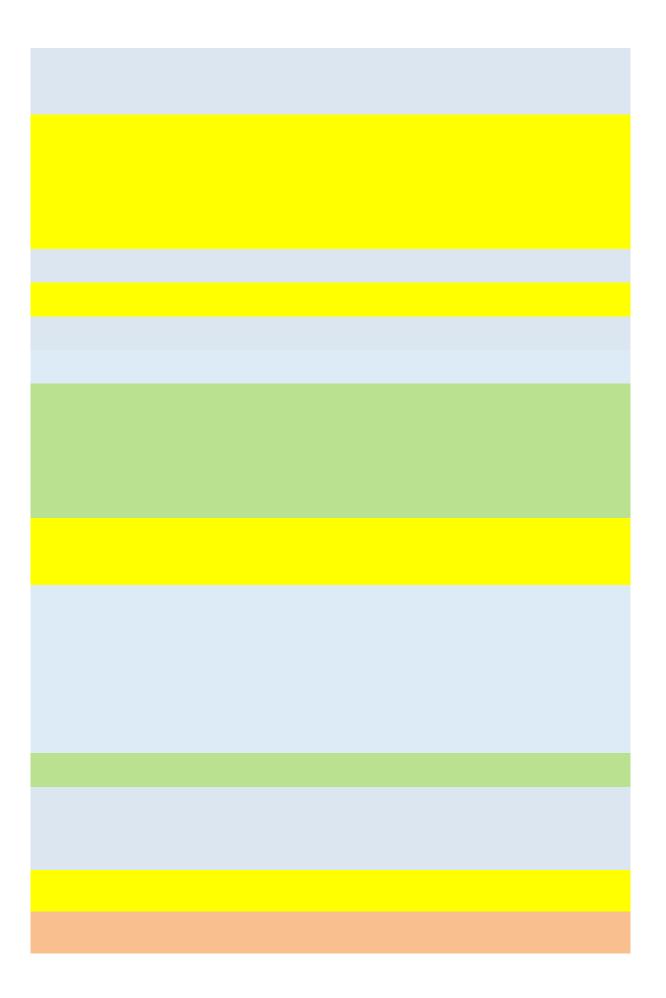


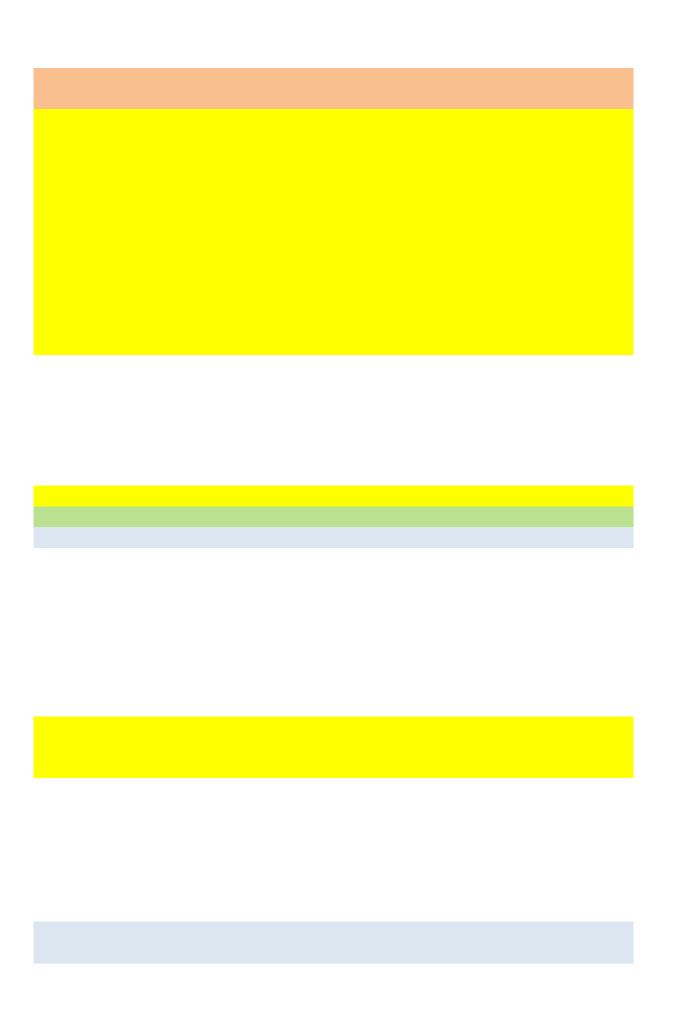




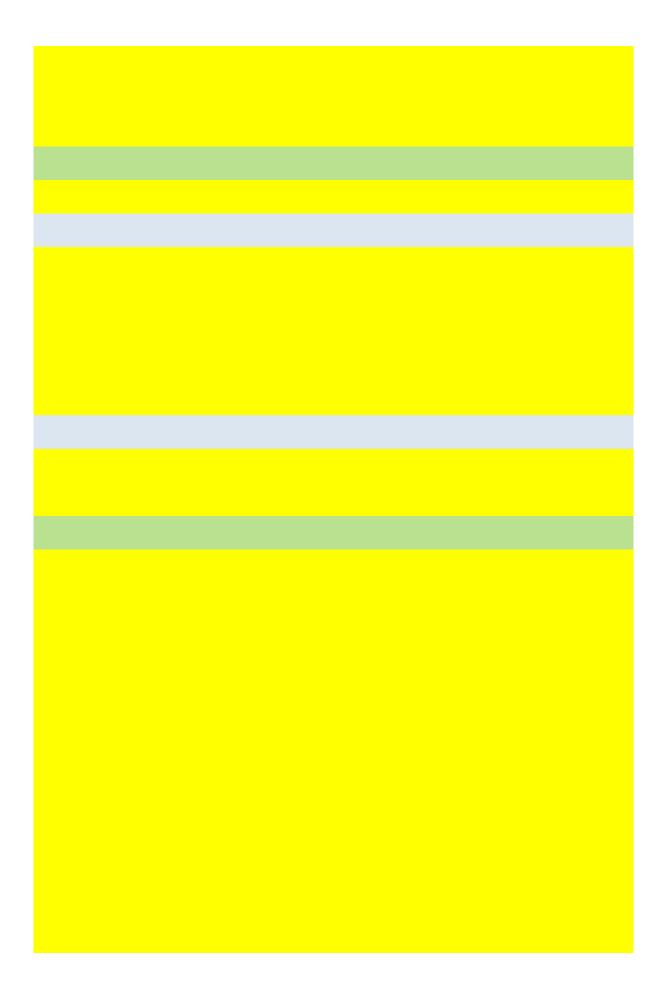


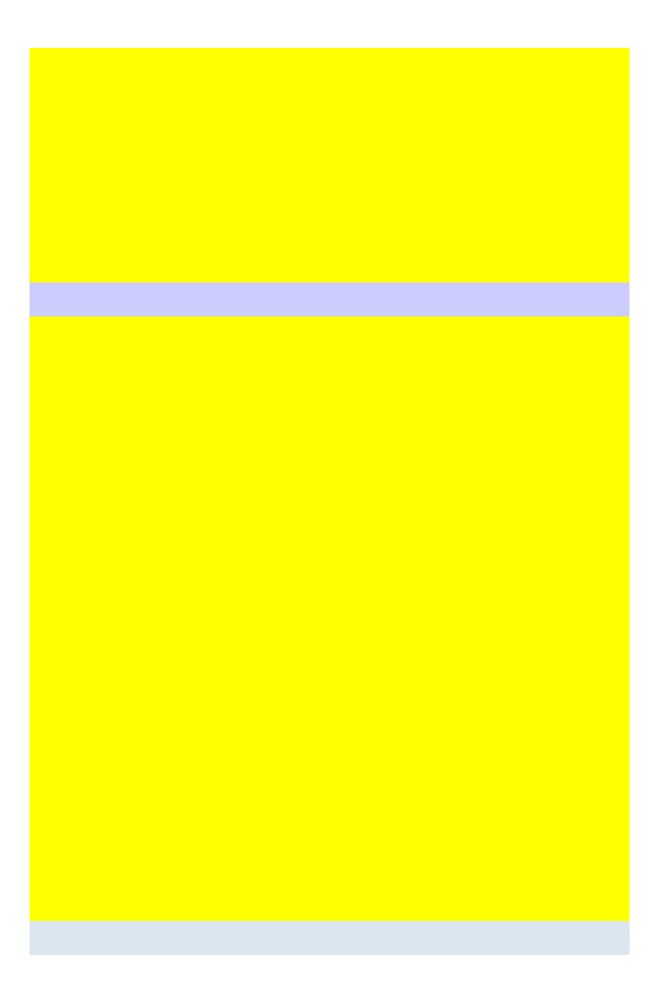


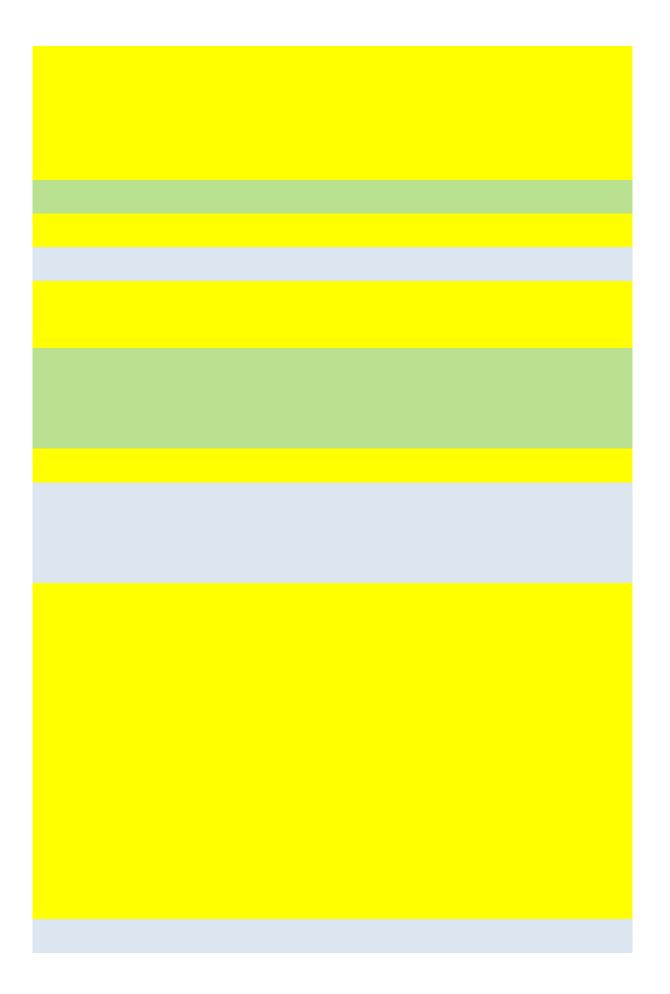


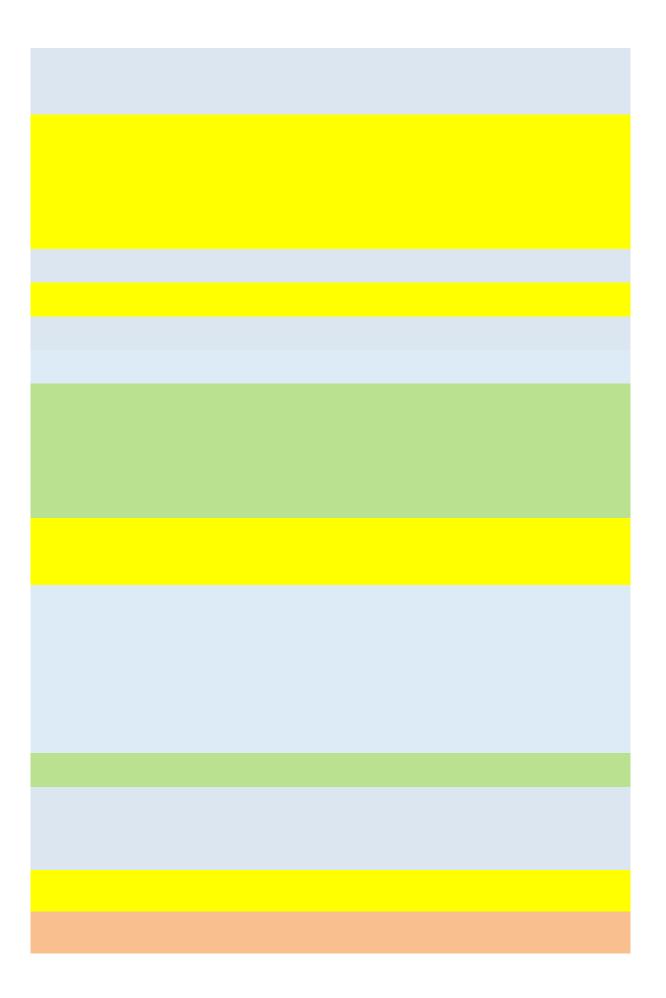


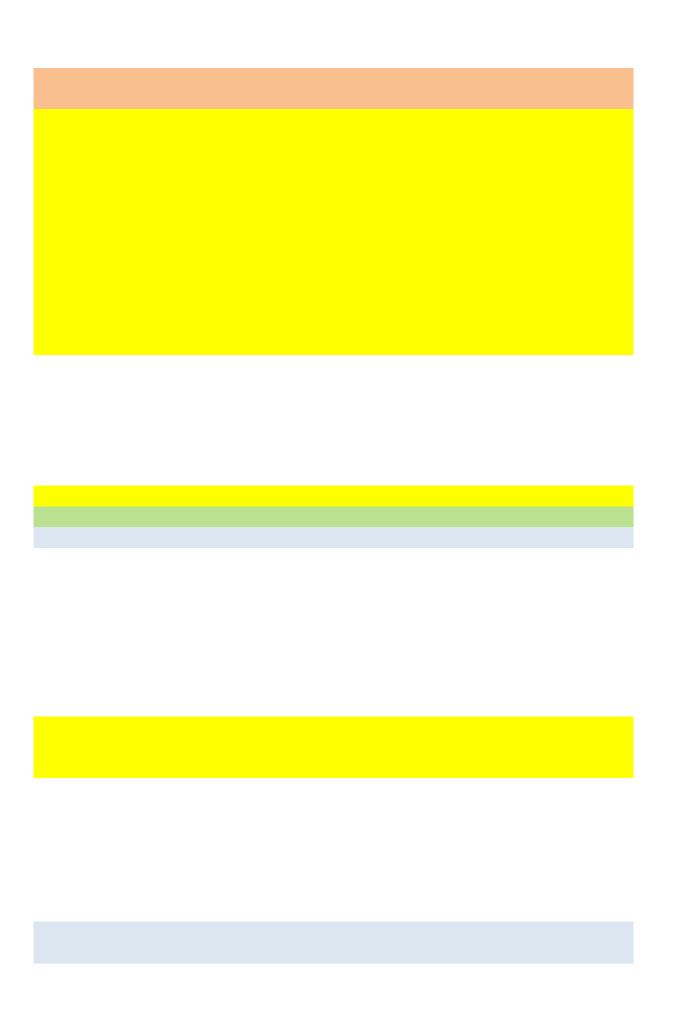




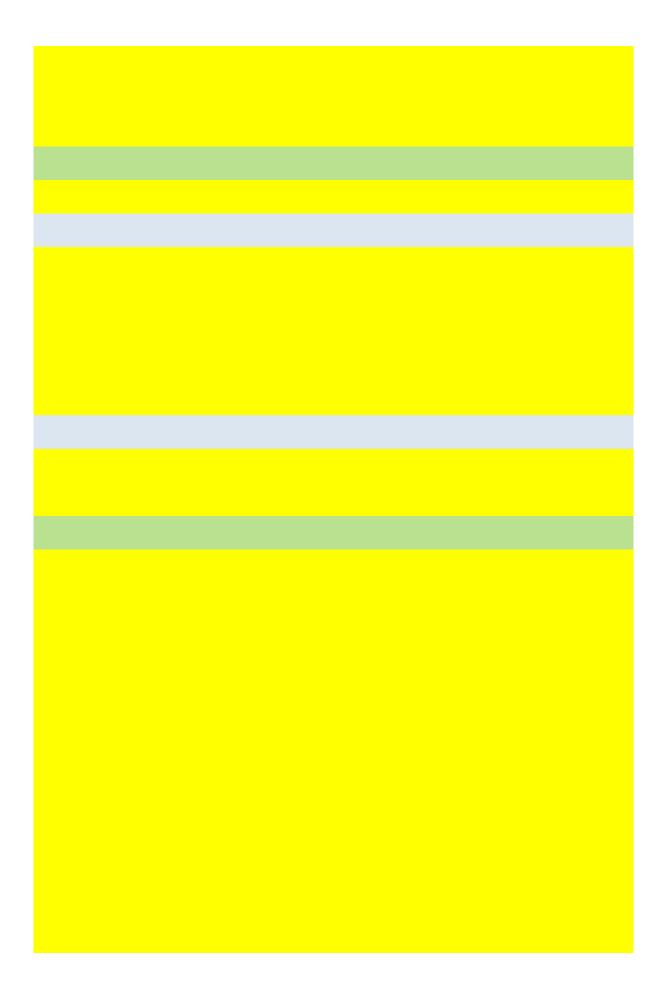


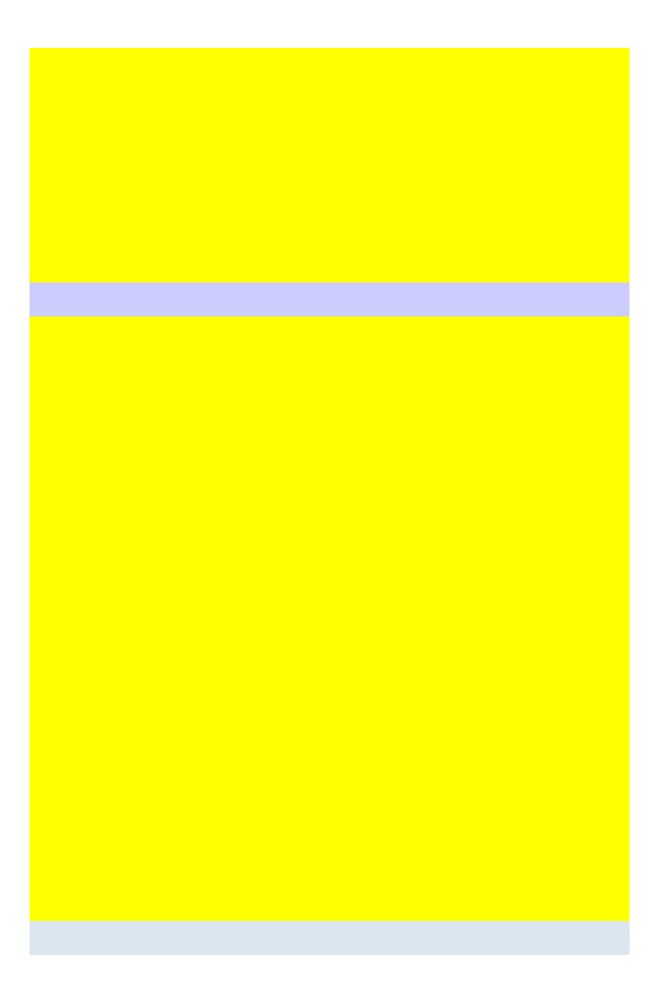


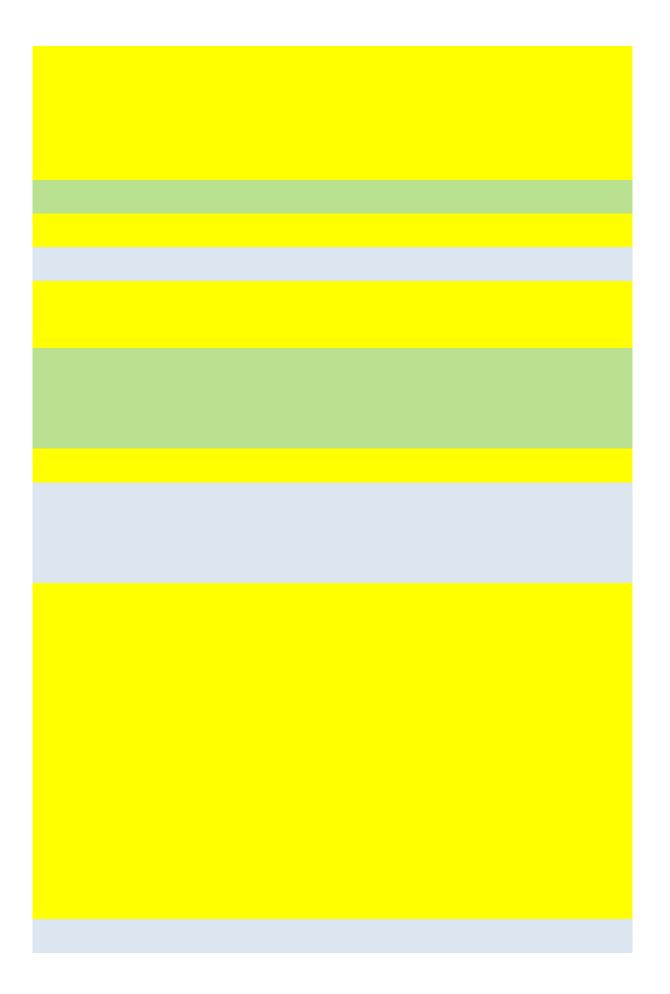


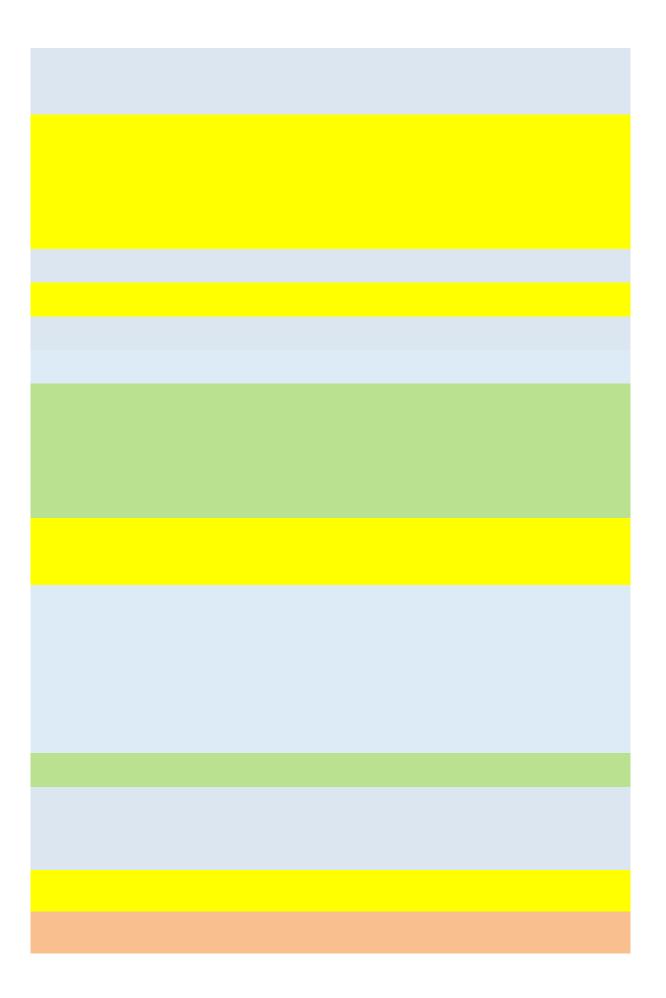


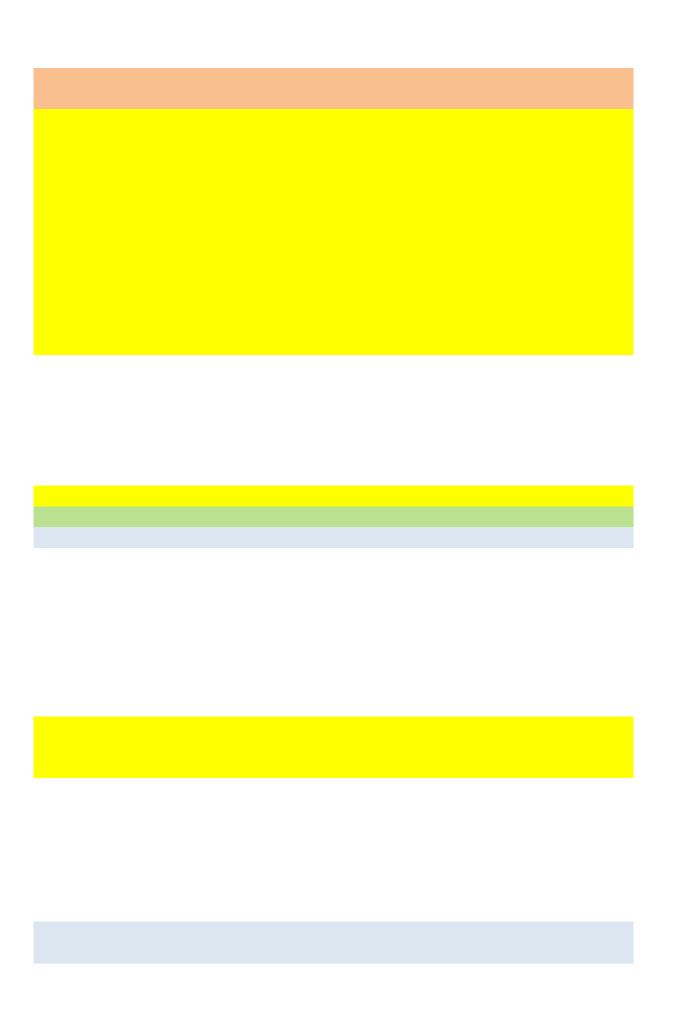


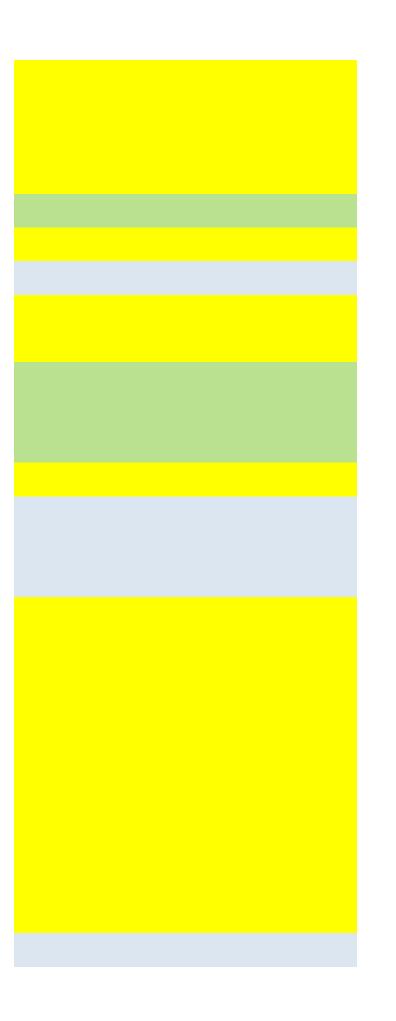


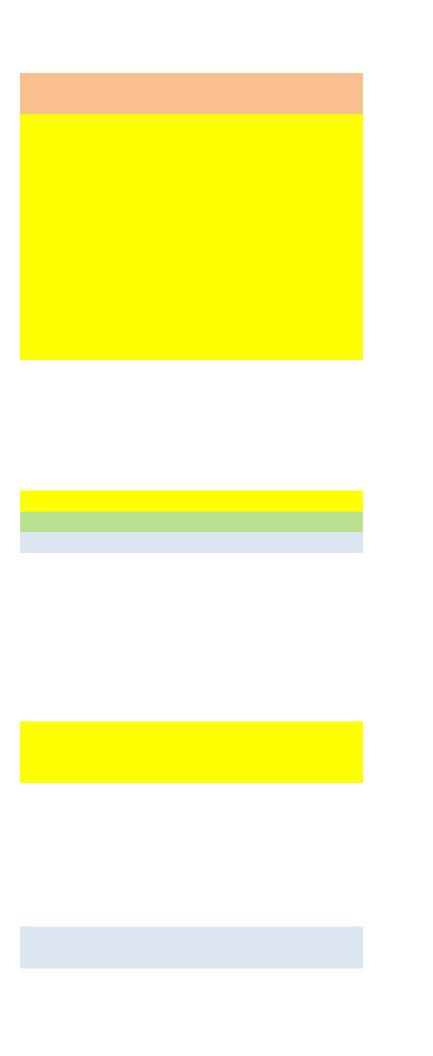












Authorized and Unissued Debt			
Loker School Doors & Tile	\$460,772		
DPW Small Truck	\$30,000		
Middle School Network Wiring	\$152,000		
Water PLC Upgrades	\$284,937		
Rivers Edge Asbestos Removal Bonds	\$790,530		
Loker Elementary School Roof Replacement	\$1,300,000		
	\$3,018,239		

	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal
	2021	2020	2019	2018	2017
Revenue					
Non Exempt Debt	\$6,165,000	-	\$2,222,376	\$2,215,360	\$12,145,000
Exempt Debt	\$0	\$7,050,000	\$3,375,000	-	-
Cash Capital	\$250,000	\$580,000	\$600,000	\$347,128	\$305,000
Free Cash	\$1,931,000	\$1,489,367	\$1,126,720	\$219,180	\$290,000
Ambulance Fund	-	\$140,000	\$55,000	\$445,000	\$515,000
Other Funds	-	-	-	\$120,000	\$148,000
Surplus Capital	-	\$283,683	\$828,434	\$336,692	\$545,000
Water	\$75,000	\$50,000	\$190,000	\$225,000	\$450,000
Water Debt	-	\$620,000	-	\$700,000	\$2,211,000
	\$8,421,000	\$10,213,050	\$8,397,530	\$4,608,360	\$16,609,000
Department					
Town IT	\$228,000	\$40,000	\$230,000	-	\$120,000
DPW	\$1,979,000	\$1,030,000	\$1,280,000	\$2,860,360	\$2,105,000
Facilities	\$292,000	-	\$1,855,530	\$163,000	\$378,000
JCC	\$427,000	\$64,000	-	-	-
Fire	\$730,000	\$76,000	\$1,855,000	\$370,000	\$1,440,000
Police	-	-	-	-	\$25,000
Water	\$75,000	\$670,000	\$2,010,000	\$925,000	\$2,661,000
School	\$4,690,000	\$8,333,050	\$1,121,000	\$290,000	\$2,275,000
Recreation	-	-	-	-	\$100,000
Conservation	-	-	\$46,000	-	\$30,000
СРА	-	-	-	-	\$7,000,000
Housing		-	-	-	\$475,000
	\$8,421,000	\$10,213,050	\$8,397,530	\$4,608,360	\$16,609,000

5-Year	5-Year	% of
Total	Avg.	Total
\$22,747,736	\$4,549,547	47.15%
\$10,425,000	\$2,085,000	21.61%
\$2,082,128	\$416,426	4.32%
\$5,056,267	\$1,011,253	10.48%
\$1,155,000	\$231,000	2.39%
\$268,000	\$53,600	0.56%
\$1,993,809	\$398,762	4.13%
\$990,000	\$198,000	2.05%
\$3,531,000	\$706,200	7.32%
\$48,248,940	\$9,649,788	
\$618,000	\$123,600	1.28%
\$9,254,360	\$1,850,872	19.18%
\$2,688,530	\$537,706	5.57%
\$491,000	\$98,200	1.02%
\$4,471,000	\$894,200	9.27%
\$25,000	\$5,000	0.05%
\$6,341,000	\$1,268,200	13.14%
\$16,709,050	\$3,341,810	34.63%
\$100,000	\$20,000	0.21%
\$76,000	\$15,200	0.16%
\$7,000,000	\$1,400,000	
\$475,000	\$95,000	0.98%
\$48,248,940	\$9,649,788	

# Town of Wayland Capital Planning FY 2022 - FY2026 Instructions & Notes

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits 2/8/2021 11:16 AM

#### **General Use Instructions**

- 1. Manual inputs are noted by blue text
- 2. Semi-manual inputs are noted in green and denote where a formula provides a default that should be reviewed and only if needed, manually adjusted
- 3. Cells highlighted in yellow need to be completed/reviewed
- 4. Formulas and most headings are noted by black text and should not need to be changed
- 5. New projects should be added at the bottom of the list with a project number one higher than the prior project. However, if breaking apart a project that requests funding in multiple years, insert row(s) below the original line and add a letter to the original project number for each distinct project piece
- 6. To the extent more project lines are needed on either the Project Data and Projected Debt Schedule tabs, insert blank rows after the last project and before the red highlighted line
- 7. After making any changes, refresh all pivot tables with the keystroke Ctrl-Alt-F5
- 8. Be sure all debt projects are fully reflected in the Projected Debt Schedule. Insert blank rows as needed after the last project and before the red highlighted line and drag formulas down until all
- 9. The data range being used in pivot tables is named "Project Data"

#### **Notes**

Since this is a new tool, the earliest year for the first year in the five year capital plan is defaulted to 2021. Projects may have been proposed earlier.

Projects submitted that have not been slotted in the first five year period have been defaulted to the There are line items with \$0 requested that appear to be projects approved in prior years that were not cleared from the submission. Since they are \$0, they have no impact on planning.

#### **Workbook Improvement To-Do List**

Input Priority Categories

Add drop downs for input fields, years & funding sources

Lock non-input cells

#### SCHOOL COMMITTEE'S FY 2022 VOTED BUDGET

FY 2021 APPROPRIATION

WTA CBA AGREEMENT

#### **FY 2021 TOTAL APPROPRIATION**

#### **FY 22 LEVEL SERVICES**

#### **PERSONNEL - Contractual Obligations:**

#### **NET INCREMENTAL INCREASE OVER FY 21 BUDGET**

WTA STIPENDS (LONGEVITY, RETIREMENT)

WTA STEP/LANE/COLA/LOA RETURNS

WESA STIPENDS (LONGEVITY, SICK BUY BACK)

WESA STEP/LANE

CUSTODIAN STIPENDS (LONGEVITY, SICK BUY BACK)

CUSTODIAN STEP/LANE

NON UNION STIPENDS (LONGEVITY, RETIREMENT)

NON UNION STEP/LANE

#### **Subtotal Contractual Obligations**

PERSONNEL - Enrollment/Mandate Driven Staffing:	FTEs
Assumes Level Staffing (net WRAP and Hybrid) with the exception of:	
Elementary increase in sections .1 FTE Music, .1 FTE Art, .2 FTE PE	0.40
WMS Reduction of 35 students in grade 8	TBD
Loker SPED Teacher	1.00
Claypit Hill SPED Teacher	1.00
Preschool SLP. Transfer funds from SPED Contracted Services	0.50
Subtotal Enrollment and Mandate Driven	2.90
Total Personnel Level Services	2.90

#### **NON-PERSONNEL - Contractual Obligations and Enrollment/Mandate Driven:**

#### Assumes level funded non-personnel budgets with the exception of:

**SPED Tuition** 

**SPED Transportation** 

**SPED Contracted Services** 

**General Education Transportation** 

Utilities

**Technology Hardware** 

**Technology Software** 

AV Equipment Lease 3rd of 5 year program

Facilities Level Service Budget

Maintenance Contracted Services and Filters

#### **Total Non-Personnel Level Services**

#### Percentage Increase

Plus estimated 3 new benefits packages

FY 22 NEW INITIATIVES	
New Initiatives	FTEs
Elementary Assistant Principals .2 FTE CH, .5 FTE HH, .5 FTE LO	1.30
WHS Social Worker/Adjustment Counselor 1.0 FTE	1.00
Elementary Guidance 2.0 FTE	2.00
Tech Support 1.2 FTE	1.20
Facilities Project Manager	0.50
TOTAL NEW INITIATIVES	6.00

Percentage Increase over FY 21

Plus estimated 6 new benefits packages

#### **COMBINED LEVEL SERVICES & NEW INITIATIVES**

Percentage increase over FY 21

**TOTAL FY 22 BUDGET** 

Note: Total Budget reflects WTA Contractual Bargaining Agreements. All other CBAs are under negotiation.

FY 22 COVID PROJECTED EXPENSES - COVID DRIVEN PERSONNEL AND NON-PERSONNEL EXPENSES THAT COULD BE INCURRED IN FY 22 IF HYBRID/WRAP/ENHANCED SYNCHRONOUS INSTRUCTION CONTINUES AT 6 FEET OF DISTANCE (based on FY 2021 actual expenditures)	FTEs
Personnel:	
Student Supervision	7.00
Permanent Substitutes	7.00
WRAP Teachers	4.30
WRAP Teaching Assistants	2.00
WRAP SPED Teacher	1.00
Remote Content Specialists Teachers	2.70
Health Screener	0.40
Tech Support	0.20
Custodial OT	N/A
Subtotal Personnel	24.60

#### Non-Personnel:

Utilities

Health Watch

Tents September through November and March through June

Storage containers

Cleaning/Sanitizing Supplies

PPE

Virtual Instruction Membership

Covid	Testing
COVIG	I Couring

#### **Subtotal Non-Personnel**

## Combined Total Personnel and Non-Personnel Potential COVID Related Expenses for Hybrid Instruction

24.60

### COMBINED LEVEL SERVICES, NEW INITIATIVES & COVID

Percentage increase over FY 21

TOTAL FY 22 BUDGET

Note: Total Budget reflects WTA Contractual Bargaining Agreements. All other CBAs are under negotiation.

42,791,145
568,000

## 43,359,145

#### Incremental \$ Increase over FY 21

11,209 733,401 18,360 33,046 3,711 14,491 11,673 N/A **825,891** 

### Incremental \$ Increase over FY 21

27,965 (27,965) 67,397 70,000 35,278 **172,675** 

998,566

### Incremental \$ Increase over FY 21

(281,000) 206,000 (35,270) 97,788 117,600 25,000 50,000 30,000 231,821 207,000 **648,939** 

# 1,647,505

3.80%

Incremental \$ Increase C	ver FY 21
	142,250
	85,132
	155,284
	52,800
	40,000
	475,466
	1.10%

\$2,122,971	
4.90%	
\$45,482,116	

School       School         175,000       87,500         189,000       94,500         292,400       146,200         50,000       25,000         78,000       39,000         183,600       91,800         23,220       11,610         13,600       6,800         70,000       35,000         1,074,820       537,410		
175,000 87,500 189,000 94,500 292,400 146,200 50,000 25,000 78,000 39,000 183,600 91,800 23,220 11,610 13,600 6,800 70,000 35,000 1,074,820 537,410 \$100,000 50,000 \$20,000 10,000 \$90,000 45,000 \$10,000 \$90,000 \$90,000 45,000 \$25,000 12,500	· · · · · · · · ·	Projected Cost for 5 months of
\$100,000 \$94,500 \$146,200 \$146,200 \$1,074,820 \$10,000 \$50,000 \$25,000 \$1,074,820 \$50,000 \$10,000 \$50,000 \$10,0	School	School
\$100,000 \$94,500 \$146,200 \$146,200 \$1,074,820 \$10,000 \$50,000 \$25,000 \$1,074,820 \$50,000 \$10,000 \$50,000 \$10,0		
\$100,000 \$25,000 \$1,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$25,000 \$20,00		
\$100,000 \$25,0	189,000	94,500
78,000       39,000         183,600       91,800         23,220       11,610         13,600       6,800         70,000       35,000         1,074,820       537,410         \$100,000       50,000         \$20,000       10,000         \$90,000       45,000         \$90,000       45,000         \$25,000       12,500	292,400	146,200
\$100,000 \$50,000 \$10,000 \$90,000 \$50,000 \$10,000 \$50,0	50,000	25,000
23,220 11,610 13,600 6,800 70,000 35,000  1,074,820 537,410  \$100,000 50,000 \$20,000 10,000 \$90,000 45,000 \$10,000 5,000 \$90,000 45,000 \$25,000 12,500	78,000	39,000
13,600 6,800 70,000 35,000  1,074,820 537,410  \$100,000 50,000 \$20,000 10,000 \$90,000 45,000 \$10,000 5,000 \$90,000 45,000 \$25,000 12,500	183,600	91,800
13,600 6,800 70,000 35,000  1,074,820 537,410  \$100,000 50,000 \$20,000 10,000 \$90,000 45,000 \$10,000 5,000 \$90,000 45,000 \$25,000 12,500	23,220	11,610
70,000       35,000         1,074,820       537,410         \$100,000       50,000         \$20,000       10,000         \$90,000       45,000         \$10,000       5,000         \$90,000       45,000         \$25,000       12,500	13,600	6,800
\$100,000 \$50,000 \$20,000 \$10,000 \$90,000 \$45,000 \$10,000 \$5,000 \$90,000 \$45,000 \$25,000 \$25,000	70,000	35,000
\$100,000 50,000 \$20,000 10,000 \$90,000 45,000 \$10,000 5,000 \$90,000 45,000 \$25,000 12,500		537,410
\$20,000 10,000 \$90,000 45,000 \$10,000 5,000 \$90,000 45,000 \$25,000 12,500		•
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\$90,000 45,000 \$10,000 5,000 \$90,000 45,000 \$25,000 12,500	\$20,000	10,000
\$10,000 5,000 \$90,000 45,000 \$25,000 12,500		
\$90,000 45,000 \$25,000 12,500		
\$25,000 12,500		
		·
\$30,000 15,000		
	\$30,000	15,000

TBD	TBD
\$365,000	\$182,500
\$1,439,820	\$719,910
\$3,562,791	
8.22%	
\$46,921,936	