From: The School Committee
Date: February 4, 2021
Last night at our School Committee meeting we voted a FY22 School Operating Budget of $\$ 45,482,116$ (without COVID expenses) and $\$ 46,921,936$ (with COVID expenses). We understand the financial constraints and pressures the town is facing and do not take this funding request lightly. A great deal of thought and discussion went into this budget both by the school administration and by the School Committee.

As you know, this year has truly been unprecedented. We have faced a global health pandemic that has affected all of us in ways we never imagined. It has been said during this time that educators are building the ship while it is already sailing. That could not be more true. The school administration and staff have spent countless hours developing completely new ways of curriculum delivery for our students while keeping the health and safety of both our students and staff at the forefront. Our staff has worked tirelessly since last March to educate our students, often without adequate resources.

We do not know what the FY22 school year will look like or what exactly our students' needs will be and thus it is difficult to develop an exact budget. Much depends on the trajectory of the virus and where we are with the vaccine (which most of our student population will not have access to given their age). What we do know is that school will never again look as it did in pre-COVID times. We do not know what health and safety guidelines and remote education mandates will be enhanced, maintained or relaxed and we do not know whether any federal or state funding will be available. We anticipate learning losses for our students as well as increased long term social and emotional issues, all of which need to be addressed. These increased needs are simply a result of the global health pandemic and how it has affected education and our students. We have learned over the years how academic achievement is intricately tied to social and emotional learning. The fallout of COVID-19 will highlight that fact further.

As a Committee, we feel an enormous responsibility to provide our students with an education that meets their needs, many highlighted above, for FY22. There are so many variables for next year and this budget is our best estimate of what will address the needs. As requested, we have split the budget into the three categories noted below. More detail can be found on the following pages.

| Level Services Budget ${ }^{1}$ | $\$ 45,006,650$ <br> New Initiatives |
| :--- | :--- |
| TOTAL: | $\$ \underline{475,466}$ |
| COVID Expenses ${ }^{3}$ | $\$ 45,482,116$ |
| TOTAL w/COVID Expenses: | $\$ 46,921,936$ |

[^0]Please note there have been several changes to the Superintendent's Recommended Budget that you originally received in December:

- Level Services Budget:
- The facilities budget has been increased to maintain level services $(\$ 231,821)$
- An additional Special Education position has been added under Mandate Driven Personnel $(\$ 70,000)$
- A maintenance service contract for the HVAC systems has been added. This maintenance should have been occurring annually and has not been. It was highlighted with the ventilation study done in conjunction with reopening the schools in the fall of 2020 and has been done on a short term contract basis in FY21. It needs to become part of the level services budget. $(\$ 207,000)$
- New Initiatives:
- Addition of a . 5 FTE project manager to help complete the school building and maintenance projects $(\$ 40,000)$

FInally, there are two additional issues that we feel are important to point out with the FY22 school operating budget:

- Maintenance and Facilities Budget - Over the past two years, oversight of the maintenance and facilities budgets within the school budget has shifted completely to the town. While the money sits in the school budget, the maintenance and facilities staff report to the town. Additionally all facilities and maintenance projects are overseen by the town. Yet any deficit in these accounts is covered by the school budget. We feel that this deserves a conversation as to whether these line items should be fully moved to the town's budget. We understand that this is a long term discussion but in the meantime ask the Finance Committee to consider the maintenance and facilities related increases separately from the other increases in the school operating budget.
- COVID Budget - We understand the reasoning of splitting the COVID expenses into a separate line item in the town budget and have broken them out as such. We expect that the School Committee will have the authority to determine the expenditures from this line item as consistent with the law (M.G.L. c.71, §34).

Thank you for all your work on the operating budget. Please don't hesitate to contact us with any questions or concerns.

# W A Y LAND •PUBLIC © S CHOOLS <br> WAYLAND, MASSACHUSETTS 

Susan Bottan, Director of Finance and Operations
(508) 358-3750
susan_bottan@waylandps.org

To: Wayland School Committee
From: Susan Bottan, Director of Finance and Operations
Date: January 4, 2021, Revised January 5, 2021
RE: FY 2021 First Quarter Financial Report

Wayland Public Schools was appropriated $\$ 43,359,145$ for FY 2021 by Special Town Meeting in September, 2020. The School Department expects to meet all financial obligations within the total funds appropriated.

The purpose of the following report is to provide a quarterly status of the General Fund by reporting expenditures and encumbrances in comparison to the appropriated budget for all personnel and non-personnel accounts. On the attached financial schedules the following information is provided by Function Code as established by the Department of Elementary and Secondary Education (DESE):

- Original Budget
- Revised Budget
- Actual Expenditures
- Encumbrances
- Quarter 1 Balance
- Percentage Expended
- Projected Requirement
- Projected End Year Balance
- Notes


## General Fund Highlights

## FY 2021 Quarter 1 Financial Report - Personnel

| DESE FUNCTION CODE/ACCOUNT DESCRIPTION | ORIGINAL APPROP | TRANFRS/ADJSMTS | REVISED BUDGET | YTD EXPENDED | ENCUMB. | Q1 AVAILABLE BALANCE | \% USED | REMAINING REQUIREMENTS | PROJECTED END YEAR BALANCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TOTAL PERSONNEL | 35,712,135 | 979,162 | 36,691,297 | 5,006,352 | 0 | 31,273,783 | 14\% | 32,113,546 | -428,601 |
| TOTAL NON-PERSONNI | 7,079,010 | -411,162 | 6,667,848 | 774,252 | 2,210,280 | 3,254,017 | 45\% | 3,160,406 | 522,910 |
| GRAND TOTAL | 42,791,145 | 568,000 | 43,359,145 | 5,780,604 | 2,210,280 | 34,527,800 | 18\% | 35,273,952 | 94,309 |

The first quarter report extends from July 1, 2020 to September 30, 2020. At the end of Quarter 1, 18\% of the total appropriated funds had been expended and the end-year projected balance was $\$ 94,309$. This balance is expected to change during the remaining months due to the ongoing changes in instruction delivery. For example, in December, the School Committee voted for Kindergarten students to return to in-person instruction beginning on February 22, 2021 and to supplement synchronous remote instruction with additional instructional support. Both decisions will result in the need to hire additional staffing and purchase materials and equipment. The additional costs associated with returning to in-person instructions for Kindergarteners and synchronous remote instruction support for grades 1 and 2 includes the following:

## Kindergarten in 4 days per week at less than six feet of distance, estimated at $\mathbf{\$ 1 1 4 , 9 0 0}$

- One extra classroom at Claypit Hill 1.0 FTE Teacher, 1.0 FTE Teaching Assistant $=\$ 37,200$
- Facilities Work $=\$ 18,000$
- Sinks - $\$ 12,000$
- Materials- $\$ 10,000$
- Increased Storage $=\$ 7,500$
- WRAP Section 1.0 FTE Teacher, 1.0 FTE Teaching Assistant $=\$ 37,200$


## Augmenting Synchronous Instruction, estimated at $\mathbf{\$ 6 8 , 0 0 0}$

- Grades 1 and 2 3.0 FTE Teachers $\$ 68,000$


## Combined Total, estimated at $\mathbf{\$ 1 8 2 , 9 0 0}$

The projected available funds will help cover some of the costs of these program changes. The balance of funding will be generated through additional reductions in non-personnel budget categories. An examination of the budget status and projected expenses will take place when the Town closes the second quarter at the end of January and when utilities invoices are received.

As reported to the School Committee during this fiscal year, the strategic decisions made with available funding at end FY 20 allowed the school department to better prepare for financial challenges without the need to seek additional funding from the Town's funds:

- Pre-paid $\$ 300,000$ Out of District Placement Tuition Fees, $\$ 100,000$ more than budgeted to reduce the FY 21 OOD Tuition expenditure.
- Postponed spending \$204,000 in Circuit Breaker Reimbursement to apply in FY 21.
- Pre-purchased $\$ 50,000$ Curriculum \& Instruction Materials and $\$ 60,000$ Technology to reduce FY 21 expenditures.

In FY 2021, additional decisions made further reduced expenditures allowing a reallocation of funds to most essential services:

- Transported distance only students (enrolled in grades K-6 who live more than 2 miles from school) saving $\$ 430,000$ and re-negotiated the bus contract saving more than $\$ 800,000$.
- Delayed hiring Central Office positions saved $\$ 54,000$ and other staff exchanges resulted in a savings of $\$ 35,000$ more than the $\$ 150,000$ budgeted.
- Unanticipated SPED out of district savings, generated through graduations, unanticipated placement changes and reduced need for transportation, resulted in $\$ 452,000$ to be reallocated to SPED teacher and guidance/psychologist positions to better support students identified with growing needs in part as a result of the Pandemic.

Unanticipated savings were also allocated to pay for unanticipated Covid driven expenditures, such as those noted below:

- Loss of revenue from Full Day Kindergarten Tuition fees by being reallocated to keep Kindergarten class sizes low and maintain student/teacher assignments.
- Purchase of technology, both hardware and software.

Strategic planning of end year funding and unanticipated savings leveraged with the Covid grant awarded to the school department has supported the re-opening and first four months of Hybrid and WRAP instructional programs. Covid Funding totaled $\$ 596,925$, which allowed the school department to purchase the PPE, cleaning and equipment required to prepare our schools for commencing with the Hybrid Instructional Model and WRAP programs through December. In addition, the funding covered the cost of 2.3 FTE teachers and student supervisors' hours from September through December.

A narrative summary accompanied by financial schedules for personnel and non-personnel budgets summarized by DESE Function Code for each major category of spending follows below:

## Function Code 1000 District Leadership and Administration - represents $4 \%$ of total appropriated budget

Personnel - At the end of Quarter 1, $24 \%$ of the budget had been expended and a balance of $\$ 478,666$ was projected in Function Code 1000 Personnel District Leadership and Administration. This balance consists of the WTA Contract Agreement Allocation appropriated by Town Meeting, annual staffing exchange savings, and additional savings driven by delays in hiring central office staff. Each year, the district expects to realize staffing exchange savings as a result of unanticipated retirements, salary differential between outgoing and incoming staff and unissued degree changes. These anticipated savings are reduced from the appropriation request and is reflected in the budget as a reduction of ( $\$ 150,0000$ to personnel costs.

Non-Personnel - At the end of Quarter 1, 66\% of the budget was expended or encumbered in Function Code 1000 Non-Personnel District Leadership and Administration. A negative end year balance of $(\$ 16,000)$ was projected in this budget category. This balance is a result of projected expenses related to the Superintendent Search and accounting contract services, off set by the staffing exchange savings in personnel due to the delay in hiring School Accountant.

## Function Code 2000 Instructional Services - represents $\mathbf{8 1 \%}$ of total appropriated budget

Personnel - At the end of Quarter 1, 15\% of the budget had been expended in Personnel Instructional Services. Projected end-year balances by account resulted from staffing exchange (hiring staff at a higher or lower amount than budgeted), delays in hiring, unissued degree changes, loss of Full Day Kindergarten revenue and increases in Hybrid and WRAP staffing requirements and staffing exchange resulting from more than 170 employee new hires and transitions, $30 \%$ higher than what typically takes place for the same period of the school year. At the end of Quarter 1, a total negative balance of $(\$ 853,448)$ was projected. This shortfall has been driven by the Covid-19 pandemic.

Additional staffing required for Hybrid Instruction cost $\$ 759,739$ and included the loss of FDK revenue, student supervisors, tech support, permanent substitutes and WRAP teachers and teaching assistants to commence the school year. Since then, an additional SPED teacher, WRAP $4 / 5$ teacher, FDK Teacher and TA has been added to the projections. In Quarter 2, additional expenses estimated at $\$ 182,900$ will be added in staff to return kindergarteners to in-person four days per week and supplement the synchronous learning on those school days when grades 1 and 2 students are receiving remote instruction.

Non-Personnel - At the end of Quarter 1, $38 \%$ of instructional supplies and services had been expended or encumbered in Non-Personnel Instructional Services. A balance of $\$ 66,000$ was projected at year end. However, this balances will be reallocated to support the return of kindergartners and supplement synchronous instruction.

## Function Code 3000 Other School Services - represents 5\% of total appropriated budget

Personnel - Other Personnel Student Services is made up of Transportation, Athletics and other student activities. At the end of Quarter $1,17 \%$ of the budget had been expended. The positive projected balance of $\$ 10,466$ is due to the shift of the METCO grant paying for the Town bus driver and an abbreviated athletic season offset by the increase needs for and hire of student supervisors.

Non-Personnel - At the end of Quarter 1, $22 \%$ of supplies and services had been expended or encumbered to be spent in Non-Personnel Other School Services. The largest budget line in this category is allocated to student transportation
for both general and special education. A projected positive balance of $\$ 531,500$ is anticipated due to shifting to distance only ridership and abbreviated athletic sports seasons.

## Function Code 4000 Operations and Maintenance - represents 3\% of total appropriated budget

Personnel -At the end of Quarter 1, $36 \%$ of the budget had been expended in Personnel Operations and Maintenance. A shortfall of $(\$ 64,285)$ is projected from the change in custodial staffing schedules requiring the use of overtime hours each week to fully implement CDC cleaning protocols.

Non-Personnel - At the end of Quarter 1, $48 \%$ of supplies and services had been expended or encumbered to be spent in Non-Personnel Operations and Maintenance. Driving the shortfall of ( $\$ 255,000$ ) are projected utilities expenses. These projections were estimated in the fall based on running ventilation units and heat at longer and higher levels. To date, expenditures have been lower than projections. End year projections will be examined and updated based on December invoicing. New projections will be presented in the Quarter 2 report. It is expected that electricity shortfall will decrease. Maintenance projects not reflected in the first quarter summary are the WHS roof diverter and replacement of the chairlift at Happy Hollow School.

## Function Code 9000 Tuition - represents 4\% of total appropriated budget

Non-Personnel - At the end of Quarter 1, 69\% of tuition had been expended and encumbered. Circuit Breaker Reimbursements of $\$ 819,000$ will be applied against the out of district tuition expenditures. Please note that there are no plans to issue a pre-payment of FY 2022's out of district tuition totaling $\$ 200,000$. All available funds will be reallocated to support return to in-person and synchronous remote instruction.

## Special Revenue Funds and Grant Highlights

Special Revenue Funds and Grant budget status will be presented in the Quarter 2 Report.

## FY22 Operating Budget "Considerations"

## Town Budget:

Reserve Fund: increase by $\$ 50-\$ 100 \mathrm{~K}$
Transfer Station: Fund with $\$ 50 \mathrm{~K}$
OPEB: Increase by $\$ 250 \mathrm{~K}$
Cap. Stab Fund: Fund with $\$ 200 \mathrm{~K}$
Snow and Ice: Increase by $\$ 10$ - 25 K

Total: \$560K - \$625K

School Budget
Sustaining Innovation: Tier I: \$227K
Sustaining Innovation: Tier 2: \$208K
Total: $\$ 435.5 \mathrm{~K}$

Unclassified
Increase Health Ins. by \$115K (7.5 new FTEs)
Unemployment

Total: \$1.1M - \$1.2M

| Town of Wayland Capital Planning |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  |  |  |  |  |
| Summary Exhibits |  |  |  |  |  |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  |  |
| 2/8/2021 11:16 AM |  |  |  |  |  |  |
| 5-Year Capital Plan by Funding Source |  |  |  |  |  |  |
| Sum of FinCom Considered Amount FinCom Considered Year |  |  |  |  |  |  |
| FinCom Considered Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Grand Total |
| Omnibus Budget | 5,057,500 | 5,305,850 | 3,607,600 | 4,706,400 | 8,897,892 | 27,575,242 |
| Cash Capital (CC) | 600,000 | 600,000 | 600,000 | 600,000 | 600,000 | 3,000,000 |
| Free Cash (FC) | 2,171,500 | 1,892,850 | 2,162,600 | 1,424,400 | 1,797,892 | 9,449,242 |
| Levy Debt (D) | 1,669,429 | 636,000 | 500,000 | 2,250,000 | 775,000 | 5,830,429 |
| Capital Stabilization (CS) |  | 232,000 | 125,000 | 165,000 | 280,000 | 802,000 |
| Ambulance Fund (AMB) | 227,000 | 155,000 | 220,000 | 267,000 | 445,000 | 1,314,000 |
| Surplus Bonds (SB) | 89,571 |  |  |  |  | 89,571 |
| Water Fund (WR) | 300,000 | 1,790,000 |  |  |  | 2,090,000 |
| Water Fund Debt (WRD) |  |  |  |  | 5,000,000 | 5,000,000 |
| Articles | 3,338,618 | 10,261,300 | 5,176,000 | 2,200,000 | 200,000 | 21,175,918 |
| Article - Excluded Debt (ARTE) | 3,288,618 | 10,061,300 | 4,976,000 | 2,000,000 |  | 20,325,918 |
| Article - Community Preservation A | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | 850,000 |
| Grand Total | 8,396,118 | 15,567,150 | 8,783,600 | 6,906,400 | 9,097,892 | 48,751,160 |
| Total General Fund Debt | 4,958,047 | 10,697,300 | 5,476,000 | 4,250,000 | 775,000 | 26,156,347 |


| Town of Wayland Capital Planning |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  |  |  |  |  |
| Summary Exhibits |  |  |  |  |  |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  |  |
| 2/8/2021 11:16 AM |  |  |  |  |  |  |
| 5-Year Capital Plan by Project Category |  |  |  |  |  |  |
| Sum of FinCom Considered Amount FinCom Considered Year |  |  |  |  |  |  |
| FinCom Considered Funding Source | 2022 | 2023 | 2024 | 2025 | 2026 | Grand Total |
| Building repair | 1,364,000 | 3,215,800 | 4,540,600 | 1,509,400 | 961,500 | 11,591,300 |
| Equipment | 1,869,500 | 1,732,350 | 2,863,000 | 852,000 | 760,000 | 8,076,850 |
| Infrastructure | 750,000 | 2,840,000 | 600,000 | 1,650,000 | 6,016,392 | 11,856,392 |
| Land Improvement | 3,388,618 | 573,000 | 700,000 | 700,000 | 200,000 | 5,561,618 |
| New construction | 350,000 | 7,081,000 |  | 2,000,000 |  | 9,431,000 |
| Vehicles | 674,000 | 100,000 | 50,000 | 195,000 | 1,160,000 | 2,179,000 |
| Other |  | 25,000 | 30,000 |  |  | 55,000 |
| Grand Total | 8,396,118 | 15,567,150 | 8,783,600 | 6,906,400 | 9,097,892 | 48,751,160 |

## 5-Year Capital Plan by Department (including Article items)

FinCom Considered Funding Source
(All)

## Town of Wayland Capital Planning <br> FY 2022 - FY2026 <br> Summary Exhibits

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xIsx]FinCom Summary Exhibits 2/8/2021 11:16 AM

| Sum of FinCom Considered Amount FinCom Considered Funding Source | FinCom Considered Year |  | 2024 | 2025 | 2026 | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 | 2023 |  |  |  |  |
| Town | 6,712,618 | 10,443,000 | 6,015,000 | 6,407,000 | 2,970,000 | 32,547,618 |
| Conservation |  | 25,000 | 30,000 | 900,000 |  | 955,000 |
| DPW | 975,000 | 1,395,000 | 1,900,000 | 1,575,000 | 960,000 | 6,805,000 |
| Facilities | 4,110,618 | 8,216,000 | 3,270,000 | 3,065,000 | 310,000 | 18,971,618 |
| Fire | 572,000 | 155,000 | 220,000 | 267,000 | 1,220,000 | 2,434,000 |
| IT | 605,000 | 277,000 | 295,000 | 300,000 | 280,000 | 1,757,000 |
| JCC | 350,000 | 150,000 | 100,000 | 100,000 |  | 700,000 |
| Police | 50,000 |  |  |  |  | 50,000 |
| Recreation | 50,000 | 225,000 | 200,000 | 200,000 | 200,000 | 875,000 |
| School | 1,383,500 | 3,334,150 | 2,768,600 | 499,400 | 1,127,892 | 9,113,542 |
| Water | 300,000 | 1,790,000 |  |  | 5,000,000 | 7,090,000 |
| Water Fund | 300,000 | 1,790,000 |  |  | 5,000,000 | 7,090,000 |
| Grand Total | 8,396,118 | 15,567,150 | 8,783,600 | 6,906,400 | 9,097,892 | 48,751,160 |

First Fiscal Year Article Items by Department excluding Article items
FinCom Considered Funding Source (Multiple Items)

| Sum of FinCom Considered Amount | FinCom Considered Year |
| :--- | ---: |
| FinCom Considered Funding Source | 2022 Grand Total |


| Town of Wayland Capital Planning |  |  |
| :---: | :---: | :---: |
| Summary Exhibits |  |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |
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| Town | 3,284,429 | 3,284,429 |
| DPW | 975,000 | 975,000 |
| Facilities | 732,429 | 732,429 |
| Fire | 572,000 | 572,000 |
| IT | 605,000 | 605,000 |
| JCC | 350,000 | 350,000 |
| Police | 50,000 | 50,000 |
| School | 1,383,500 | 1,383,500 |
| Water | 300,000 | 300,000 |
| Water Fund | 300,000 | 300,000 |
| Grand Total | 4,967,929 | 4,967,929 |

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Town of Wayland Capital Planning
FY 2022 - FY2026
Detail Exhibit
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[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits
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| FinCom Considered Year | Department2 | Department | FinCom Considered | FinCom Considered unding Source |
| :---: | :---: | :---: | :---: | :---: |
| 2022 | Town | DPW | Omnibus Budget | CC |
| 2022 | Town | DPW | Omnibus Budget | FC |
| 2022 | Town | DPW | Omnibus Budget | FC |
| 2022 | Town | DPW | Omnibus Budget | D |
| 2022 | Town | Facilities | Omnibus Budget | FC |
| 2022 | Town | Facilities | Omnibus Budget | FC |
| 2022 | Town | Facilities | Omnibus Budget | FC |
| 2022 | Town | Facilities | Omnibus Budget | D |
| 2022 | Town | Facilities | Omnibus Budget | SB |
| 2022 | Town | Facilities | Articles | ARTE |
| 2022 | Town | Fire | Omnibus Budget | D |
| 2022 | Town | Fire | Omnibus Budget | AMB |
| 2022 | Town | Fire | Omnibus Budget | AMB |
| 2022 | Town | Fire | Omnibus Budget | AMB |
| 2022 | Town | IT | Omnibus Budget | FC |
| 2022 | Town | IT | Omnibus Budget | FC |
| 2022 | Town | JCC | Omnibus Budget | FC |
| 2022 | Town | Police | Omnibus Budget | FC |
| 2022 | Town | Recreation | Articles | CPA |
| 2022 | Water | Water Fund | Omnibus Budget | WR |
| 2022 | Water | Water Fund | Omnibus Budget | WR |
| 2022 | Schools | School-CH | Omnibus Budget | FC |

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Town of Wayland Capital Planning
FY 2022 - FY2O26
Detail Exhibit
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[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits
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| FinCom Considered Year | Department2 | Department | FinCom Considered | FinCom Considered unding Source |
| :---: | :---: | :---: | :---: | :---: |
| 2022 | Schools | School - CH | Omnibus Budget | FC |
| 2022 | Schools | School-HH | Omnibus Budget | FC |
| 2022 | Schools | School - HH | Omnibus Budget | FC |
| 2022 | Schools | School-WHS | Omnibus Budget | FC |
| 2022 | Schools | School-LO | Omnibus Budget | FC |
| 2022 | Schools | School-LO | Omnibus Budget | FC |
| 2022 | Schools | School-LO | Omnibus Budget | FC |
| 2022 | Schools | School-WMS | Omnibus Budget | FC |
| 2022 | Schools | School - WMS | Omnibus Budget | D |
| 2022 | Schools | School - Multiple | Omnibus Budget | FC |
| 2023 | Town | Conservation | Omnibus Budget | FC |
| 2023 | Town | DPW | Omnibus Budget | CC |
| 2023 | Town | DPW | Omnibus Budget | FC |
| 2023 | Town | DPW | Omnibus Budget | FC |
| 2023 | Town | DPW | Omnibus Budget | FC |
| 2023 | Town | DPW | Omnibus Budget | FC |
| 2023 | Town | DPW | Omnibus Budget | FC |
| 2023 | Town | Facilities | Omnibus Budget | FC |
| 2023 | Town | Facilities | Omnibus Budget | FC |
| 2023 | Town | Facilities | Omnibus Budget | D |
| 2023 | Town | Facilities | Articles | ARTE |
| 2023 | Town | Facilities | Articles | ARTE |

## Town of Wayland Capital Planning <br> FY 2022 - FY2026 <br> Detail Exhibit

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits
2/8/2021 11:16 AM

| FinCom Considered Year | Department2 | Department | FinCom Cons | FinCom Considered unding Source |
| :---: | :---: | :---: | :---: | :---: |
| 2023 | Town | Facilities | Articles | ARTE |
| 2023 | Town | Facilities | Articles | ARTE |
| 2023 | Town | Facilities | Articles | ARTE |
| 2023 | Town | Facilities | Articles | ARTE |
| 2023 | Town | Fire | Omnibus Budget | AMB |
| 2023 | Town | Fire | Omnibus Budget | AMB |
| 2023 | Town | Fire | Omnibus Budget | AMB |
| 2023 | Town | Fire | Omnibus Budget | AMB |
| 2023 | Town | IT | Omnibus Budget | FC |
| 2023 | Town | IT | Omnibus Budget | CS |
| 2023 | Town | JCC | Omnibus Budget | CS |
| 2023 | Town | Recreation | Omnibus Budget | FC |
| 2023 | Town | Recreation | Articles | CPA |
| 2023 | Water | Water Fund | Omnibus Budget | WR |
| 2023 | Water | Water Fund | Omnibus Budget | WR |
| 2023 | Water | Water Fund | Omnibus Budget | WR |
| 2023 | Schools | School-CH | Omnibus Budget | FC |
| 2023 | Schools | School-CH | Articles | ARTE |
| 2023 | Schools | School- HH | Omnibus Budget | FC |
| 2023 | Schools | School - HH | Omnibus Budget | FC |
| 2023 | Schools | School - WHS | Omnibus Budget | FC |
| 2023 | Schools | School - WHS | Omnibus Budget | FC |

## Town of Wayland Capital Planning <br> FY 2022 - FY2026 <br> Detail Exhibit

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xIsx]FinCom Summary Exhibits
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| FinCom Considered Year | Department2 | Department | Com Consider | FinCom Considered unding Source |
| :---: | :---: | :---: | :---: | :---: |
| 2023 | Schools | School - WHS | Omnibus Budget | FC |
| 2023 | Schools | School-WHS | Omnibus Budget | FC |
| 2023 | Schools | School-LO | Omnibus Budget | FC |
| 2023 | Schools | School-LO | Articles | ARTE |
| 2023 | Schools | School-LO | Articles | ARTE |
| 2023 | Schools | School-WMS | Omnibus Budget | FC |
| 2023 | Schools | School - WMS | Omnibus Budget | FC |
| 2023 | Schools | School-WMS | Omnibus Budget | FC |
| 2023 | Schools | School-WMS | Omnibus Budget | D |
| 2023 | Schools | School - WMS | Articles | ARTE |
| 2023 | Schools | School-WMS | Articles | ARTE |
| 2023 | Schools | School - Multiple | Omnibus Budget | FC |
| 2023 | Schools | School - Multiple | Articles | ARTE |
| 2024 | Town | Conservation | Omnibus Budget | FC |
| 2024 | Town | DPW | Omnibus Budget | CC |
| 2024 | Town | DPW | Omnibus Budget | FC |
| 2024 | Town | DPW | Omnibus Budget | FC |
| 2024 | Town | DPW | Omnibus Budget | FC |
| 2024 | Town | DPW | Omnibus Budget | FC |
| 2024 | Town | DPW | Omnibus Budget | D |
| 2024 | Town | Facilities | Omnibus Budget | FC |
| 2024 | Town | Facilities | Omnibus Budget | FC |

## Town of Wayland Capital Planning <br> FY 2022 - FY2026 <br> Detail Exhibit

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits
2/8/2021 11:16 AM

| FinCom Considered Year | Department2 | Department | FinCom Considered | FinCom Considered unding Source |
| :---: | :---: | :---: | :---: | :---: |
| 2024 | Town | Facilities | Omnibus Budget | FC |
| 2024 | Town | Facilities | Omnibus Budget | FC |
| 2024 | Town | Facilities | Articles | ARTE |
| 2024 | Town | Facilities | Articles | ARTE |
| 2024 | Town | Facilities | Articles | ARTE |
| 2024 | Town | Facilities | Articles | ARTE |
| 2024 | Town | Facilities | Articles | ARTE |
| 2024 | Town | Facilities | Articles | ARTE |
| 2024 | Town | Fire | Omnibus Budget | AMB |
| 2024 | Town | Fire | Omnibus Budget | AMB |
| 2024 | Town | Fire | Omnibus Budget | AMB |
| 2024 | Town | IT | Omnibus Budget | FC |
| 2024 | Town | IT | Omnibus Budget | FC |
| 2024 | Town | IT | Omnibus Budget | CS |
| 2024 | Town | JCC | Omnibus Budget | CS |
| 2024 | Town | Recreation | Articles | CPA |
| 2024 | Schools | School-CH | Omnibus Budget | FC |
| 2024 | Schools | School-CH | Articles | ARTE |
| 2024 | Schools | School-CH | Articles | ARTE |
| 2024 | Schools | School - HH | Omnibus Budget | FC |
| 2024 | Schools | School-HH | Omnibus Budget | FC |
| 2024 | Schools | School - HH | Omnibus Budget | FC |

## Town of Wayland Capital Planning <br> FY 2022 - FY2026 <br> Detail Exhibit

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xIsx]FinCom Summary Exhibits
2/8/2021 11:16 AM

| FinCom Considered Year | Departm | Department |  | FinCom Considered |
| :---: | :---: | :---: | :---: | :---: |
| 2024 | Schools | School - WHS | Omnibus Budget | FC |
| 2024 | Schools | School - WHS | Omnibus Budget | FC |
| 2024 | Schools | School - WHS | Omnibus Budget | FC |
| 2024 | Schools | School-LO | Omnibus Budget | FC |
| 2024 | Schools | School-LO | Omnibus Budget | FC |
| 2024 | Schools | School-LO | Articles | ARTE |
| 2024 | Schools | School-WMS | Omnibus Budget | FC |
| 2024 | Schools | School-WMS | Articles | ARTE |
| 2024 | Schools | School-WMS | Articles | ARTE |
| 2024 | Schools | School - WMS | Articles | ARTE |
| 2025 | Town | Conservation | Omnibus Budget | D |
| 2025 | Town | DPW | Omnibus Budget | CC |
| 2025 | Town | DPW | Omnibus Budget | FC |
| 2025 | Town | DPW | Omnibus Budget | FC |
| 2025 | Town | DPW | Omnibus Budget | FC |
| 2025 | Town | DPW | Omnibus Budget | D |
| 2025 | Town | Facilities | Omnibus Budget | FC |
| 2025 | Town | Facilities | Omnibus Budget | D |
| 2025 | Town | Facilities | Omnibus Budget | CS |
| 2025 | Town | Facilities | Omnibus Budget | CS |
| 2025 | Town | Facilities | Articles | ARTE |
| 2025 | Town | Fire | Omnibus Budget | AMB |

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Town of Wayland Capital Planning
FY 2022 - FY2O26
Detail Exhibit
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[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits
2/8/2021 11:16 AM

| FinCom Considered Year | Department2 | Department | FinCom Considered | FinCom Considered unding Source |
| :---: | :---: | :---: | :---: | :---: |
| 2025 | Town | Fire | Omnibus Budget | AMB |
| 2025 | Town | Fire | Omnibus Budget | AMB |
| 2025 | Town | Fire | Omnibus Budget | AMB |
| 2025 | Town | Fire | Omnibus Budget | AMB |
| 2025 | Town | IT | Omnibus Budget | FC |
| 2025 | Town | IT | Omnibus Budget | FC |
| 2025 | Town | JCC | Omnibus Budget | FC |
| 2025 | Town | Recreation | Articles | CPA |
| 2025 | Schools | School - WHS | Omnibus Budget | FC |
| 2025 | Schools | School-WMS | Omnibus Budget | FC |
| 2026 | Town | DPW | Omnibus Budget | CC |
| 2026 | Town | DPW | Omnibus Budget | FC |
| 2026 | Town | DPW | Omnibus Budget | FC |
| 2026 | Town | Facilities | Omnibus Budget | FC |
| 2026 | Town | Facilities | Omnibus Budget | FC |
| 2026 | Town | Fire | Omnibus Budget | D |
| 2026 | Town | Fire | Omnibus Budget | AMB |
| 2026 | Town | Fire | Omnibus Budget | AMB |
| 2026 | Town | IT | Omnibus Budget | CS |
| 2026 | Town | Recreation | Articles | CPA |
| 2026 | Water | Water Fund | Omnibus Budget | WRD |
| 2026 | Schools | School - HH | Omnibus Budget | FC |

## Town of Wayland Capital Planning <br> FY 2022 - FY2026

Detail Exhibit
[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits
2/8/2021 11:16 AM


Grand Total

|  |  |
| :--- | ---: |
|  | Sum of FinCom <br> Considered |
| Project/Asset Description | Amount |
| Town wide road reconstruction | 600,000 |
| Stormwater Management | 50,000 |
| Sidewalk improvements | 50,000 |
| Heavy Equipment Replacement- H20 | 275,000 |
| Library Lower Level Rehab - Design | 50,000 |
| Public Safety Building Exterior Painting/Sealing | 135,000 |
| CON Conservation Truck Replacement | 62,000 |
| Additional Funding FS\#2 | 485,429 |
| Additional Funding FS\#2 - surplus bond funding | 89,571 |
| Loker Recreation Construction | $3,288,618$ |
| Ambulance | 345,000 |
| Breathing Apparatus | 95,000 |
| Extrication tools | 65,000 |
| Fire Vehicle (car 2) | 67,000 |
| Network and Wireless Elementary Schools | 320,000 |
| Public Safety Records CAD/EMS Software | 285,000 |
| Improvement to public safety radio system | 350,000 |
| In-car video recording equipment replacement | 50,000 |
| Middle School Back Fields - Design | 50,000 |
| Vehicles-Utility Truck W9 LCF | 200,000 |
| Water Main River Road Design | 100,000 |
| CH Replacement of Fire Alarm Control Panel/Smoke Detection | 43,700 |


|  | Sum of FinCom <br> Considered <br> Amount |
| :--- | ---: |
| Project/Asset Description | 62,100 |
| CH Replacement of Backpack/Coat Rack System | 45,000 |
| HH Replacement of Backpack/Coat Rack System | 75,000 |
| HH Replacement of Chair Lift | 30,000 |
| WHS Voice Lift System | 45,000 |
| LO Replacement of Backpack/Coat Rack System | 43,700 |
| LO Replacement of Fire Alarm Control Panel/Smoke Detection | 40,000 |
| Two Forms of Egress Doors to Outside for Rooms 20 and 21 | 85,000 |
| WMS Voice Lift System | 564,000 |
| WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 350,000 |
| School Additional Space Needs due to COVID | 25,000 |
| Land Management Enhancement work | 600,000 |
| Town wide road reconstruction | 100,000 |
| Compactor Replacement | 300,000 |
| Heavy Equipment Replacement- H40 | 95,000 |
| Light Trucks-P60 Utility | 150,000 |
| Route 2O South Landfill Cap Repurpose - Design | 150,000 |
| Sidewalk improvements | 100,000 |
| Public Safety Building Parking and Drive Maintenance | 50,000 |
| Vehicles - Motor pool | 300,000 |
| High School Refurbishment-2 | $5,581,000$ |
| COA New Construction | 450,000 |
| Library ADA Improvements - construct |  |


|  |  |
| :--- | ---: |
|  | Sum of FinCom <br> Considered <br> Amount |
| Project/Asset Description | 110,000 |
| Library Exterior Painting / Sealing | 850,000 |
| Library HVAC system upgrade | 500,000 |
| Library Lower Level Rehab - Build | 275,000 |
| Library Wastewater Connection | 35,000 |
| Boat Replacement | 40,000 |
| Cardiac Monitor | 50,000 |
| Large Diameter Hose | 30,000 |
| Forestry Skid | 195,000 |
| Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS | 82,000 |
| Disaster Recovery as a Service ( DraaS ) Implementation | 150,000 |
| Replace dispatch console at PSB | 25,000 |
| Middle School / Old DPW Site-Study | 200,000 |
| Playground Maintenance - ADA | 250,000 |
| Transfer Water Campbell to Chamberlain Design | $1,040,000$ |
| Water Main River Road Construction | 500,000 |
| MWRA-Permitting | 25,250 |
| CH Repair and Replacement of Boilers and Boiler System | 212,500 |
| CH Installation of HVAC Air Conditioning | 50,000 |
| HH Continue Replacement of Asbestos Tiles with VCT | 39,000 |
| HH Repair and Replacement of Boilers and Boiler System | 93,500 |
| WHS Replacement of Communication Controls/Intercom System | 47,500 |
| WHS Resurface of Field House Gym Track |  |


|  |  |
| :--- | ---: |
|  | Sum of FinCom <br> Considered <br> Amount |
| Project/Asset Description | 50,000 |
| WHS One New Mini Bus for Athletics | 94,300 |
| WHS Replacement of Field House Fire Alarm Control Panel/Smoke Detection | 53,000 |
| LO Repair and Replacement of Boilers and Boiler System | 100,000 |
| LO Continue Replacement of Asbestos Tiles with VCT | 198,000 |
| LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | 56,000 |
| WMS Repair and Replacement of Boilers and Boiler System | 50,000 |
| WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 94,300 |
| WMS Replacement of Fire Alarm Control Panel/Smoke Detection | 336,000 |
| WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 184,800 |
| WMS Repair of Exterior Wall and Receiving Dock Damage | 100,000 |
| WMS Science Classrooms Cabinetry | 50,000 |
| Elementary Classroom cabinet replacement | $1,500,000$ |
| LO/CH Modular Classrooms - Construct | 30,000 |
| Open Space and Recreation Plan | 600,000 |
| Town wide road reconstruction | 300,000 |
| Heavy Equipment Replacement- H14 | 230,000 |
| Heavy Equipment Replacement- Sweeper H-17 | 95,000 |
| Light Trucks-H6-Dump Truck | 175,000 |
| Bucket truck | 500,000 |
| Route 20 South Landfill Cap Restoration - Construction | 100,000 |
| Library RFID Tagging | 85,000 |
| Public Safety Building HVAC Upgrade-Planning |  |


|  |  |
| :--- | ---: |
|  | Sum of FinCom <br> Considered |
| Project/Asset Description | Amount |
| Transfer Station Improvements | 60,000 |
| Vehicles - Motor pool | 50,000 |
| Town Building Exterior Painting / Sealing | 125,000 |
| Town Building Interior Renovations 1 | 125,000 |
| Town Building Interior Renovations 2 | 125,000 |
| Town Building mechanical / electrical improvement-2 | $1,360,000$ |
| Town Building Parking and Drive Maintenance | 85,000 |
| Town Building Window and Door Replacement | $1,155,000$ |
| Personal Protective Equipment - Turn out Gear | 130,000 |
| Thermal Imaging cameras | 65,000 |
| Pump Replacement Forestry | 25,000 |
| Firewall replacement | 90,000 |
| Network and Wireless Replacement High School | 180,000 |
| Library New Server | 25,000 |
| Equipment for a secondard PSAP | 100,000 |
| Playground Maintenance - ADA | 200,000 |
| CH Voice Lift System | 65,000 |
| CH Installation of HVAC Air Conditioning : \$548,000 will be paid by WSCP | 850,000 |
| CH Repair and Replacement of Boilers and Boiler System | 101,000 |
| HH Continue Replacement of Asbestos Tiles with VCT | 50,000 |
| HH Repair and Replacement of Boilers and Boiler System | 156,000 |
| HH Voice Lift System | 45,000 |


|  |  |
| :--- | ---: |
|  | Sum of FinCom <br> Considered <br> Amount |
| Project/Asset Description | 137,500 |
| WHS Interior and Exterior Wall and Ceiling | 90,600 |
| WHS Floor, Tile and Carpet | 38,500 |
| WHS parking and lighting | 140,000 |
| LO Continue Replacement of Asbestos Tiles with VCT | 45,000 |
| LO Voice Lift System | 212,000 |
| LO Repair and Replacement of Boilers and Boiler System | - |
| WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 224,000 |
| WMS Repair and Replacement of Boilers and Boiler System | 500,000 |
| WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 114,000 |
| WMS Interior and Exterior Walls and Ceiling Repairs | 900,000 |
| Snake Brook dam rehabilitation | 600,000 |
| Town wide road reconstruction | 175,000 |
| Heavy Equipment Replacement- H9 Trackless 2018 | 150,000 |
| Heavy Equipment Replacement-Screen Plant | 150,000 |
| Sidewalk improvements | 500,000 |
| Route 20 South Landfill Cap Repurpose - Construction | 50,000 |
| TS Transfer Station Garage Replacement | 850,000 |
| Public Safety Building HVAC Upgrade-Construction | 65,000 |
| DPW Reseal and Stripe parking area | 100,000 |
| DPW Wash Bay Rehabilitation | $2,000,000$ |
| Municipal Parcel | 28,000 |


|  |  |
| :--- | ---: |
|  | Sum of FinCom <br> Considered <br> Amount |
| Project/Asset Description | 70,000 |
| Fire Vehicle - (Chief vehicle) | 70,000 |
| Fire Vehicle - Car 1 | 39,000 |
| Ambulance Stretcher \& stairchair | 60,000 |
| SCBA air packs | 180,000 |
| Datacenter Infrastructure Replacement or Mitigation | 120,000 |
| Web Site Redesign and Migration | 100,000 |
| Building Security and video equipment | 200,000 |
| Playground Maintenance - ADA | 55,000 |
| WHS One New Mini Bus for Athletics | 444,400 |
| WMS parking and lighting | 600,000 |
| Town wide road reconstruction | 275,000 |
| Equipment H-18 Dump Truck | 85,000 |
| Equipment P-57 Gang Mower | 60,000 |
| Vehicles - Motor pool | 250,000 |
| DPW Facilities Rehabilitation and Upgrades | 775,000 |
| Fire Vehicle - Pumper 2 | 385,000 |
| Fire Vehicle - Ambulance | 60,000 |
| Communication Equipment | 280,000 |
| Video Monitoring and Mgmt. System | 200,000 |
| Playground Maintenance - ADA | $5,000,000$ |
| MWRA-Construction | 135,000 |
| HH Installation of HVAC Air Conditioning |  |


|  | Sum of FinCom <br> Considered |
| :--- | ---: |
| Project/Asset Description | Amount |
| LO Installation of HVAC Air Conditioning | 105,000 |
| WMS Replace Courtyard Windows | 471,500 |
| WMS Roadways and Sidewalks | 416,392 |
| (blank) | $\mathbf{4 8 , 7 5 1 , 1 6 0}$ |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022-FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
| 2/8/2021 11:16 AM |  |  |  |  |  | 5,044,392 | 2026 |
|  |  |  |  |  |  | 28,900,000 | 2027+ |
|  |  |  |  |  |  | 98,997,261 | Total |
|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental <br> Request <br> Amount $700,000$ | Departmental Requested Year |
| 1a | DPW | Town wide road reconstruction | 2021 | Infrastructure |  |  | 2021 |
| 1b | DPW | Town wide road reconstruction | 2022 | Infrastructure |  | - | 2021 |
| 2 | DPW | Town wide road reconstruction | 2021 | Infrastructure |  | 635,000 | 2022 |
| 3 | DPW | Town wide road reconstruction | 2021 | Infrastructure |  | 667,000 | 2023 |
| 4 | DPW | Town wide road reconstruction | 2021 | Infrastructure |  | 700,000 | 2024 |
| 5 | DPW | Town wide road reconstruction | 2021 | Infrastructure |  | 735,000 | 2025 |
| 6 | DPW | Transfer Station Improvement | 2021 | Infrastructure |  | - | N/A |
| 7 | DPW | Heavy Equipment Replacement- Sweeper H-17 | 2021 | Equipment |  | 230,000 | 2024 |
| 8 | DPW | Heavy Equipment Replacement-P-59 Tractor | 2021 | Equipment |  | 95,000 | 2021 |
| 9 | DPW | Heavy Equipment Replacement- H9 Trackless 2018 | 2021 | Equipment |  | 175,000 | 2025 |
| 10 | DPW | Heavy Equipment Replacement-Screen Plant | 2021 | Equipment |  | 150,000 | 2025 |
| 11 | DPW | Heavy Equipment Replacement- H15 | 2021 | Equipment |  | 250,000 | 2021 |
| 12 | DPW | Heavy Equipment Replacement- H14 | 2021 | Equipment |  | 275,000 | 2022 |
| 13 | DPW | Heavy Equipment Replacement- H40 | 2021 | Equipment |  | 300,000 | 2023 |
| 14 | DPW | Heavy Equipment Replacement- H20 | 2021 | Equipment |  | 300,000 | 2024 |
| 15 | DPW | Light Trucks-P50 Pickup | 2021 | Equipment |  | 65,000 | 2021 |
| 16 | DPW | Light Trucks-H6-Dump Truck | 2021 | Equipment |  | 95,000 | 2023 |
| 17 | DPW | Light Trucks-H2-Utility Truck | 2021 | Equipment |  | 95,000 | 2024 |
| 18 | DPW | Light Trucks-P53 Dump Truck | 2021 | Equipment |  | 95,000 | 2025 |
| 19 | DPW | Light Trucks-E2 SUV | 2021 | Equipment |  | 44,000 | 2021 |
| 20 | DPW | Light Trucks-P60 Utility | 2021 | Equipment |  | 95,000 | 2022 |
| 21 | DPW | Light Trucks-Dump H7 | 2021 | Equipment |  | 95,000 | 2023 |
| 22 | DPW | Route 20 South Landfill Cap Restoration - Design | 2021 | Land Improvement |  | - | N/A |
| 23 | DPW | Route 20 South Landfill Cap Restoration - Construction | 2021 | Land Improvement |  | 500,000 | 2023 |
| 24 | DPW | Route 20 South Landfill Cap Repurpose - Design | 2021 | Land Improvement |  | 150,000 | 2023 |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental <br> Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022-FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
| 2/8/2021 11:16 AM |  |  |  |  |  | 5,044,392 | 2026 |
|  |  |  |  |  |  | 28,900,000 | 2027+ |
|  |  |  |  |  |  | 98,997,261 | Total |
|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 25 | DPW | Route 20 South Landfill Cap Repurpose - Construction | 2021 | Land Improvement |  | 500,000 | 2024 |
| 26 | DPW | Compactor Replacement | 2021 | Equipment |  | 100,000 | 2022 |
| 27 | DPW | Compactor Replacement | 2021 | Equipment |  | 60,000 | 2024 |
| 28 | DPW | Potter / Stonebridge Road Bridge Design / Const | 2021 | Land Improvement |  | 450,000 | 2021 |
| 29 | DPW | Stormwater Management | 2021 | Land Improvement |  | 150,000 | 2021 |
| 30 | DPW | Stormwater Management | 2021 | Land Improvement |  | 150,000 | 2022 |
| 31 | DPW | Stormwater Management | 2021 | Land Improvement |  | 250,000 | 2024 |
| 32 | DPW | Brine System | 2021 | Land Improvement |  | 150,000 | 2023 |
| 33 | DPW | Cemetery Capital Improvements | 2021 | Land Improvement |  | - | N/A |
| 34 | DPW | Old Sudbury Road Design - Free Cash | 2021 | Land Improvement |  | - | N/A |
| 35 | DPW | Old Sudbury Road Design / Const | 2021 | Land Improvement |  | - | N/A |
| 36 | Town Clerk | Voting Machines | 2021 | Equipment |  | - | N/A |
| 37 | Police | In-car video recording equipment replacement | 2021 | Equipment |  | 50,000 | 2022 |
| 38 | Police | In-car computers replacement | 2021 | Equipment |  | 45,000 | 2023 |
| 39 | Police | Replace department isued firearms | 2021 | Equipment |  | 37,000 | 2026 |
| 40 | JCC | Wireless Alarm | 2021 | Equipment |  | - | N/A |
| 41 | JCC | Public Safety radio replacement | 2021 | Equipment |  | 247,000 | 2021 |
| 42 | JCC | Improvement to Reeves Hill site (fiber \& equip) | 2021 | Infrastructure |  | 45,000 | 2021 |
| 43 | JCC | Improvement to public safety radio system | 2021 | Equipment |  | 350,000 | 2022 |
| 44 | JCC | Purchase and install repeaters at Alternative site | 2021 | Equipment |  | - | N/A |
| 45 | JCC | Replace dispatch console at PSB | 2021 | Equipment |  | 150,000 | 2023 |
| 46 | JCC | Equipment for a secondard PSAP | 2021 | Equipment |  | 100,000 | 2024 |
| 47 | Facilities | High School Wastewater Plant 1 | 2021 | Building repair |  | 140,000 | 2021 |
| 48 | Facilities | High School Wastewater Plant 2 | 2021 | Building repair |  | - | N/A |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental <br> Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022-FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
| 2/8/2021 11:16 AM |  |  |  |  |  | 5,044,392 | 2026 |
|  |  |  |  |  |  | 28,900,000 | 2027+ |
|  |  |  |  |  |  | 98,997,261 | Total |
|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 49 | Facilities | Light Duty Truck with lift gate | 2021 | Equipment |  | - | N/A |
| 50 | Facilities | Department vehicle (small SUV) | 2021 | Equipment |  | - | N/A |
| 51 | Conservation | John Deere Flail mower attachment | 2021 | Equipment |  | - | N/A |
| 52 | Conservation | Snake Brook dam rehabilitation | 2021 | Infrastructure |  | 900,000 | 2023 |
| 53 | Facilities | Library Rotunda Window Replacement | 2021 | Building repair |  | - | N/A |
| 54a | Facilities | Library ADA Improvements - design \& doors | 2021 | Building repair |  | 450,000 | 2021 |
| 54b | Facilities | Library ADA Improvements - construct | 2022 | Building repair |  | 450,000 | 2023 |
| 55 | Facilities | Library Wastewater Connection | 2021 | Building repair |  | 275,000 | 2023 |
| 56 | Facilities | Library HVAC system upgrade | 2021 | Building repair |  | 850,000 | 2023 |
| 57 | Facilities | Library Main Door | 2021 | Building repair |  | - | N/A |
| 58a | Facilities | Library Lower Level Rehab - Design | 2021 | Building repair |  | 50,000 | 2022 |
| 58b | Facilities | Library Lower Level Rehab - Build | 2021 | Building repair |  | 500,000 | 2023 |
| 59 | Facilities | Library Exterior Painting / Sealing | 2021 | Building repair |  | 110,000 | 2023 |
| 60 | Facilities | Town Building Renovations | 2021 | Building repair |  | - | N/A |
| 61 | Facilities | Library New Building | 2021 | New construction |  | 28,900,000 | 2027 |
| 62 | Facilities | Library RFID Tagging | 2021 | Equipment |  | 100,000 | 2024 |
| 63 | IT | Library New Server | 2021 | Equipment |  | 25,000 | 2024 |
| 64 | Facilities | Town Building Window and Door Replacement | 2021 | Building repair |  | 1,155,000 | 2022 |
| 65a | Facilities | Town Building Interior Renovations 1 | 2021 | Building repair |  | 125,000 | 2023 |
| 65b | Facilities | Town Building Interior Renovations 2 | 2021 | Building repair |  | 125,000 | 2024 |
| 66 | Facilities | Town Building Exterior Painting / Sealing | 2021 | Building repair |  | 125,000 | 2023 |
| 67 | Facilities | Town Building Parking and Drive Maintenance | 2021 | Building repair |  | 85,000 | 2024 |
| 68 | Facilities | Town Building mechanical / electrical improvement-2 | 2021 | Building repair |  | 1,360,000 | 2023 |
| 69 | Facilities | Public Safety Building Painting | 2021 | Building repair |  | - | N/A |
| 70 | Facilities | Public Safety Building HVAC Upgrade-Planning | 2021 | Building repair |  | 85,000 | 2024 |


| Town of Wayland Capital Planning |  |  |  | Departmental <br> Request <br> Subtotals by <br> Year |
| :---: | :--- | :--- | :--- | :--- | :---: | :---: |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
| 2/8/2021 11:16 AM |  |  |  |  |  | 5,044,392 | 2026 |
|  |  |  |  |  |  | 28,900,000 | 2027+ |
|  |  |  |  |  |  | 98,997,261 | Total |
|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority <br> Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 93 | IT | Datacenter Infrastructure Replacement or Mitigation | 2021 | Equipment |  | 180,000 | 2025 |
| 94 | Fire | Fire Vehicle (car 2) | 2021 | Vehicles |  | 67,000 | 2022 |
| 95 | Fire | Ambulance Power load system | 2021 | Equipment |  | 30,000 | 2021 |
| 96 | Fire | Fire Vehicle - Pumper 1 | 2021 | Vehicles |  | 700,000 | 2021 |
| 97 | Fire | Ambulance | 2021 | Vehicles |  | 345,000 | 2022 |
| 98 | Fire | Extrication tools | 2021 | Equipment |  | 65,000 | 2022 |
| 99 | Fire | Breathing Apparatus | 2021 | Equipment |  | 95,000 | 2022 |
| 100 | Fire | Boat Replacement | 2021 | Equipment |  | 35,000 | 2023 |
| 101 | IT | Public Safety Records CAD/EMS Software | 2021 | Equipment |  | 285,000 | 2022 |
| 102 | Fire | Large Diameter Hose | 2021 | Equipment |  | 50,000 | 2023 |
| 103 | Fire | Cardiac Monitor | 2021 | Equipment |  | 40,000 | 2023 |
| 104 | Fire | Fire Vehicle - Pumper 2 | 2021 | Vehicles |  | 775,000 | 2026 |
| 105 | Fire | Equipment - Detection meters | 2021 | Equipment |  | 28,000 | 2025 |
| 106 | Fire | Fire Vehicle - (Chief vehicle) | 2021 | Vehicles |  | 70,000 | 2024 |
| 107 | Fire | Thermal Imaging cameras | 2021 | Equipment |  | 65,000 | 2024 |
| 108 | Fire | Personal Protective Equipment - Turn out Gear | 2021 | Equipment |  | 130,000 | 2024 |
| 109 | Fire | Fire Vehicle - Car 1 | 2021 | Vehicles |  | 70,000 | 2025 |
| 110 | Facilities | Loker Recreation Construction | 2021 | Land Improvement |  | 3,288,618 | 2022 |
| 111 | Recreation | 205 Main St / Old DPW Site (design) | 2021 | Land Improvement |  | - | N/A |
| 112 | Recreation | Middle School / Old DPW Site (constr) | 2021 | Land Improvement |  | - | N/A |
| 113a | Recreation | Alpine Field Design | 2021 | Land Improvement |  | 50,000 | 2025 |
| 113b | Recreation | Alpine Field Constr | 2021 | Land Improvement |  | 200,000 | 2026 |
| 114 | Recreation | Cow Common | 2021 | Land Improvement |  | - | N/A |
| 115a | Recreation | Claypit Baseball / PG - Design | 2021 | Land Improvement |  | 50,000 | 2023 |
| 115b | Recreation | Claypit Baseball / PG - Construction | 2021 | Land Improvement |  | 500,000 | 2024 |
| 116a | Recreation | Claypit Rectangular Field - Design | 2021 | Land Improvement |  | 50,000 | 2023 |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022-FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
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|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority <br> Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 116b | Recreation | Claypit Rectangular Field - Construction | 2021 | Land Improvement |  | 500,000 | 2024 |
| 117a | Recreation | Riverview Baseball - Design | 2021 | Land Improvement |  | 60,000 | 2024 |
| 117b | Recreation | Riverview Baseball - Constructions | 2021 | Land Improvement |  | 565,000 | 2025 |
| 118 | Recreation | Greenways - design | 2021 | Land Improvement |  | 25,000 | 2026 |
| 119a | Recreation | Playground Maintenance - ADA | 2021 | Land Improvement |  | 3,500 | 2021 |
| 119b | Recreation | Playground Maintenance - ADA | 2021 | Land Improvement |  | 200,000 | 2023 |
| 119c | Recreation | Playground Maintenance - ADA | 2021 | Land Improvement |  | 200,000 | 2024 |
| 119d | Recreation | Playground Maintenance - ADA | 2021 | Land Improvement |  | 200,000 | 2025 |
| 119e | Recreation | Playground Maintenance - ADA | 2021 | Land Improvement |  | 200,000 | 2026 |
| 120 | School - CH | CH Installation of HVAC Air Conditioning | 2021 | Building repair |  | 212,500 | 2023 |
| 121a | School-CH | CH Installation of HVAC Air Conditioning : \$548,000 will be paid by WSCP | 2021 | Building repair |  | 850,000 | 2024 |
| 122 | School-CH | CH Replacement of Roof over Module Classroom Units and Gym | 2021 | Building repair |  | - | N/A |
| 123 | School-CH | CH Replacement of Roof over Module Classroom Units and Gym | 2021 | Building repair |  | 191,667 | 2022 |
| 124 | School-CH | CH Replacement of Roof over Module Classroom Units and Gym | 2021 | Building repair |  | - | N/A |
| 125 | School-CH | CH Replacement of Roof over Module Classroom Units and Gym | 2021 | Building repair |  | - | N/A |
| 126 | School-CH | CH Replacement of Communication Controls/Intercom System | 2021 | Equipment |  | - | N/A |
| 127 | School-CH | CH Replacement of Make up Air Handling Unit | 2021 | Equipment |  | 76,250 | 2021 |
| 128 | School-CH | CH Replacement of Food Service Refrigeration Equipment Replacement | 2021 | Equipment |  | - | N/A |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
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| Project Quick <br> Reference <br> Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental Request Amount | Departmental Requested Year |
| 129 | School - CH | CH Replacement of Backpack/Coat Rack System | 2021 | Equipment |  | 62,100 | 2022 |
| 130 | School - CH | CH Replacement of Network Switches and Wireless Access Points | 2021 | Equipment |  | - | N/A |
| 131 | School - CH | CH Replacement of Fire Alarm Control Panel/Smoke Detection | 2021 | Equipment |  | - | N/A |
| 132 | School - CH | CH Replacement of Fire Alarm Control Panel/Smoke Detection | 2021 | Equipment |  | 43,700 | 2022 |
| 133 | School - CH | CH Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 25,250 | 2023 |
| 134 | School - CH | CH Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 101,000 | 2024 |
| 135 | School - HH | HH Continue Replacement of Asbestos Tiles with VCT | 2021 | Building repair |  | 100,000 | 2023 |
| 136 | School - HH | HH Installation of HVAC Air Conditioning | 2021 | Building repair |  | 135,000 | 2024 |
| 137 | School - HH | HH Installation of HVAC Air Conditioning | 2021 | Building repair |  | 540,000 | 2025 |
| 138 | School - HH | HH Replacement of Roof Over Module Classroom Units | 2021 | Building repair |  | - | N/A |
| 139 | School - HH | HH Replacement of Roof Over Module Classroom Units | 2021 | Building repair |  | 191,667 | 2022 |
| 140 | School-HH | HH Replacement of Fire Alarm Control Panel/Smoke Detection | 2021 | Equipment |  | - | N/A |
| 141 | School - HH | HH Replacement of Communication Controls/Intercom System | 2021 | Equipment |  | - | N/A |
| 142 | School - HH | HH Replacement of Backpack/Coat Rack System | 2021 | Equipment |  | 45,000 | 2022 |
| 143 | School - HH | HH Replacement of Network Switches and Wireless Access Points | 2021 | Equipment |  | - | N/A |
| 144 | School - HH | HH Replacement of Chair Lift | 2021 | Equipment |  | - | N/A |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental <br> Requested Year |
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| FY 2022 - FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
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| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority <br> Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 145 | School - HH | HH Replacement of Chair Lift | 2021 | Equipment |  | - | N/A |
| 146 | School-HH | HH Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 39,000 | 2023 |
| 147 | School - HH | HH Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 156,000 | 2024 |
| 148 | School - WHS | WHS Resurface of Field House Gym Track | 2021 | Building repair |  | - | N/A |
| 149 | School - WHS | WHS Resurface of Field House Gym Track | 2021 | Building repair |  | 47,500 | 2023 |
| 150 | School - WHS | WHS Replacement of Network Switches and Wireless Access Points | 2021 | Equipment |  | - | N/A |
| 151 | School - WHS | WHS Replacement of Communication Controls/Intercom System | 2021 | Equipment |  | - | N/A |
| 152 | School - WHS | WHS Replacement of Communication Controls/Intercom System | 2021 | Equipment |  | 93,500 | 2023 |
| 153 | School - WHS | WHS High School Athletic Preferred Improvement Plan | 2021 | Land Improvement |  | - | N/A |
| 154a | School - WHS | WHS High School Athletic Preferred Improvement Plan Reposition and Improvements to North Fields - Design | 2021 | Land Improvement |  | - | N/A |
| 154b | School - WHS | WHS High School Athletic Preferred Improvement Plan Reposition and Improvements to North Fields Construct | 2021 | Land Improvement |  | 2,000,000 | 2022 |
| 155 | School - LO | LO Resurface Gym Floor | 2021 | Building repair |  | - | N/A |
| 156 | School - LO | LO Continue Replacement of Asbestos Tiles with VCT | 2021 | Building repair |  | 100,000 | 2023 |
| 157 | School - LO | LO Continue Replacement of Asbestos Tiles with VCT | 2021 | Building repair |  | 140,000 | 2024 |
| 158 | School - LO | LO Continue Replacement of Asbestos Tiles with VCT | 2021 | Building repair |  | - | N/A |
| 159 | School - LO | LO Installation of HVAC Air Conditioning | 2021 | Building repair |  | 105,000 | 2024 |
| 160 | School - LO | LO Installation of HVAC Air Conditioning | 2021 | Building repair |  | 420,000 | 2025 |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.x\|sx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
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|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental Request Amount | Departmental Requested Year |
| 161 | School - LO | LO Replacement of Roof and Addition of Insulation | 2021 | Building repair |  | 1,500,000 | 2021 |
| 162 | School-LO | LO Replacement of Communication Controls/Intercom System | 2021 | Equipment |  | - | N/A |
| 163 | School - LO | LO Replacement of Make Up Air Handling Unit | 2021 | Equipment |  | 67,500 | 2021 |
| 164 | School-LO | LO Replacement of Chair Lift | 2021 | Equipment |  | - | N/A |
| 165 | School-LO | LO Replacement of Backpack/Coat Rack System | 2021 | Equipment |  | 45,000 | 2022 |
| 166 | School-LO | LO Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 53,000 | 2022 |
| 167 | School-LO | LO Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 212,000 | 2023 |
| 168 | School-LO | LO Replacement of Network Switches and Wireless Access Points | 2021 | Equipment |  | - | N/A |
| 169 | School-LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | 2021 | Land Improvement |  | - | N/A |
| 170 | School-LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | 2021 | Land Improvement |  | 198,000 | 2022 |
| 171 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 2021 | Building repair |  | 250,000 | 2022 |
| 172 | School-WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 2021 | Building repair |  | 250,000 | 2023 |
| 173 | School-WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 2021 | Building repair |  | 250,000 | 2024 |
| 174 | School-WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 2021 | Building repair |  | - | N/A |
| 175 | School - WMS | WMS Resurface Gym Floor \& Design | 2021 | Building repair |  | - | N/A |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental <br> Requested Year |
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| FY 2022 - FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
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| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental Request Amount | Departmental <br> Requested Year |
| 176 | School - WMS | WMS Repair of Exterior Wall and Receiving Dock Damage | 2021 | Building repair |  | - | N/A |
| 177 | School - WMS | WMS Repair of Exterior Wall and Receiving Dock Damage | 2021 | Building repair |  | 184,800 | 2023 |
| 178 | School - WMS | WMS Replacement of Roof Over Grade 6,Tech Ed, Stage and Art Classrooms | 2021 | Building repair |  | - | N/A |
| 179 | School - WMS | WMS Replacement of Roof Over Grade 6,Tech Ed, Stage and Art Classrooms | 2021 | Building repair |  | 191,667 | 2022 |
| 180 | School - WMS | WMS Replace Courtyard Windows | 2021 | Building repair |  | - | N/A |
| 181 | School - WMS | WMS Replace Courtyard Windows | 2021 | Building repair |  | 471,500 | 2025 |
| 182 | School - WMS | WMS Modify Existing Stage | 2021 | Building repair |  | - | N/A |
| 183 | School - WMS | WMS Modify Existing Stage | 2021 | Building repair |  | - | N/A |
| 184 | School - WMS | WMS Replacement of Communication Controls/Intercom System | 2021 | Equipment |  | - | N/A |
| 185 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 2021 | Equipment |  | 50,000 | 2022 |
| 186 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 2021 | Equipment |  | 500,000 | 2023 |
| 187 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 2021 | Equipment |  | - | N/A |
| 188 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 2021 | Equipment |  | - | N/A |
| 189 | School - WMS | WMS Replacement or Refurbishment of Lockers | 2021 | Equipment |  | - | N/A |
| 190 | School - WMS | WMS Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 56,000 | 2022 |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
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| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority <br> Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 191 | School - WMS | WMS Repair and Replacement of Boilers and Boiler System | 2021 | Equipment |  | 224,000 | 2023 |
| 192 | School - WMS | WMS Replacement of Fire Alarm Control Panel/Smoke Detection | 2021 | Equipment |  | - | N/A |
| 193 | School - WMS | WMS Replacement of Fire Alarm Control Panel/Smoke Detection | 2021 | Equipment |  | 94,300 | 2022 |
| 194 | IT | DW Replacement of Core Network Switches | 2021 | Equipment |  | - | N/A |
| 195 | School - Multiple | DW Development of Bus Parking - | 2021 | Land Improvement |  | - | N/A |
| 196 | Facilities | DW Replacement of Maintenance Vehicles | 2021 | Vehicles |  | - | N/A |
| 197 | Facilities | DW Replacement of Maintenance Vehicles | 2021 | Vehicles |  | - | N/A |
| 198 | Water Fund | Vehicles-Utility Truck W9 LCF | 2021 | Vehicles |  | 200,000 | 2022 |
| 199 | Water Fund | Vehicles-Utility Truck W2 F350 | 2021 | Vehicles |  | 95,000 | 2025 |
| 200 | Water Fund | Gate Valve Exercising Trailer | 2021 | Equipment |  | 75,000 | 2021 |
| 201 | Water Fund | Water Main Sedgemeadow 2 | 2021 | Infrastructure |  | - | N/A |
| 202 | Water Fund | Water Main River Road Design | 2021 | Infrastructure |  | 100,000 | 2022 |
| 203 | Water Fund | Water Main River Road Construction | 2021 | Infrastructure |  | 1,040,000 | 2023 |
| 204 | Water Fund | Water Main Cochituate Apts. | 2021 | Infrastructure |  | 1,500,000 | 2025 |
| 205 | Water Fund | Filter Media | 2021 | Infrastructure |  | 1,500,000 | 2024 |
| 206 | Water Fund | Ozone Upgrades | 2021 | Equipment |  | 450,000 | 2024 |
| 207 | Water Fund | Transfer Water Campbell to Chamberlain Design | 2021 | Infrastructure |  | 250,000 | 2023 |
| 208 | Water Fund | Transfer Water Campbell to Chamberlain Construction | 2021 | Infrastructure |  | 2,500,000 | 2024 |
| 209 | Water Fund | Campbell Manganese Removal | 2021 | Infrastructure |  | - | N/A |
| 210 | Water Fund | Second Water Tank Design | 2021 | Building repair |  | 250,000 | 2024 |
| 211 | Water Fund | Treatment Plant Improvements | 2021 | Infrastructure |  | - | N/A |
| 212 | Water Fund | Second Water Tank Construction | 2021 | Building repair |  | 2,500,000 | 2025 |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental <br> Requested Year |
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| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental <br> Request <br> Amount | Departmental <br> Requested Year |
| 213 | Wastewater | Membrane Replacement | 2021 | Infrastructure |  | 150,000 | 2024 |
| 214 | Wastewater | Membrane Replacement | 2021 | Infrastructure |  | 150,000 | 2025 |
| 215 | Wastewater | Vehicle Replacement | 2021 | Vehicles |  | 50,000 | 2026 |
| 216 | JCC | Public Safety Software | 2021 | Equipment |  | - | N/A |
| 217 | School - Multiple | LO/CH Modular Classrooms - Design | 2021 | New construction |  | 100,000 | 2021 |
| 218 | School - Multiple | LO/CH Modular Classrooms - Construct | 2021 | New construction |  | 1,000,000 | 2022 |
| 219 | School - Multiple | LO/CH/HH Replacement of Backpack/Coat Rack System | 2021 | Equipment |  | - | N/A |
| 220 | School - Multiple | CH/HH/WMS Replacement of Roof over Module Classroom Units and Gym | 2021 | Building repair |  | - | N/A |
| 221 | School - Multiple | CH/WMS Replacement of Fire Alarm Control Panel/Smoke Detection | 2021 | Equipment |  | - | N/A |
| 222 | School - CH | CH Refrigeration | 2021 | Equipment |  | 100,000 | 2022 |
| 223 | School-CH | CH Voice Lift System | 2021 | Equipment |  | 65,000 | 2022 |
| 224 | School - WHS | WHS Sound System | 2021 | Equipment |  | 40,000 | 2021 |
| 225 | School - WHS | WHS Voice Lift System | 2021 | Equipment |  | 30,000 | 2021 |
| 226 | School - WHS | WHS Voice Lift System | 2021 | Equipment |  | 30,000 | 2022 |
| 227 | School - WHS | WHS Interior and Exterior Wall and Ceiling | 2021 | Building repair |  | 137,500 | 2025 |
| 228 | School - WHS | WHS Floor, Tile and Carpet | 2021 | Building repair |  | 90,200 | 2025 |
| 229 | School - WHS | WHS parking and lighting | 2021 | Building repair |  | 38,500 | 2025 |
| 230 | School - LO | LO Voice Lift System | 2021 | Equipment |  | 45,000 | 2022 |
| 231 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier | 2021 | Building repair |  | - | N/A |
| 232 | School - WMS | WMS Science Classrooms Cabinetry | 2021 | Equipment |  | 100,000 | 2022 |
| 233 | School - WMS | WMS Interior and Exterior Walls and Ceiling Repairs | 2021 | Building repair |  | 114,400 | 2025 |
| 234 | School - WMS | WMS Auditorium and Sound System | 2021 | Equipment |  | - | N/A |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
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| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 235 | School - WMS | WMS Voice Lift System | 2021 | Equipment |  | 85,000 | 2022 |
| 236 | School - WMS | WMS parking and lighting | 2021 | Building repair |  | 444,400 | 2025 |
| 237 | School-HH | HH Replacement of cooling unit and replacement of dry area | 2021 | Equipment |  | 70,000 | 2021 |
| 238 | School - HH | HH Voice Lift System | 2021 | Equipment |  | 45,000 | 2022 |
| 239 | Facilities | Covid-19-Ventilation | 2021 | Building repair |  | - | N/A |
| 240 | DPW | Town wide road reconstruction | 2022 | Infrastructure |  | 772,000 | 2026 |
| 241 | DPW | Sidewalk improvements | 2022 | Infrastructure |  | 150,000 | 2022 |
| 242 | DPW | Sidewalk improvements | 2022 | Infrastructure |  | 150,000 | 2023 |
| 243 | DPW | Sidewalk improvements | 2022 | Infrastructure |  | 150,000 | 2024 |
| 244 | DPW | Sidewalk improvements | 2022 | Infrastructure |  | 150,000 | 2025 |
| 245 | DPW | Sidewalk improvements | 2022 | Infrastructure |  | 150,000 | 2026 |
| 246 | DPW | Bucket truck | 2022 | Equipment |  | 175,000 | 2024 |
| 247 | DPW | Equipment H-32 Wackler | 2022 | Equipment |  | 80,000 | 2026 |
| 248 | DPW | Equipment H-18 Dump Truck | 2022 | Equipment |  | 275,000 | 2026 |
| 249 | DPW | Equipment P-57 Gang Mower | 2022 | Equipment |  | 85,000 | 2026 |
| 250 | DPW | Stormwater System/Management Improvements | 2022 | Infrastructure |  | 250,000 | 2026 |
| 251 | DPW | Radio System Upgrades | 2022 | Equipment |  | 125,000 | 2026 |
| 252 | BOS | Harvester for Ponds | 2022 | Equipment |  | 127,600 | 2022 |
| 253 | Police | Replace mobile radar systems | 2022 | Equipment |  | 21,000 | 2024 |
| 254 | Police | Replace department issued Officer Taser systems | 2022 | Equipment |  | 42,500 | 2025 |
| 255 | JCC | Building Security and video equipment | 2022 | Equipment |  | 100,000 | 2025 |
| 256a | Conservation | Land Management Enhancement work | 2022 | Other |  | 25,000 | 2023 |
| 256b | Conservation | Land Management Enhancement work | 2022 | Other |  | 25,000 | 2025 |
| 256c | Conservation | Land Management Enhancement work | 2022 | Other |  | 4,000 | 2026 |
| 257 | Conservation | Open Space and Recreation Plan | 2022 | Other |  | 30,000 | 2024 |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022-FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
| 2/8/2021 11:16 AM |  |  |  |  |  | 5,044,392 | 2026 |
|  |  |  |  |  |  | 28,900,000 | 2027+ |
|  |  |  |  |  |  | 98,997,261 | Total |
|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority Category | Departmental <br> Request <br> Amount | Departmental Requested Year |
| 258 | Conservation | Open Space Acquisition | 2022 | Other |  | 450,000 | 2024 |
| 259 | Conservation | Pheasant Run Fitness Trail | 2022 | Land Improvement |  | 115,000 | 2026 |
| 260 | Wastewater | Low Pressure Sewer Replacement-Design | 2022 | Infrastructure |  | 150,000 | 2024 |
| 261 | Wastewater | Low Pressure Sewer Replacement-Construction | 2022 | Infrastructure |  | 1,500,000 | 2025 |
| 262 | Water Fund | MWRA-Permitting | 2022 | Infrastructure |  | 500,000 | 2023 |
| 263 | Water Fund | MWRA-Design | 2022 | Infrastructure |  | 500,000 | 2024 |
| 264 | Water Fund | MWRA-Construction | 2022 | Infrastructure |  | 5,000,000 | 2025 |
| 265 | Fire | Forestry Skid | 2022 | Equipment |  | 30,000 | 2023 |
| 266 | Fire | Pump Replacement Forestry | 2022 | Equipment |  | 25,000 | 2024 |
| 267 | Fire | Ambulance Stretcher \& stairchair | 2022 | Equipment |  | 39,000 | 2025 |
| 268 | Fire | SCBA air packs | 2022 | Equipment |  | 60,000 | 2025 |
| 269 | Fire | Fire Vehicle - Ambulance | 2022 | Vehicles |  | 385,000 | 2026 |
| 270 | Fire | Communication Equipment | 2022 | Equipment |  | 60,000 | 2026 |
| 271 | IT | Document Mgmt and Plan Review Phase 2 | 2022 | Equipment |  | 190,000 | 2024 |
| 272 | IT | Web Site Redesign and Migration | 2022 | Equipment |  | 120,000 | 2024 |
| 273 | IT | Video Monitoring and Mgmt. System | 2022 | Equipment |  | 280,000 | 2026 |
| 274 | Recreation | Middle School / Old DPW Site-Study | 2022 | Land Improvement |  | 50,000 | 2022 |
| 275 | Recreation | Middle School Back Fields - Design | 2022 | Land Improvement |  | 50,000 | 2022 |
| 276 | Recreation | Middle School Back Fields - Construction | 2022 | Land Improvement |  | 750,000 | 2023 |
| 277 | Recreation | Wayland Community Rowing - Storage | 2022 | Land Improvement |  | 25,000 | 2023 |
| 278 | Facilities | Vehicles - Motor pool | 2022 | Equipment |  | 60,000 | 2026 |
| 279 | Facilities | CON Conservation Truck Replacement | 2022 | Vehicles |  | 62,000 | 2022 |
| 280 | Facilities | Loker Elementary Roof Solar | 2022 | Building Repair |  | 850,000 | 2022 |
| 281a | Facilities | Additional Funding FS\#2 | 2022 | Building Repair |  | 575,000 | 2022 |
| 281b | Facilities | Additional Funding FS\#2 - surplus bond funding | 2023 | Building Repair |  | - | N/A |
| 282 | Facilities | High School Refurbishment-2 | 2022 | Infrastructure |  | 300,000 | 2022 |


| Town of Wayland Capital Planning |  |  |  |  |  | Departmental Request Subtotals by Year | Departmental Requested Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  |  |  |  | 15,155,319 | 2022 |
| Project Data |  |  |  |  |  | 18,333,550 | 2023 |
|  |  |  |  |  |  | 14,778,000 | 2024 |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xIsx]FinCom Summary Exhibits |  |  |  |  |  | 16,786,000 | 2025 |
| 2/8/2021 11:16 AM |  |  |  |  |  | 5,044,392 | 2026 |
|  |  |  |  |  |  | 28,900,000 | 2027+ |
|  |  |  |  |  |  | 98,997,261 | Total |
|  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | Fiscal Year first added to 5-year Plan | Project Category | Priority <br> Category | Departmental Request Amount | Departmental Requested Year |
| 283 | Facilities | DPW Wash Bay Rehabilitation | 2022 | Building Repair |  | 100,000 | 2025 |
| 284 | Facilities | TS Transfer Station Garage Replacement | 2022 | Building Repair |  | 50,000 | 2025 |
| 285 | Facilities | DPW Facilities Rehabilitation and Upgrades | 2022 | Building repair |  | 250,000 | 2026 |
| 286 | Facilities | TS Transfer Station Garage Replacement | 2022 | Building repair |  | 450,000 | 2026 |
| 287 | School - Multiple | Elementary Classroom cabinet replacement | 2022 | Equipment |  | 50,000 | 2022 |
| 288 | School - LO | LO Replacement of Fire Alarm Control Panel/Smoke Detection | 2022 | Equipment |  | 43,700 | 2022 |
| 289 | School - WHS | WHS One New Mini Bus for Athletics | 2022 | Vehicles |  | 50,000 | 2022 |
| 290 | School - WHS | WHS Replacement of Field House Fire Alarm Control Panel/Smoke Detection | 2022 | Equipment |  | 94,300 | 2022 |
| 291 | School - WMS | WMS Roadways and Sidewalks | 2022 | Infrastructure |  | 416,392 | 2026 |
| 292 | School - WHS | WHS One New Mini Bus for Athletics | 2022 | Vehicles |  | 55,000 | 2025 |
| 293 | School - Multiple | Custodial Equipment Storage | 2022 | Building repair |  | - | N/A |
| 294 | School - HH | HH Continue Replacement of Asbestos Tiles with VCT | 2022 | Building repair |  | - | N/A |
| 295 | School - LO | Two Forms of Egress Doors to Outside for Rooms 20 and 21 | 2022 | Building repair |  | - | N/A |
| 296 | School - Multiple | School Additional Space Needs due to COVID | 2022 | New construction |  | - | N/A |
|  |  |  |  |  |  |  |  |


| Town of Wayland Capital Planning |  |  | TA/SC Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xIsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | TA/SC <br> Recommended Amount | TA/SC <br> Recommended Year | TA/SC <br> Recommended <br> Funding Source | FinCom Considered Amount | FinCom Considered Year | FinCom <br> Considered Funding Source |
| 1a | DPW | Town wide road reconstruction | 600,000 | 2021 | CC | 250,000 | 2021 | CC |
| 1b | DPW | Town wide road reconstruction | - | 2021 | FC | 350,000 | 2021 | FC |
| 2 | DPW | Town wide road reconstruction | 600,000 | 2022 | CC | 600,000 | 2022 | CC |
| 3 | DPW | Town wide road reconstruction | 600,000 | 2023 | CC | 600,000 | 2023 | CC |
| 4 | DPW | Town wide road reconstruction | 600,000 | 2024 | CC | 600,000 | 2024 | CC |
| 5 | DPW | Town wide road reconstruction | 600,000 | 2025 | CC | 600,000 | 2025 | CC |
| 6 | DPW | Transfer Station Improvement | - | N/A | N/A | - | N/A | N/A |
| 7 | DPW | Heavy Equipment Replacement- Sweeper H-17 | 230,000 | 2024 | FC | 230,000 | 2024 | FC |
| 8 | DPW | Heavy Equipment Replacement-P-59 Tractor | 95,000 | 2021 | FC | 95,000 | 2021 | FC |
| 9 | DPW | Heavy Equipment Replacement- H9 Trackless 2018 | 175,000 | 2025 | FC | 175,000 | 2025 | FC |
| 10 | DPW | Heavy Equipment Replacement-Screen Plant | 150,000 | 2025 | FC | 150,000 | 2025 | FC |
| 11 | DPW | Heavy Equipment Replacement- H15 | 250,000 | 2021 | D | 250,000 | 2021 | D |
| 12 | DPW | Heavy Equipment Replacement- H14 | 275,000 | 2022 | FC | 300,000 | 2024 | FC |
| 13 | DPW | Heavy Equipment Replacement- H40 | 300,000 | 2023 | FC | 300,000 | 2023 | FC |
| 14 | DPW | Heavy Equipment Replacement- H20 | 300,000 | 2024 | FC | 275,000 | 2022 | D |
| 15 | DPW | Light Trucks-P50 Pickup | 65,000 | 2021 | FC | 65,000 | 2021 | FC |
| 16 | DPW | Light Trucks-H6-Dump Truck | 95,000 | 2024 | FC | 95,000 | 2024 | FC |
| 17 | DPW | Light Trucks-H2-Utility Truck | - | N/A | N/A | - | N/A | N/A |
| 18 | DPW | Light Trucks-P53 Dump Truck | - | N/A | N/A | - | N/A | N/A |
| 19 | DPW | Light Trucks-E2 SUV | 44,000 | 2021 | FC | 44,000 | 2021 | FC |
| 20 | DPW | Light Trucks-P60 Utility | 95,000 | 2023 | FC | 95,000 | 2023 | FC |
| 21 | DPW | Light Trucks-Dump H7 | - | N/A | N/A | - | N/A | N/A |
| 22 | DPW | Route 20 South Landfill Cap Restoration - Design | - | N/A | N/A | - | N/A | N/A |
| 23 | DPW | Route 20 South Landfill Cap Restoration - Construction | 500,000 | 2024 | D | 500,000 | 2024 | D |
| 24 | DPW | Route 20 South Landfill Cap Repurpose - Design | 150,000 | 2023 | FC | 150,000 | 2023 | FC |


| Town of Wayland Capital Planning |  |  | TA/SC <br> Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022-FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick <br> Reference Number | Department | Project/Asset Description | TA/SC <br> Recommended Amount | TA/SC <br> Recommended Year | TA/SC <br> Recommended <br> Funding Source | FinCom Considered Amount | FinCom Considered Year | FinCom <br> Considered Funding Source |
| 25 | DPW | Route 20 South Landfill Cap Repurpose - Construction | 500,000 | 2025 | D | 500,000 | 2025 | D |
| 26 | DPW | Compactor Replacement | 100,000 | 2023 | FC | 100,000 | 2023 | FC |
| 27 | DPW | Compactor Replacement | - | N/A | N/A | - | N/A | N/A |
| 28 | DPW | Potter / Stonebridge Road Bridge Design / Const | 450,000 | 2021 | D | 450,000 | 2021 | D |
| 29 | DPW | Stormwater Management | 150,000 | 2021 | FC | 150,000 | 2021 | FC |
| 30 | DPW | Stormwater Management | 50,000 | 2022 | FC | 50,000 | 2022 | FC |
| 31 | DPW | Stormwater Management | - | N/A | N/A | - | N/A | N/A |
| 32 | DPW | Brine System | - | N/A | N/A | - | N/A | N/A |
| 33 | DPW | Cemetery Capital Improvements | - | N/A | N/A | - | N/A | N/A |
| 34 | DPW | Old Sudbury Road Design - Free Cash | - | N/A | N/A | - | N/A | N/A |
| 35 | DPW | Old Sudbury Road Design / Const | 1,200,000 | 2023 | D | 325,000 | 2021 | D |
| 36 | Town Clerk | Voting Machines | - | N/A | N/A | - | N/A | N/A |
| 37 | Police | In-car video recording equipment replacement | 50,000 | 2022 | FC | 50,000 | 2022 | FC |
| 38 | Police | In-car computers replacement | - | N/A | N/A | - | N/A | N/A |
| 39 | Police | Replace department isued firearms | - | N/A | N/A | - | N/A | N/A |
| 40 | JCC | Wireless Alarm | - | N/A | N/A | - | N/A | N/A |
| 41 | JCC | Public Safety radio replacement | 247,000 | 2021 | FC | 247,000 | 2021 | FC |
| 42 | JCC | Improvement to Reeves Hill site (fiber \& equip) | 45,000 | 2021 | FC | 45,000 | 2021 | FC |
| 43 | JCC | Improvement to public safety radio system | 350,000 | 2022 | FC | 350,000 | 2022 | FC |
| 44 | JCC | Purchase and install repeaters at Alternative site | - | N/A | N/A | - | N/A | N/A |
| 45 | JCC | Replace dispatch console at PSB | 150,000 | 2023 | CS | 150,000 | 2023 | CS |
| 46 | JCC | Equipment for a secondard PSAP | 100,000 | 2024 | CS | 100,000 | 2024 | CS |
| 47 | Facilities | High School Wastewater Plant 1 | 140,000 | 2021 | D | 140,000 | 2021 | D |
| 48 | Facilities | High School Wastewater Plant 2 | - | N/A | N/A | - | N/A | N/A |


| Town of Wayland Capital Planning |  |  | TA/SC <br> Recommended <br> Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | TA/SC <br> Recommended <br> Amount | TA/SC <br> Recommended Year | TA/SC <br> Recommended <br> Funding Source | FinCom Considered Amount | FinCom Considered Year | FinCom Considered Funding Source |
| 49 | Facilities | Light Duty Truck with lift gate | - | N/A | N/A | - | N/A | N/A |
| 50 | Facilities | Department vehicle (small SUV) | - | N/A | N/A | - | N/A | N/A |
| 51 | Conservation | John Deere Flail mower attachment | - | N/A | N/A | - | N/A | N/A |
| 52 | Conservation | Snake Brook dam rehabilitation | 900,000 | 2025 | D | 900,000 | 2025 | D |
| 53 | Facilities | Library Rotunda Window Replacement | - | N/A | N/A | - | N/A | N/A |
| 54a | Facilities | Library ADA Improvements - design \& doors | 450,000 | 2021 | CPA | 110,000 | 2021 | CPA |
| 54b | Facilities | Library ADA Improvements - construct | 450,000 | 2023 | ARTE | 450,000 | 2023 | ARTE |
| 55 | Facilities | Library Wastewater Connection | 275,000 | 2023 | ARTE | 275,000 | 2023 | ARTE |
| 56 | Facilities | Library HVAC system upgrade | 850,000 | 2023 | ARTE | 850,000 | 2023 | ARTE |
| 57 | Facilities | Library Main Door | - | N/A | N/A | - | N/A | N/A |
| 58a | Facilities | Library Lower Level Rehab - Design | 50,000 | 2022 | FC | 50,000 | 2022 | FC |
| 58b | Facilities | Library Lower Level Rehab - Build | 500,000 | 2023 | ARTE | 500,000 | 2023 | ARTE |
| 59 | Facilities | Library Exterior Painting / Sealing | 110,000 | 2023 | ARTE | 110,000 | 2023 | ARTE |
| 60 | Facilities | Town Building Renovations | - | N/A | N/A | - | N/A | N/A |
| 61 | Facilities | Library New Building | 28,900,000 | 2027 | ARTE | 28,900,000 | 2027 | ARTE |
| 62 | Facilities | Library RFID Tagging | 100,000 | 2024 | FC | 100,000 | 2024 | FC |
| 63 | IT | Library New Server | 25,000 | 2024 | CS | 25,000 | 2024 | CS |
| 64 | Facilities | Town Building Window and Door Replacement | 1,155,000 | 2024 | ARTE | 1,155,000 | 2024 | ARTE |
| 65a | Facilities | Town Building Interior Renovations 1 | 125,000 | 2024 | ARTE | 125,000 | 2024 | ARTE |
| 65b | Facilities | Town Building Interior Renovations 2 | 125,000 | 2024 | ARTE | 125,000 | 2024 | ARTE |
| 66 | Facilities | Town Building Exterior Painting / Sealing | 125,000 | 2024 | ARTE | 125,000 | 2024 | ARTE |
| 67 | Facilities | Town Building Parking and Drive Maintenance | 85,000 | 2024 | ARTE | 85,000 | 2024 | ARTE |
| 68 | Facilities | Town Building mechanical / electrical improvement-2 | 1,360,000 | 2024 | ARTE | 1,360,000 | 2024 | ARTE |
| 69 | Facilities | Public Safety Building Painting | - | N/A | N/A | - | N/A | N/A |
| 70 | Facilities | Public Safety Building HVAC Upgrade-Planning | 85,000 | 2024 | FC | 85,000 | 2024 | FC |


| Town of Wayland Capital Planning |  |  | TA/SC Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick <br> Reference <br> Number | Department | Project/Asset Description | TA/SC Recommended Amount | TA/SC Recommended Year | TA/SC Recommended Funding Source | FinCom Considered Amount | FinCom Considered Year | FinCom Considered Funding Source |
| 71 | Facilities | Fire Station \# 2 Renovations | - | N/A | N/A | - | N/A | N/A |
| 72 | Facilities | PSB Exterior Painting / Sealing | - | N/A | N/A | - | N/A | N/A |
| 73 | Facilities | Depot Repairs | - | N/A | N/A | - | N/A | N/A |
| 74 | Facilities | Public Safety Building HVAC Upgrade-Construction | 850,000 | 2025 | D | 850,000 | 2025 | D |
| 75 | Facilities | Public Safety Building Exterior Painting/Sealing | 135,000 | 2022 | FC | 135,000 | 2022 | FC |
| 76 | Facilities | Public Safety Building Parking and Drive Maintenance | 100,000 | 2023 | FC | 100,000 | 2023 | FC |
| 77a | Facilities | Vehicles - Motor pool | 37,000 | 2021 | FC | 37,000 | 2021 | FC |
| 77b | Facilities | Vehicles - Motor pool | 50,000 | 2023 | FC | 50,000 | 2023 | FC |
| 77c | Facilities | Vehicles - Motor pool | 50,000 | 2024 | FC | 50,000 | 2024 | FC |
| 78 | Facilities | Transfer Station Improvements | 60,000 | 2024 | FC | 60,000 | 2024 | FC |
| 79 | Facilities | Public Safety Building Parking and Driveway | - | N/A | N/A | - | N/A | N/A |
| 80 | Facilities | COA Design | - | N/A | N/A | - | N/A | N/A |
| 81 | Facilities | COA New Construction | 5,581,000 | 2023 | ARTE | 5,581,000 | 2023 | ARTE |
| 82 | Facilities | Municipal Parcel | 2,000,000 | 2025 | ARTE | 2,000,000 | 2025 | ARTE |
| 83 | Facilities | DPW Reseal and Stripe parking area | 65,000 | 2025 | CS | 65,000 | 2025 | CS |
| 84 | IT | Permitting Software | 120,000 | 2021 | FC | 70,000 | 2021 | FC |
| 85 | IT | Network and Wireless Replacement TH \& PS | 126,000 | 2021 | FC | 126,000 | 2021 | FC |
| 86 | IT | Library Phones | 32,000 | 2021 | FC | 32,000 | 2021 | FC |
| 87 | IT | Network and Wireless Elementary Schools | 320,000 | 2022 | FC | 320,000 | 2022 | FC |
| 88 | IT | Document Management \$ Tyler Content Mgmt | - | N/A | N/A | - | N/A | N/A |
| 89 | IT | Disaster Recovery as a Service ( DraaS ) Implementation | 82,000 | 2023 | CS | 82,000 | 2023 | CS |
| 90 | IT | Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS | 195,000 | 2023 | FC | 195,000 | 2023 | FC |
| 91 | IT | Network and Wireless Replacement High School | 180,000 | 2024 | FC | 180,000 | 2024 | FC |
| 92 | IT | Firewall replacement | 90,000 | 2024 | FC | 90,000 | 2024 | FC |




| Town of Wayland Capital Planning |  |  | TA/SC Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick <br> Reference <br> Number | Department | Project/Asset Description | TA/SC Recommended Amount | TA/SC Recommended Year | TA/SC Recommended Funding Source | FinCom Considered Amount | FinCom Considered Year | inCom Considered Funding Source |
| 129 | School - CH | CH Replacement of Backpack/Coat Rack System | 62,100 | 2023 | FC | 62,100 | 2022 | FC |
| 130 | School-CH | CH Replacement of Network Switches and Wireless Access Points | - | N/A | N/A | - | N/A | N/A |
| 131 | School - CH | CH Replacement of Fire Alarm Control Panel/Smoke Detection | - | N/A | N/A | - | N/A | N/A |
| 132 | School-CH | CH Replacement of Fire Alarm Control Panel/Smoke Detection | 43,700 | 2022 | FC | 43,700 | 2022 | FC |
| 133 | School - CH | CH Repair and Replacement of Boilers and Boiler System | 25,250 | 2023 | FC | 25,250 | 2023 | FC |
| 134 | School-CH | CH Repair and Replacement of Boilers and Boiler System | 101,000 | 2024 | ARTE | 101,000 | 2024 | ARTE |
| 135 | School - HH | HH Continue Replacement of Asbestos Tiles with VCT | 50,000 | 2023 | FC | 50,000 | 2023 | FC |
| 136 | School - HH | HH Installation of HVAC Air Conditioning | 135,000 | 2026 | FC | 135,000 | 2026 | FC |
| 137 | School-HH | HH Installation of HVAC Air Conditioning | - | N/A | N/A | - | N/A | N/A |
| 138 | School - HH | HH Replacement of Roof Over Module Classroom Units | - | N/A | N/A | - | N/A | N/A |
| 139 | School-HH | HH Replacement of Roof Over Module Classroom Units | - | N/A | N/A | - | N/A | N/A |
| 140 | School-HH | HH Replacement of Fire Alarm Control Panel/Smoke Detection | - | N/A | N/A | - | N/A | N/A |
| 141 | School-HH | HH Replacement of Communication Controls/Intercom System | - | N/A | N/A | - | N/A | N/A |
| 142 | School - HH | HH Replacement of Backpack/Coat Rack System | 45,000 | 2023 | FC | 45,000 | 2022 | FC |
| 143 | School-HH | HH Replacement of Network Switches and Wireless Access Points | - | N/A | N/A | - | N/A | N/A |
| 144 | School - HH | HH Replacement of Chair Lift | - | N/A | N/A | 75,000 | 2022 | FC |



| Town of Wayland Capital Planning |  |  | TA/SC Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
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| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick <br> Reference <br> Number | Department | Project/Asset Description | TA/SC Recommended Amount | TA/SC Recommended Year | TA/SC Recommended Funding Source | FinCom <br> Considered <br> Amount | FinCom Considered Year | FinCom Considered Funding Source |
| 161 | School - LO | LO Replacement of Roof and Addition of Insulation | 4,150,000 | 2021 | D | 3,800,000 | 2021 | ARTE |
| 162 | School-LO | LO Replacement of Communication Controls/Intercom System | - | N/A | N/A | - | N/A | N/A |
| 163 | School-LO | LO Replacement of Make Up Air Handling Unit | 150,000 | 2021 | D | 500,000 | 2021 | ARTL |
| 164 | School-LO | LO Replacement of Chair Lift | - | N/A | N/A | - | N/A | N/A |
| 165 | School-LO | LO Replacement of Backpack/Coat Rack System | 45,000 | 2023 | FC | 45,000 | 2022 | FC |
| 166 | School-LO | LO Repair and Replacement of Boilers and Boiler System | 53,000 | 2023 | FC | 53,000 | 2023 | FC |
| 167 | School-LO | LO Repair and Replacement of Boilers and Boiler System | 212,000 | 2024 | ARTE | 212,000 | 2024 | ARTE |
| 168 | School-LO | LO Replacement of Network Switches and Wireless Access Points | - | N/A | N/A | - | N/A | N/A |
| 169 | School - LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | - | N/A | N/A | - | N/A | N/A |
| 170 | School-LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | 198,000 | 2023 | ARTE | 198,000 | 2023 | ARTE |
| 171 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 900,000 | 2022 | D | 564,000 | 2022 | D |
| 172 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | - | 2023 | D | 336,000 | 2023 | D |
| 173 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | - | 2024 | FC | - | 2024 | FC |
| 174 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | - | N/A | N/A | - | N/A | N/A |
| 175 | School - WMS | WMS Resurface Gym Floor \& Design | - | N/A | N/A | - | N/A | N/A |


| Town of Wayland Capital Planning |  |  | TA/SC <br> Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
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| FY 2022-FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | TA/SC <br> Recommended Amount | TA/SC <br> Recommended Year | TA/SC <br> Recommended <br> Funding Source | FinCom Considered Amount | FinCom Considered Year | FinCom <br> Considered Funding Source |
| 176 | School - WMS | WMS Repair of Exterior Wall and Receiving Dock Damage | - | N/A | N/A | - | N/A | N/A |
| 177 | School - WMS | WMS Repair of Exterior Wall and Receiving Dock Damage | 184,800 | 2023 | ARTE | 184,800 | 2023 | ARTE |
| 178 | School - WMS | WMS Replacement of Roof Over Grade 6,Tech Ed, Stage and Art Classrooms | - | N/A | N/A | - | N/A | N/A |
| 179 | School - WMS | WMS Replacement of Roof Over Grade 6,Tech Ed, Stage and Art Classrooms | - | N/A | N/A | - | N/A | N/A |
| 180 | School - WMS | WMS Replace Courtyard Windows | - | N/A | N/A | - | N/A | N/A |
| 181 | School - WMS | WMS Replace Courtyard Windows | 471,500 | 2026 | FC | 471,500 | 2026 | FC |
| 182 | School - WMS | WMS Modify Existing Stage | - | N/A | N/A | - | N/A | N/A |
| 183 | School - WMS | WMS Modify Existing Stage | - | N/A | N/A | - | N/A | N/A |
| 184 | School - WMS | WMS Replacement of Communication Controls/Intercom System | - | N/A | N/A | - | N/A | N/A |
| 185 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 50,000 | 2023 | FC | 50,000 | 2023 | FC |
| 186 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | 500,000 | 2024 | ARTE | 500,000 | 2024 | ARTE |
| 187 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | - | N/A | N/A | - | N/A | N/A |
| 188 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System | - | N/A | N/A | - | N/A | N/A |
| 189 | School - WMS | WMS Replacement or Refurbishment of Lockers | - | N/A | N/A | - | N/A | N/A |
| 190 | School - WMS | WMS Repair and Replacement of Boilers and Boiler System | 56,000 | 2023 | FC | 56,000 | 2023 | FC |


| Town of Wayland Capital Planning |  |  | TA/SC <br> Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
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| FY 2022-FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | TA/SC <br> Recommended <br> Amount | TA/SC <br> Recommended <br> Year | $\begin{gathered} \text { TA/SC } \\ \text { Recommended } \\ \text { Funding Source } \end{gathered}$ | FinCom Considered Amount | FinCom Considered Year | FinCom <br> Considered Funding Source |
| 191 | School - WMS | WMS Repair and Replacement of Boilers and Boiler System | 224,000 | 2024 | ARTE | 224,000 | 2024 | ARTE |
| 192 | School - WMS | WMS Replacement of Fire Alarm Control Panel/Smoke Detection | - | N/A | N/A | - | N/A | N/A |
| 193 | School - WMS | WMS Replacement of Fire Alarm Control Panel/Smoke Detection | 94,300 | 2023 | FC | 94,300 | 2023 | FC |
| 194 | IT | DW Replacement of Core Network Switches | - | N/A | N/A | - | N/A | N/A |
| 195 | School - Multiple | DW Development of Bus Parking - | - | N/A | N/A | - | N/A | N/A |
| 196 | Facilities | DW Replacement of Maintenance Vehicles | - | N/A | N/A | - | N/A | N/A |
| 197 | Facilities | DW Replacement of Maintenance Vehicles | - | N/A | N/A | - | N/A | N/A |
| 198 | Water Fund | Vehicles-Utility Truck W9 LCF | 200,000 | 2022 | WR | 200,000 | 2022 | WR |
| 199 | Water Fund | Vehicles-Utility Truck W2 F350 | - | N/A | N/A | - | N/A | N/A |
| 200 | Water Fund | Gate Valve Exercising Trailer | 75,000 | 2021 | WR | 75,000 | 2021 | WR |
| 201 | Water Fund | Water Main Sedgemeadow 2 | - | N/A | N/A | - | N/A | N/A |
| 202 | Water Fund | Water Main River Road Design | 100,000 | 2022 | WR | 100,000 | 2022 | WR |
| 203 | Water Fund | Water Main River Road Construction | 1,040,000 | 2023 | WR | 1,040,000 | 2023 | WR |
| 204 | Water Fund | Water Main Cochituate Apts. | - | N/A | N/A | - | N/A | N/A |
| 205 | Water Fund | Filter Media | - | N/A | N/A | - | N/A | N/A |
| 206 | Water Fund | Ozone Upgrades | - | N/A | N/A | - | N/A | N/A |
| 207 | Water Fund | Transfer Water Campbell to Chamberlain Design | 250,000 | 2023 | WR | 250,000 | 2023 | WR |
| 208 | Water Fund | Transfer Water Campbell to Chamberlain Construction | - | N/A | N/A | - | N/A | N/A |
| 209 | Water Fund | Campbell Manganese Removal | - | N/A | N/A | - | N/A | N/A |
| 210 | Water Fund | Second Water Tank Design | - | N/A | N/A | - | N/A | N/A |
| 211 | Water Fund | Treatment Plant Improvements | - | N/A | N/A | - | N/A | N/A |
| 212 | Water Fund | Second Water Tank Construction | - | N/A | N/A | - | N/A | N/A |


| Town of Wayland Capital Planning |  |  | TA/SC <br> Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | TA/SC <br> Recommended <br> Amount | TA/SC <br> Recommended Year | TA/SC <br> Recommended <br> Funding Source | FinCom Considered Amount | FinCom Considered Year | FinCom <br> Considered Funding Source |
| 213 | Wastewater | Membrane Replacement | - | N/A | N/A | - | N/A | N/A |
| 214 | Wastewater | Membrane Replacement | - | N/A | N/A | - | N/A | N/A |
| 215 | Wastewater | Vehicle Replacement | - | N/A | N/A | - | N/A | N/A |
| 216 | JCC | Public Safety Software | - | N/A | N/A | 135,000 | 2021 | FC |
| 217 | School - Multiple | LO/CH Modular Classrooms - Design | 200,000 | 2021 | FC | 200,000 | 2021 | FC |
| 218 | School - Multiple | LO/CH Modular Classrooms - Construct | 1,000,000 | 2023 | ARTE | 1,500,000 | 2023 | ARTE |
| 219 | School - Multiple | LO/CH/HH Replacement of Backpack/Coat Rack System | - | N/A | N/A | - | N/A | N/A |
| 220 | School - Multiple | CH/HH/WMS Replacement of Roof over Module Classroom Units and Gym | - | N/A | N/A | - | N/A | N/A |
| 221 | School - Multiple | CH/WMS Replacement of Fire Alarm Control Panel/Smoke Detection | - | N/A | N/A | - | N/A | N/A |
| 222 | School-CH | CH Refrigeration | - | N/A | N/A | - | N/A | N/A |
| 223 | School-CH | CH Voice Lift System | 65,000 | 2022 | FC | 65,000 | 2024 | FC |
| 224 | School - WHS | WHS Sound System | 40,000 | 2021 | FC | - | 2021 | FC |
| 225 | School - WHS | WHS Voice Lift System | 30,000 | 2021 | FC | 30,000 | 2021 | FC |
| 226 | School - WHS | WHS Voice Lift System | 30,000 | 2022 | FC | 30,000 | 2022 | FC |
| 227 | School - WHS | WHS Interior and Exterior Wall and Ceiling | 137,500 | 2024 | FC | 137,500 | 2024 | FC |
| 228 | School - WHS | WHS Floor, Tile and Carpet | 90,600 | 2024 | FC | 90,600 | 2024 | FC |
| 229 | School - WHS | WHS parking and lighting | 38,500 | 2024 | FC | 38,500 | 2024 | FC |
| 230 | School-LO | LO Voice Lift System | 45,000 | 2022 | FC | 45,000 | 2024 | FC |
| 231 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier | - | N/A | N/A | - | N/A | N/A |
| 232 | School - WMS | WMS Science Classrooms Cabinetry | 100,000 | 2023 | ARTE | 100,000 | 2023 | ARTE |
| 233 | School - WMS | WMS Interior and Exterior Walls and Ceiling Repairs | 114,000 | 2024 | ARTE | 114,000 | 2024 | ARTE |
| 234 | School - WMS | WMS Auditorium and Sound System | - | N/A | N/A | - | N/A | N/A |


| Town of Wayland Capital Planning |  |  | TA/SC <br> Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
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| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick Reference Number | Department | Project/Asset Description | TA/SC <br> Recommended <br> Amount | TA/SC <br> Recommended Year | TA/SC <br> Recommended Funding Source | FinCom <br> Considered <br> Amount | FinCom Considered Year | FinCom <br> Considered Funding Source |
| 235 | School - WMS | WMS Voice Lift System | 85,000 | 2022 | FC | 85,000 | 2022 | FC |
| 236 | School - WMS | WMS parking and lighting | 444,400 | 2025 | FC | 444,400 | 2025 | FC |
| 237 | School-HH | HH Replacement of cooling unit and replacement of dry area | 70,000 | 2021 | FC | 70,000 | 2021 | FC |
| 238 | School - HH | HH Voice Lift System | 45,000 | 2022 | FC | 45,000 | 2024 | FC |
| 239 | Facilities | Covid-19 - Ventilation | - | N/A | N/A | 115,000 | 2021 | N/A |
| 240 | DPW | Town wide road reconstruction | 600,000 | 2026 | CC | 600,000 | 2026 | CC |
| 241 | DPW | Sidewalk improvements | 50,000 | 2022 | FC | 50,000 | 2022 | FC |
| 242 | DPW | Sidewalk improvements | 150,000 | 2023 | FC | 150,000 | 2023 | FC |
| 243 | DPW | Sidewalk improvements | - | N/A | N/A | - | N/A | N/A |
| 244 | DPW | Sidewalk improvements | 150,000 | 2025 | FC | 150,000 | 2025 | FC |
| 245 | DPW | Sidewalk improvements | - | N/A | N/A | - | N/A | N/A |
| 246 | DPW | Bucket truck | 175,000 | 2024 | FC | 175,000 | 2024 | FC |
| 247 | DPW | Equipment H-32 Wackler | - | N/A | N/A | - | N/A | N/A |
| 248 | DPW | Equipment H-18 Dump Truck | 275,000 | 2026 | FC | 275,000 | 2026 | FC |
| 249 | DPW | Equipment P-57 Gang Mower | 85,000 | 2026 | FC | 85,000 | 2026 | FC |
| 250 | DPW | Stormwater System/Management Improvements | - | N/A | N/A | - | N/A | N/A |
| 251 | DPW | Radio System Upgrades | - | N/A | N/A | - | N/A | N/A |
| 252 | BOS | Harvester for Ponds | - | N/A | N/A | - | N/A | N/A |
| 253 | Police | Replace mobile radar systems | - | N/A | N/A | - | N/A | N/A |
| 254 | Police | Replace department issued Officer Taser systems | - | N/A | N/A | - | N/A | N/A |
| 255 | JCC | Building Security and video equipment | 100,000 | 2025 | FC | 100,000 | 2025 | FC |
| 256a | Conservation | Land Management Enhancement work | 25,000 | 2023 | FC | 25,000 | 2023 | FC |
| 256b | Conservation | Land Management Enhancement work | - | N/A | N/A | - | N/A | N/A |
| 256c | Conservation | Land Management Enhancement work | - | N/A | N/A | - | N/A | N/A |
| 257 | Conservation | Open Space and Recreation Plan | 30,000 | 2024 | FC | 30,000 | 2024 | FC |



| Town of Wayland Capital Planning |  |  | TA/SC Recommended Subtotals by Year | TA/SC <br> Recommended Year |  | FinCom Considered Amount | FinCom Subtotals by Year |  |
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| FY 2022 - FY2026 |  |  | 8,685,018 | 2022 |  | 8,396,118 | 2022 |  |
| Project Data |  |  | 16,058,250 | 2023 |  | 15,567,150 | 2023 |  |
|  |  |  | 8,628,600 | 2024 |  | 8,783,600 | 2024 |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  | 6,906,400 | 2025 |  | 6,906,400 | 2025 |  |
| 2/8/2021 11:16 AM |  |  | 9,097,892 | 2026 |  | 9,097,892 | 2026 |  |
|  |  |  | 28,900,000 | 2027+ |  | 28,900,000 | 2027+ |  |
|  |  |  | 78,276,160 | Total |  | 77,651,160 | Total |  |
|  |  |  |  |  |  |  |  |  |
| Project Quick <br> Reference Number | Department | Project/Asset Description | Recommended Amount | TA/SC Recommended Year | TA/SC Recommended Funding Source | FinCom Considered Amount | FinCom Considered Year | FinCom Considered Funding Source |
| 283 | Facilities | DPW Wash Bay Rehabilitation | 100,000 | 2025 | CS | 100,000 | 2025 | CS |
| 284 | Facilities | TS Transfer Station Garage Replacement | 50,000 | 2025 | FC | 50,000 | 2025 | FC |
| 285 | Facilities | DPW Facilities Rehabilitation and Upgrades | 250,000 | 2026 | FC | 250,000 | 2026 | FC |
| 286 | Facilities | TS Transfer Station Garage Replacement | - | N/A | N/A | - | N/A | N/A |
| 287 | School - Multiple | Elementary Classroom cabinet replacement | 50,000 | 2023 | FC | 50,000 | 2023 | FC |
| 288 | School-LO | LO Replacement of Fire Alarm Control Panel/Smoke Detection | 43,700 | 2022 | FC | 43,700 | 2022 | FC |
| 289 | School - WHS | WHS One New Mini Bus for Athletics | 50,000 | 2023 | FC | 50,000 | 2023 | FC |
| 290 | School - WHS | WHS Replacement of Field House Fire Alarm Control Panel/Smoke Detection | 94,300 | 2023 | FC | 94,300 | 2023 | FC |
| 291 | School - WMS | WMS Roadways and Sidewalks | 416,392 | 2026 | FC | 416,392 | 2026 | FC |
| 292 | School - WHS | WHS One New Mini Bus for Athletics | 55,000 | 2025 | FC | 55,000 | 2025 | FC |
| 293 | School - Multiple | Custodial Equipment Storage | - | N/A | N/A | - | N/A | N/A |
| 294 | School - HH | HH Continue Replacement of Asbestos Tiles with VCT | 50,000 | 2024 | FC | 50,000 | 2024 | FC |
| 295 | School-LO | Two Forms of Egress Doors to Outside for Rooms 20 and 21 | 40,000 | 2022 | FC | 40,000 | 2022 | FC |
| 296 | School - Multiple | School Additional Space Needs due to COVID | 350,000 | 2022 | FC | 350,000 | 2022 | FC |
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| Town of Wayland Capital Planning |  |  |  |  |  |
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| Town of Wayland Capital Planning |  |  |  |  |  |  |
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| FY 2022 - FY2026 |  |  |  |  |  |  |
| Project Data |  |  |  |  |  |  |
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| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  |  |
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| Project Quick <br> Reference Number | Department | Project/Asset Description | Amount Financed | Amortization <br> Period for Debt | First Year for Interest Payment | First Year for Principal Payment |
| 71 | Facilities | Fire Station \# 2 Renovations | N/A | N/A | N/A | N/A |
| 72 | Facilities | PSB Exterior Painting / Sealing | N/A | N/A | N/A | N/A |
| 73 | Facilities | Depot Repairs | N/A | N/A | N/A | N/A |
| 74 | Facilities | Public Safety Building HVAC Upgrade-Construction | 850,000 | 30 | 2026 | 2026 |
| 75 | Facilities | Public Safety Building Exterior Painting/Sealing | N/A | N/A | N/A | N/A |
| 76 | Facilities | Public Safety Building Parking and Drive Maintenance | N/A | N/A | N/A | N/A |
| 77a | Facilities | Vehicles - Motor pool | N/A | N/A | N/A | N/A |
| 77b | Facilities | Vehicles - Motor pool | N/A | N/A | N/A | N/A |
| 77c | Facilities | Vehicles - Motor pool | N/A | N/A | N/A | N/A |
| 78 | Facilities | Transfer Station Improvements | N/A | N/A | N/A | N/A |
| 79 | Facilities | Public Safety Building Parking and Driveway | N/A | N/A | N/A | N/A |
| 80 | Facilities | COA Design | N/A | N/A | N/A | N/A |
| 81 | Facilities | COA New Construction | 5,581,000 | 30 | 2024 | 2024 |
| 82 | Facilities | Municipal Parcel | 2,000,000 | 20 | 2026 | 2026 |
| 83 | Facilities | DPW Reseal and Stripe parking area | N/A | N/A | N/A | N/A |
| 84 | IT | Permitting Software | N/A | N/A | N/A | N/A |
| 85 | IT | Network and Wireless Replacement TH \& PS | N/A | N/A | N/A | N/A |
| 86 | IT | Library Phones | N/A | N/A | N/A | N/A |
| 87 | IT | Network and Wireless Elementary Schools | N/A | N/A | N/A | N/A |
| 88 | IT | Document Management \$ Tyler Content Mgmt | N/A | N/A | N/A | N/A |
| 89 | IT | Disaster Recovery as a Service ( DraaS ) Implementation | N/A | N/A | N/A | N/A |
| 90 | IT | Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS | N/A | N/A | N/A | N/A |
| 91 | IT | Network and Wireless Replacement High School | N/A | N/A | N/A | N/A |
| 92 | IT | Firewall replacement | N/A | N/A | N/A | N/A |



| Town of Wayland Capital Planning |  |  |  |  |  |
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| Town of Wayland Capital Planning |  |  |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Amount Financed | Amortization Period for Debt | First Year for Interest Payment | First Year for Principal Payment |
| 145 | School - HH | HH Replacement of Chair Lift | N/A | N/A | N/A | N/A |
| 146 | School - HH | HH Repair and Replacement of Boilers and Boiler System | N/A | N/A | N/A | N/A |
| 147 | School - HH | HH Repair and Replacement of Boilers and Boiler System | N/A | N/A | N/A | N/A |
| 148 | School-WHS | WHS Resurface of Field House Gym Track | N/A | N/A | N/A | N/A |
| 149 | School-WHS | WHS Resurface of Field House Gym Track | N/A | N/A | N/A | N/A |
| 150 | School - WHS | WHS Replacement of Network Switches and Wireless Access Points | N/A | N/A | N/A | N/A |
| 151 | School - WHS | WHS Replacement of Communication Controls/Intercom System | N/A | N/A | N/A | N/A |
| 152 | School - WHS | WHS Replacement of Communication Controls/Intercom System | N/A | N/A | N/A | N/A |
| 153 | School-WHS | WHS High School Athletic Preferred Improvement Plan | N/A | N/A | N/A | N/A |
| 154a | School-WHS | WHS High School Athletic Preferred Improvement Plan Reposition and Improvements to North Fields - Design | N/A | N/A | N/A | N/A |
| 154b | School-WHS | WHS High School Athletic Preferred Improvement Plan Reposition and Improvements to North Fields Construct | N/A | N/A | N/A | N/A |
| 155 | School - LO | LO Resurface Gym Floor | N/A | N/A | N/A | N/A |
| 156 | School-LO | LO Continue Replacement of Asbestos Tiles with VCT | 100,000 | 20 | 2024 | 2024 |
| 157 | School-LO | LO Continue Replacement of Asbestos Tiles with VCT | N/A | N/A | N/A | N/A |
| 158 | School-LO | LO Continue Replacement of Asbestos Tiles with VCT | N/A | N/A | N/A | N/A |
| 159 | School-LO | LO Installation of HVAC Air Conditioning | N/A | N/A | N/A | N/A |
| 160 | School-LO | LO Installation of HVAC Air Conditioning | N/A | N/A | N/A | N/A |


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| Project Quick <br> Reference Number | Department | Project/Asset Description | Amount <br> Financed | Amortization <br> Period for Debt | First Year for Interest Payment | First Year for Principal Payment |
| 161 | School - LO | LO Replacement of Roof and Addition of Insulation | 3,800,000 | 30 | 2022 | 2022 |
| 162 | School-LO | LO Replacement of Communication Controls/Intercom System | N/A | N/A | N/A | N/A |
| 163 | School-LO | LO Replacement of Make Up Air Handling Unit | 500,000 | 20 | 2022 | 2022 |
| 164 | School-LO | LO Replacement of Chair Lift | N/A | N/A | N/A | N/A |
| 165 | School-LO | LO Replacement of Backpack/Coat Rack System | N/A | N/A | N/A | N/A |
| 166 | School-LO | LO Repair and Replacement of Boilers and Boiler System | N/A | N/A | N/A | N/A |
| 167 | School-LO | LO Repair and Replacement of Boilers and Boiler System | 212,000 | 20 | 2025 | 2025 |
| 168 | School - LO | LO Replacement of Network Switches and Wireless Access Points | N/A | N/A | N/A | N/A |
| 169 | School-LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | N/A | N/A | N/A | N/A |
| 170 | School-LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | 198,000 | 20 | 2024 | 2024 |
| 171 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 564,000 | 20 | 2023 | 2023 |
| 172 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | 336,000 | 20 | 2024 | 2024 |
| 173 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | N/A | N/A | N/A | N/A |
| 174 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers | N/A | N/A | N/A | N/A |
| 175 | School-WMS | WMS Resurface Gym Floor \& Design | N/A | N/A | N/A | N/A |


| Town of Wayland Capital Planning |  |  |  |  |  |
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| Town of Wayland Capital Planning |  |  |  |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Amount Financed | Amortization Period for Debt | First Year for Interest Payment | First Year for Principal Payment |
| 235 | School - WMS | WMS Voice Lift System | N/A | N/A | N/A | N/A |
| 236 | School - WMS | WMS parking and lighting | N/A | N/A | N/A | N/A |
| 237 | School - HH | HH Replacement of cooling unit and replacement of dry area | N/A | N/A | N/A | N/A |
| 238 | School - HH | HH Voice Lift System | N/A | N/A | N/A | N/A |
| 239 | Facilities | Covid-19-Ventilation | N/A | N/A | N/A | N/A |
| 240 | DPW | Town wide road reconstruction | N/A | N/A | N/A | N/A |
| 241 | DPW | Sidewalk improvements | N/A | N/A | N/A | N/A |
| 242 | DPW | Sidewalk improvements | N/A | N/A | N/A | N/A |
| 243 | DPW | Sidewalk improvements | N/A | N/A | N/A | N/A |
| 244 | DPW | Sidewalk improvements | N/A | N/A | N/A | N/A |
| 245 | DPW | Sidewalk improvements | N/A | N/A | N/A | N/A |
| 246 | DPW | Bucket truck | N/A | N/A | N/A | N/A |
| 247 | DPW | Equipment H-32 Wackler | N/A | N/A | N/A | N/A |
| 248 | DPW | Equipment H-18 Dump Truck | N/A | N/A | N/A | N/A |
| 249 | DPW | Equipment P-57 Gang Mower | N/A | N/A | N/A | N/A |
| 250 | DPW | Stormwater System/Management Improvements | N/A | N/A | N/A | N/A |
| 251 | DPW | Radio System Upgrades | N/A | N/A | N/A | N/A |
| 252 | BOS | Harvester for Ponds | N/A | N/A | N/A | N/A |
| 253 | Police | Replace mobile radar systems | N/A | N/A | N/A | N/A |
| 254 | Police | Replace department issued Officer Taser systems | N/A | N/A | N/A | N/A |
| 255 | JCC | Building Security and video equipment | N/A | N/A | N/A | N/A |
| 256a | Conservation | Land Management Enhancement work | N/A | N/A | N/A | N/A |
| 256b | Conservation | Land Management Enhancement work | N/A | N/A | N/A | N/A |
| 256c | Conservation | Land Management Enhancement work | N/A | N/A | N/A | N/A |
| 257 | Conservation | Open Space and Recreation Plan | N/A | N/A | N/A | N/A |


| Town of Wayland Capital Planning |  |  |  |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Amount Financed | Amortization <br> Period for Debt | First Year for Interest Payment | First Year for Principal Payment |
| 258 | Conservation | Open Space Acquisition | N/A | N/A | N/A | N/A |
| 259 | Conservation | Pheasant Run Fitness Trail | N/A | N/A | N/A | N/A |
| 260 | Wastewater | Low Pressure Sewer Replacement-Design | N/A | N/A | N/A | N/A |
| 261 | Wastewater | Low Pressure Sewer Replacement-Construction | N/A | N/A | N/A | N/A |
| 262 | Water Fund | MWRA-Permitting | N/A | N/A | N/A | N/A |
| 263 | Water Fund | MWRA-Design | N/A | N/A | N/A | N/A |
| 264 | Water Fund | MWRA-Construction | 5,000,000 | 20 | 2027 | 2027 |
| 265 | Fire | Forestry Skid | N/A | N/A | N/A | N/A |
| 266 | Fire | Pump Replacement Forestry | N/A | N/A | N/A | N/A |
| 267 | Fire | Ambulance Stretcher \& stairchair | N/A | N/A | N/A | N/A |
| 268 | Fire | SCBA air packs | N/A | N/A | N/A | N/A |
| 269 | Fire | Fire Vehicle - Ambulance | N/A | N/A | N/A | N/A |
| 270 | Fire | Communication Equipment | N/A | N/A | N/A | N/A |
| 271 | IT | Document Mgmt and Plan Review Phase 2 | N/A | N/A | N/A | N/A |
| 272 | IT | Web Site Redesign and Migration | N/A | N/A | N/A | N/A |
| 273 | IT | Video Monitoring and Mgmt. System | N/A | N/A | N/A | N/A |
| 274 | Recreation | Middle School / Old DPW Site-Study | N/A | N/A | N/A | N/A |
| 275 | Recreation | Middle School Back Fields - Design | N/A | N/A | N/A | N/A |
| 276 | Recreation | Middle School Back Fields - Construction | N/A | N/A | N/A | N/A |
| 277 | Recreation | Wayland Community Rowing - Storage | N/A | N/A | N/A | N/A |
| 278 | Facilities | Vehicles - Motor pool | N/A | N/A | N/A | N/A |
| 279 | Facilities | CON Conservation Truck Replacement | N/A | N/A | N/A | N/A |
| 280 | Facilities | Loker Elementary Roof Solar | N/A | N/A | N/A | N/A |
| 281a | Facilities | Additional Funding FS\#2 | 485,429 | 20 | 2023 | 2023 |
| 281b | Facilities | Additional Funding FS\#2 - surplus bond funding | N/A | N/A | N/A | N/A |
| 282 | Facilities | High School Refurbishment-2 | 300,000 | 20 | 2024 | 2024 |




| Town of Wayland Capital Planning |  |  |  |
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| Project Quick <br> Reference Number | Department | Project/Asset Description | Comments |
| 25 | DPW | Route 20 South Landfill Cap Repurpose - Construction |  |
| 26 | DPW | Compactor Replacement |  |
| 27 | DPW | Compactor Replacement |  |
| 28 | DPW | Potter / Stonebridge Road Bridge Design / Const |  |
| 29 | DPW | Stormwater Management |  |
| 30 | DPW | Stormwater Management |  |
| 31 | DPW | Stormwater Management |  |
| 32 | DPW | Brine System |  |
| 33 | DPW | Cemetery Capital Improvements |  |
| 34 | DPW | Old Sudbury Road Design - Free Cash | TA recommended deferral to 2022 but per MA DOT condition report, needs to be pulled back to FY21 |
| 35 | DPW | Old Sudbury Road Design / Const | Reduced \$1.2M construction to be \$400,000 repair in FY2021 with \$ 77,000 in funding from Chapter 90 funds |
| 36 | Town Clerk | Voting Machines | Per TA, alternate funding source identified |
| 37 | Police | In-car video recording equipment replacement |  |
| 38 | Police | In-car computers replacement | Move to operating budget |
| 39 | Police | Replace department isued firearms | Move to operating budget |
| 40 | JCC | Wireless Alarm |  |
| 41 | JCC | Public Safety radio replacement |  |
| 42 | JCC | Improvement to Reeves Hill site (fiber \& equip) |  |
| 43 | JCC | Improvement to public safety radio system |  |
| 44 | JCC | Purchase and install repeaters at Alternative site |  |
| 45 | JCC | Replace dispatch console at PSB |  |
| 46 | JCC | Equipment for a secondard PSAP |  |
| 47 | Facilities | High School Wastewater Plant 1 |  |
| 48 | Facilities | High School Wastewater Plant 2 |  |


| Town of Wayland Capital Planning |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Comments |
| 49 | Facilities | Light Duty Truck with lift gate |  |
| 50 | Facilities | Department vehicle (small SUV) |  |
| 51 | Conservation | John Deere Flail mower attachment | Per TA, move to operating budget |
| 52 | Conservation | Snake Brook dam rehabilitation | TA deferred from 2023 to 2025 due to numerous open projects |
| 53 | Facilities | Library Rotunda Window Replacement |  |
| 54a | Facilities | Library ADA Improvements - design \& doors | Per TA after original proposal, reduced to $\$ 50,000$ design for ADA improvements and $\$ 30,000$ each for exterior construct project added to new project line (\#54b) |
| 54b | Facilities | Library ADA Improvements - construct | Per TA after original proposal, balance of construct project ffrom existing project line (54a) |
| 55 | Facilities | Library Wastewater Connection |  |
| 56 | Facilities | Library HVAC system upgrade |  |
| 57 | Facilities | Library Main Door | Per TA after original proposal, moved into Library ADA improvements line (\#54a) |
| 58a | Facilities | Library Lower Level Rehab - Design | Defer to FY22 due to funding constraints |
| 58b | Facilities | Library Lower Level Rehab - Build | Defer to FY23 because design deferred to FY22 |
| 59 | Facilities | Library Exterior Painting / Sealing |  |
| 60 | Facilities | Town Building Renovations |  |
| 61 | Facilities | Library New Building |  |
| 62 | Facilities | Library RFID Tagging | Why is this in Facilities? |
| 63 | IT | Library New Server | Changed department from Facilities to IT |
| 64 | Facilities | Town Building Window and Door Replacement |  |
| 65a | Facilities | Town Building Interior Renovations 1 |  |
| 65b | Facilities | Town Building Interior Renovations 2 |  |
| 66 | Facilities | Town Building Exterior Painting / Sealing |  |
| 67 | Facilities | Town Building Parking and Drive Maintenance |  |
| 68 | Facilities | Town Building mechanical / electrical improvement-2 |  |
| 69 | Facilities | Public Safety Building Painting |  |
| 70 | Facilities | Public Safety Building HVAC Upgrade-Planning |  |


| Town of Wayland Capital Planning |  |  |  |
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| Project Quick <br> Reference Number | Department | Project/Asset Description | Comments |
| 71 | Facilities | Fire Station \# 2 Renovations |  |
| 72 | Facilities | PSB Exterior Painting / Sealing |  |
| 73 | Facilities | Depot Repairs |  |
| 74 | Facilities | Public Safety Building HVAC Upgrade-Construction |  |
| 75 | Facilities | Public Safety Building Exterior Painting/Sealing | Per TA after original proposal, deferred to FY22 to allow for unexpected need for JCC software upgrade |
| 76 | Facilities | Public Safety Building Parking and Drive Maintenance |  |
| 77a | Facilities | Vehicles - Motor pool |  |
| 77b | Facilities | Vehicles - Motor pool |  |
| 77 c | Facilities | Vehicles - Motor pool |  |
| 78 | Facilities | Transfer Station Improvements |  |
| 79 | Facilities | Public Safety Building Parking and Driveway |  |
| 80 | Facilities | COA Design |  |
| 81 | Facilities | COA New Construction |  |
| 82 | Facilities | Municipal Parcel |  |
| 83 | Facilities | DPW Reseal and Stripe parking area |  |
| 84 | IT | Permitting Software | Per TA after original proposal, reduced net of \$50,000 grant |
| 85 | IT | Network and Wireless Replacement TH \& PS |  |
| 86 | IT | Library Phones |  |
| 87 | IT | Network and Wireless Elementary Schools |  |
| 88 | IT | Document Management \$ Tyler Content Mgmt |  |
| 89 | IT | Disaster Recovery as a Service ( DraaS ) Implementation |  |
| 90 | IT | Redundent Fiber Connection TH -PSB -> Reeves Hill-WHS |  |
| 91 | IT | Network and Wireless Replacement High School |  |
| 92 | IT | Firewall replacement |  |


| Town of Wayland Capital Planning |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Comments |
| 93 | IT | Datacenter Infrastructure Replacement or Mitigation |  |
| 94 | Fire | Fire Vehicle (car 2) |  |
| 95 | Fire | Ambulance Power load system |  |
| 96 | Fire | Fire Vehicle - Pumper 1 |  |
| 97 | Fire | Ambulance |  |
| 98 | Fire | Extrication tools |  |
| 99 | Fire | Breathing Apparatus |  |
| 100 | Fire | Boat Replacement |  |
| 101 | IT | Public Safety Records CAD/EMS Software |  |
| 102 | Fire | Large Diameter Hose |  |
| 103 | Fire | Cardiac Monitor |  |
| 104 | Fire | Fire Vehicle - Pumper 2 |  |
| 105 | Fire | Equipment - Detection meters |  |
| 106 | Fire | Fire Vehicle - (Chief vehicle) |  |
| 107 | Fire | Thermal Imaging cameras |  |
| 108 | Fire | Personal Protective Equipment - Turn out Gear |  |
| 109 | Fire | Fire Vehicle - Car 1 |  |
| 110 | Facilities | Loker Recreation Construction | Per DOR, debt exclusion approved at ballot in Spring 2019 still valid; debt life on turf should be shorter? |
| 111 | Recreation | 205 Main St / Old DPW Site (design) | Per TA, project not ready for design but where should it me moved to? |
| 112 | Recreation | Middle School / Old DPW Site (constr) |  |
| 113a | Recreation | Alpine Field Design | TA removed since not Rec Board approved |
| 113b | Recreation | Alpine Field Constr | TA removed since not Rec Board approved |
| 114 | Recreation | Cow Common |  |
| 115a | Recreation | Claypit Baseball / PG - Design | TA removed since not Rec Board approved |
| 115b | Recreation | Claypit Baseball / PG - Construction | TA removed since not Rec Board approved |
| 116a | Recreation | Claypit Rectangular Field - Design | TA removed since not Rec Board approved |


| Town of Wayland Capital Planning |  |  |  |
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| FY 2022 - FY2026 |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Comments |
| 116b | Recreation | Claypit Rectangular Field - Construction | TA removed since not Rec Board approved |
| 117a | Recreation | Riverview Baseball - Design | TA removed since not Rec Board approved |
| 117b | Recreation | Riverview Baseball - Constructions | TA removed since not Rec Board approved |
| 118 | Recreation | Greenways - design | TA removed since not Rec Board approved |
| 119a | Recreation | Playground Maintenance - ADA | Per TA after original proposal, need to pull both Claypit and Happy Hollow ADA projects into FY21 due to immes cost shown net of $\$ 50,000$ grant |
| 119b | Recreation | Playground Maintenance - ADA | Per TA, pulled forward to FY21 |
| 119c | Recreation | Playground Maintenance - ADA |  |
| 119d | Recreation | Playground Maintenance - ADA |  |
| 119e | Recreation | Playground Maintenance - ADA |  |
| 120 | School - CH | CH Installation of HVAC Air Conditioning |  |
| 121a | School - CH | CH Installation of HVAC Air Conditioning : \$548,000 will be paid by WSCP | Per SC, portion expected to be paid by WSCP funding, estimated at \$548,000 (55\%) |
| 122 | School - CH | CH Replacement of Roof over Module Classroom Units and Gym | Per SC, combined design for WMS, HH \& CH for efficiency in new project line (\#220) |
| 123 | School - CH | CH Replacement of Roof over Module Classroom Units and Gym |  |
| 124 | School - CH | CH Replacement of Roof over Module Classroom Units and Gym |  |
| 125 | School - CH | CH Replacement of Roof over Module Classroom Units and Gym |  |
| 126 | School - CH | CH Replacement of Communication Controls/Intercom System |  |
| 127 | School - CH | CH Replacement of Make up Air Handling Unit |  |
| 128 | School - CH | CH Replacement of Food Service Refrigeration Equipment Replacement |  |


| Town of Wayland | ital Planning |  |  |
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| FY 2022 - FY2026 |  |  |  |
| Project Data |  |  |  |
| [FY22-FY26 Capital B | et Workbook 2.6.2 | 21-6.x\|sx]FinCom Summary Exhibits |  |
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|  |  |  |  |
| Project Quick <br> Reference Number | Department | Project/Asset Description | Comments |
| 129 | School-CH | CH Replacement of Backpack/Coat Rack System | Per SC, combined in new project with HH, LO \& CH |
| 130 | School - CH | CH Replacement of Network Switches and Wireless Access Points | Per SC, combined? Need new project? Eligible for ERATE reimbursement up to 40\% |
| 131 | School - CH | CH Replacement of Fire Alarm Control Panel/Smoke Detection | Per SC, combined in new project with WMS \& CH |
| 132 | School-CH | CH Replacement of Fire Alarm Control Panel/Smoke Detection |  |
| 133 | School - CH | CH Repair and Replacement of Boilers and Boiler System |  |
| 134 | School-CH | CH Repair and Replacement of Boilers and Boiler System |  |
| 135 | School - HH | HH Continue Replacement of Asbestos Tiles with VCT |  |
| 136 | School - HH | HH Installation of HVAC Air Conditioning |  |
| 137 | School-HH | HH Installation of HVAC Air Conditioning |  |
| 138 | School - HH | HH Replacement of Roof Over Module Classroom Units | Per SC, combined in new project with WMS, HH \& CH |
| 139 | School - HH | HH Replacement of Roof Over Module Classroom Units | Per SC, combined design for WMS, HH \& CH for efficiency in new project line (\#220) |
| 140 | School - HH | HH Replacement of Fire Alarm Control Panel/Smoke Detection |  |
| 141 | School - HH | HH Replacement of Communication Controls/Intercom System |  |
| 142 | School - HH | HH Replacement of Backpack/Coat Rack System | Per SC, combined in new project with HH, LO \& CH |
| 143 | School - HH | HH Replacement of Network Switches and Wireless Access Points | Eligible for ERATE reimbursement up to 40\% |
| 144 | School - HH | HH Replacement of Chair Lift |  |



| Town of Wayland Capital Planning |  |  |  |
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| FY 2022 - FY2026 |  |  |  |
| Project Data |  |  |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Comments |
| 161 | School - LO | LO Replacement of Roof and Addition of Insulation | Bids significantly higher than original request; added \$ 350,000 for gym roof; MSBA project portion eligible for $\mathrm{r} \epsilon$ |
| 162 | School-LO | LO Replacement of Communication Controls/Intercom System |  |
| 163 | School-LO | LO Replacement of Make Up Air Handling Unit | Added \$ 350,000 for 1999 roof over the gym |
| 164 | School-LO | LO Replacement of Chair Lift |  |
| 165 | School - LO | LO Replacement of Backpack/Coat Rack System | Per SC, combined in new project with HH, LO \& CH |
| 166 | School-LO | LO Repair and Replacement of Boilers and Boiler System |  |
| 167 | School - LO | LO Repair and Replacement of Boilers and Boiler System |  |
| 168 | School-LO | LO Replacement of Network Switches and Wireless Access Points | Eligible for ERATE reimbursement up to 40\% |
| 169 | School-LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting | Per SC, Design not needed |
| 170 | School-LO | LO Replacement of Driveway, Parking Front and Back, Sidewalks, Lighting |  |
| 171 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers |  |
| 172 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers |  |
| 173 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers |  |
| 174 | School - WMS | WMS Continue Replacement of Carpet with Floor Tile/Slab Moisture Barrier \& lockers |  |
| 175 | School-WMS | WMS Resurface Gym Floor \& Design |  |


| Town of Wayland Capital Planning |  |  |  |
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| FY 2022 - FY2026 |  |  |  |
| Project Data |  |  |  |
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| Project Quick Reference Number | Department | Project/Asset Description | Comments |
| 176 | School - WMS | WMS Repair of Exterior Wall and Receiving Dock Damage |  |
| 177 | School - WMS | WMS Repair of Exterior Wall and Receiving Dock Damage |  |
| 178 | School - WMS | WMS Replacement of Roof Over Grade 6,Tech Ed, Stage and Art Classrooms | Per SC, combined design for WMS, HH \& CH for efficiency in new project line (\#220) |
| 179 | School - WMS | WMS Replacement of Roof Over Grade 6,Tech Ed, Stage and Art Classrooms |  |
| 180 | School - WMS | WMS Replace Courtyard Windows |  |
| 181 | School - WMS | WMS Replace Courtyard Windows |  |
| 182 | School - WMS | WMS Modify Existing Stage | \$102,500 project eliminated? |
| 183 | School - WMS | WMS Modify Existing Stage | \$410,000 project eliminated? |
| 184 | School - WMS | WMS Replacement of Communication Controls/Intercom System |  |
| 185 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System |  |
| 186 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System |  |
| 187 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System |  |
| 188 | School - WMS | WMS Replacement of Rooftop Air Handling Units and Exhaust Fans, Tempered Air System |  |
| 189 | School - WMS | WMS Replacement or Refurbishment of Lockers | Combined with hallway flooring projects |
| 190 | School - WMS | WMS Repair and Replacement of Boilers and Boiler System |  |


| Town of Wayland Capital Planning |  |  |  |
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| FY 2022 - FY2026 |  |  |  |
| Project Data |  |  |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |
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| Project Quick <br> Reference <br> Number | Department | Project/Asset Description | Comments |
| 191 | School - WMS | WMS Repair and Replacement of Boilers and Boiler System |  |
| 192 | School - WMS | WMS Replacement of Fire Alarm Control Panel/Smoke Detection | Per SC, combined in new project with WMS \& CH |
| 193 | School - WMS | WMS Replacement of Fire Alarm Control Panel/Smoke Detection |  |
| 194 | IT | DW Replacement of Core Network Switches | IT Project - where does \$ 100,000 go? |
| 195 | School - Multiple | DW Development of Bus Parking - |  |
| 196 | Facilities | DW Replacement of Maintenance Vehicles | Moved from School - Other to Facilities |
| 197 | Facilities | DW Replacement of Maintenance Vehicles | Moved from School - Other to Facilities |
| 198 | Water Fund | Vehicles-Utility Truck W9 LCF |  |
| 199 | Water Fund | Vehicles-Utility Truck W2 F350 | Not approved by ? |
| 200 | Water Fund | Gate Valve Exercising Trailer |  |
| 201 | Water Fund | Water Main Sedgemeadow 2 | Defer to FY2022-Current funding for water main replacement not yet expended - retained earnings low (wasn'. |
| 202 | Water Fund | Water Main River Road Design |  |
| 203 | Water Fund | Water Main River Road Construction |  |
| 204 | Water Fund | Water Main Cochituate Apts. | Not approved by ? |
| 205 | Water Fund | Filter Media | Not approved by ? |
| 206 | Water Fund | Ozone Upgrades | Not approved by ? |
| 207 | Water Fund | Transfer Water Campbell to Chamberlain Design |  |
| 208 | Water Fund | Transfer Water Campbell to Chamberlain Construction | Not approved by ? |
| 209 | Water Fund | Campbell Manganese Removal |  |
| 210 | Water Fund | Second Water Tank Design | Not approved by ? |
| 211 | Water Fund | Treatment Plant Improvements |  |
| 212 | Water Fund | Second Water Tank Construction | Not approved by? |



| Town of Wayla | Pital Planning |  |  |
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| FY 2022 - FY2026 |  |  |  |
| Project Data |  |  |  |
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| Project Quick <br> Reference Number | Department | Project/Asset Description | Comments |
| 235 | School - WMS | WMS Voice Lift System |  |
| 236 | School - WMS | WMS parking and lighting |  |
| 237 | School - HH | HH Replacement of cooling unit and replacement of dry area |  |
| 238 | School - HH | HH Voice Lift System |  |
| 239 | Facilities | Covid-19 - Ventilation |  |
| 240 | DPW | Town wide road reconstruction |  |
| 241 | DPW | Sidewalk improvements | TA reduced to design |
| 242 | DPW | Sidewalk improvements |  |
| 243 | DPW | Sidewalk improvements | TA recommended every other year due to numerous outstanding projects not completed |
| 244 | DPW | Sidewalk improvements |  |
| 245 | DPW | Sidewalk improvements | TA recommended every other year due to numerous outstanding projects not completed |
| 246 | DPW | Bucket truck |  |
| 247 | DPW | Equipment H-32 Wackler | Large recurring equipment purchase / need not determined |
| 248 | DPW | Equipment H-18 Dump Truck |  |
| 249 | DPW | Equipment P-57 Gang Mower |  |
| 250 | DPW | Stormwater System/Management Improvements |  |
| 251 | DPW | Radio System Upgrades |  |
| 252 | BOS | Harvester for Ponds |  |
| 253 | Police | Replace mobile radar systems | Move to operating budget |
| 254 | Police | Replace department issued Officer Taser systems | Move to operating budget |
| 255 | JCC | Building Security and video equipment |  |
| 256a | Conservation | Land Management Enhancement work |  |
| 256b | Conservation | Land Management Enhancement work | TA did not recommend due to numerous incomplete open projects |
| 256c | Conservation | Land Management Enhancement work | TA did not recommend due to numerous incomplete open projects |
| 257 | Conservation | Open Space and Recreation Plan |  |



| Town of Wayland Capital Planning |  |  |
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## Town of Wayland Capital Planning <br> FY 2022 - FY2026 <br> Debt Input Exhibit

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xIsx]FinCom Summary Exhibits

FinCom Considered Funding Source (Multiple Items)
FinCom Considered Year
(Multiple Items)

Row Labels
14
23
25
52
74
97
104
171
172
281a
282

| FinCom Considered Funding Source |
| :--- |
| FinCom Considered Year |
| Row Labels |
| 55 |
| 56 |
| 59 |
| 61 |
| 64 |
| 66 |
| 67 |
| 68 |
| 81 |
| 82 |
| 110 |
| 120 |
| 134 |
| 156 |
| 167 |
| 170 |
| 177 |
| 186 |
| 191 |
| $121 a$ |
| $54 b$ |
| $58 b$ |
| $65 a$ |
| $65 b$ |
| 218 |
| 232 |
| Grand Total |




| Town of Wayland Capital Planning |  |  |  |  |  |  |
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| FY 2022 - FY2026 |  |  |  |  |  |  |
| Debt Schedule |  |  |  |  |  |  |
| [FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |
|  |  | Amortization <br> Amount <br> Period for <br> Debt | First Year <br> for Interest <br> Payment | First Year <br> for Principal <br> Payment | Principal <br> Payment |  |



| Town of Wayland Capital Planning |  |  |  |  |  |  |
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| FY 2022 - FY2026 |  |  |  |  |  |  |
| Debt Schedule |  |  |  |  |  |  |
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|  |  | Amortization <br> Amount <br> Period for <br> Debt | First Year <br> for Interest <br> Payment | First Year <br> for Principal <br> Payment | Principal <br> Payment |  |
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| , of Wayland Capital Planning | Assumptions |  |  |  |  |  |  |  |  |
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| 22-FY2026 |  |  | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
| Schedule | Debt Interest |  | 3.00\% | 3.00\% | 4.00\% | 4.00\% | 4.00\% | 4.00\% |  |
|  | Operating Bud | eral Fu | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |  |
| FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhit |  |  |  |  |  |  |  |  |  |
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|  |  |  | ebt Serv | for the Fisc | Year Ending | ne 30, |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
| Authorized Levy Debt to be Issued | - | - | - | - | - | - | - | - |  |
| None | - | - | - | - | - | - | - | - |  |
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| Authorized Excluded Debt to be Issued | - | - | - | - | - | - | - | - |  |
| None | - | - | - | - | - | - | - | - |  |
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|  |  |  |  |  |  |  |  |  |  |
| cted Future Levy Debt - Make sure all formulas are dragge | - | - | - | 197,109 | 234,896 | 271,654 | 499,780 | 560,291 |  |
| Heavy Equipment Replacement- H20 | - - | - | - | 41,113 | 34,925 | 34,100 | 33,275 | 32,450 |  |
| Route 20 South Landfill Cap Restoration - Construction | - | - | - | - | - | 58,000 | 44,000 | 43,000 |  |
| Route 20 South Landfill Cap Repurpose - Construction | - | - | - | - | - | - | 58,000 | 44,000 |  |
| Snake Brook dam rehabilitation | - | - | - | - | - | - | 104,400 | 79,200 |  |
| Public Safety Building HVAC Upgrade-Construction | - | - | - | - | - | - | 84,433 | 61,200 |  |
| Ambulance | - | - | - | 51,578 | 43,815 | 42,780 | 41,745 | 40,710 |  |
| Fire Vehicle - Pumper 2 | - | - | - | - | - | - | - | 128,650 |  |
| WMS Continue Replacement of Carpet with Floor Tile/Sl: | - | - | - | 56,118 | 44,274 | 43,428 | 42,582 | 41,736 |  |
| WMS Continue Replacement of Carpet with Floor Tile/Sl | - | - | - | - | 38,976 | 29,568 | 28,896 | 28,224 |  |
| Additional Funding FS\#2 | - | - | - | 48,300 | 38,106 | 37,378 | 36,649 | 35,921 |  |
| High School Refurbishment-2 | - | - | - | - | 34,800 | 26,400 | 25,800 | 25,200 |  |
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| 22-FY2026 |  |  | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
| Schedule | Debt Interest |  | 3.00\% | 3.00\% | 4.00\% | 4.00\% | 4.00\% | 4.00\% |  |
|  | Operating Bud | eral Fu | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |  |
| FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhit |  |  |  |  |  |  |  |  |  |
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|  |  |  | ebt Serv | the Fisc | Ending |  |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
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| 22-FY2026 |  |  | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
| Schedule | Debt Interest |  | 3.00\% | 3.00\% | 4.00\% | 4.00\% | 4.00\% | 4.00\% |  |
|  | Operating Bud | ral Fu | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |  |
| FY26 Capital Budget Workbook 2.6.2021-6.x\|sx]FinCom Summary Exhit |  |  |  |  |  |  |  |  |  |
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|  |  |  | ebt Serv | for the Fiscal | Year Ending | une 30, |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
| cted Future Excluded Debt - Make sure all formulas are dr | - | - | - | 382,028 | 1,349,000 | 1,593,516 | 1,666,650 | 1,581,159 |  |
| Library Wastewater Connection | - | - | - | - | 27,317 | 19,800 | 19,434 | 19,067 |  |
| Library HVAC system upgrade | - | - | - | - | 84,433 | 61,200 | 60,066 | 58,933 |  |
| Library Exterior Painting / Sealing | - | - | - | - | 10,927 | 7,920 | 7,774 | 7,627 |  |
| Library New Building | - | - | - | - | - | - | - | - |  |
| Town Building Window and Door Replacement | - | - | - | - | - | 114,730 | 83,160 | 81,620 |  |
| Town Building Exterior Painting / Sealing | - | - | - | - | - | 12,417 | 9,000 | 8,834 |  |
| Town Building Parking and Drive Maintenance | - | - | - | - | - | 8,443 | 6,120 | 6,006 |  |
| Town Building mechanical / electrical improvement-2 | - | - | - | - | - | 135,093 | 97,920 | 96,106 |  |
| COA New Construction | - | - | - | - | 554,379 | 401,832 | 394,390 | 386,949 |  |
| Municipal Parcel | - | - | - | - | - | - | 232,000 | 176,000 |  |
| Loker Recreation Construction | - | - | - | 382,028 | 311,322 | 304,745 | 298,168 | 291,591 |  |
| CH Installation of HVAC Air Conditioning | - | - | - | - | 24,650 | 18,700 | 18,275 | 17,850 |  |
| CH Repair and Replacement of Boilers and Boiler System | - | - | - | - | - | 11,716 | 8,888 | 8,686 |  |
| LO Continue Replacement of Asbestos Tiles with VCT | - | - | - | - | 11,600 | 8,800 | 8,600 | 8,400 |  |
| LO Repair and Replacement of Boilers and Boiler System | - | - | - | - | - | 24,592 | 18,656 | 18,232 |  |
| LO Replacement of Driveway, Parking Front and Back, Sic | - | - | - | - | 22,968 | 17,424 | 17,028 | 16,632 |  |
| WMS Repair of Exterior Wall and Receiving Dock Damagt | - | - | - | - | 21,437 | 16,262 | 15,893 | 15,523 |  |
| WMS Replacement of Rooftop Air Handling Units and Ex | - | - | - | - | - | 58,000 | 44,000 | 43,000 |  |
| WMS Repair and Replacement of Boilers and Boiler Syste | - | - | - | - | - | 25,984 | 19,712 | 19,264 |  |
| CH Installation of HVAC Air Conditioning : \$548,000 will : | - | - | - | - | - | 98,600 | 74,800 | 73,100 |  |
| Library ADA Improvements - construct | - | - | - | - | 44,700 | 32,400 | 31,800 | 31,200 |  |
| Library Lower Level Rehab - Build | - | - | - | - | 49,667 | 36,000 | 35,334 | 34,667 |  |
| Town Building Interior Renovations 1 | - | - | - | - | - | 12,417 | 9,000 | 8,834 |  |
| Town Building Interior Renovations 2 | - | - | - | - | - | 12,417 | 9,000 | 8,834 |  |
| LO/CH Modular Classrooms - Construct | - | - | - | - | 174,000 | 132,000 | 129,000 | 126,000 |  |
| WMS Science Classrooms Cabinetry | - | - | - | - | 11,600 | 8,800 | 8,600 | 8,400 |  |
| WMS Interior and Exterior Walls and Ceiling Repairs | - | - | - | - | - | 13,224 | 10,032 | 9,804 |  |


| 2 of Wayland Capital Planning | Assumptions |  |  |  |  |  |  |  |  |
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| 22-FY2026 |  |  | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
| Schedule | Debt Interest |  | 3.00\% | 3.00\% | 4.00\% | 4.00\% | 4.00\% | 4.00\% |  |
|  | Operating Bud | ral Fu | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% | 3.00\% |  |
| FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhit |  |  |  |  |  |  |  |  |  |
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|  |  |  | bt Serv | the Fisc | Ending |  |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |  |
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| 22 - FY2026 |  |  |  |  |  |  |  |
| Schedule |  |  |  |  |  |  |  |
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| Outstanding Debt as of Fiscal Year Ending June 30, |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|  |  |  |  |  |  |  |  |
| Projected Total Debt | 53,028,712 | 48,379,974 | 49,062,062 | 55,205,876 | 55,783,932 | 54,936,771 | 50,543,277 |
| \$ chg year to year |  | $(4,648,738)$ | 682,088 | 6,143,814 | 578,056 | $(847,161)$ | $(4,393,494)$ |
| \% chg year to year |  | -8.8\% | 1.4\% | 12.5\% | 1.0\% | -1.5\% | -8.0\% |
| Projected Operating Budget/General Fund Revenue | 82,652,404 | 86,149,125 | 88,733,599 | 91,395,607 | 94,137,475 | 96,961,599 | 99,870,447 |
| \% of Projected Operating Budget/General Fund Revenue | 64.2\% | 56.2\% | 55.3\% | 60.4\% | 59.3\% | 56.7\% | 50.6\% |
| Less than 10\%/100\%? | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
|  |  |  |  |  |  |  |  |
| Projected Levy Debt | 32,369,131 | 30,280,322 | 29,894,529 | 28,034,233 | 26,007,762 | 25,672,666 | 23,832,412 |
| \$ chg year to year |  | $(2,088,809)$ | $(385,793)$ | $(1,860,296)$ | $(2,026,471)$ | $(335,096)$ | (1,840,254) |
| \% chg year to year |  | -6.5\% | -1.3\% | -6.2\% | -7.2\% | -1.3\% | -7.2\% |
|  |  |  |  |  |  |  |  |
| Projected Excluded Debt | 20,659,581 | 18,099,652 | 19,167,533 | 27,171,643 | 29,776,170 | 29,264,105 | 26,710,865 |
| \$ chg year to year |  | (2,559,929) | 1,067,881 | 8,004,110 | 2,604,527 | $(512,065)$ | $(2,553,240)$ |
| \% chg year to year |  | -12.4\% | 5.9\% | 41.8\% | 9.6\% | -1.7\% | -8.7\% |
|  |  |  |  |  |  |  |  |
| Existing Total Debt | 53,028,712 | 48,379,974 | 44,104,015 | 39,884,241 | 35,725,441 | 31,591,641 | 27,584,841 |
| \$ chg year to year |  | $(4,648,738)$ | $(4,275,959)$ | (4,219,774) | $(4,158,800)$ | $(4,133,800)$ | (4,006,800) |
| \% chg year to year |  | -8.8\% | -8.8\% | -9.6\% | -10.4\% | -11.6\% | -12.7\% |
|  |  |  |  |  |  |  |  |
| Existing Levy Debt | 32,369,131 | 30,280,322 | 28,225,100 | 25,843,275 | 23,463,075 | 21,049,250 | 18,703,600 |
| \$ chg year to year |  | $(2,088,809)$ | $(2,055,222)$ | $(2,381,825)$ | $(2,380,200)$ | $(2,413,825)$ | $(2,345,650)$ |
| \% chg year to year |  | -6.5\% | -6.8\% | -8.4\% | -9.2\% | -10.3\% | -11.1\% |
|  |  |  |  |  |  |  |  |
| Existing Excluded Debt | 20,659,581 | 18,099,652 | 15,878,915 | 14,040,966 | 12,262,366 | 10,542,391 | 8,881,241 |
| \$ chg year to year |  | $(2,559,929)$ | $(2,220,737)$ | $(1,837,949)$ | $(1,778,600)$ | $(1,719,975)$ | $(1,661,150)$ |
| \% chg year to year |  | -12.4\% | -12.3\% | -11.6\% | -12.7\% | -14.0\% | -15.8\% |
|  |  |  |  |  |  |  |  |


| \% of Wayland Capital Planning |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22-FY2026 |  |  |  |  |  |  |  |
| Schedule |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhit |  |  |  |  |  |  |  |
| 2/8/2021 11:16 AM |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Outstanding Debt as of Fiscal Year Ending June 30, |  |  |  |  |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| Authorized Levy Debt to be Issued |  | - | - | - | - | - | - |
| None |  | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Authorized Excluded Debt to be Issued |  | - | - | - | - | - | - |
| None |  | - | - | - | - | - | - |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| cted Future Levy Debt - Make sure all formulas are dragge |  | - | 1,669,429 | 2,190,958 | 2,544,687 | 4,623,416 | 5,128,812 |
| Heavy Equipment Replacement- H20 |  | - | 275,000 | 247,500 | 220,000 | 192,500 | 165,000 |
| Route 20 South Landfill Cap Restoration - Construction |  | - | - | - | 500,000 | 475,000 | 450,000 |
| Route 20 South Landfill Cap Repurpose - Construction |  | - | - | - | - | 500,000 | 475,000 |
| Snake Brook dam rehabilitation |  | - | - | - | - | 900,000 | 855,000 |
| Public Safety Building HVAC Upgrade-Construction |  | - | - | - | - | 850,000 | 821,667 |
| Ambulance |  | - | 345,000 | 310,500 | 276,000 | 241,500 | 207,000 |
| Fire Vehicle - Pumper 2 |  | - | - | - | - | - | 775,000 |
| WMS Continue Replacement of Carpet with Floor Tile/Sl: |  | - | 564,000 | 535,800 | 507,600 | 479,400 | 451,200 |
| WMS Continue Replacement of Carpet with Floor Tile/Sli |  | - | - | 336,000 | 319,200 | 302,400 | 285,600 |
| Additional Funding FS\#2 |  | - | 485,429 | 461,158 | 436,887 | 412,616 | 388,345 |
| High School Refurbishment-2 |  | - | - | 300,000 | 285,000 | 270,000 | 255,000 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |



| of Wayland Capital Planning |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22 - FY2026 |  |  |  |  |  |  |  |
| Schedule |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhit |  |  |  |  |  |  |  |
| 2/8/2021 11:16 AM |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Outstanding Debt as of Fiscal Year Ending June 30, |  |  |  |  |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
| cted Future Excluded Debt - Make sure all formulas are dr |  | - | 3,288,618 | 13,130,677 | 17,513,804 | 18,721,714 | 17,829,624 |
| Library Wastewater Connection |  | - | - | 275,000 | 265,833 | 256,666 | 247,499 |
| Library HVAC system upgrade |  | - | - | 850,000 | 821,667 | 793,334 | 765,001 |
| Library Exterior Painting / Sealing |  | - | - | 110,000 | 106,333 | 102,666 | 98,999 |
| Library New Building |  | - | - | - | - | - | - |
| Town Building Window and Door Replacement |  | - | - | - | 1,155,000 | 1,116,500 | 1,078,000 |
| Town Building Exterior Painting / Sealing |  | - | - | - | 125,000 | 120,833 | 116,666 |
| Town Building Parking and Drive Maintenance |  | - | - | - | 85,000 | 82,167 | 79,334 |
| Town Building mechanical / electrical improvement-2 |  | - | - | - | 1,360,000 | 1,314,667 | 1,269,334 |
| COA New Construction |  | - | - | 5,581,000 | 5,394,967 | 5,208,934 | 5,022,901 |
| Municipal Parcel |  | - | - | - | - | 2,000,000 | 1,900,000 |
| Loker Recreation Construction |  | - | 3,288,618 | 3,069,377 | 2,850,136 | 2,630,895 | 2,411,654 |
| CH Installation of HVAC Air Conditioning |  | - | - | 212,500 | 201,875 | 191,250 | 180,625 |
| CH Repair and Replacement of Boilers and Boiler System |  | - | - | - | 101,000 | 95,950 | 90,900 |
| LO Continue Replacement of Asbestos Tiles with VCT |  | - | - | 100,000 | 95,000 | 90,000 | 85,000 |
| LO Repair and Replacement of Boilers and Boiler System |  | - | - | - | 212,000 | 201,400 | 190,800 |
| LO Replacement of Driveway, Parking Front and Back, Sic |  | - | - | 198,000 | 188,100 | 178,200 | 168,300 |
| WMS Repair of Exterior Wall and Receiving Dock Damagt |  | - | - | 184,800 | 175,560 | 166,320 | 157,080 |
| WMS Replacement of Rooftop Air Handling Units and Ex |  | - | - | - | 500,000 | 475,000 | 450,000 |
| WMS Repair and Replacement of Boilers and Boiler Syste |  | - | - | - | 224,000 | 212,800 | 201,600 |
| CH Installation of HVAC Air Conditioning : \$548,000 will |  | - | - | - | 850,000 | 807,500 | 765,000 |
| Library ADA Improvements - construct |  | - | - | 450,000 | 435,000 | 420,000 | 405,000 |
| Library Lower Level Rehab - Build |  | - | - | 500,000 | 483,333 | 466,666 | 449,999 |
| Town Building Interior Renovations 1 |  | - | - | - | 125,000 | 120,833 | 116,666 |
| Town Building Interior Renovations 2 |  | - | - | - | 125,000 | 120,833 | 116,666 |
| LO/CH Modular Classrooms - Construct |  | - | - | 1,500,000 | 1,425,000 | 1,350,000 | 1,275,000 |
| WMS Science Classrooms Cabinetry |  | - | - | 100,000 | 95,000 | 90,000 | 85,000 |
| WMS Interior and Exterior Walls and Ceiling Repairs |  | - | - | - | 114,000 | 108,300 | 102,600 |


| of Wayland Capital Planning |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22-FY2026 |  |  |  |  |  |  |  |
| Schedule |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhik |  |  |  |  |  |  |  |
| 2/8/2021 11:16 AM |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Outstanding Debt as of Fiscal Year Ending June 30, |  |  |  |  |  |  |  |
|  | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |


| Stabilization Fund |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 | 2023 | 2024 | 2025 | 2026 |
| Beg. Balance: | - | 200,000 | 168,000 | 268,000 | 328,000 |
| Level Maintenance by tax: | 200,000 | 200,000 | 225,000 | 225,000 | 250,000 |
| By cash capital closeouts: | - | - | - | - | - |
| By free cash closeouts: | - | - | - | - | - |
| Total inflow: | 200,000 | 200,000 | 225,000 | 225,000 | 250,000 |
| Total outflow for capital projects: | - | $(232,000)$ | $(125,000)$ | $(165,000)$ | $(280,000)$ |
| Net Ending Balance | 200,000 | 168,000 | 268,000 | 328,000 | 298,000 |

Town of Wayland Capital Planning
FY 2022 - FY2026
Free Cash Projections
[FY22-FY26 Capital Budget Workbook 1.3.2021 recovered.xlsx]Free Cash Projections
2/6/2021 11:24 PM

| FREE CASH ANALYSIS - 5-Year Projection |  | Projected FY 2018 |
| :---: | :---: | :---: |
| Estimated total budget: Growth Rate = 3.30\% |  | 77,970 |
| Free Cash Balance beginning year: |  | 7,299 |
| Uses of Free Cash |  |  |
| Current year increase |  | (375) |
| Fall TM |  | (152) |
| Capital Projects subsequent year |  | $(1,126)$ |
| COA ATM 2018 |  | (470) |
| Future Articles |  |  |
| DOR adjustments- various fund deficits |  | (157) |
|  | Total | $(2,280)$ |
| Sources of Free Cash |  |  |
| Net change in year to year overlay |  | (305) |
| Amortization of MSBA |  | 5 |
| Prior year recovery |  | 284 |
| Current year unbudgeted revenue |  |  |
| OPEB transfers to General Fund |  | 50 |
| Prior Year Real Estate / PP revenue |  | 773 |
| Account Closeouts |  | 0 |
| Bond Premium |  | 272 |
| Overlay Released |  |  |
| Current year excess revenue over budget |  |  |
| Real Estate / Personal Property |  | (317) |
| State Aid |  | (12) |
| Local Reciepts |  | 602 |
| Transfers from other funds |  | (43) |
| Revenue Audit Adjustment |  | (41) |
| Prior year rollover appropriation turnback |  | 562 |
| Turnbacks-Current Year ( Equals 1.50\% of CY Budget) |  | 348 |


| Net annual source \& use change: | Total | 2,178 |
| :---: | :---: | :---: |
|  |  |  |
|  |  | (102) |
|  |  |  |
| Free Cash Balance Beginning Of Next Fiscal Year |  | 7,197 |
|  |  |  |
| Free Cash as \% of next year budget |  | 8.83\% |
|  |  |  |


| Projected <br> FY 2019 | Projected <br> 2020 | Projected <br> 2021 | Projected <br> 2022 | Projected <br> 2023 | Projected <br> 2024 |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | Planned |  |  |  |
| 81,495 | 84,339 | 86,975 | 91,807 | 94,565 | 97,945 |
| 7,197 | 7,249 | 8,238 | 7,930 |  |  |

$(1,930) \quad(2,099) \quad(2,099) \quad(2,172) \quad 103)$
(326) (200) (200) (200) (200)

| $(2,256)$ | $(2,299)$ | $(2,299)$ | $(2,372)$ | $(2,093)$ |
| ---: | ---: | ---: | ---: | ---: |


| (182) | (143) | 100 | 100 | 100 | 100 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 5 | 5 | 5 | 5 | 5 | 5 |
| 158 | 326 | 200 | 200 | 200 | 200 |
| 50 |  | 0 | 0 |  |  |
| 643 | 563 | 600 | 600 | 600 | 600 |
| 73 | 111 | 0 | 0 | 0 | 0 |
| 82 | 75 | 70 | 0 | 0 | 0 |
|  | 500 |  |  |  |  |
| (391) | (545) | (545) | (545) | (545) | (545) |
| (23) | 21 | 0 | 0 | 0 | 0 |
| 159 | (572) | 25 | 25 | 25 | 25 |
|  |  | 0 | 0 | 0 | 0 |
|  |  | 0 | 0 | 0 | 0 |
| 580 | 232 | 232 | 232 | 232 | 232 |
| 1,154 | 2,715 | 1,305 | 1,377 | 1,418 | 1,469 |


| 2,308 | 3,288 | 1,992 | 1,994 | $\mathbf{2 , 0 3 5}$ | $\mathbf{2 , 0 8 6}$ |
| ---: | :---: | :---: | :---: | :---: | :---: |
| 52 | 989 | $(308)$ | $(378)$ | $\mathbf{( 5 8 )}$ | $(277)$ |
| 7,249 | 8,238 | 7,930 | 7,552 | 7,494 | 7,218 |
| $8.75 \%$ | $9.47 \%$ | $8.64 \%$ | $7.99 \%$ | $7.65 \%$ | $7.14 \%$ |


| $\begin{gathered} \text { Projected } \\ 2025 \end{gathered}$ | $\begin{gathered} \text { Projected } \\ 2026 \end{gathered}$ |
| :---: | :---: |
| 101,066 | 104,443 |
| 7,218 | 7,727 |
| $(1,424)$ | $(1,798)$ |
| (200) | (200) |
| $(1,624)$ | $(1,998)$ |
| 100 | 100 |
| 5 | 5 |
| 200 | 200 |
| 600 0 0 | 600 0 0 |
| (545) | (545) |
| 0 | 0 |
| 25 | 25 |
| 0 | 0 |
| 0 | 0 |
| 232 | 232 |
| 1,516 | 1,567 |


| 2,133 | 2,184 |
| ---: | ---: |
|  |  |
|  |  |
|  |  |
|  |  |
|  |  |

## Town of Wayland, Massachusetts <br> Actual/Authorized Debt Service

Actual Debt Service as of June 30, 2020, Including Subsequent Issues

| Date of Issue | Purpose |
| :---: | :---: |
| 8/1/2001 | MCWT T5-97-1083 (OE) |
| 8/25/2004 | MCWT Sewer 98-108 (ISS) |
| 7/1/2004 | MCWT T5-97-1083-1 (OE) |
| 2/1/2009 | Building Remodeling - Fire (IE) |
| 2/1/2009 | Building Remodeling - Library (IE) |
| 2/1/2009 | Building Remodeling - Public Safety (IE) |
| 2/1/2009 | Building Remodeling - School (IE) |
| 2/1/2009 | Building Remodeling - Town Hall (IE) |
| 2/1/2009 | Cochituate Field Lights (IE) |
| 2/1/2009 | Water Treatment Facility (O) noncalled |
| 2/1/2010 | Building Repairs (IE) |
| 2/1/2010 | School Building Repairs (IE) |
| 2/1/2010 | Appraisal of Taxable Property (IE) |
| 2/1/2010 | Baldwin Water Treatment Plant (OSS) |
| 2/1/2010 | High School Renovation (OE) noncalled |
| 2/1/2011 | Surface Drains (I) |
| 2/1/2011 | Town Bath House (I) |
| 2/1/2011 | Stonebridge Road Water Mains (OSS) |
| 2/1/2011 | Baldwin Water Treatment Plant (OSS) |
| 2/1/2011 | Well (OSS) |
| 2/1/2011 | Wastewater Treatment Facility (OSS) |
| 2/1/2011 | High School Capital Wastewater Project (I) |
| 2/1/2011 | High School Renovation (OE) |
| 2/1/2012 | Wastewater Treatment Facility (OSS) |


| 2/1/2013 | Middle School Roof (I) |
| :---: | :---: |
| 2/1/2013 | School Paving (I) |
| 2/1/2013 | Claypit Hill School Tiles (I) |
| 2/1/2013 | Cur Ref 21501 Land Acquisition (IE) |
| 2/1/2013 | Cur Ref 4102 Public Safety Building (I) |
| 2/1/2013 | Cur Ref 4102 Water Mains (OSS) |
| 2/13/2014 | DPW Facility Garage Construction (I) |
| 2/13/2014 | Claypit Hill School Tile Replacement (I) |
| 2/13/2014 | Happy Hollow School Nurses Office (I) |
| 2/13/2014 | Middle School Roof Replacement (I) |
| 2/13/2014 | Off Street Parking Area (I) |
| 2/13/2014 | Wastewater Treatment Facility (OSS) |
| 2/13/2014 | Refuse Transfer Station Renovations (O) |
| 2/13/2014 | Refuse Transfer Compactor Foundations (O) |
| 2/13/2014 | High School Renovation (OE) |
| 2/12/2015 | Surface Drains (I) |
| 2/12/2015 | DPW Facility Garage Construction (I) |
| 2/12/2015 | Building Remodeling (I) |
| 2/12/2015 | Claypit Hill School Tile Replacement (I) |
| 2/12/2015 | Happy Hollow School Tile Replacement (I) |
| 2/12/2015 | Middle School Air Conditioning (I) |
| 2/12/2015 | Loker School Kitchen \& Cafeteria (I) |
| 2/12/2015 | Energy Conservation (I) |
| 2/12/2015 | Public Way I (I) |
| 2/12/2015 | Public Way II - Parkland/Charles (I) |
| 2/12/2015 | Station 2 Tight Tank (I) |
| 2/12/2015 | Transfer Station Upgrade (I) |


| 2/12/2015 | Bobcat (I) |
| :---: | :---: |
| 2/12/2015 | H16 Truck (I) |
| 2/12/2015 | H19 Truck (I) |
| 2/12/2015 | Claypit Hill School Furniture (I) |
| 2/12/2015 | Happy Hollow School Furniture (I) |
| 2/12/2015 | Middle School Furniture (I) |
| 2/12/2015 | Cemetery (I) |
| 2/12/2015 | Water Pump Station Upgrades (O) |
| 2/12/2015 | Conservation Land Improvements (I) |
| 2/12/2016 | Oil Tank Removal (I) |
| 2/12/2016 | Public Way (I) |
| 2/12/2016 | Town Wide Road Reconstruction (I) |
| 2/12/2016 | Happy Hollow School Paving (I) |
| 2/12/2016 | Light Trucks (I) |
| 2/12/2016 | Chipper (I) |
| 2/12/2016 | Small Equipment Replacement (I) |
| 2/12/2016 | Public Safety Building Sewer Pump (I) |
| 2/12/2016 | Happy Hollow Hill School Tile Replacement (I) |
| 2/12/2016 | Happy Hollow School Art \& Cafe (I) |
| 2/12/2016 | Loker School Tile Replacement (I) |
| 2/12/2016 | Middle School Windows (I) |
| 2/12/2016 | Loker School Wiring (I) |
| 2/12/2016 | Claypit School Remodeling (I) |
| 2/12/2016 | Town Building Repair (I) |
| 2/12/2016 | Culvert Repair at Transfer Station (I) |
| 2/12/2016 | Town Wide Energy Improvements (I) |
| 2/12/2016 | Water Mains (OSS) |


| 3/3/2016 | Cur Ref 11103 Public Safety Building (I) |
| :---: | :---: |
| 3/3/2016 | Cur Ref 11103 School Building Remodeling (I) |
| 3/3/2016 | Cur Ref 11103 Building Remodeling (I) |
| 3/3/2016 | Cur Ref 91505 Town Building Roof Repairs (I) |
| 3/3/2016 | Cur Ref 91505 Middle School Construction (IE) |
| 3/3/2016 | Cur Ref 91505 School Building Remodeling (I) |
| 3/3/2016 | Cur Ref 91505 Water Mains (OSS) |
| 3/3/2016 | Adv Ref 7106 DPW Salt Shed Construction (I) |
| 3/3/2016 | Adv Ref 7106 Building Repairs (I) |
| 3/3/2016 | Adv Ref 11507 Library Building Remodeling (IE) |
| 3/3/2016 | Adv Ref 11507 Town Building Remodeling (IE) |
| 3/3/2016 | Adv Ref 11507 School Building Remodeling I (IE) |
| 3/3/2016 | Adv Ref 11507 School Building Remodeling II (I) |
| 3/3/2016 | Adv Ref 11507 Water (OSS) |
| 4/6/2017 | Sudbury Rd. Water Land Acquisition (ISS) |
| 4/6/2017 | Mainstone Farm Land Acquisition - CPA (ISS) |
| 4/6/2017 | Town Housing Facility Sprinklers (I) |
| 4/6/2017 | Loker Elementary School Windows \& Doors (I) |
| 4/6/2017 | Road Intersection Improvements I (I) |
| 4/6/2017 | Road Intersection Improvements II (I) |
| 4/6/2017 | Town Wide Road Construction (I) |
| 4/6/2017 | Departmental Equipment I (I) |
| 4/6/2017 | Departmental Equipment II (I) |
| 4/6/2017 | Departmental Equipment III (I) |
| 4/6/2017 | Fire Ladder Truck (I) |
| 4/6/2017 | School Playground Construction (I) |
| 4/6/2017 | Water Pump Station (OSS) |


| 4/6/2017 | Water Mains (OSS) |
| :---: | :---: |
| 4/6/2017 | Water Mains II (OSS) |
| 3/8/2018 | Culvert Replacement (I) |
| 3/8/2018 | Loker School Doors \& Windows (I) |
| 3/8/2018 | Transfer Station Access Road (I) |
| 3/8/2018 | Town Wide Road Construction (I) |
| 3/8/2018 | Water Mains (OSS) |
| 3/8/2018 | DPW Tractor (I) |
| 3/8/2018 | Cur Ref 21208 Water Treatment Facility (OSS) |
| 10/24/2019 | MCWT DW-18-01 (O) |
| 2/13/2020 | Fire Station Renovations (IE) |
| 2/13/2020 | Town Building HVAC Improvements (IE) |
| 2/13/2020 | High School Field I (IE) |
| 2/13/2020 | High School Field II (IE) |
| 2/13/2020 | Middle School Network Wiring (I) |
| 2/13/2020 | Loker School Kitchen (I) |
| 2/13/2020 | Water Meter Replacement (OSS) |
| 2/13/2020 | Water Mains (OSS) |
| 2/13/2020 | Reeves Hill Water Tank Interior (OSS) |
| 2/13/2020 | Reeves Hill Water Booster Station (OSS) |
| 2/13/2020 | Cur Ref 2109 Water Treatment Facility (OSS) |
| 2/13/2020 | Cur Ref 2110 High School Renovation (OE) |
| 11/10/2020 | Cur Ref Baldwin TP (OSS) |
| 11/10/2020 | Cur Ref WW Treat. Fac. (OE) |
| 11/10/2020 | High Sch Capital WW (I) |
| 11/10/2020 | Cur Ref High Sch Renovation (OE) |


| 11/10/2020 | High Sch. Stadium \& Fields (IE) |
| :---: | :---: |
| 11/10/2020 | Potter/Stonebridge Road Bridge ( I ) |
| 11/10/2020 | Old Sudbury Road Bridge (I) |
| 11/10/2020 | Heavy Equipment H-15 DPW (I) |
| 11/10/2020 | Fire Pumper Truck (I) |
| 11/10/2020 | Loker Elementary Sch Roof (O) |
| 11/10/2020 | High School Wastewater Treatment Plant (O) |
|  | Outstanding Principal |
|  | Outstanding Interest |
|  | Total Outstanding Long-Term Debt Service |
|  | MSBA School Building Assistance |
|  | Net Outstanding Long-Term Debt Service |
|  | Existing Tax- Supported Non-Exempt Debt Service (within Prı |
|  | Existing Tax- Supported Exempt Debt Service (outside Prop. 2 |
|  | Existing Self- Supporting Non-Exempt Debt Service (within Pr |

## Proposed Debt Service - Authorized

## Interest Rate Assumptions

2.00\%

BAN Interest Rate
2.50\%
4.00\%

Initial Borrowing

TAXABLE BAN Interest Rate
G.O.B. Interest Rate (20 years and less)

Purpose
Rivers Edge Asbestos Removal - Taxable (I)

Total Authorized Tax-Supported Debt
Proposed Self-Supporting Principal
Proposed Self-Supporting Interest

[^1]| Type of Payment | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: |
| Principal | 10,421.00 | - | - |
| Interest | 286.57 | - | - |
| Principal | 43,246.88 | 43,246.88 | - |
| Interest | 3,267.79 | 1,135.23 | - |
| Principal | 5,838.00 | 5,838.00 | 5,974.00 |
| Interest | 1,035.25 | 743.35 | 448.05 |
| Principal | - | - | - |
| Interest | - | - | - |
| Principal | - | - | - |
| Interest | - | - | - |
| Principal | - | - | - |
| Interest | - | - | - |
| Principal | - | - | - |
| Interest | - | - | - |
| Principal | - | - | - |
| Interest | - | - | - |
| Principal | - | - | - |
| Interest | - | - | - |
| Principal | 65,000.00 | - | - |
| Interest | 12,550.00 | - | - |
| Principal | 45,000.00 | - | - |
| Interest | 1,350.00 | - | - |
| Principal | 10,000.00 | - | - |
| Interest | 300.00 | - | - |
| Principal | 20,000.00 | - | - |
| Interest | 600.00 | - | - |
| Principal | 60,000.00 | - | - |
| Interest | 1,800.00 | - | - |
| Principal | 400,000.00 | - | - |
| Interest | 235,500.00 | - | - |
| Principal | 5,900.00 | 5,900.00 | - |
| Interest | 590.00 | 295.00 | - |
| Principal | 55,000.00 | 55,000.00 | - |
| Interest | 5,500.00 | 2,750.00 | - |
| Principal | 50,000.00 | 50,000.00 | - |
| Interest | 5,000.00 | 2,500.00 | - |
| Principal | 50,000.00 | 50,000.00 | - |
| Interest | 13,000.00 | 10,500.00 | - |
| Principal | 4,100.00 | 4,100.00 | - |
| Interest | 410.00 | 205.00 | - |
| Principal | 218,000.00 | 223,000.00 | - |
| Interest | 138,450.00 | 127,550.00 | - |
| Principal | 17,000.00 | 17,000.00 | - |
| Interest | 8,750.00 | 7,900.00 | - |
| Principal | 1,320,000.00 | 1,320,000.00 | - |
| Interest | 1,016,400.00 | 950,400.00 | - |
| Principal | 20,000.00 | 20,000.00 | 20,000.00 |
| Interest | 5,815.00 | 5,415.00 | 5,015.00 |


| Principal | 165,000.00 | 165,000.00 | 165,000.00 |
| :---: | :---: | :---: | :---: |
| Interest | 11,550.00 | 8,250.00 | 4,950.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 700.00 | 500.00 | 300.00 |
| Principal | 10,000.00 | 10,000.00 | 5,000.00 |
| Interest | 550.00 | 350.00 | 150.00 |
| Principal | 75,000.00 | - | - |
| Interest | 1,500.00 | - | - |
| Principal | 75,000.00 | 70,000.00 | 70,000.00 |
| Interest | 5,000.00 | 3,500.00 | 2,100.00 |
| Principal | 25,000.00 | 20,000.00 | 20,000.00 |
| Interest | 1,500.00 | 1,000.00 | 600.00 |
| Principal | 450,000.00 | 450,000.00 | 450,000.00 |
| Interest | 252,000.00 | 229,500.00 | 207,000.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 1,800.00 | 1,300.00 | 800.00 |
| Principal | 10,000.00 | 10,000.00 | - |
| Interest | 1,000.00 | 500.00 | - |
| Principal | 25,000.00 | 25,000.00 | 25,000.00 |
| Interest | 14,000.00 | 12,750.00 | 11,500.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 3,725.00 | 3,225.00 | 2,725.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 5,600.00 | 5,100.00 | 4,600.00 |
| Principal | 10,000.00 | 10,000.00 | - |
| Interest | 1,000.00 | 500.00 | - |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 1,400.00 | 900.00 | 400.00 |
| Principal | 100,000.00 | 100,000.00 | 100,000.00 |
| Interest | 56,000.00 | 51,000.00 | 46,000.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 1,800.00 | 1,500.00 | 1,200.00 |
| Principal | 100,000.00 | 100,000.00 | 100,000.00 |
| Interest | 48,500.00 | 45,500.00 | 42,500.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 900.00 | 600.00 | 300.00 |
| Principal | 5,000.00 | 5,000.00 | 5,000.00 |
| Interest | 450.00 | 300.00 | 150.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 1,800.00 | 1,500.00 | 1,200.00 |
| Principal | 10,000.00 | - | - |
| Interest | 300.00 | - | - |
| Principal | 15,000.00 | 15,000.00 | 15,000.00 |
| Interest | 4,500.00 | 4,050.00 | 3,600.00 |
| Principal | 100,000.00 | 100,000.00 | 100,000.00 |
| Interest | 48,500.00 | 45,500.00 | 42,500.00 |
| Principal | 25,000.00 | 25,000.00 | 25,000.00 |
| Interest | 4,500.00 | 3,750.00 | 3,000.00 |
| Principal | 15,000.00 | - | - |
| Interest | 450.00 | - | - |
| Principal | 5,000.00 | - | - |
| Interest | 150.00 | - | - |
| Principal | 5,000.00 | 5,000.00 | 5,000.00 |
| Interest | 900.00 | 750.00 | 600.00 |


| Principal | 10,000.00 | - | - |
| :---: | :---: | :---: | :---: |
| Interest | 300.00 | - | - |
| Principal | 40,000.00 | - | - |
| Interest | 1,200.00 | - | - |
| Principal | 40,000.00 | - | - |
| Interest | 1,200.00 | - | - |
| Principal | 5,000.00 | - | - |
| Interest | 150.00 | - | - |
| Principal | 5,000.00 | - | - |
| Interest | 150.00 | - | - |
| Principal | 5,000.00 | - | - |
| Interest | 150.00 | - | - |
| Principal | 40,000.00 | - | - |
| Interest | 1,200.00 | - | - |
| Principal | 50,000.00 | 50,000.00 | 50,000.00 |
| Interest | 24,250.00 | 22,750.00 | 21,250.00 |
| Principal | 5,000.00 | 5,000.00 | - |
| Interest | 300.00 | 150.00 | - |
| Principal | 5,000.00 | 5,000.00 | - |
| Interest | 250.00 | 100.00 | - |
| Principal | 5,000.00 | 5,000.00 | 5,000.00 |
| Interest | 450.00 | 300.00 | 150.00 |
| Principal | 20,000.00 | 20,000.00 | 20,000.00 |
| Interest | 5,800.00 | 5,200.00 | 4,600.00 |
| Principal | 10,000.00 | 10,000.00 | - |
| Interest | 500.00 | 200.00 | - |
| Principal | 15,000.00 | 15,000.00 | - |
| Interest | 750.00 | 300.00 | - |
| Principal | 10,000.00 | 10,000.00 | - |
| Interest | 500.00 | 200.00 | - |
| Principal | 15,000.00 | 10,000.00 | - |
| Interest | 550.00 | 200.00 | - |
| Principal | 10,000.00 | 10,000.00 | - |
| Interest | 500.00 | 200.00 | - |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 700.00 | 400.00 | 100.00 |
| Principal | 15,000.00 | 15,000.00 | 15,000.00 |
| Interest | 3,550.00 | 3,100.00 | 2,650.00 |
| Principal | 5,000.00 | 5,000.00 | - |
| Interest | 250.00 | 100.00 | - |
| Principal | 15,000.00 | 15,000.00 | 10,000.00 |
| Interest | 4,650.00 | 4,200.00 | 3,800.00 |
| Principal | 25,000.00 | 20,000.00 | - |
| Interest | 1,050.00 | 400.00 | - |
| Principal | 25,000.00 | 25,000.00 | 25,000.00 |
| Interest | 9,150.00 | 8,400.00 | 7,650.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 700.00 | 400.00 | 100.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 1,500.00 | 1,200.00 | 900.00 |
| Principal | 25,000.00 | 25,000.00 | 25,000.00 |
| Interest | 11,000.00 | 10,250.00 | 9,500.00 |
| Principal | 35,000.00 | 35,000.00 | 35,000.00 |
| Interest | 15,400.00 | 14,350.00 | 13,300.00 |


| Principal | 25,000.00 | 25,000.00 | 20,000.00 |
| :---: | :---: | :---: | :---: |
| Interest | 3,875.00 | 2,625.00 | 1,500.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 1,500.00 | 1,000.00 | 500.00 |
| Principal | 4,000.00 | 4,000.00 | 4,000.00 |
| Interest | 860.00 | 660.00 | 460.00 |
| Principal | 5,000.00 | 5,000.00 | 5,000.00 |
| Interest | 875.00 | 625.00 | 375.00 |
| Principal | 165,000.00 | 165,000.00 | 165,000.00 |
| Interest | 38,575.00 | 30,325.00 | 22,075.00 |
| Principal | 51,000.00 | 51,000.00 | 56,000.00 |
| Interest | 11,565.00 | 9,015.00 | 6,340.00 |
| Principal | 45,000.00 | 45,000.00 | 50,000.00 |
| Interest | 11,175.00 | 8,925.00 | 6,550.00 |
| Principal | 20,000.00 | 20,000.00 | 20,000.00 |
| Interest | 4,500.00 | 3,500.00 | 2,500.00 |
| Principal | 15,000.00 | 15,000.00 | 15,000.00 |
| Interest | 3,325.00 | 2,575.00 | 1,825.00 |
| Principal | 20,000.00 | 20,000.00 | 20,000.00 |
| Interest | 4,350.00 | 3,350.00 | 2,350.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 2,450.00 | 1,950.00 | 1,450.00 |
| Principal | 35,000.00 | 35,000.00 | 35,000.00 |
| Interest | 8,725.00 | 6,975.00 | 5,225.00 |
| Principal | 5,000.00 | 5,000.00 | 5,000.00 |
| Interest | 1,275.00 | 1,025.00 | 775.00 |
| Principal | 70,000.00 | 70,000.00 | 75,000.00 |
| Interest | 18,450.00 | 14,950.00 | 11,325.00 |
| Principal | 25,000.00 | 25,000.00 | 25,000.00 |
| Interest | 15,437.50 | 14,687.50 | 13,937.50 |
| Principal | 145,000.00 | 150,000.00 | 155,000.00 |
| Interest | 227,081.26 | 222,731.26 | 218,231.26 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 4,900.00 | 4,600.00 | 4,300.00 |
| Principal | 35,000.00 | 35,000.00 | 35,000.00 |
| Interest | 3,850.00 | 2,800.00 | 1,750.00 |
| Principal | 35,000.00 | 35,000.00 | 35,000.00 |
| Interest | 10,650.00 | 9,600.00 | 8,550.00 |
| Principal | 30,000.00 | 30,000.00 | 30,000.00 |
| Interest | 9,600.00 | 8,700.00 | 7,800.00 |
| Principal | 55,000.00 | 55,000.00 | 55,000.00 |
| Interest | 24,300.00 | 22,650.00 | 21,000.00 |
| Principal | 20,000.00 | 20,000.00 | 15,000.00 |
| Interest | 1,950.00 | 1,350.00 | 750.00 |
| Principal | 25,000.00 | 25,000.00 | 25,000.00 |
| Interest | 7,200.00 | 6,450.00 | 5,700.00 |
| Principal | 20,000.00 | 20,000.00 | 20,000.00 |
| Interest | 6,100.00 | 5,500.00 | 4,900.00 |
| Principal | 100,000.00 | 100,000.00 | 100,000.00 |
| Interest | 30,400.00 | 27,400.00 | 24,400.00 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 3,050.00 | 2,750.00 | 2,450.00 |
| Principal | 30,000.00 | 30,000.00 | 30,000.00 |
| Interest | 16,237.50 | 15,337.50 | 14,437.50 |


| Principal | 50,000.00 | 50,000.00 | 50,000.00 |
| :---: | :---: | :---: | :---: |
| Interest | 28,837.50 | 27,337.50 | 25,837.50 |
| Principal | 40,000.00 | 40,000.00 | 40,000.00 |
| Interest | 23,212.50 | 22,012.50 | 20,812.50 |
| Principal | 10,000.00 | 10,000.00 | 10,000.00 |
| Interest | 3,200.00 | 2,900.00 | 2,600.00 |
| Principal | 50,000.00 | 50,000.00 | 50,000.00 |
| Interest | 24,100.00 | 22,600.00 | 21,100.00 |
| Principal | 105,000.00 | 105,000.00 | 105,000.00 |
| Interest | 51,900.00 | 48,750.00 | 45,600.00 |
| Principal | 30,000.00 | 30,000.00 | 30,000.00 |
| Interest | 9,700.00 | 8,800.00 | 7,900.00 |
| Principal | 45,000.00 | 45,000.00 | 45,000.00 |
| Interest | 22,350.00 | 21,000.00 | 19,650.00 |
| Principal | 20,000.00 | 20,000.00 | 20,000.00 |
| Interest | 6,200.00 | 5,600.00 | 5,000.00 |
| Principal | 280,000.00 | 280,000.00 | 280,000.00 |
| Interest | 98,150.00 | 89,750.00 | 81,350.00 |
| Principal | - | 35,000.00 | 35,000.00 |
| Interest | 3,150.00 | 13,650.00 | 12,950.00 |
| Principal | - | 90,000.00 | 90,000.00 |
| Interest | 22,036.25 | 62,775.00 | 58,275.00 |
| Principal | - | 80,000.00 | 80,000.00 |
| Interest | 19,414.10 | 55,287.50 | 51,287.50 |
| Principal | - | 369,091.00 | 365,000.00 |
| Interest | 73,438.76 | 207,477.28 | 189,125.00 |
| Principal | - | 30,000.00 | 30,000.00 |
| Interest | 6,303.33 | 17,850.00 | 16,350.00 |
| Principal | - | 20,000.00 | 20,000.00 |
| Interest | 3,172.31 | 8,100.00 | 7,100.00 |
| Principal | - | 15,909.00 | 15,000.00 |
| Interest | 6,592.94 | 8,872.73 | 8,100.00 |
| Principal | - | 35,000.00 | 35,000.00 |
| Interest | 5,811.94 | 16,275.00 | 14,525.00 |
| Principal | - | 15,000.00 | 15,000.00 |
| Interest | 3,278.75 | 9,300.00 | 8,550.00 |
| Principal | - | 20,000.00 | 20,000.00 |
| Interest | 4,502.99 | 12,787.50 | 11,787.50 |
| Principal | - | 15,000.00 | 15,000.00 |
| Interest | 3,465.14 | 9,850.00 | 9,100.00 |
| Principal | - | 50,000.00 | 55,000.00 |
| Interest | 7,794.44 | 21,750.00 | 19,125.00 |
| Principal | - | 335,000.00 | 340,000.00 |
| Interest | 73,521.94 | 208,575.00 | 191,700.00 |
| Principal | - | - | 34,900.00 |
| Interest | - | - | 12,173.88 |
| Principal | - | - | 130,115.00 |
| Interest | - | - | 156,374.21 |
| Principal | - | - | 14,485.00 |
| Interest | - | - | 9,458.79 |
| Principal | - | - | 831,100.00 |
| Interest | - | - | 963,202.38 |


| Principal | - | - | 20,500.00 |
| :---: | :---: | :---: | :---: |
| Interest | - | - | 16,560.63 |
| Principal | - | - | 45,000.00 |
| Interest | - | - | 30,735.00 |
| Principal | - | - | 35,000.00 |
| Interest | - | - | 22,208.75 |
| Principal | - | - | 25,000.00 |
| Interest | - | - | 17,075.00 |
| Principal | - | - | 18,900.00 |
| Interest | - | - | 8,370.13 |
| Principal | - | - | 150,000.00 |
| Interest | - | - | 151,125.00 |
| Principal | - | - | 10,000.00 |
| Interest | - | - | 7,862.50 |
|  | 5,819,505.88 | 6,059,084.88 | 5,500,974.00 |
|  | 2,979,218.76 | 2,936,974.85 | 3,060,065.58 |
|  | 8,798,724.64 | 8,996,059.73 | 8,561,039.58 |
|  | - | - | - |
|  | 8,798,724.64 | 8,996,059.73 | 8,561,039.58 |
|  |  |  |  |
| op. 2 1/2) | 2,944,355.25 | 2,718,226.73 | 2,977,920.17 |
| 1/2) | 3,778,045.20 | 4,156,637.13 | 3,656,622.56 |
| op. 2 1/2) | 2,076,324.19 | 2,121,195.87 | 1,926,496.85 |
|  |  | 6,874,864 | 6,634,543 |
|  |  |  | $(240,321.13)$ |


| Type of Payment | 2020 | 2021 | 2022 |
| :---: | :---: | :---: | :---: |
| Principal | - | - | - |
| Interest | - | - | - |
| BAN Interest | 7,776.00 | 9,030.00 | - |
| Net Proposed Debt | 7,776.00 | 9,030.00 | - |
|  | - | - | - |
|  | - | - | - |
|  | - | - | - |
|  | - | - | - |
|  | 7,776.00 | 9,030.00 | - |
|  | 7,776.00 | 9,030.00 | - |
|  | - | - | - |
|  | - | - | - |


|  | - | - | - |
| :---: | :---: | :---: | :---: |
|  | - | - | - |
|  | $7,776.00$ | $9,030.00$ | - |
| $\mathbf{8 , 8 0 6 , 5 0 0 . 6 4}$ | $9,030.00$ | - |  |
| $\mathbf{9 , 0 0 5 , 0 8 9 . 7 3}$ | $\mathbf{8 , 5 6 1 , 0 3 9 . 5 8}$ |  |  |



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| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 450,000.00 | 450,000.00 | 450,000.00 | 450,000.00 |
| 189,000.00 | 171,000.00 | 153,000.00 | 139,500.00 |
| 10,000.00 | - | - | - |
| 400.00 | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 10,500.00 | 9,500.00 | 8,500.00 | 7,750.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 2,325.00 | 1,925.00 | 1,525.00 | 1,225.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 4,200.00 | 3,800.00 | 3,400.00 | 3,100.00 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |
| 42,000.00 | 38,000.00 | 34,000.00 | 31,000.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | - |
| 900.00 | 600.00 | 300.00 | - |
| 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |
| 39,500.00 | 36,500.00 | 33,500.00 | 30,500.00 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 10,000.00 | 10,000.00 | 10,000.00 | - |
| 900.00 | 600.00 | 300.00 | - |
| - | - | - | - |
| - | - | - | - |
| 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 3,150.00 | 2,700.00 | 2,250.00 | 1,800.00 |
| 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |
| 39,500.00 | 36,500.00 | 33,500.00 | 30,500.00 |
| 25,000.00 | 25,000.00 | 25,000.00 | - |
| 2,250.00 | 1,500.00 | 750.00 | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 5,000.00 | 5,000.00 | 5,000.00 | - |
| 450.00 | 300.00 | 150.00 | - |


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| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 |
| 19,750.00 | 18,250.00 | 16,750.00 | 15,250.00 |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 5,000.00 | - | - | - |
| 50.00 | - | - | - |
| 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 4,200.00 | 3,800.00 | 3,400.00 | 3,000.00 |
| - - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
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| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| - | - | - | - |
| 15,000.00 | 15,000.00 | 15,000.00 | 10,000.00 |
| 2,350.00 | 2,050.00 | 1,750.00 | 1,500.00 |
| - | - | - | - |
| - | - | - | - |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 3,600.00 | 3,400.00 | 3,200.00 | 3,000.00 |
| - | - | - | - |
| - | - | - | - |
| 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 7,200.00 | 6,800.00 | 6,400.00 | 6,000.00 |
| - | - | - | - |
| - | - | - | - |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 700.00 | 500.00 | 300.00 | 100.00 |
| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 9,000.00 | 8,500.00 | 8,000.00 | 7,500.00 |
| 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 12,600.00 | 11,900.00 | 11,200.00 | 10,500.00 |


| 20,000.00 | - | - | - |
| :---: | :---: | :---: | :---: |
| 500.00 | - | - | - |
| 5,000.00 | - | - | - |
| 125.00 | - | - | - |
| 4,000.00 | 4,000.00 | 4,000.00 | - |
| 260.00 | 120.00 | 40.00 | - |
| 5,000.00 | - | - | - |
| 125.00 | - | - | - |
| 165,000.00 | 165,000.00 | 160,000.00 | 160,000.00 |
| 13,825.00 | 8,050.00 | 4,800.00 | 1,600.00 |
| 56,000.00 | 56,000.00 | 51,000.00 | - |
| 3,540.00 | 1,580.00 | 510.00 | - |
| $50,000.00$ | 50,000.00 | 45,000.00 | 45,000.00 |
| 4,050.00 | 2,300.00 | 1,350.00 | 450.00 |
| 20,000.00 | 20,000.00 | 15,000.00 | 15,000.00 |
| 1,500.00 | 800.00 | 450.00 | 150.00 |
| 15,000.00 | 15,000.00 | 10,000.00 | 10,000.00 |
| 1,075.00 | 550.00 | 300.00 | 100.00 |
| 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 1,475.00 | 950.00 | 650.00 | 350.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 950.00 | 600.00 | 400.00 | 200.00 |
| 35,000.00 | 35,000.00 | 35,000.00 | 30,000.00 |
| 3,475.00 | 2,250.00 | 1,550.00 | 900.00 |
| 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| 525.00 | 350.00 | 250.00 | 150.00 |
| 75,000.00 | 75,000.00 | 70,000.00 | 70,000.00 |
| 7,575.00 | 4,950.00 | 3,500.00 | 2,100.00 |
| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 12,687.50 | 11,437.50 | 10,187.50 | 8,937.50 |
| 165,000.00 | 170,000.00 | 180,000.00 | 190,000.00 |
| 210,481.26 | 202,231.26 | 193,731.26 | 184,731.26 |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 3,800.00 | 3,300.00 | 2,800.00 | 2,300.00 |
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| 35,000.00 | 35,000.00 | 30,000.00 | 30,000.00 |
| 6,800.00 | 5,050.00 | 3,300.00 | 1,800.00 |
| 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 |
| 6,300.00 | 4,800.00 | 3,300.00 | 1,800.00 |
| $55,000.00$ | 55,000.00 | 55,000.00 | 50,000.00 |
| 18,250.00 | 15,500.00 | 12,750.00 | 10,000.00 |
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| 25,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 4,450.00 | 3,200.00 | 2,200.00 | 1,200.00 |
| 20,000.00 | 20,000.00 | 20,000.00 | 15,000.00 |
| 3,900.00 | 2,900.00 | 1,900.00 | 900.00 |
| 100,000.00 | 90,000.00 | 90,000.00 | 90,000.00 |
| 19,400.00 | 14,400.00 | 9,900.00 | 5,400.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 1,950.00 | 1,450.00 | 950.00 | 450.00 |
| 30,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 12,937.50 | 11,437.50 | 10,187.50 | 8,937.50 |



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| 10,050.00 | 9,050.00 | 8,050.00 | 7,050.00 |
| 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 |
| 18,225.00 | 15,975.00 | 13,725.00 | 11,475.00 |
| 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 13,025.00 | 11,275.00 | 9,525.00 | 7,775.00 |
| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 10,125.00 | 8,875.00 | 7,625.00 | 6,375.00 |
| 15,000.00 | 15,000.00 | 15,000.00 | 10,000.00 |
| 4,675.00 | 3,925.00 | 3,175.00 | 2,550.00 |
| 150,000.00 | 150,000.00 | 150,000.00 | 150,000.00 |
| 93,750.00 | 86,250.00 | 78,750.00 | 71,250.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 4,750.00 | 4,250.00 | 3,750.00 | 3,250.00 |
| 5,500,974.00 | 5,450,000.00 | 5,425,000.00 | 5,325,000.00 |
| 2,351,820.61 | 2,102,221.26 | 1,861,021.26 | 1,626,596.26 |
| 7,852,794.61 | 7,552,221.26 | 7,286,021.26 | 6,951,596.26 |
| - | - | - | - |
| 7,852,794.61 | 7,552,221.26 | 7,286,021.26 | 6,951,596.26 |
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| 2,451,614.00 | 2,311,124.00 | 2,209,484.00 | 2,014,444.00 |
| 3,526,435.85 | 3,414,937.50 | 3,307,487.50 | 3,198,687.50 |
| 1,874,744.76 | 1,826,159.76 | 1,769,049.76 | 1,738,464.76 |
| 5,978,050 | 5,726,062 | 5,516,972 | 5,213,132 |
| $(656,492.88)$ | (251,988.35) | $(209,090.00)$ |  |


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| $7,852,794.61$ | $7,552,221.26$ | $7,286,021.26$ | $6,951,596.26$ |



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| 450,000.00 | 450,000.00 | 450,000.00 | 450,000.00 |
| 126,000.00 | 112,500.00 | $99,000.00$ | 84,375.00 |
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| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 7,000.00 | 6,250.00 | 5,500.00 | 4,687.50 |
| 10,000.00 | 10,000.00 | 10,000.00 | - |
| 925.00 | 625.00 | 325.00 | - |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 2,800.00 | 2,500.00 | 2,200.00 | 1,875.00 |
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| 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |
| 28,000.00 | 25,000.00 | 22,000.00 | 18,750.00 |
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| 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |
| 27,500.00 | 24,500.00 | 21,500.00 | 18,500.00 |
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| 15,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 1,350.00 | 900.00 | 600.00 | 300.00 |
| 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |
| 27,500.00 | 24,500.00 | 21,500.00 | 18,500.00 |
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| 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 |
| 13,750.00 | 12,250.00 | 10,750.00 | 9,250.00 |
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| 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 2,550.00 | 2,050.00 | 1,500.00 | 900.00 |
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| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 1,275.00 | 1,025.00 | 750.00 | 450.00 |
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| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 2,775.00 | 2,525.00 | 2,250.00 | 1,950.00 |
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| 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 5,550.00 | 5,050.00 | 4,500.00 | 3,900.00 |
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| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 6,937.50 | 6,312.50 | 5,625.00 | 4,875.00 |
| 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 9,712.50 | 8,837.50 | 7,875.00 | 6,825.00 |



| 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 |
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| 14,737.50 | 13,387.50 | 12,262.50 | 11,137.50 |
| 40,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 11,612.50 | 10,412.50 | 9,537.50 | 8,662.50 |
| 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| 1,050.00 | 900.00 | 750.00 | 600.00 |
| 50,000.00 | 45,000.00 | 45,000.00 | 45,000.00 |
| 9,600.00 | 8,100.00 | 6,750.00 | 5,400.00 |
| 105,000.00 | 105,000.00 | 105,000.00 | 100,000.00 |
| 21,450.00 | 18,300.00 | 15,150.00 | 12,000.00 |
| 25,000.00 | 25,000.00 | - | - |
| 1,500.00 | 750.00 | - | - |
| 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 |
| 9,300.00 | 7,950.00 | 6,600.00 | 5,250.00 |
| 15,000.00 | 15,000.00 | - | - |
| 900.00 | 450.00 | - | - |
| 285,000.00 | 280,000.00 | - | - |
| 16,950.00 | 8,400.00 | - | - |
| 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 9,450.00 | 8,750.00 | 8,050.00 | 7,350.00 |
| 90,000.00 | 90,000.00 | 90,000.00 | 90,000.00 |
| 35,775.00 | 31,275.00 | 26,775.00 | 22,725.00 |
| 80,000.00 | 80,000.00 | 80,000.00 | 80,000.00 |
| 31,287.50 | 27,287.50 | 23,287.50 | 19,687.50 |
| 360,000.00 | 360,000.00 | 360,000.00 | 360,000.00 |
| 99,000.00 | 81,000.00 | 63,000.00 | 46,800.00 |
| 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 |
| 8,850.00 | 7,350.00 | 5,850.00 | 4,500.00 |
| 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 2,475.00 | 1,725.00 | 975.00 | 300.00 |
| 15,000.00 | 15,000.00 | 10,000.00 | 10,000.00 |
| 4,350.00 | 3,600.00 | 2,975.00 | 2,525.00 |
| 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 5,775.00 | 4,025.00 | 2,275.00 | 700.00 |
| 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 4,800.00 | 4,050.00 | 3,300.00 | 2,625.00 |
| 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 6,787.50 | 5,787.50 | 4,787.50 | 3,887.50 |
| 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 5,350.00 | 4,600.00 | 3,850.00 | 3,175.00 |
| 50,000.00 | 50,000.00 | 45,000.00 | - |
| 6,000.00 | 3,500.00 | 1,125.00 | - |
| 355,000.00 | 360,000.00 | 360,000.00 | 365,000.00 |
| 104,825.00 | 86,950.00 | 68,950.00 | 52,650.00 |
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| 236,200.00 | 246,200.00 | 256,200.00 | 271,200.00 |
| 53,321.00 | 41,261.00 | 28,701.00 | 16,872.00 |
| 13,800.00 | 13,800.00 | 13,800.00 | 13,800.00 |
| 2,829.00 | 2,139.00 | 1,449.00 | 828.00 |
| 1,165,000.00 | 1,165,000.00 | 1,170,000.00 | 1,165,000.00 |
| 366,025.00 | 307,775.00 | 249,400.00 | 196,850.00 |


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| 6,050.00 | 5,050.00 | 4,050.00 | 3,150.00 |
| 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 |
| 9,225.00 | 6,975.00 | 4,725.00 | 2,700.00 |
| 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 |
| 6,150.00 | 4,650.00 | 3,150.00 | 1,800.00 |
| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 5,125.00 | 3,875.00 | 2,625.00 | 1,500.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 2,050.00 | 1,550.00 | 1,050.00 | 600.00 |
| 150,000.00 | 150,000.00 | 150,000.00 | 150,000.00 |
| 63,750.00 | 56,250.00 | 48,750.00 | 42,000.00 |
| 10,000.00 | 10,000.00 | 10,000.00 | 5,000.00 |
| 2,750.00 | 2,250.00 | 1,750.00 | 1,400.00 |
| 5,050,000.00 | 4,740,000.00 | 4,430,000.00 | 4,385,000.00 |
| 1,408,246.26 | 1,204,146.26 | 1,008,461.26 | 835,063.76 |
| 6,458,246.26 | 5,944,146.26 | 5,438,461.26 | 5,220,063.76 |
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| 6,458,246.26 | 5,944,146.26 | 5,438,461.26 | 5,220,063.76 |
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| 1,912,616.50 | 1,655,251.50 | 1,564,149.00 | 1,499,590.50 |
| 2,925,262.50 | 2,776,687.50 | 2,673,312.50 | 2,575,112.50 |
| 1,620,367.26 | 1,512,207.26 | 1,200,999.76 | 1,145,360.76 |


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| $6,458,246.26$ | $5,944,146.26$ | $5,438,461.26$ | $5,220,063.76$ |


| 2031 | 2032 | 2033 | 2034 |
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| 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 |
| 7,750.00 | 6,250.00 | 4,750.00 | 3,250.00 |
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| 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 |
| 1,650.00 | 1,350.00 | 1,050.00 | 750.00 |
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| 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 |
| 3,300.00 | 2,700.00 | 2,100.00 | 1,500.00 |
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| - | - | - | - |
| 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 |
| 4,125.00 | 3,375.00 | 2,625.00 | 1,875.00 |
| 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 5,775.00 | 4,725.00 | 3,675.00 | 2,625.00 |




| 20,000.00 | 20,000.00 | 15,000.00 | 15,000.00 |
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| 2,350.00 | 1,650.00 | 1,125.00 | 750.00 |
| 45,000.00 | - | - | - |
| 900.00 | - | - | - |
| 30,000.00 | - | - | - |
| 600.00 | - | - | - |
| 25,000.00 | - | - | - |
| 500.00 | - | - | - |
| 10,000.00 | - | - | - |
| 200.00 | - | - | - |
| 150,000.00 | 150,000.00 | 150,000.00 | 150,000.00 |
| 36,000.00 | 30,750.00 | 26,250.00 | 22,500.00 |
| 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| 1,200.00 | 1,025.00 | 875.00 | 750.00 |
| 4,315,000.00 | 3,840,000.00 | 3,745,000.00 | 3,505,000.00 |
| 680,160.02 | 547,206.26 | 427,181.26 | 320,906.26 |
| 4,995,160.02 | 4,387,206.26 | 4,172,181.26 | 3,825,906.26 |
| - | - | - | - |
| 4,995,160.02 | 4,387,206.26 | 4,172,181.26 | 3,825,906.26 |
|  |  |  |  |
| 1,431,607.26 | 1,239,175.00 | 1,151,275.00 | 955,700.00 |
| 2,472,337.50 | 2,375,787.50 | 2,265,512.50 | 2,166,462.50 |
| 1,091,215.26 | 772,243.76 | 755,393.76 | 703,743.76 |


| 2031 |  | 2032 | 2033 | 2034 |
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| $4,995,160.02$ | $4,387,206.26$ | $4,172,181.26$ | $3,825,906.26$ |


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| 20,000.00 | 20,000.00 | - | - |
| 900.00 | 300.00 | - | - |
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| 25,000.00 | 25,000.00 | - | - |
| 1,125.00 | 375.00 | - | - |
| 35,000.00 | 35,000.00 | - | - |
| 1,575.00 | 525.00 | - | - |



| 45,000.00 | 45,000.00 | 45,000.00 | - |
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| 4,387.50 | 2,925.00 | 1,462.50 | - |
| 35,000.00 | 35,000.00 | 35,000.00 | - |
| 3,412.50 | 2,275.00 | 1,137.50 | - |
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| 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 |
| 3,850.00 | 3,150.00 | 2,450.00 | 1,750.00 |
| $90,000.00$ | 90,000.00 | 90,000.00 | 90,000.00 |
| 10,125.00 | 8,325.00 | 6,525.00 | 4,725.00 |
| 80,000.00 | 75,000.00 | 75,000.00 | 75,000.00 |
| 8,487.50 | 6,937.50 | 5,437.50 | 3,937.50 |
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| 1,125.00 | 925.00 | 725.00 | 525.00 |
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| 1,125.00 | 925.00 | 725.00 | 525.00 |
| 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 1,687.50 | 1,387.50 | 1,087.50 | 787.50 |
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| 1,125.00 | 925.00 | 725.00 | 525.00 |
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| 1,015,000.00 | 965,000.00 | - | - |
| 29,450.00 | 9,650.00 | - | - |


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| 19,500.00 | 16,500.00 | 13,500.00 | 10,500.00 |
| 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 |
| 650.00 | 550.00 | 450.00 | 350.00 |
| 2,510,000.00 | 1,850,000.00 | 790,000.00 | 670,000.00 |
| 235,631.26 | 180,868.76 | 149,368.76 | 128,693.76 |
| 2,745,631.26 | 2,030,868.76 | 939,368.76 | 798,693.76 |
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| 2,745,631.26 | 2,030,868.76 | 939,368.76 | 798,693.76 |
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| 450,250.00 | 238,800.00 | 179,675.00 | 176,375.00 |
| 1,612,112.50 | 1,170,062.50 | 176,962.50 | 173,662.50 |
| 683,268.76 | 622,006.26 | 582,731.26 | 448,656.26 |


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| 275,000.00 | 285,000.00 | 295,000.00 | 305,000.00 |
| 96,293.76 | 87,356.26 | 77,737.50 | 67,781.26 |
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| 1,050.00 | 350.00 | - | - |
| 90,000.00 | 90,000.00 | - | - |
| 2,868.75 | 956.25 | - | - |
| 75,000.00 | 75,000.00 | - | - |
| 2,390.63 | 796.88 | - | - |
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| $10,000.00$ | 10,000.00 | - | - |
| $318.75$ | 106.25 | - | - |
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| 318.75 | 106.25 | - | - |
| $15,000.00$ | 15,000.00 | - | - |
| $478.13$ | 159.38 | - | - |
| 10,000.00 | 10,000.00 | - | - |
| 318.75 | 106.25 | - | - |
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| 7,500.00 | 4,500.00 | 1,500.00 | - |
| 5,000.00 | 5,000.00 | 5,000.00 | - |
| 250.00 | 150.00 | 50.00 | - |
| 675,000.00 | 685,000.00 | 450,000.00 | 305,000.00 |
| 111,787.52 | 94,587.52 | 79,287.50 | 67,781.26 |
| 786,787.52 | 779,587.52 | 529,287.50 | 372,781.26 |
| - | - | - | - |
| 786,787.52 | 779,587.52 | 529,287.50 | 372,781.26 |
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| 173,068.75 | 169,756.25 | 156,550.00 | - |
| 170,259.38 | 166,753.13 | - | - |
| 443,459.39 | 443,078.14 | 372,737.50 | 372,781.26 |


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| 315,000.00 | 325,000.00 | 340,000.00 | 350,000.00 |
| 57,487.50 | 46,856.26 | 35,887.50 | 24,412.50 |
| 372,487.50 | 371,856.26 | 375,887.50 | 374,412.50 |
| - | - | - | - |
| 372,487.50 | 371,856.26 | 375,887.50 | 374,412.50 |
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| - | - | - | - |
| 372,487.50 | 371,856.26 | 375,887.50 | 374,412.50 |


| 2043 |  | 2044 | 2045 | 2046 |
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| - | - | - | - |
| $372,487.50$ | $371,856.26$ | $375,887.50$ | $374,412.50$ |


| 2047 | Total |
| :---: | :---: |
| - | - |
| - | - |
| - | 43,246.88 |
| - | 1,135.23 |
| - | 17,786.00 |
| - | 1,340.75 |
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| - | 5,900.00 |
| - | 295.00 |
| - | 55,000.00 |
| - | 2,750.00 |
| - | 50,000.00 |
| - | 2,500.00 |
| - | 50,000.00 |
| - | 10,500.00 |
| - | 4,100.00 |
| - | 205.00 |
| - | 223,000.00 |
| - | 127,550.00 |
| - | 17,000.00 |
| - | 7,900.00 |
| - | 1,320,000.00 |
| - | 950,400.00 |
| - | 220,000.00 |
| - | 34,355.00 |


| - | 330,000.00 |
| :---: | :---: |
| - | 13,200.00 |
| - | 20,000.00 |
| - | 800.00 |
| - | 15,000.00 |
| - | 500.00 |
| - | - |
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| - | 140,000.00 |
| - | 5,600.00 |
| - | 40,000.00 |
| - | 1,600.00 |
| - | 6,300,000.00 |
| - | 1,688,062.50 |
| - | 30,000.00 |
| - | 2,500.00 |
| - | 10,000.00 |
| - | 500.00 |
| - | 350,000.00 |
| - | 93,781.26 |
| - | 90,000.00 |
| - | 14,825.00 |
| - | 140,000.00 |
| - | 37,512.50 |
| - | 10,000.00 |
| - | 500.00 |
| - | 20,000.00 |
| - | 1,300.00 |
| - | 1,400,000.00 |
| - | 375,125.00 |
| - | 50,000.00 |
| - | 4,500.00 |
| - | 1,500,000.00 |
| - | 367,250.00 |
| - | 20,000.00 |
| - | 900.00 |
| - | 10,000.00 |
| - - | 450.00 |
| - | 50,000.00 |
| - | 4,500.00 |
| - | - |
| - | - |
| - - | 135,000.00 |
| - - | 20,700.00 |
| - - | 1,500,000.00 |
| - | 367,250.00 |
| - - | 125,000.00 |
| - | 11,250.00 |
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| - | - |
| - | 25,000.00 |
| - | 2,250.00 |



| - | 65,000.00 |
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| - | 4,625.00 |
| - | 25,000.00 |
| - | 1,625.00 |
| - | 20,000.00 |
| - | 1,540.00 |
| - | 15,000.00 |
| - | 1,125.00 |
| - | 980,000.00 |
| - | 80,675.00 |
| - | 270,000.00 |
| - | 20,985.00 |
| - | 285,000.00 |
| - | 23,625.00 |
| - | 110,000.00 |
| - | 8,900.00 |
| - | 80,000.00 |
| - | 6,425.00 |
| - | 110,000.00 |
| - | 9,225.00 |
| - | 65,000.00 |
| - | 5,600.00 |
| - | 235,000.00 |
| - | 20,675.00 |
| - | 35,000.00 |
| - | 3,125.00 |
| - | 505,000.00 |
| - | 45,100.00 |
| - | 425,000.00 |
| - | 122,625.00 |
| 360,000.00 | 6,600,000.00 |
| 12,600.00 | 3,479,112.72 |
| - | 130,000.00 |
| - | 29,250.00 |
| - | 70,000.00 |
| - | 4,550.00 |
| - | 230,000.00 |
| - | 36,000.00 |
| - | 210,000.00 |
| - | 33,600.00 |
| - | 625,000.00 |
| - | 130,400.00 |
| - | 35,000.00 |
| - | 2,100.00 |
| - | 155,000.00 |
| - | 23,800.00 |
| - | 130,000.00 |
| - | 20,450.00 |
| - | 660,000.00 |
| - | 103,600.00 |
| - | 65,000.00 |
| - | 10,150.00 |
| - | 440,000.00 |
| - | 124,025.00 |


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| - | 223,125.00 |
| - | 630,000.00 |
| - | 177,275.00 |
| - | 80,000.00 |
| - | 16,650.00 |
| - | 620,000.00 |
| - | 145,050.00 |
| - | 1,345,000.00 |
| - | 317,550.00 |
| - | 220,000.00 |
| - | 38,200.00 |
| - | 580,000.00 |
| - | 137,100.00 |
| - | 140,000.00 |
| - | 23,800.00 |
| - | 2,245,000.00 |
| - | 405,000.00 |
| - | 700,000.00 |
| - | 140,000.00 |
| - | 1,800,000.00 |
| - | 521,775.00 |
| - | 1,575,000.00 |
| - | 454,812.51 |
| - | 5,054,091.00 |
| - | 1,336,202.28 |
| - | 450,000.00 |
| - | 120,000.00 |
| - | 175,000.00 |
| - | 39,200.00 |
| - | 240,909.00 |
| - | 65,997.73 |
| - | 350,000.00 |
| - | 84,175.00 |
| - | 250,000.00 |
| - | 70,000.00 |
| - | 350,000.00 |
| - - | 98,987.51 |
| - | 270,000.00 |
| - | 76,525.00 |
| - | 460,000.00 |
| - | 101,000.00 |
| - | 5,240,000.00 |
| - | 1,409,825.00 |
| - | 176,900.00 |
| - | 26,523.88 |
| - | 2,275,915.00 |
| - | 626,262.21 |
| - | 138,685.00 |
| - | 35,195.79 |
| - | 16,519,100.00 |
| - | 4,553,427.38 |


| - | $\begin{array}{r} 280,500.00 \\ 75,535.63 \end{array}$ |  |
| :---: | :---: | :---: |
| - | 450,000.00 |  |
| - | 114,660.00 |  |
| - | 325,000.00 |  |
| - | 80,158.75 |  |
| - | 250,000.00 |  |
| - | 63,700.00 |  |
| - | 123,900.00 |  |
| - | 28,145.13 |  |
| - | 3,000,000.00 |  |
| - | 880,875.00 |  |
| - | 140,000.00 |  |
| - | 38,312.50 |  |
| 360,000.00 | 76,896,032.88 | 76,896,032.88 |
| 12,600.00 | 21,595,321.26 | 21,595,321.26 |
| 372,600.00 | 98,491,354.14 | 98,491,354.14 |
| - | - | - |
| 372,600.00 | 98,491,354.14 | 98,491,354.14 |
|  |  | - |
| - | 27,636,652.66 | 27,636,652.66 |
| - | 44,961,095.55 | 44,961,095.55 |
| 372,600.00 | 25,893,605.93 | 25,893,605.93 |
|  | 98,491,354.14 | 35,943,620.94 |

2047
Total

| 2047 | Total |  |
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|  | $9,030.00$ |  |
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| - | $9,030.00$ |  |
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| - | $9,030.00$ |  |
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372,600.00
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| Authorized and Unissued Debt |  |
| :--- | ---: |
|  |  |
| Loker School Doors \& Tile | $\$ 460,772$ |
| DPW Small Truck | $\$ 30,000$ |
| Middle School Network Wiring | $\$ 152,000$ |
| Water PLC Upgrades | $\$ 284,937$ |
| Rivers Edge Asbestos Removal Bonds | $\$ 790,530$ |
| Loker Elementary School Roof Replacement | $\$ 1,300,000$ |
|  |  |
|  | $\$ 3,018,239$ |


|  | $\begin{aligned} & \text { Fiscal } \\ & 2021 \end{aligned}$ | Fiscal 2020 | $\begin{aligned} & \text { Fiscal } \\ & 2019 \end{aligned}$ | $\begin{gathered} \text { Fiscal } \\ 2018 \end{gathered}$ | $\begin{gathered} \text { Fiscal } \\ 2017 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |
| Non Exempt Debt | \$6,165,000 | - | \$2,222,376 | \$2,215,360 | \$12,145,000 |
| Exempt Debt | \$0 | \$7,050,000 | \$3,375,000 | - | - |
| Cash Capital | \$250,000 | \$580,000 | \$600,000 | \$347,128 | \$305,000 |
| Free Cash | \$1,931,000 | \$1,489,367 | \$1,126,720 | \$219,180 | \$290,000 |
| Ambulance Fund | - | \$140,000 | \$55,000 | \$445,000 | \$515,000 |
| Other Funds | - | - | - | \$120,000 | \$148,000 |
| Surplus Capital | - | \$283,683 | \$828,434 | \$336,692 | \$545,000 |
| Water | \$75,000 | \$50,000 | \$190,000 | \$225,000 | \$450,000 |
| Water Debt | - | \$620,000 | - | \$700,000 | \$2,211,000 |
|  | \$8,421,000 | \$10,213,050 | \$8,397,530 | \$4,608,360 | \$16,609,000 |
| Department |  |  |  |  |  |
| Town IT | \$228,000 | \$40,000 | \$230,000 | - | \$120,000 |
| DPW | \$1,979,000 | \$1,030,000 | \$1,280,000 | \$2,860,360 | \$2,105,000 |
| Facilities | \$292,000 | - | \$1,855,530 | \$163,000 | \$378,000 |
| JCC | \$427,000 | \$64,000 | - | - | - |
| Fire | \$730,000 | \$76,000 | \$1,855,000 | \$370,000 | \$1,440,000 |
| Police | - | - | - | - | \$25,000 |
| Water | \$75,000 | \$670,000 | \$2,010,000 | \$925,000 | \$2,661,000 |
| School | \$4,690,000 | \$8,333,050 | \$1,121,000 | \$290,000 | \$2,275,000 |
| Recreation | - | - | - | - | \$100,000 |
| Conservation | - | - | \$46,000 | - | \$30,000 |
| CPA | - | - | - | - | \$7,000,000 |
| Housing | - | - | - | - | \$475,000 |
|  | \$8,421,000 | \$10,213,050 | \$8,397,530 | \$4,608,360 | \$16,609,000 |



# Town of Wayland Capital Planning <br> FY 2022-FY2026 <br> Instructions \& Notes 

[FY22-FY26 Capital Budget Workbook 2.6.2021-6.xlsx]FinCom Summary Exhibits
2/8/2021 11:16 AM

## General Use Instructions

1. Manual inputs are noted by blue text
2. Semi-manual inputs are noted in green and denote where a formula provides a default that should be reviewed and only if needed, manually adjusted
3. Cells highlighted in yellow need to be completed/reviewed
4. Formulas and most headings are noted by black text and should not need to be changed
5. New projects should be added at the bottom of the list with a project number one higher than the prior project. However, if breaking apart a project that requests funding in multiple years, insert row(s) below the original line and add a letter to the original project number for each distinct project piece 6. To the extent more project lines are needed on either the Project Data and Projected Debt Schedule tabs, insert blank rows after the last project and before the red highlighted line
6. After making any changes, refresh all pivot tables with the keystroke Ctrl-Alt-F5
7. Be sure all debt projects are fully reflected in the Projected Debt Schedule. Insert blank rows as needed after the last project and before the red highlighted line and drag formulas down until all
8. The data range being used in pivot tables is named "Project_Data"

## Notes

Since this is a new tool, the earliest year for the first year in the five year capital plan is defaulted to 2021. Projects may have been proposed earlier.

Projects submitted that have not been slotted in the first five year period have been defaulted to the There are line items with $\$ 0$ requested that appear to be projects approved in prior years that were not cleared from the submission. Since they are $\$ 0$, they have no impact on planning.

## Workbook Improvement To-Do List

Input Priority Categories
Add drop downs for input fields, years \& funding sources
Lock non-input cells

## SCHOOL COMMITTEE'S FY 2022 VOTED BUDGET

FY 2021 APPROPRIATION

| FY 22 LEVEL SERVICES |  |
| :--- | :--- |
| PERSONNEL - Contractual Obligations: |  |
| NET INCREMENTAL INCREASE OVER FY 21 BUDGET |  |
| WTA STIPENDS (LONGEVITY, RETIREMENT) |  |
| WTA STEP/LANE/COLA/LOA RETURNS |  |
| WESA STIPENDS (LONGEVITY, SICK BUY BACK) |  |
| WESA STEP/LANE |  |
| CUSTODIAN STIPENDS (LONGEVITY, SICK BUY BACK) |  |
| CUSTODIAN STEP/LANE | FTEs |
| NON UNION STIPENDS (LONGEVITY, RETIREMENT) | 0.40 |
| NON UNION STEP/LANE | TBD |
| Subtotal Contractual Obligations | 1.00 |
| PERSONNEL - Enrollment/Mandate Driven Staffing: | 1.00 |
| Assumes Level Staffing (net WRAP and Hybrid) with the exception of: |  |
| Elementary increase in sections .1 FTE Music, .1 FTE Art, .2 FTE PE | 0.50 |
| WMS Reduction of 35 students in grade 8 | $\mathbf{2 . 9 0}$ |
| Loker SPED Teacher | $\mathbf{2 . 9 0}$ |
| Claypit Hill SPED Teacher |  |
| Sreschool SLP. Transfer funds from SPED Contracted Services |  |
| Total Personnel Level Services |  |

NON-PERSONNEL - Contractual Obligations and Enrollment/Mandate Driven:
Assumes level funded non-personnel budgets with the exception of:
SPED Tuition
SPED Transportation
SPED Contracted Services
General Education Transportation
Utilities
Technology Hardware
Technology Software
AV Equipment Lease 3rd of 5 year program
Facilities Level Service Budget
Maintenance Contracted Services and Filters

## Total Non-Personnel Level Services

| COMBINED TOTAL LEVEL SERVICES PERSONNEL AND NON-PERSONNEL | 2.90 |
| :---: | :---: |
| Percentage Increase <br> Plus estimated 3 new benefits packages |  |
|  |  |
| FY 22 NEW INITIATIVES |  |
| New Initiatives | FTEs |
| Elementary Assistant Principals . 2 FTE CH , .5 FTE HH, . 5 FTE LO | 1.30 |
| WHS Social Worker/Adjustment Counselor 1.0 FTE | 1.00 |
| Elementary Guidance 2.0 FTE | 2.00 |
| Tech Support 1.2 FTE | 1.20 |
| Facilities Project Manager | 0.50 |
| TOTAL NEW INITIATIVES | 6.00 |
| Percentage Increase over FY 21 Plus estimated 6 new benefits packages |  |
|  |  |
| COMBINED LEVEL SERVICES \& NEW INITIATIVES |  |
| Percentage increase over FY 21 |  |
| TOTAL FY 22 BUDGET |  |
| Note: Total Budget reflects WTA Contractual Bargaining Agreements. All other CBAs are under negotiation. |  |
| FY 22 COVID PROJECTED EXPENSES - COVID DRIVEN PERSONNEL AND NONPERSONNEL EXPENSES THAT COULD BE INCURRED IN FY 22 IF HYBRID/WRAP/ENHANCED SYNCHRONOUS INSTRUCTION CONTINUES AT 6 FEET OF DISTANCE (based on FY 2021 actual expenditures) | FTEs |
| Personnel: |  |
| Student Supervision | 7.00 |
| Permanent Substitutes | 7.00 |
| WRAP Teachers | 4.30 |
| WRAP Teaching Assistants | 2.00 |
| WRAP SPED Teacher | 1.00 |
| Remote Content Specialists Teachers | 2.70 |
| Health Screener | 0.40 |
| Tech Support | 0.20 |
| Custodial OT | N/A |
| Subtotal Personnel | 24.60 |
| Non-Personnel: |  |
| Utilities |  |
| Health Watch |  |
| Tents September through November and March through June |  |
| Storage containers |  |
| Cleaning/Sanitizing Supplies |  |
| PPE |  |
| Virtual Instruction Membership |  |

Subtotal Non-Personnel

| Combined Total Personnel and Non-Personnel Potential COVID Related Expenses |  |
| :--- | :--- | :--- |
| for Hybrid Instruction | $\mathbf{2 4 . 6 0}$ |

COMBINED LEVEL SERVICES, NEW INITIATIVES \& COVID
Percentage increase over FY 21
TOTAL FY 22 BUDGET
Note: Total Budget reflects WTA Contractual Bargaining Agreements. All other
CBAs are under negotiation.


Incremental \$ Increase over FY 21

11,209
733,401
18,360
33,046
3,711
14,491
11,673 N/A

## 825,891

Incremental \$ Increase over FY 21

27,965
$(27,965)$
67,397
70,000
35,278
172,675

998,566

Incremental \$ Increase over FY 21
$(281,000)$
206,000
$(35,270)$
97,788
117,600
25,000
50,000
30,000
231,821
207,000
648,939

|  |
| ---: |
| Incremental \$ Increase Over FY 21 |
| 142,250 |
| 85,132 |
| 155,284 |
| 52,800 |
| 40,000 |
| 475,466 |
| $1.10 \%$ |


| $\$ 2,122,971$ |
| ---: | ---: |
| $4.90 \%$ |
| $\$ 45,482,116$ |


|  |  |
| ---: | ---: |
| Projected Cost for 10 months of | Projected Cost for $\mathbf{5}$ months of |
| School | School |
|  |  |
| 175,000 | 87,500 |
| 189,000 | 94,500 |
| 292,400 | 146,200 |
| 50,000 | 25,000 |
| 78,000 | 39,000 |
| 183,600 | 91,800 |
| 23,220 | 11,610 |
| 13,600 | 6,800 |
| 70,000 | 35,000 |
| $1,074,820$ | 537,410 |


| $\$ 100,000$ | 50,000 |
| ---: | ---: |
| $\$ 20,000$ | 10,000 |
| $\$ 90,000$ | 45,000 |
| $\$ 10,000$ | 5,000 |
| $\$ 90,000$ | 45,000 |
| $\$ 25,000$ | 12,500 |
| $\$ 30,000$ | 15,000 |


| TBD | TBD |
| ---: | ---: | ---: |
| $\$ \mathbf{3 6 5 , 0 0 0}$ | $\mathbf{\$ 1 8 2 , 5 0 0}$ |
| $\$ 1,439,820$ | $\$ 719,910$ |



## $\bar{\longrightarrow}$


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[^0]:    ${ }^{1}$ Includes $\$ 438,821$ of maintenance and facilities increases that are explained in more detail on page two.
    ${ }^{2}$ Includes assistant principals ( .5 FTE, .5 FTE, .3 FTE) at three elementary schools, 1.0 FTE social worker at high school, two 1.0 FTE guidance counselors at elementary schools, 1.2 FTE elementary tech support and .5 project manager for facilities/maintenance. All except project manager address post-COVID needs as described above.
    ${ }^{3}$ These expenses are based on the current FY21 costs of a hybrid model and assume a hybrid model for 10 months of FY22. At this time we do not know whether we would need to follow a hybrid model in FY22 or some other type of model (ie, all-in with health and safety constraints and remote option, etc). We also do not know the time period for which we might need to follow such a model.

[^1]:    Total Authorized Self-Supporting Debt
    Total Authorized Principal
    Total Authorized Interest
    Total Authorized Long-Term Debt Service

    Total Existing + Authorized Debt Service

