## HIRING POLICY - ATTACHMENT A TOWN OF WAYLAND JOB VACANCY REQUISITION

A request is hereby made to fill the vaca	ancy listed below:
1. Department:	2. Position title:
3. Full-time: Part-Time:	4. Previous incumbent:
5. Date of vacancy:	6. Reason for vacancy:
7. Are sufficient dollars available in the filled positions through June 30 of this f	e salary account to fund this position and all other iscal year? Yes No
	is being made for funding.
Approved:	
Appointing Authority/designee:	
Title:	Date:
Approved / Denied (circle one) Human Resources Director:	
	Comment:
Approved / Denied (circle one) Finance Director:	
Date:	Comment:

#### HIRING POLICY - ATTACHMENT B TOWN OF WAYLAND JOB POSTING

Position Title:	Department:	
Work Location:	Full-time: Part-time:	
Hours per Week:	Union:	
Pay Grade:	Pay range:	
Summary of Duties:		
Recommended Minimum Requirements:		
Date posted:	Closing date:	
Apply to: Human Resources Manager, Tow 01778 Fax: 508-358-3627 Email: hr@way	n Building, 41Cochituate Road, Wayland, MA yland.ma.us	

Human Resources Manager

The Town of Wayland is an Equal Opportunity/Affirmative Action Employer.

#### HIRING POLICY - ATTACHMENT C TOWN OF WAYLAND 41 Cochituate Road, Wayland, MA 01778

# **EMPLOYMENT APPLICATION**

The Town of Wayland is committed to a policy of non-discrimination and equal opportunity for all employees and qualified applicants without regard to race, sex, color, ethnicity, age, sexual orientation, disability, religion, national origin, marital status, ancestry, handicap or veteran status.

Please type or print in ink. Date of application:		ation: _		
Job Interest				
Position applying for:				
Type: Full-time Part-time	Temporary	_ Seasonal	-	
Referral source: Advertisement	Job Posting	Relative	Friend	Other
Personal Information				
Name:Last	First	Middle		
Address:				
No. & Street	Town	State		Zip Code
Telephone number:	I	E-mail		
Are you eligible to work in the U	United States?	Yes No		
Are you under 18 years of age?	YesNo			
If yes, do you have work	ing papers? Ye	esNo		
Have you ever been employed w	ith the Town befor	re? Yes	_No	
If yes, when?	In what po	osition?		
Why did you leave?				
Do you have a relative employed	l by the town?	Yes No		
If yes, their name:				
Relationship:				

# **Education**

		Did you	If not, years	
Name/Location	Course of study	graduate?	attended	Degree
High School:				
Business/Technical/Oth	er training:			
College:				
Graduate school:				
Crudulle Senson				
Licenses/Certificat	es/Proficiencies			
<b>D</b> 1 11				
	driver's license?			
unving is an essential it	inction of the position, fac	k of a univer sincer	ise will not disqua	iny an applicant.)
Class:	_ Endorsements:		Expiration D	ate:
			- 1	
Do you have any pr	ofessional licenses? _	YesN	0	
If yes, please	e identify.			
т.		F		
License:		Exp	iration Date:	· · · · · · · · · · · · · · · · · · ·
License.		Fyn	iration Date:	
		Lxp		
License:		Exp	iration Date:	
		_		
Please list any comp	outer software program	ns in which you	are proficient:	
Please describe any	additional specialized	l training or job-	-related skills vo	ou may have that
	e your application for		j	
1	<b>J</b> 11	1 5		

# **Employment History**

Please list most recent employment first. You may include work performed on a volunteer basis.

1. Employer's Name:		
Address:	Tel:	
Job title:	Dates of employment:	to
Immediate supervisor's name and job title	e:	
Describe the work you performed:		
Reason for leaving:		
2. Employer's Name:		
Address:	Tel:	
Job title:	Dates of employment:	to
Immediate supervisor's name and job title		
Describe the work you performed:		
Reason for leaving:		
3. Employer's Name:		
Address:	Tel:	
Job title:	Dates of employment:	to

Immediate supervisor's name and job title:		
Describe the work you performed:		
Reason for leaving:		
4. Employer's Name:		
Address:	Tel:	
Job title:	_ Dates of employment:	to
Immediate supervisor's name and job title:		
Describe the work you performed:		
Reason for leaving:		

#### **References**

Please list three business/employment/volunteer references:

<b>1.</b> Name:		Company:	
Position:	Telephone:	Work	Home
Address:			
<b>2.</b> Name:		Company:	
Position:	Telephone:	Work	Home
Address:			
<b>3.</b> Name:		Company:	
Position:			
Address:			

#### Agreement

The information provided in this application for employment is true and complete to the best of my knowledge. In the event of employment, I understand that false or misleading information or omissions given in my application or interview(s) may result in discharge. I understand that all appointments are probationary and that I must demonstrate my fitness for continued employment during the probationary period. I also understand that I must be available from time to time to work outside normal business hours as the needs of the department require. I authorize the Town to conduct a criminal background check on me in consideration of my being offered employment. If offered the position, I agree to take a physical examination, given by an appointed Town physician, which may include testing for drugs, alcohol and/or a psychological examination, as required by the particular department, and recognize that any offer of employment may be contingent upon passing the physical and psychological exam (if applicable) and my ability to establish employment eligibility under the Immigration Reform and Control Act of 1986. I authorize investigation of all statements contained in this application and the release of any pertinent information regarding my education, past employment history and background.

Signature: \_\_\_\_\_

Date:

It is unlawful in Massachusetts to require or administer a lie detector test as a condition of employment or continued employment. An employer who violates this law shall be subject to criminal penalties and civil liability.

## HIRING POLICY - ATTACHMENT D TOWN OF WAYLAND RELEASE FORM

I \_\_\_\_\_\_\_\_ a candidate for the position of hereby authorize the Town of Wayland to investigate all statements in my application and to secure information from all my employers, references, and academic institutions. I hereby release all of those employers (current and prior), references, academic institutions, and the Town of Wayland from any and all liability arising from their giving or receiving information about my employment history, my academic credentials or qualifications, and my suitability for employment with the Town of Wayland.

Prior to being considered as a finalist for a position, I hereby voluntarily authorize the Town to conduct a criminal background check. Furthermore, I authorize the Town to investigate any and all statements made on my resume and/or application for employment. I hereby release the Town from any and all liability as a result of such investigation.

I understand that any offer of employment is contingent upon receipt of a satisfactory report concerning my criminal background check, academic credentials and/or employment references. I further understand that any false or misleading statements will be sufficient cause for rejection of my application if the Town of Wayland has not employed me and for immediate dismissal if the Town of Wayland has employed me. I also authorize the Town of Wayland to supply information about my employment record, in whole or in part, in confidence to any prospective employer, government agency, or other party having a legal and proper interest, and I hereby release the Town of Wayland from any and all liability for its providing this information.

In the event of my employment with the Town of Wayland, I will comply with all rules, regulations, and policies set forth in the Town of Wayland's policy manual or other communications distributed by the Town of Wayland.

I understand that nothing in this employment application, in the Town of Wayland's policy statements or personnel guidelines, or in my communications with any Town of Wayland official is intended to create an employment contract between the Town of Wayland and me. No promises regarding employment have been made to me, and I understand that no such promise or guarantee is binding upon the Town of Wayland unless it is made in writing and signed by a Town of Wayland official.

I hereby acknowledge that I have read, understand and agree to the terms in the preceding statement.

Signature of Applicant

### HIRING - ATTACHMENT E TOWN OF WAYLAND EXAMPLES OF PROHIBITED PRE-EMPLOYMENT INQUIRIES

The Town of Wayland, as well as all Massachusetts employers, is prohibited from asking questions during the pre-employment process that would tend to discriminate against any individual or group of individuals. Therefore, appointing authorities and designees should avoid questions to applicants and to references of applicants as illustrated below:

- Are you handicapped? If so, to what extent?
- Do you have any job-related handicaps that would prevent you from doing the job?
- What is the nature of your disability?
- Have you ever had any of the following conditions: rupture, hernia, arthritis, diabetes, epilepsy, etc?
- Do you know of any reason you might have difficulty performing the job?
- Have you ever received Worker's Compensation?
- Have you ever been hospitalized?
- Are you now, or have you ever been, under the care of a physician?
- Do you have any physical or mental handicaps or limitations?
- List any physical defects.
- Were you injured? Give details.
- Have you ever received psychiatric treatment?
- Do you have any physical handicaps, disease, or other disability that should be considered in assigning you work?
- Do you have any limitations that would prevent your performing specific kinds of work or specific schedules?
- What is your maiden name?
- Do you have children?
- Of what country are you a citizen?
- What is your sexual orientation?
- What is your religious affiliation?
- How old are you?

These examples are samples of the types of questions that can be construed as discriminatory. This list is only intended as a guideline.

#### HIRING POLICY - ATTACHMENT F TOWN OF WAYLAND METHOD OF RATING CANDIDATES' INTERVIEWS

Following each interview, the interview committee members may discuss the candidate's response to the questions as they apply to the evaluation criteria. Each panel member will rate the candidate on the criteria set forth below using the following 10-point scale.

**9-10** – **Highly Qualified:** This candidate demonstrates a high degree of skill or ability for this position. This person should be able to perform the duties of this position in a highly proficient and successful manner.

**6** - **8** – Well Qualified: This candidate demonstrates an above average level of skill or ability for this position. This person should be able to perform the duties of this position in a proficient manner.

3-5 – Qualified: This candidate demonstrates an average level of skill or ability for this position. The level of skill or ability exhibited indicates that the person should be able to perform in this position in an acceptable manner, but not necessarily in a proficient manner.

0 - 2 - Minimally Qualified: This candidate demonstrates a level of skill or ability that is below average for this position. Not recommended for appointment.

Upon the completion of the interviews for all candidates, the committee will develop an overall rating sheet for each candidate. The overall rating should be the sum of each individual interviewer's scores. In most circumstances, the candidate with the highest composite score should be recommended for appointment. As with most rating systems, exceptions may occur.

## HIRING POLICY - ATTACHMENT G TOWN OF WAYLAND CANDIDATE RATING FORM

(Position Title)

Candidate's name: Dat	e:
<b>Related Education/Experience:</b> The direct correlation between the individual's education and/or experience and the needs of this position	<b>Score:</b>
<b>Communications:</b> Ability to express thoughts clearly in an understant manner and to develop ideas in a logical sequence. The ability to commeffectively in both written and oral expression.	
<b>Judgment and Reasoning:</b> The ability to establish sound priorities, to reasonable courses of action and to reach logical conclusions based on analysis of information. The ability to exercise sound judgment.	
<b>Demeanor:</b> The ability to conduct one's self in a mature and responsi manner, to project a positive image and exhibit self-confidence.	ble
<b>Interpersonal Skills:</b> The ability to work closely and tactfully with or establish and maintain harmonious relationships and to work in a team	
<b>Initiative:</b> The ability and willingness to positively influence operation initiate required action and to think and act independently within the established parameters of the position.	ons, to
<b>Technical Ability/Expertise:</b> Possessing the skill or training to effect and efficiently perform the duties and responsibilities of the position.	ively
TC	DTAL
Additional Comments:	
Signature of Interviewer: Date:	

## HIRING POLICY - ATTACHMENT H TOWN OF WAYLAND REFERENCE CHECK FORM

Ca	Candidate:	Position:
En	Employer:	Contact:
Co	Contact's Title:	
La	Last Position Held:	
Da	Dates of Employment From:	То:
Ea	Earnings: Hr/Wk/M	Mo/An
W	Would you rehire: Yes No	
Ac	Additional information if available:	
1.	1. What were the candidate's major responsib	vilities and achievements?
2.	2. How would you rate the candidate's quality	y and volume of work?
3.	3. How would you compare the candidate's p duties?	erformance to that of others with similar
4.	4. How effectively did the candidate interact	with fellow co-workers and others encountered

- 5. What were the candidate's principal strengths and shortcomings?
- 6. Did the candidate meet your attendance and punctuality requirements?
- 7. Do you have other information that would help us develop a more complete picture of this candidate's qualifications for the job?
- 8. Can you give the name and phone number of someone else in your company who could tell me about the person's work performance?

References checked by

in the course of the work?

## HIRING POLICY – ATTACHMENT I

#### REQUEST/CONSENT FOR INFORMATION FROM PREVIOUS EMPLOYER FOR ALCOHOL AND CONTROLLED SUBSTANCE TESTING RESULTS

This request is in compliance with §382.405 (f) and (h) which authorize records be made available to prospective employers upon written request from the driver tested. Furthermore, §382.413 and §40.25(b) state that upon the driver's consent, the prospective employer shall obtain information on the driver's alcohol tests with a concentration of .04 or greater, positive controlled substance tests results and refusals to be tested. The test results cover the preceding two-year period.

#### TO BE COMPLETED BY THE APPLICANT

Date:	Date of Birth:
	First, Middle, Last)
I, the above named and to release of my alcoho	signed individual, hereby authorize (Previous Employer) I and drug testing records to the Town of Wayland, Massachusetts.
TO BE	COMPLETED BY THE PREVIOUS EMPLOYER
-	ed positive for a controlled substance in the last two years? Xes No
in the last two years	an alcohol test with a Breath Alcohol Concentration of .04 or greater ?? Yes No
3. Has this person refu years?	<pre>used a required test for controlled substances or alcohol in the last two </pre>
appropriate Substance A	the above is YES, please provide the contact information for the Abuse Professional.
Address:	
Telephone Number: _	
TO BE	COMPLETED BY THE TOWN OF WAYLAND
Person Contacted:	Contacted By:
Date Contacted:	Date Results Received:

Contact Method : Mail \_\_\_\_\_ Telephone \_\_\_\_\_